# PRB Annual Monitoring Report 2016

Volume 2: Local Overview

Version: 1.1 Date: 9 October 2017



© European Union, 2017

This report has been prepared for the European Commission by the EUROCONTROL Performance Review Unit in execution of Specific contract MOVE/E3/SER/2016-401/SI2.745848. The detailed Safety Review of 2016 in Volume 3 is produced by the European Aviation Safety Agency (EASA).

Reproduction is authorised provided the source is acknowledged. However, neither the European Commission, nor any person acting on its behalf, may be held responsible for the use which may be made of the information contained in this publication, or for any errors which may appear, despite careful preparation and checking.

# Table of Contents (Volume 2)

1	IN	NTRODUCTION	1
2	С	OST-EFFICIENCY MONITORING AT STATE LEVEL: READER'S GUIDE	1
	2.1	Introduction	1
	2.2	EN-ROUTE AND TERMINAL ANS ANALYSIS	
	2.3	GATE-TO-GATE ANS ANALYSIS AND TECHNICAL NOTES	7
3	В	ALTIC FAB	9
	3.1	LITHUANIA	19
	3.2	POLAND	37
4	В	LUE MED FAB	55
	4.1	CYPRUS	63
	4.2	GREECE	
		ITALY	
_		MALTA	
5		ANUBE FAB	
	-	BULGARIA	
		ROMANIA	
6	D	K SE FAB	175
	6.1	DENMARK	
	6.2	SWEDEN	199
7	F	AB CE	215
	7.1	AUSTRIA	223
	7.2	CROATIA	
	7.3 7.4	CZECH REPUBLICHUNGARY	
	7.4 7.5	SLOVAKIA	
	7.6	SLOVENIA	
8	F	ABEC	323
	8.1	BELGIUM	335
	8.2	FRANCE	
	8.3	GERMANY	
	8.4	LUXEMBOURG	
	8.5 8.6	NETHERLANDSSWITZERLAND	
9		E FAB	
	9.1	ESTONIA	
	9.1	FINLAND	
		LATVIA	
	9.4	NORWAY	499
10	) S	OUTH WEST FAB	517
	10.1	PORTUGAL	527
	10.2	SPAIN	543
11	l F	AB UK IRELAND	563
	11.1	IRELAND	575
	11.2	UNITED KINGDOM	593

# 1 Introduction

This report complements Volume 1 of the Annual Monitoring Report 2016 of the Performance Review Body (PRB)	
and presents some more detailed information per State or FAB. This information is structured into four main part	ts:

□ a safety part;
 □ an en-route capacity part;
 □ an airport capacity part; and,
 □ a cost-efficiency part.

The information contained in the first three parts is self-explanatory. However, the PRB considered that the cost-efficiency part deserved a reader's guide to assist stakeholders in the reading and the understanding of PRB's analysis.

This reader's guide is presented in the following section.

# 2 Cost-efficiency monitoring at State level: Reader's Guide

# 2.1 Introduction

The objective of this section is to facilitate the understanding of the analysis made in the cost-efficiency monitoring reports at State level.

The analysis is structured into three main parts: en-route, terminal and gate-to-gate ANS cost-efficiency monitoring. Common templates and analytical frameworks are used for both en-route and terminal ANS, and for the States having several en-route (Spain) or terminal (Belgium and Italy) charging zones the framework is replicated for each charging zone.

Graphs, tables and comments are displayed into "boxes", with each box focusing on a particular aspect of the monitoring analysis. Section 2.2 below provides explanations on the content of each box constituting the en-route and the terminal analysis. Section 2.3 presents the content of the gate-to-gate analysis and of the technical notes provided at the end of the report when specific issues need to be documented.

# 2.2 En-route and terminal ANS analysis

#### 1. En-route (or terminal) contextual economic information

Box 1 presents information on the State's share in SES ANS determined costs in 2016, the name of the main Air Traffic Service Provider (ATSP), FAB membership, national currency and the 2009 exchange rate against the €.

For Terminal Charging Zones (TCZs) box 1 also indicates the number of airports in the TCZ (with a classification per number of air transport movements) and whether the traffic risk sharing applies in the TCZ.

#### 2. En-route (or terminal) DUC monitoring at Charging Zone level

Box 2 identifies whether the actual DUC is lower (improvement of the performance indicator) or higher (deterioration of the performance indicator) than the DUC target set in the Performance Plan (PP), and what were the drivers for the improvement or deterioration.

It provides transparency on the different steps required to undertake the monitoring of the DUC, showing:

the planned performance (based on RP2 PP data);
the actual performance (based on the June 2017 Reporting Tables for the year 2016); and

\_\_\_\_\_

To ensure consistency with the determined costs data provided in the adopted PP, actual costs are expressed in 2009 prices. Planned and actual inflation indices are also shown in box 3.

#### 3. Focus on en-route (or terminal) at State/Charging Zone level

Box 3 contains graphical summaries (right-hand side) of the differences in costs, traffic, and DUCs for all years of RP2, as well as comments (left-hand side) on the situation observed for the year 2016.

The comments provide an analysis and general conclusions on the 2016 DUC at State/Charging zone level, including:

Comparison of actual and planned DUC, and if the actual DUC is higher than the planned DUC, comments on whether the NSA Monitoring Report provides specific information on the definition and application of corrective measures designed to rectify the situation.
Comparison of actual costs and traffic to the costs and traffic in the PP.
Comments on the application of the traffic risk sharing mechanism in the State: whether the 2016 difference between actual and planned traffic falls within the $\pm$ 2% dead band or the $\pm$ 10% threshold.
Comments on which entity is driving the difference between actual and planned costs (excluding ATSPs costs which are analysed in box 12).
A note on the costs exempted from cost-sharing reported by the State (see box 6).

#### 4. En-route (or terminal) traffic monitoring (Actual 2015-2019 TSUs compared to PP)

Box 4 reviews the traffic situation in the Charging Zone, comparing planned with actual values and showing how the actual trend develops over RP2. It also helps visualise (with error bars) the  $\pm 2\%$  dead band and the  $\pm 10\%$  threshold of the traffic risk sharing mechanism. This provides an indication on the likelihood of activation of the traffic alert mechanism during RP2.

# 5. En-route (or terminal) costs monitoring (2016 actuals compared to PP)

Box 5 shows a comparison between the actual and the planned costs by entity at State level and by nature at ATSP level. The comparison is made both in absolute terms (in  $M \in 2009$ ) and in %. This helps identify the main elements driving the differences between the actual and the planned costs.

The upper chart shows the situation by entity (ATSP, other ANSPs, METSP, NSA/EUROCONTROL). The ATSP is the "main" ATSP of the State concerned (as identified in box 1). The other ANSPs are the other services providers in the Charging Zone, if any (e.g. MUAC in Germany, Netherlands and Belgium/Luxembourg, ITAF in Italy, etc.).

The bottom chart shows the situation for the main ATSP with a breakdown of cost differences by nature (staff, other operating costs, depreciation, cost of capital, exceptional costs and VFR exempted flights). The chart supports the analysis provided in box 12.

Both charts follow the same logic, on the left side the displayed bars for each element show the difference when the actual costs are lower than the planned and on the right side the higher than the planned. VFR exempted flights costs follow the invers logic since these costs entail a deduction from the total cost. (e.g. lower actual VFR exempted flights costs involve a lower deduction and consequently an increase effect on the actual total cost compared with the planned)

# En-route (or terminal) costs exempted from cost-sharing

Box 6 contains a table listing all the costs reported by the State (in the June 2017 Reporting Table) as being exempted from cost-sharing. Costs are listed by item and by entity, (in €2009, using the actual inflation index for 2016 as shown in box 2). The total costs exempted from cost-sharing are summed at the bottom of the table. If the total is negative, the costs are to be recovered from airspace users in future years; if costs are positive, they are to be reimbursed.

These costs will be eligible for carry-over to the following reference period(s) in part or in whole, if deemed allowed by the European Commission (EC) after verification on the basis of the NSA report establishing and justifying these exemptions.

#### 7. En-route (or terminal) DUC 2016 vs. 2016 unit rate charged to users

Box 7	shows all the adjustments required to calculate the Chargeable Unit Rate (CUR) starting from the DUC (in national
currer	ncy in nominal terms). The bar on the left-hand side of the chart presents the 2016 DUC, and each bar moving to
right s	shows the contribution (in nominal terms) of each adjustment to reach the 2016 CUR (the last bar on right-hand
side).	The rational for the different adjustments is provided below:
	Other revenues: to reflect the fact that in some States "other revenues" (such as commercial revenues or income
	from grants) are deducted from the DUC to calculate the CUR.
	<u>Inflation adjustment</u> : to reflect the impact of a higher/lower than planned inflation index in the year "N-2", and
	the subsequent charging/reimbursement to airspace users in year "N".
	<u>Traffic risk sharing adjustment</u> : to reflect the gain/loss in revenues due to higher/lower traffic than planned in the
	year "N-2" which is reimbursed/charged to airspace users in year "N".
	<u>Traffic adjustment</u> : to reflect the fact that, for the costs <u>not</u> subject to traffic risk sharing, over/under recoveries
	due to higher/lower traffic than planned in the year "N-2" are fully charged/reimbursed to airspace users in year
	"N".
	Bonus/penalty: to reflect the fact that the achievement (or the failure to achieve) capacity and environment
	targets in year "N-2" triggers the charging of a financial bonus (or penalty) in year "N".
	Costs exempt from cost-sharing: to reflect the elements of costs incurred by the States in RP1 (when deemed
	eligible) which are charged/reimbursed to airspace users in 2016.
	Over/under recovery up to 2011: to reflect the fact that over/under recoveries incurred before the introduction of
	the Performance Scheme are carried-over to 2016.
For th	e calculation of unit costs in box 7, all cost categories listed above are divided by the forecast TSUs for 2016 as laid
out in	the PP. Note that both the DUC and the CUR presented in this box are before the addition of the administrative
unit ra	ate for the billing and collection of route charges on a regional basis.
The ri	ght-hand side of box 7 contains a short comment on the main drivers for the difference between the DUC and the
CUR.	
	8. En-route (or terminal) DUC 2016 vs. 2016 actual unit cost for users
Box 8	shows all the adjustments required to calculate the Actual Unit Cost for airspace Users (AUC-U) for 2016 (also
roforr	ad to as the "true cost for users") starting from the DIIC (in national surrency in naminal terms). This reflects the

referred to as the "true cost for users") starting from the DUC (in national currency in nominal terms). unit cost that airspace users genuinely incur in respect of the activities performed in 2016.

The bar on the left-hand side of the chart presents the 2016 DUC and each bar moving to the right shows the contribution (in nominal terms) of each adjustment to reach the 2016 AUC-U (the last bar on right-hand side). The rational for the different adjustments is provided below:

Other revenues: to reflect the fact that in some States "other revenues" are deducted from the DUC to calculate the amounts charged in 2016.
Inflation adjustment: to reflect the impact of higher/lower inflation index in year "N" which will be
charged/reimbursed to airspace users in year "N+2". Although the cash flow does not take place in year "N", it is

considered as part of the 2016 AUC-U. Traffic risk sharing adjustment: to reflect the gain/loss in revenues due to higher/lower traffic than planned in year "N", which will be reimbursed/charged to airspace users in year "N+2". Although the cash flow does not take place in year "N", it is considered as part of the 2016 AUC-U. ☐ <u>Traffic adjustment</u>: to reflect the fact that, for the costs <u>not</u> subject to traffic risk sharing, over/under recoveries due to higher/lower traffic than planned in year "N" will be fully charged/reimbursed to airspace users in year "N+2". Although the cash flow does not take place in year "N", it is considered as part of the 2016 AUC-U. Bonus/penalty: to reflect the fact that the achievement (or the failure to achieve) capacity and environment targets in year "N" will trigger the charging of a financial bonus (or penalty) in year "N+2". Although the cash flow does not take place in year "N", it is considered as part of the 2016 AUC-U. Costs exempt from cost-sharing: to reflect the elements of costs incurred in 2016 (if deemed eligible) which will be charged/reimbursed to airspace users in future Reference Period(s). Although the cash flow does not take place in year "N", it is considered as part of the 2016 AUC-U. For the calculation of unit costs in box 8, all cost categories listed above (with the exception of other revenues) are divided by the actual TSUs for 2016. The right-hand side of box 8 contains a short comment of the main drivers for the difference between the DUC and the AUC-U. 9. Focus on ATSP: net ATSP gain/loss on en-route (terminal) activity Box 9 focuses on the main ATSP net gain/loss on ANS activities. A graphical illustration of this analysis is also shown on the left-hand side of box 11. The main ATSP is the most significant contributor to the State's costs and the only (or main) entity subject to costs and traffic risk sharing mechanisms foreseen by the Charging Regulation. The net gain/loss calculated in the bottom line of box 9 results from the combination of three distinct items: 1. The outcome of the cost-sharing mechanism to be retained by the ATSP (including the impact of costs exempted from cost-charging that will be recovered from or reimbursed to users, under the assumption that they will be deemed eligible by the EC). 2. The outcome of the traffic risk sharing mechanism. 3. The outcome of the financial incentive mechanism for capacity and environment targets (expressed in €2009, and in % of revenues in the year). For the calculation of the gain/loss to be retained in respect of cost-sharing (item 1 above), the following elements are taken into account: ☐ The difference between determined and actual costs, using: determined costs as presented in the PP for 2016 for the main ATSP, converted into €2009 using the inflation index of the PP (as shown in box 2); and, actual 2016 costs for the main ATSP, as reported in the June 2017 Reporting Tables, converted into  $\mathcal{E}_{2009}$  using the actual inflation index (as shown in box 2). This calculation ensures that the inflation adjustment carried-over by ATSPs is taken into account in the costsharing gain/loss. ☐ Any amounts reported as costs exempted from cost-sharing for the ATSP, as shown in box 6, that are to be recovered from (+) reimbursed to (-) airspace users, provided they are deemed eligible by the EC. As the confirmation by the EC of the eligibility of costs exempted from cost-sharing arising in 2016 has not yet taken place, there is uncertainty on whether the reported exemptions will be allowed or not. For this reason, the results without taking into account the costs exempted from cost-sharing is also presented in the ATSP analysis in box 12 (for those ATSPs having reported considerable exempted amounts likely to change the results significantly).

For the calculation of the gain/loss to be retained in respect of traffic risk sharing (item 2 above), the following elements

are taken into account:

The difference in total service units (actual vs. PP) in percentage terms.

The determined costs of the main ATSP in 2016 after deduction of costs for exempted VFR flights, as these are the basis for the calculation of the traffic risk sharing. These are expressed in €2009, using the 2016 actual inflation index (as shown in box 2) due to the fact that the gain/loss retained by the ATSP for the current year is an actual gain/loss, so converting this value into €2009 has to be done using the actual inflation rate.

The features of traffic risk sharing mechanism: if actual traffic is ±2% compared to the PP, the gain/loss in revenues is borne entirely by the ATSP; between 2% and 10% (higher or lower) than the PP it is shared between the ATSP (30%) and airspace users (70%); and if the difference between actual and planned traffic exceeds ±10%, the gain/loss relating to traffic beyond ±10% is entirely borne by the airspace users and has therefore no impact on the ATSP gain/loss from traffic risk sharing.

The amounts of financial incentives on capacity and environment targets (item 3 above) correspond to the amounts

The amounts of <u>financial incentives on capacity and environment targets</u> (item 3 above) correspond to the amounts reported in the June 2017 Reporting Tables in respect of the performance achieved in 2016. These are expressed in €2009, using the 2016 actual inflation index and in % of revenues in the year. The revenues in the year are estimated by multiplying the ATSP component of the unit rate (item 5.9 in the Reporting Tables) with the actual number of TSUs in 2016, in line with the European Commission instructions.

The net gain/loss referred to in box 9 considers the total determined and actual ATSP costs and treats them as "genuine costs" although a fraction of the cost of capital corresponds to the ATSP return on equity and is a source of profit. Therefore, and as was the case in RP1 monitoring reports, the ATSP analysis is completed using the notion of estimated surplus, which is documented in box 10.

# 10. Focus on ATSP: En-route (or terminal) ATSP estimated surplus

Box 10 uses the notion of <u>overall estimated surplus</u>, and provides continuity with the analyses developed in RP1. It is important to emphasise that this analysis focuses on the ATSP results entitled to the ANS activity in the year. It is therefore different from the net accounting profit disclosed in ATSPs financial statements. Indeed, the latter include revenues from other activities (e.g. consultancy services) which are not financed through user charges, as well as revenues and costs pertaining to other years of activity.

The overall estimated surplus combines two elements:

Ц	the main ATSP net gain/loss on ANS activities (see box 9); and
	the estimated actual surplus embedded in the cost of capital.

The estimated actual surplus embedded in the cost of capital corresponds to the return on equity, which is a source of profit. For an ATSP which is 100% financed through debt, the estimated surplus embedded in the cost of capital will be null, while for an ATSP which 100% financed through equity, the entire cost of capital will be considered as the estimated surplus.

Box 10 is structured in two parts. A first table shows how the estimated surplus embedded in the <u>determined</u> cost of capital is calculated, and a second table shows how the estimated surplus embedded in the <u>actual</u> cost of capital is calculated. In both tables, additional indicators are calculated: the estimated surplus in percent of en-route revenues and the estimated ex-ante (determined) or ex-post (actual) return on equity (in %).

The estimated surplus, when expressed in % of the revenues, can be associated to a "profit margin" generated by the ATSP with respect to the activity of the year, but it is not comparable to the profit margin that would be calculated straight from ATSPs financial statements.

The elements taken into account to calculate the <u>estimated surplus embedded in the determined and the actual cost</u> of capital are:

- a. The total asset base, as reported in the PP and the June 2017 Reporting Tables.
- b. The estimated proportion of financing through equity (in %), which is calculated based on information reported by ATSPs in the PP and the June 2017 Reporting Tables, with b = (f / a g) / (i g).

-	c. The estimated proportion of financing through equity (in value), with c = a x b.
	d. The estimated proportion of financing through debt (in %), with $d = 1 - b$ .
	e. The estimated proportion of financing through debt (in value), with $e = a \times d$ .
	f. The cost of capital pre-tax (in value), as reported in the PP and in the June 2017 Reporting Tables.
	g. The average interest on debt (%), as reported in the PP and in the June 2017 Reporting Tables.
	h. The interest on debt (in value), with h = e x g.
	i. The determined RoE (pre-tax) in %, as reported in the PP and in the June 2017 Reporting Tables (with the actual RoE % expected to match the determined RoE % from the PP).
	actual estimated surplus embedded in the cost of capital is then calculated as the determined RoE (pre-tax) rate ciplied by equity. Referring to the items listed above it is equal to $c \times i$ .
	11. Focus on ATSP: Summary of ATSP gain/loss on en-route (or terminal) activity and estimated surplus
30x :	11 provides:
	On the left-hand side, a graphical summary of the ATSP net gain/loss for the year 2016 arising from variations in costs, traffic, and bonus/penalty from incentives (see box 9).
	On the right-hand side, a bar chart comparing the planned and actual overall estimated surplus, both in value (€2009) and in % of the en-route revenue (see box 10).
diffe	notion of revenue used in box 10, 11 and 12 corresponds to the revenue arising from the activity in the year, and is rent from that used when expressing the bonus/penalty from incentives (box 9) where the ATSP component of the rate (therefore including adjustments from previous years carry-over to 2016) is used.
	12. Focus on en-route (or terminal) ATSP: General conclusions
or tl	12 contains comments on the ATSP cost-efficiency performance for the year 2016. The determined and actual costs he main ATSP include ATM, Communication, Navigation, Surveillance and MET services, if applicable. The comments ply focus on:
	The deviation between actual and determined costs, looking at the difference per cost category (staff, other operating costs, depreciation, cost of capital and exceptional items) and using the explanations provided in the NSA Monitoring Report and in the Additional Information to the Reporting Tables).
	The presence and nature of costs exempted from cost-sharing for the ATSP.
	The financial effect of the Traffic Risk Sharing on the ATSP.
	The financial effect of incentives (bonus/penalty) on the ATSP.
	The situation in relation to the asset base and the financing structure.
	The net ATSP gain/loss for the en-route (or terminal) activities.
	The ATSP overall estimated surplus (i.e. including the surplus embedded in the cost of capital).

# 2.3 Gate-to-gate ANS analysis and technical notes

# 1. Monitoring of gate-to-gate ANS costs

Box 1 presents an aggregation of en-route and terminal costs (in  $\mathfrak{E}_{2009}$ ) as well as the share of en-route costs in total gate-to-gate costs. It also shows the difference between actual and planned data measured at gate-to-gate level (in  $\mathfrak{E}_{2009}$  and in %).

# 2. Share of en-route and terminal in gate-to-gate actual costs (2016)

The right-hand side of box 2 shows a graphical presentation of the planned and actual split of gate-to-gate costs between en-route and terminal. It helps identify possible changes in cost-allocation methodology.

Comments and conclusions are provided on the left-hand side of box 2.

# Technical notes on en-route and terminal information provided by the State

These notes, if any, explain specific issues affecting the analysis and possibly requiring additional information from the States to be gathered during the "fact validation".

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**BALTIC FAB** 

Version: 1.1

Date: 9 October 2017

PRB Annual Monitoring	Report 2016 -	Volume 2 - L	ocal Overview
-----------------------	---------------	--------------	---------------

# **BALTIC FAB**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management										
		2015 Value	2016 Value	2017 Value	2018 Value	2019 Target				
	at State level	For all MOs					С			
Union-wide targets	at ANSP level	For Safety Culture MO					С			
J	at ANSP level	For all other MOs					D			
	States / Regulatory authorities	For all MOs	В	В						
FAB level	ANSPs	For Safety Culture MO	Α	А						
	ANSPs	For all other MOs	Α	Α						

Application of the severity classification of the Risk Analysis Tool (RAT)									
	Ground Score	2015	2016	2017	2018	2019			
		Value	Value	Target	Value	Target			
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%			
targets	Runway Incursions (RIs)			>= 80%		100%			
FAB level	Separation Minima Infringements (SMIs)	N/A	40%						
rab level	Runway Incursions (RIs)	N/A	41%						
	Overall Score	2015	2016	2017	2018	2019			
	Overall Score	Value	Value	Target	Target	Target			
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%			
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%			
	ATM Specific Occurences (ATM-S)			>= 80%		100%			
	Separation Minima Infringements (SMIs)	100%	9%						
FAB level	Runway Incursions (RIs)		0%						
	ATM Specific Occurences (ATM-S)	100%	33%						

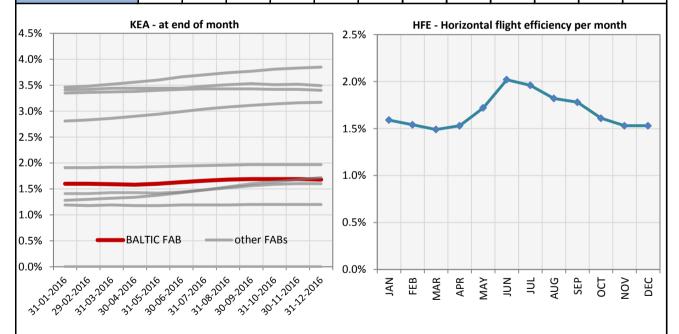
# Observations

The lowest level in each EoSM-State Component/area of the States is Level "B" which is below the 2019 EoSM target level. Safety Policy and Objectives, and Safety Assurance are already at the 2019 EoSM target level.

# **Monitoring of ENVIRONMENT for 2016**



Monthly REA and HFE evolution in 2016												
JAN FEB MAR APR MAY JUN JUL AUG SEP OCT NOV						NOV	DEC					
KEA (at end of month)	1.60%	1.60%	1.59%	1.58%	1.60%	1.63%	1.66%	1.68%	1.69%	1.69%	1.69%	1.68%
HFE	1.59%	1.54%	1.49%	1.53%	1.72%	2.02%	1.96%	1.82%	1.78%	1.61%	1.53%	1.53%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

#### **Observations**

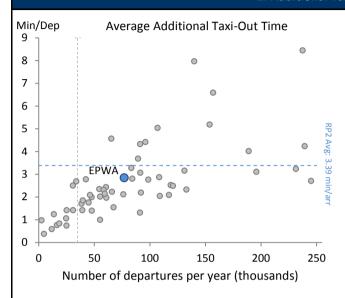
NM proposed measures: Initiate cross-border projects with neighbouring FABs.

#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

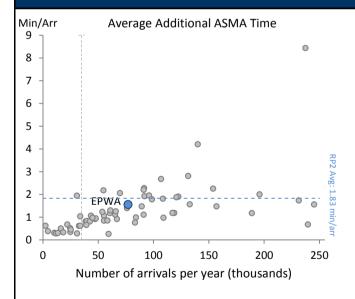
Only one airport in the Baltic FAB has established the Airport Operator Data Flow (APDF), required for the calculation of the environmental performance indicators. The FAB evaluation is therefore done on the basis of this only airport. Member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

# 2. Additional Taxi-Out Time



PRB notes that the additional TXOT in the Baltic FAB is slightly below the European average (RP2 available airports), contributing consistently to the European performance.

# 3. Additional ASMA Time



The additional ASMA time for the only airport in Baltic FAB with available data shows, like the additional TXOT, slightly better performance than the average of measured airports in RP2. This performance follows the general trend according to the level of traffic.

#### **BALTIC FAB**

#### **Monitoring of CAPACITY for 2016**

			Minu	tes of AT	FM en-ro	oute delay
	2015	2016	2017	2018	2019	Observations
FAB Reference Value	0.21	0.21	0.21	0.22	0.22	
FAB Target	0.21	0.21	0.21	0.22	0.22	
Actual performance	0.16	0.35				

#### **BALTIC FAB assessment of capacity performance**

Last two years showed significant changes in the structure and air traffic density with reference to assumptions for RP2. In 2016 air traffic in Poland, expressed in IFR flights, has grown by 7,9% while STATFOR baseline scenario forecast foreseen 3,7% increase. The dynamic of air traffic growth has been driven by factors, which have not been typically considered during capacity planning process: 1) significant increase of small aircrafts traffic in Polish airspace - mainly from Russian Federation (outside of NM responsibility), bypassing Ukrainian airspace, 2) traffic flow in west part of Polish airspace caused by low level en-route unit rate in Poland in comparison to German's UR, 3) special events in summer period - NATO summit and World Youth Days. PANSA has undertaken measures aiming to mitigate ATFM delays (e.g. overtime of ATCOs, movement of ATCO's holidays outside of peak periods). The target for Baltic FAB (0,21 min ATFM delay per flight) and for PANSA (0,23 min. ATFM delay per flight) have not been met in 2016. Hence, the incentive scheme will be applied. PANSA has exceeded level of 0,3 min ATFM delay per flight, which means that penalty of 0,025 en-route revenues will be adjusted accordingly.

Lithuania did not generate delays (0.0 actual value) and contributed to the FAB target achievement.

# Monitoring process for capacity performance

The monitoring process has been and is conducted continuously on the basis of data derived from Pan-European ANS Performance data repository (http://ansperformance.eu/data/) and information provided by PANSA. Monitoring was performed on the national and FAB levels (by the Baltic FAB Strategic, Economic and Performance Committee).

#### **Application of Corrective Measures for Capacity**

The BALTIC FAB monitoring report states that "Corrective measures will be provided and applied after publication of PRB Annual Monitoring Report." It does not contain any reference to specific corrective measures that have already been put in place.

# **Capacity Planning**

Capacity planning process is based on the cycle agreed by Network Manager and local ANSPs (including yearly meeting by representatives of NM with local ANSPs when capacity plan for local ACC is updated.

#### Assessment of capacity performance

BALTIC FAB did not achieve the required level of capacity performance to be consistent with the union-wide target (FAB reference value) in 2016. Although, one of the Member States, Lithuania, experienced zero en-route delay, the other Member State, Poland witnessed a significant drop in en route capacity performance, from 0.18 minutes delay per flight in 2015 to 0.39 minutes per flight in 2016. Since Poland has traffic levels substantially greater than Lithuania, the Polish performance heavily influences the overall FAB result.

Reasons for the deterioration in capacity performance, in Poland, are attributed to various factors, including, higher than expected traffic increase (planning on baseline traffic growth); lack of ATC staff; inability to deploy capacity to meet traffic demand; special events (NATO summit, World Youth Days). Military exercises are reported as having an impact on capacity and being 'out of ANSP control' despite the reported improvements in the application of FUA within the FAB and the improvements listed in how coordination and cooperation with the military can provide benefits to GAT operations – the Military dimension of the plan.

It is noted that the Network Manager highlights, in the Network Operations Plan 2017 – 2021, that the latest capacity plans for Poland are insufficient to meet the required capacity performance for the remainder of RP2 and that this will create capacity problems for airspace users in both Baltic FAB and the Network.

# **En route Capacity Incentive Scheme**

BALTIC FAB does not apply a FAB-wide incentive scheme but apply local / national schemes instead. These schemes are presented in the relevant national performance report.

#### **Result of FAB Capacity Incentive Scheme**

Not applicable

#### Update on Military dimension of the plan

PANSA implemented civil-military ASM coordination tool CAT 2.0 functionalities to support allocation of airspace for military users based on analysis of GAT's flows and availability of ACC sectors. 10 February 2016 PANSA and Oro Navigacija signed the letter of agreement concerning exchange of military area activation data by using CAT 1.0 system.

On 14 June 2016 amended Letter of Agreement among NATO and ESTONIA, LATVIA and LITHUANIA on airspace management arrangements in support to the NATO air policing mission and other air activities in the Baltic States.

On 24 September 2016 amended LoA among SE "Oro navigacija" and Lithuanian Army on airspace management arrangement, operational cooperation ensuring efficient airspace surveillance, control, defence and flight safety.

#### Observations on Military dimension of the plan

The implementation of an ASM tool which supports the allocation of restricted airspace in consideration of the requirements of GAT users is welcomed. This is particularly relevant since BALTIC FAB reports that one of the main reasons for not meeting the en route capacity targets was military exercises. Improvements in capacity performance are to be expected due to improvements in the allocation of restricted airspace for military exercises.

#### **Application of FUA**

FUA concept has been fully implemented in FIR Warsaw. In 2016 letter of agreement was signed between PANSA and Oro Navigacija. This document refers to cooperation in airspace management on pretactical and tactical levels. The parties share the information on activation of airspace structures. It enables ATCOs to provide the most optimised trajectories for GAT. The FUA principles are applied as well with other neighbouring countries. The restrictions in airspace are introduced only when necessary to limit negative impact on airspace capacity and flow of traffic.

In order to harmonize the FUA procedures in the Baltic FAB, a detailed assessment of current FUA procedures is completed. There were two ASM co-ordination meetings between AMC Lithuania and AMC Poland: 2016.02.11 in Warszawa and 2016.05.24 in Vilnius. During close co-operation in between them, involving also operational and technical staff, ASM organisational structure, civil-military co-operation, AMC manageable areas, ASM practices and support systems were reviewed. Pre-tactical and tactical airspace management coordination within the Baltic FAB was activated with the aim to identify solutions for efficient use of the airspace within the entire FAB area of application.

Allowing to achieve the maximum benefits from more accurate ASM information sharing, the ASM LoA was signed and became effective since 2016.05.26. According to LoA, responsibility of pre-tactical and tactical coordination regarding SUA in the airspace of common interest used for military/other airspace users activities rests on Lithuanian side with AMC Lithuania/ACC Vilnius Supervisor, and on Polish side with AMC Poland.

Airspace of common interest is defined as: FIR/UIR Vilnius – EY-D12, EY-TSA 6 and temporarily established segregated areas above FL95 south of N5500 and west of E2400; FIR Warszawa - temporarily established segregated areas above FL95 north of N5330 and east of E2200.

To ensure prompt reaction to any airspace requirements, activating/deactivating or reallocating specific pretactical/tactical ASM scenarios and, at the same time, establishing and activating the most appropriate airspace configurations, the common ASM support system is planned to be used in the nearest future.

Also it should be noted that possibility to create joint Baltic FAB AMC was under evaluation during 2016. Final decision is under consideration at the moment.

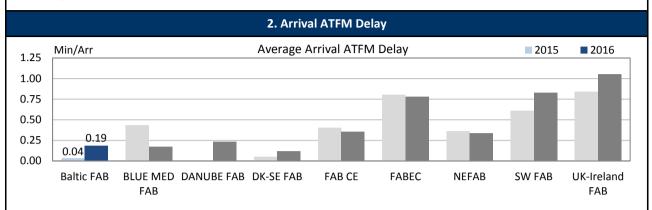
**Observations of the Application of FUA** 

The efforts in applying the Flexible Use of Airspace within Baltic FAB are welcomed. As previously referenced, fewer capacity constraints on GAT would be expected, as pre-tactical coordination and cooperation between airspace managers, both civil and military, improves. It would be appreciated to see information on how the BALTIC FAB determines whether or not the optimum benefit has been provided to both civil and military airspace users.

#### **BALTIC FAB**

#### 1. Overview

Baltic FAB contributes adequately to the airport-related ANS Capacity performance in Europe showing reasonably low share of arrival ATFM delay of 0.19 min/arr. in 2016. In comparison to 2015, however, the observed performance is lower by a factor of almost 5. The main driver for this change is the relatively high share of arrival ATFM delay accrued at Warszawa/Chopin (EPWA) where a higher share of delay due to local runway maintenance, but also ATC related reasons has been observed in 2016.



In 2016, Baltic FAB, next to BLUE MED FAB and DK-SE FAB, range in the group of best in class in terms of arrival ATFM delay on a European level.

In comparison to 2015, however, the observed performance is lower by a factor of almost 5 (2015: 0.04 min/arr. vs 2016: 0.19 min/arr.). The main driver for this change is the significant deterioration of arrival ATFM delay at Warszawa/Chopina (EPWA).

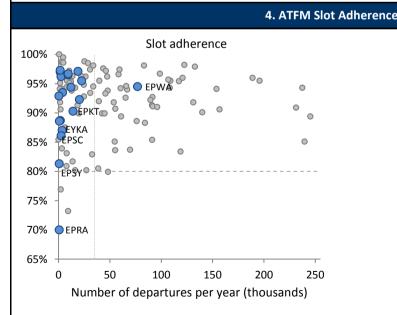
# 3. Arrival ATFM Delay - National Targets and Incentive Schemes

Both Poland and Lithuania have established national targets adequate to historical performance.

The service provider in Lithuania is entitled for a bonus based on the performance achieved at the international airports (EYVI, EYKA, EYPA, and EYSA).

Poland has also specified local targets per airport or airport group in their Performance Plan with associated thresholds for penalties.

Penalties will be applied for the air traffic services provided at EPWA and EPKK. No bonus will be granted for the airport group of EPGD, EPKT, EPWR, EPPO and EPKT, as the national target has not been met.



Adherence to ATFM slots across Baltic FAB ranges well above 85% for services at the majority of airports. EPSY ranges just above 80% which can be understood as the lower level performance threshold across Europe. Slot adherence at EPRA - despite the low level of traffic - reflects a low performance and negatively impacts the predictability on a network level.

# 5. Pre-departure Delay

The monitoring of pre-departure delay is subject to the implementation of the Airport Operator Data Flow. With the exemption of Warszawa/ Chopina (EPWA) the data flow is not established for airports in Baltic FAB. Accordingly, the indicator cannot be sufficiently monitored.

Lithuania and Poland are encouraged to strengthen the effort to establish the Airport Operator Data Flow across the national airports.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Lithuania

Version: 1.1

Date: 9 October 2017

# **LITHUANIA**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture					
State level	48	С	С	С	В	В					
ORO NAVIGACIJA	82	D	D	D	D	С					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	N/A	N/A
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	ORO NA	VIGACIJA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture			
State level	Number of que	stions answered	
State level	YES	NO	
Policy and its implementation	5	4	
Legal/Judiciary	6	1	
Occurrence reporting and Investigation	2	0	
TOTAL	13	5	
ORO NAVIGACIJA	Number of questions answered		
ONO NAVIGACIJA	YES	NO	
Policy and its implementation	11	2	
Legal/Judiciary	3	0	
Occurrence reporting and Investigation	8	0	
TOTAL	22	2	

#### **Observations**

One out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 2 are below Level C.

#### **LITHUANIA**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

At the time being the monitoring of operational ANS performance at airports in Lithuania does not cover any of the environment indicators.

The Airport Operator Data Flow is not established for any of the four Lithuanian airports subject to RP2. Although it was anticipated that the data flow would be established for Vilnius airport during the course of 2016, the data is still not being provided.

# 2. Additional Taxi-Out Time

The additional taxi-out time indicator cannot be monitored at Lithuanian airports at the time being.

# 3. Additional ASMA Time

The additional time in the terminal airspace indicator cannot be monitored at Lithuanian airports at the time being.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	, a. , po	. с орс. ас.	<b>-</b> ata			00.0					area aara
AIRPORT NAME	ICAO		ADDITION	NAL TAXI-	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Kaunas	EYKA	n/a	n/a				n/a	n/a			
Palanga	EYPA	n/a	n/a				n/a	n/a			
Šiauliai	EYSA	n/a	n/a				n/a	n/a			
Vilnius	EYVI	n/a	n/a				n/a	n/a			

#### **LITHUANIA**

		Er	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.01	0.02	0.03	0.04	0.04	
Deadband +/-	$0.0 < x \le 0.1$	0.00	0.00	0.00	0.00	
Actual performance	0.00	0.00				

#### National capacity incentive scheme

As the operational performance at FAB level in Capacity KPA was lower [worse] than the target set for 2016 by 0.14 min / flight delay, Oro Navigacija will not be subject to the bonus despite excellent performance at the national level (no en route ATFM delays generated in Vilnius FIR in 2016).

#### Compliance issues relating to national capacity incentive scheme

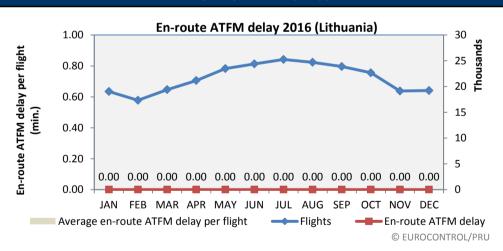
The PRB had previously noted several compliance issues relating to the en route capacity incentive schemes proposed by BALTIC FAB, in the assessment of the RP2 FAB Performance Plans - Baltic FAB. For Lithuania's national en route capacity scheme the following issues were highlighted:

- 1. The FAB performance was not considered;
- 2. When aggregated, the Polish national targets and the Lithuanian national targets are not consistent with the FAB targets. (Subsequently resolved in the corrigendum dated November 2014)

The Annual Monitoring Report for BALTIC FAB indicates that the overall FAB performance is now a criterion for determining whether or not a bonus / malus should be paid.

Therefore, despite Lithuania achieving an en route capacity performance level that would result in a bonus, no bonus will be paid due to the overall BALTIC FAB target for en route capacity not being achieved.

#### Observations regarding national capacity performance



I	En-route ATFM delay per flight (Lithuania)											
ĺ	2008	2009	2010	2011	2012	2013	2014	2015	2016			
I	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00			

The ANSP in Lithuania, Oro Navigacija, has once again provided zero en route ATFM delay in 2016, making 9 consecutive years of zero delay.

# Planning and Effective Use of CDRs

Such data is not available at national level.

# **Observations on Planning and Effective Use of CDRs**

It is noted that Lithuania, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations become more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 92%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0%

# Observations on Effective booking procedures

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

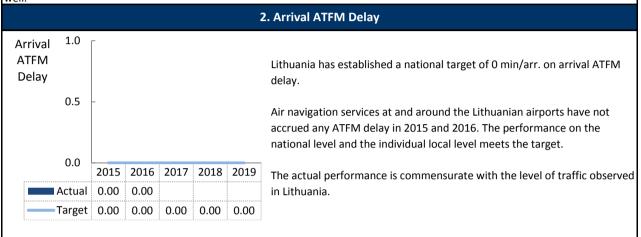
#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In Lithuania, air navigation services at a total of 4 airports are subject to RP2. Lithuania has established a national target on arrival ATFM delay that is commensurate with the level of traffic experienced. In particular no capacity constraints or congestion are observed.

Lithuania contributes adequately to the Baltic FAB and European performance.

The monitoring of the pre-departure delay indicator requires the establishment of the Airport Operator Data Flow. None of the Lithuanian airports have established this data flow. It is expected that Vilnius (EYVI) will implement the data flow during the course of the 2nd Reference Period. Lithuania is encouraged to consider the implementation of the data flow at other airports as well.

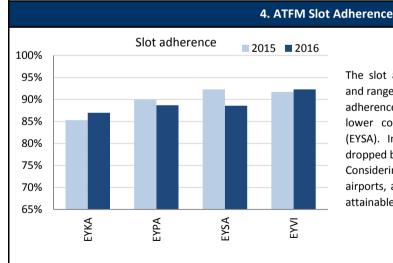


# 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB performance plan refers to the fact that for all airports in Lithuania there is no risk of arrival ATFM delay identified or predicted for RP2. This is in line with the level of traffic observed.

Lithuania has established a national target on arrival ATFM delay of 0 min/arr. that is commensurate with the level of air traffic served.

Based on the achieved performance at the international airports in Lithuania, the national air traffic service provider is granted a bonus.



The slot adherence of Lithuania remained stable in 2016, and ranges between 87 and 92%. Slight improvements in slot adherence at Kaunas (EYKA) and Vilnius (EYVI) are offset by lower compliance rates at Palanga (EYPA) and Šiauliai (EYSA). In the case of Šiauliai (EYSA), the performance dropped by 4%.

Considering the level of traffic observed at Lithuanian airports, a higher level of compliance with ATFM slots sees attainable at all airports.

#### 5. Pre-departure Delay

Given the level of traffic at Lithuanian airports no considerable share of pre-departure delay is expected nor reported by airspace users.

The monitoring of pre-departure delay requires the implementation of the Airport Operator Data Flow. As mentioned above, it is expected that Lithuania will establish the reporting (initially) for Vilnius. This will enable the monitoring of this performance indicator.

						6.	Appen	dix								
	n/a: A	irport (	Operat	tor Da	ta Flov	v not e	establish	ied, or n	nore tha	an two r	nonths	of miss	sing / r	on-va	lidate	data t
	ICAO	AVG /	ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	ICE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Kaunas	EYKA	0.00	0.00				85.3%	87.0%				n/a	n/a			
Palanga	EYPA	0.00	0.00				90.0%	88.7%				n/a	n/a			
Šiauliai	EYSA	0.00	0.00				92.3%	88.6%				n/a	n/a			
Vilnius	EYVI	0.00	0.00				91.7%	92.3%				n/a	n/a			

#### PRB Annual Monitoring Report 2016 - Volume 2 - Local Overview LITHUANIA: En-route charging zone Monitoring of en-route COST-EFFICIENCY for 2016 1. Contextual economic information: en-route air navigation services Lithuania ECZ represents 0.3% of the SES en-route ANS determined costs in 2016 ATSP: Oro Navigacija FAB: Baltic FAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Lithuania: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 23 316 993 23 342 321 24 186 978 25 093 574 25 748 766 En-route costs (nominal EUR) 1.7% Inflation % 112.9 121.0 123.7 115.4 118.4 Inflation index (100 in 2009) 20 652 919 20 223 855 20 434 886 20 737 566 20 814 037 Real en-route costs (EUR2009) 490 928 508 601 524 877 541 672 559 548 Total en-route Service Units Real en-route unit cost per Service Unit (EUR2009) 42.07 39.76 38.93 38.28 37.20 Lithuania: Actual data from Reporting Tables 2016A 2018A 23 121 075 22 775 398 En-route costs (nominal EUR) Inflation % -0.7% 0.7% 109.5 110.2 Inflation index (100 in 2009) Real en-route costs (EUR2009) 21 120 276 20 659 894 Total en-route Service Units 492 283 507 472 Real en-route unit cost per Service Unit (EUR2009) 42.90 40.71 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -195 918 -566 923 En-route costs (nominal EUR) in value in % -0.8% -2 4% Inflation % in p.p. -2.4 p.p. -1.5 p.p Inflation index (100 in 2009) -5.2 p.p in p.p. -3.4 p.p 467 357 436 038 Real en-route costs (EUR2009) in value in % 2.3% 2.2% 1 355 -1 129 Total en-route Service Units in value 0.3% -0.2% in % Real en-route unit cost per Service Unit (EUR2009) in value 0.83 0.95 2.0% 2.4% in % 3. Focus on en-route at State/Charging Zone level 5%

#### En-route unit cost

In 2016, the actual en-route unit cost in real terms (40.71 €2009) is +2.4% higher than planned in the PP (39.76 €2009). This difference results from the combination of slightly lower than planned TSUs (-0.2%) and higher than planned en-route costs (+2.2%, or +0.4 M€2009)

## En-route service units

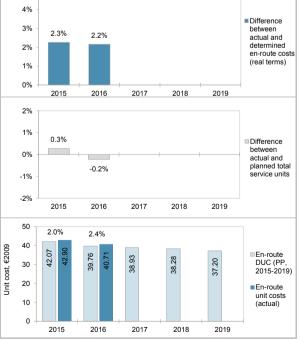
The difference between actual and planned TSUs (-0.2%) falls inside the ±2% dead band foreseen in the traffic risk sharing mechanism. The resulting loss of en-route revenues (-0.04 M€2009) is therefore fully borne by the ATSP, Oro Navigacija.

#### En-route costs

In nominal terms, actual en-route costs are -2.4% lower than planned. However, since the actual inflation index is also lower than planned (-5.2 p.p.), actual en-route costs are +2.2% above the planned level when expressed in €2009.

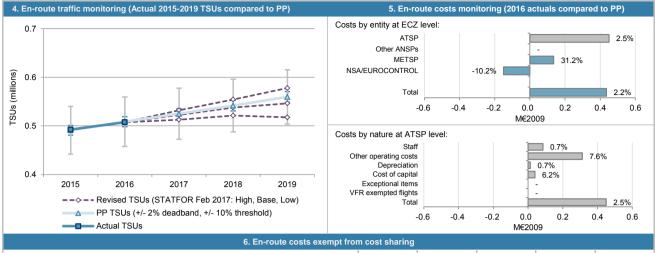
The higher than planned en-route costs, in real terms, are driven by higher costs for the ATSP, Oro Navigacija (+2.5% or +0.5 M€2009) and the MET Service Provider - LHMT (+31.2% or +0.1 M€2009). At the same time, the NSA/EUROCONTROL costs are lower than planned (-10.2% or -0.1 M€2009). Oro Navigacija being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.

Costs exempt from cost-sharing are reported for a total amount of -0.2 M€2009 comprising EUROCONTROL costs (-0.2 M€2009) and new cost items required by law for LHMT (+0.01 M€2009). These costs will be eligible for carry-over (reducing costs charged to airspace users) to the following reference period(s), if deemed allowed by the European Commission.



#### LITHUANIA: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016



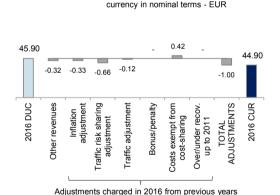
Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهُ.	New cost item required by law	0	15			
	International agreements	54	-195			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	15			
	NSA/EUROCONTROL	54	-195			
Total costs ex	cempt from cost sharing	54	-180			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

Lithuania 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-2.2% vs.



The CUR charged to airspace users in 2016 is 44.90  $\in$ . This is -2.2% lower than the nominal DUC (45.90  $\in$ ). The difference between these two figures (-1.00  $\in$ ) mainly relates to:

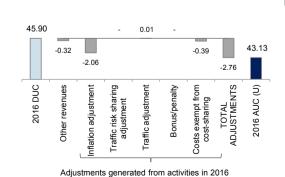
- the traffic risk sharing adjustment (-0.66 €), corresponding to the gain in revenues due to higher than planned traffic in 2014, which is reimbursed to users in 2016;
- the inflation adjustment (-0.33 €), corresponding to the impact of a lower than planned inflation index in 2014 and the subsequent reimbursement to airspace users in 2016;
- the other revenues (-0.32 €); and,
- the adjustment for costs exempt from cost-sharing (+0.42 €) corresponding to costs relating to international agreements from RP1.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the RP2 performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

-6.0% vs

DUC



Lithuania 2016 DUC vs. 2016 Actual Unit Cost for users in national

currency in nominal terms - EUR

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (43.13  $\odot$ ) is -6.0% lower than the nominal DUC (45.90  $\odot$ ). The major factors contributing to the observed difference (-2.76  $\odot$ ) are:

- the inflation adjustment (-2.06 €);
- the costs exempt from cost-sharing (-0.39 €) reflecting elements of costs incurred in 2016 (EUROCONTROL costs and 'new costs required by law'), which will reduce the costs charged to airspace users in future reference period(s), if deemed elicible: and.
- the deduction of other revenues (-0.32 €) corresponding to income from the provision of radar information to the military as well as AIP and AIC sales. In addition, compensation has been applied for inflation adjustment following agreement with airspace users and depreciation compensation for postponed capex.

These costs and adjustments are divided by the **actual** TSUs in 2016.

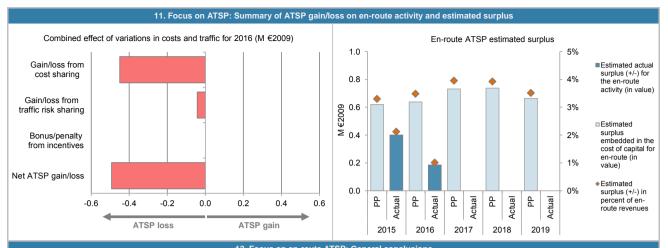
# LITHUANIA: En-route ATSP (Oro Navigacija)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	18 786	18 322			
actual costs for the ATSP	19 066	18 772			
Oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-280	-450			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-280	-450			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Difference in total service units (actual vs PP) %	0.3%	-0.2%	2017	2010	20
,	19 374	19 183			
Determined costs for the ATSP (PP) - based on actual inflation					
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2015	-43 2016	2017	2018	20 <sup>-</sup>
ncentives ('000 €2009)			2017	2016	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-227	-493			
10. Focus on ATSP: En-route ATS	SP estimated surpl	us *			
*This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	n the Reporting Tables. This	is different from the accou	unting profit/loss reported	in the P&L accounts of	the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	20 679	21 294	24 384	24 592	22 1
estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	20 679	21 294	24 384	24 592	22 1
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	620	639	732	738	6
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	3.0%	3.0%	3.0%	3.0%	3.0
Estimated surplus embedded in the cost of capital for en-route (in value)	620	639	732	738	66
Overall estimated surplus (+/-) for the en-route activity	620	639	732	738	60
Revenue/costs for the en-route activity	18 786	18 322	18 493	18 794	18 87
Estimated surplus (+/-) in percent of en-route revenues	3.3%	3.5%	4.0%	3.9%	3.5
Estimated ex-ante RoE pre-tax rate (in %)	3.0%	3.0%	3.0%	3.0%	3.0
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	20 901	22 610			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	20 901	22 610			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
	0.070	0.070			
estimated proportion of financing through debt (in value)	627	678			
Cost of capital pre-tax (in value)	0.0%	0.0%			
Cost of capital pre-tax (in value)  average interest on debt (in %)		0.0%			
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	0.0%	0			
Cost of capital pre-tax (in value)  average interest on debt (in %)  anterest on debt (in value)  betermined RoE pre-tax rate (in %)	0.0% 0 3.0%	0 3.0%			
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	0.0%	0			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Let ATSP gain(+)/loss(-) on en-route activity	0.0% 0 3.0% 627 -227	0 3.0% 678 -493			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Overall estimated surplus (+/-) for the en-route activity	0.0% 0 3.0% 627 -227	0 3.0% 678 -493			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Determined Surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	0.0% 0 3.0% 627 -227 401 18 839	0 3.0% 678 -493 185 18 280			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	0.0% 0 3.0% 627 -227	0 3.0% 678 -493			

#### LITHUANIA: En-route ATSP (Oro Navigacija)

#### Monitoring of en-route COST-EFFICIENCY for 2016



# 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 Oro Navigacija en-route costs vs. PP

In 2016, Oro Navigacija actual en-route costs are +2.5% (+0.5 M€2009) higher, in real terms, than planned in the PP. Based on the Additional Information provided within the en-route Reporting Tables, the main drivers for this deviation are:

- Staff costs (+0.7% or +0.1 M€2009). However, as highlighted in box 3, the lower actual inflation index for the year 2016 is affecting the comparison of costs in real terms. When considering nominal terms, actual staff costs are -3.8% lower than planned, essentially due to a reallocation of some staff costs from en-route to terminal ANS.
- Higher other operating costs (+7.6% or +0.3 M€2009), mainly due to additional costs in relation with the construction of the road to the new ACC and administration building.
- Slightly higher depreciation costs (+0.7% or +0.01 M€2009).
- Higher cost of capital (+6.2% or +0.04 M€2009), mainly due to a reallocation of projects to the en-route assets base after their completion.

#### Oro Navigacija net gain/loss on en-route activity in 2016

As shown in box 9, the en-route activity generated a net loss of -0.5 M€2009 in 2016. This is a combination of the following elements:

- a loss of -0.5 M€2009 as a result of the cost-sharing mechanism;
- a loss of -0.04 M€2009 arising from the traffic risk-sharing mechanism.

In 2016, Oro Navigacija earned no bonus in respect of incentives as the capacity target was not met at FAB level. It is also noteworthy that Lithuania decided not to charge to airspace users the bonus earned in 2015.

## Oro Navigacija overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-0.5 M€2009) and the surplus embedded in the actual cost of capital (+0.7 M€2009) amounts to +0.2 M€2009 (1.0% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 0.8%, which is lower than the 3.0% planned in the PP.

# LITHUANIA: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

	extual economic information: term					
· Lithuania TCZ represents 0.4% of the SES terminal ANS of	letermined costs in 2016		pplying traffic risk	•	No	
· ATSP: Oro Navigacija		·	fewer than 70,00		2	
· National currency: EUR		·		and 225,000 IFR:		
Number of airports in charging zone in 2016: 4,	of which: -{		more than 225,0	00 IFRs ATMs:	(	)
	2. Terminal DUC monitoring at Cl	narging Zone le	vel			
Lithuania: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		5 076 489	5 140 161	5 156 643	5 318 264	5 429 70
Inflation %		1.7%	2.2%	2.5%	2.2%	2.2%
Inflation index (100 in 2009)		112.9	115.4	118.4	121.0	123.
Real terminal costs (EUR2009)		4 496 476	4 453 450	4 356 700	4 395 064	4 389 10
Total terminal Service Units		23 873	24 589	25 498	26 569	27 60
Real terminal unit cost per Service Unit (EUR2009)		188.35	181.12	170.86	165.42	158.9
Lithuania: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		5 075 325	5 185 040			
Inflation %		-0.7%	0.7%			
Inflation index (100 in 2009)		109.5	110.2			
Real terminal costs (EUR2009)		4 636 128	4 703 425			
Total terminal Service Units		25 346	27 269			
Real terminal unit cost per Service Unit (EUR2009)		182.91	172.48			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-1 164	44 879			
	in %	-0.0%	0.9%			
Inflation %	in p.p.	-2.4 p.p.	-1.5 p.p.			
Inflation index (100 in 2009)	in p.p.	-3.4 p.p.	-5.2 p.p.			
Real terminal costs (EUR2009)	in value	139 651	249 975			
	in %	3.1%	5.6%			
Total terminal Service Units	in value	1 474	2 680			
	in %	6.2%	10.9%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-5.44	-8.64			
	in %	-2.9%	-4.8%			
3. Focus on terminal at State/Chargi There is only one TCZ in Lithuania comprising 4 airports: Viln		10%				
There is only one TOZ in Endamia comprising 4 airports. Viiii	ido, reduido, r didriga aria Oladiiai.	8% -				■Difference
Terminal unit cost In 2016, the actual terminal unit cost in real terms (172.48 €2	2000) is -4.8% lower than planned in	6% -	F 00/			between actual and
the PP (181.12 €2009). This difference results from the control of the PP (181.12 €2009).		4% -	5.6%			determined terminal
TNSUs (+10.9%) and higher actual terminal costs (+5.6%, or	+250.0 K€2009).	2% - 3.1	%			costs (real terms)
Terminal service units		0%		-	-	
Traffic risk sharing does not apply in the TCZ. The differ TNSUs (+10.9%) therefore generates additional revenues			15 2016	2017 20	18 2019	
airspace users.	, which will be fully reimbursed to	15%				
Terminal costs		12% -				
In nominal terms, actual terminal costs are +0.9% higher	than planned. However, since the	9% -	10.9%			■ Difference between
actual inflation index is lower than planned (-5.2 p.p.), the ac	tual terminal costs are +5.6% above	6%				actual and planned
the planned level when expressed in €2009.		3% -	%			terminal service units
The deviation between actual and planned terminal costs in						
higher costs for the ATSP – Oro Navigacija (+5.3%), th (+31.0%) and lower costs for the NSA (-2.6%). Oro Navigac terminal cost base, a detailed analysis at ATSP level is provi	cija being the main contributor to the		15 2016	2017 20	18 2019	1
Costs exempt from cost-sharing are reported for a total am-	ount of +2.3 K€2009 corresponding	නු 200 -2.9	-4.8%			
to 'new cost items required by law' for the MET Service Prov	vider. These costs will be eligible for	6200 35	7 2			■Terminal DUC (PP,
carry-over (charged to airspace users) to the following refere the European Commission.	nce period(s), if deemed allowed by	18	182.91	170.86	3.99	2015-2019
		100 - 100 -	1	16	158.	■Terminal unit costs
		50 -				(actual)
		0				-
			15 2016	2017 20	18 2019	

# LITHUANIA: Terminal charging zone

Other ANSP

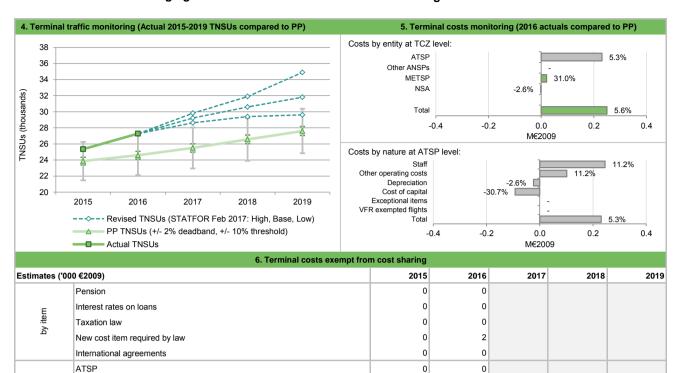
METSP

Total costs exempt from cost sharing

NSA

>

# Monitoring of terminal COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

0

n

Λ

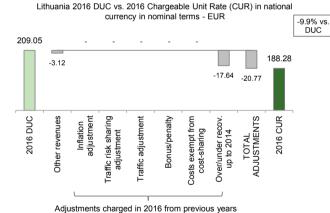
0

0

2

Λ

2

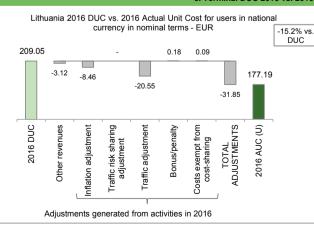


The CUR charged to airspace users in 2016 is 188.28 €. This is 9.9% lower than the nominal DUC (209.05 €).

The difference between these two figures (-20.77  $\in$ ) relates to an over recovery from 2014 reflected in the 2016 unit rate (-17.64  $\in$ ) and to other revenues (-3.12  $\in$ ) corresponding to income from the provision of radar information to the military as well as AIP and AIC sales. In addition, compensation has been applied for inflation adjustment following agreement with airspace users and depreciation compensation for postponed capex.

These costs and adjustments are divided by the **forecast** TNSUs for 2016 as laid out in the RP2 performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (177.19 €) is -15.2% lower than the nominal DUC (209.05 €). The two most important factors contributing to the observed difference are the traffic adjustment (-20.55 €) and the inflation adjustment (-8.46 €). The traffic adjustment reflects the over recoveries arising from higher than planned traffic in 2016, which will be fully reimbursed to airspace users in 2018. The inflation adjustment reflects the impact of a lower than planned inflation index for 2016, which will also be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the **actual** TNSUs in 2016.

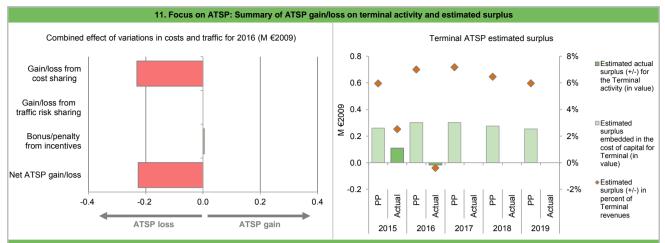
LITHUANIA: Terminal ATSP (Oro Navigacija)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	4 364	4 317			
ctual costs for the ATSP	4 484	4 548			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-119	-231			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-119	-231			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	5	4	2011	2010	
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-115	-226			
10. Focus on ATSP: Terminal ATS	P estimated surpl	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This	is different from the acco	unting profit/loss reporte	ed in the P&L accounts of	the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	8 651	10 065	10 076	9 166	8 4
stimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
stimated proportion of financing through equity (in value)	8 651	10 065	10 076	9 166	8 4
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	260	302	302	275	2
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	3.0%	3.0%	3.0%	3.0%	3.0
Estimated surplus embedded in the cost of capital for terminal (in value)	260	302	302	275	2
	260	302	302	275	2
Overall estimated surplus (+/-) for the terminal activity				2/3	
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity	4 364	4 317	4 218	4 258	4 2
					4 25 6.0
Revenue/costs for the terminal activity  Satimated surplus (+/-) in percent of terminal revenues	4 364	4 317	4 218	4 258	6.0
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)	4 364 5.9%	4 317 7.0%	4 218 7.2%	4 258 6.5%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	4 364 5.9% 3.0%	4 317 7.0% 3.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	4 364 5.9% 3.0%	4 317 7.0% 3.0% 2016A	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity	4 364 5.9% 3.0% 2015A 7 487	4 317 7.0% 3.0% 2016A 6 974	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	4 364 5.9% 3.0% 2015A 7 487 100.0%	4 317 7.0% 3.0% 2016A 6 974 100.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0%	4 317 7.0% 3.0% 2016A 6 974 100.0% 6 974 0.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0%	4 317 7.0% 3.0% 2016A 6 974 100.0% 6 974 0.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0 225 0.0%	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Exercise on debt (in %)  Interest on debt (in value)  Exercise of terminal activity  Estimated proportion of financing through debt (in value)  Exercise of the terminal activity  Estimated proportion of financing through debt (in walue)  Exercise of the terminal activity  Estimated proportion of financing through debt (in walue)  Estimated proportion of financing through debt (in walue)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0% 0	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0 225 0.0% 0 3.0%	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0% 0 3.0%	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0 225 0.0% 0 3.0% 225	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0% 0 3.0% 209	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0 225 0.0% 0 3.0% 225 -115	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0% 0 3.0% 209 -226	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	4 364 5.9% 3.0% 2015A 7 487 100.0% 7 487 0.0% 0 225 0.0% 0 3.0% 225 -115	4 317 7.0% 3.0%  2016A 6 974 100.0% 6 974 0.0% 0 209 0.0% 0 3.0% 209 -226 -17	4 218 7.2% 3.0%	4 258 6.5% 3.0%	6.0 3.0

## LITHUANIA: Terminal ATSP (Oro Navigacija)

## Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 Oro Navigacija terminal costs vs. PP

Oro Navigacija actual terminal costs are +5.3% (+230.9 K€2009) higher, in real terms, than planned in the PP. Based on the Additional Information provided within the Terminal Reporting Tables, the main drivers for this deviation are:

- Staff costs (+11.2%, or +245.5 K€2009). However, as highlighted in box 3, the lower actual inflation index for the year 2016 is affecting the comparison of costs in real terms. When considering nominal terms, actual staff costs are +6.2% higher than planned, essentially due to a reallocation of some staff costs from en-route to terminal ANS due to a faster increase in the number of terminal flights;
- Higher other operating costs (+11.2%, or +101.5 K€2009), mainly due to additional costs in relation with the construction of the road to the new ACC and administration building;
- Lower depreciation costs (-2.6%, or -23.4 K€2009); and,
- A lower cost of capital (-30.7%, or -92.7 K€2009), mainly due to a lower asset base as some assets have been reallocated to the en-route assets base.

#### Oro Navigacija 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity generated a net loss of -226.4 K€2009 in 2016. This is a combination of the following elements:

- a loss of -230.9 K€2009 as a result of the cost-sharing mechanism; and
- a gain of +4.5 K€2009 corresponding to a bonus eligible for payment to Oro Navigacija as part of the capacity target incentive mechanism. This amount corresponds to 0.1% of Oro Navigacija terminal revenues (based on ATSP chargeable unit rate in 2016 times the actual TNSUs). The amount reported in respect of financial incentives 2016 to be charged to users will be examined by the European Commission.

## Oro Navigacija 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity mentioned above (-226.4 K€2009) and the surplus embedded in the cost of capital (+209.2 K€2009) amounts to -17.1 K€2009 (-0.4% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is negative (-0.2%).

# LITHUANIA: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

Real en-route costs (EUR2009)       20 652 919       20 223 855       20 434 886       20 737 566       20 81         Real terminal costs (EUR2009)       4 496 476       4 453 450       4 356 700       4 395 064       4 38         Real gate-to-gate costs (EUR2009)       25 149 396       24 677 305       24 791 586       25 132 629       25 20         En-route share (%)       82.1%       82.0%       82.4%       82.5%       8		1. Monitoring of gate-	to-gate /	ANS costs				
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gete-to-gate costs (EUR2009) Real gete-to-g	Lithuania, Data from PB2 Barfarmanae Bla			2015D	2016D	2017D	2019D	2019D
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) Real terminal costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						20 814 037
Real gate-to-gate costs (EUR2009) En-route share (%)  82 149 396 82 46 77 305 82 47 91 586 82 51 32 629 82 52 08 82 148 82.0% 82 148 82.0% 82 158 2015A 2015 2016 2017 2018 201								
Section   Sect	,							4 389 104
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real pate-to-gate costs (EUR2009) Real gate-to-gate costs (EUR2009) Real gate-to-								25 203 141
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) Real gate-to-								82.6%
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) Real gate-		es				2017A	2018A	2019
Real gate-to-gate costs (EUR2009) En-route share (%)  25 756 404 82 0% 81.5%  2016 2017 2018  Real gate-to-gate costs (EUR2009) In value In p.p.  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route actual costs (2016)  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2. Share of en-route actual costs (2016)  2. Share of en-rou								
Section   Sect								
Provide the provided in the properties of the actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with one on 2. M€2009 (see boxes 10 for the detailed analysis at charging zone of the provided and provided an	, ,							
Real gate-to-gate costs (EUR2009)  in value in %  2.4% 2.8% 2.8% -0.1% -0.5%  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  In 2016, actual gate-to-gate ANS costs are +2.8% (+0.7 M€2009) higher than collar to the combination of higher en-route costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when conside the properties of en-route in gate-to-gate ANS costs (81.5%) is in line with collarned in the PP for 2016 (82.0%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with collarned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 amo to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone to corresponding to 0.7% of gate-to-gate ANS revenues.  In actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with collarned in the PP for 2016 (82.0%).  Solution of the detailed analysis at charging zone to corresponding to 0.7% of gate-to-gate ANS revenues.								
in % 2.4% 2.8% 10.5% 2.4% 2.8% 2.8% 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5						2017	2018	2019
En-route share  in p.p.  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  In 2016, actual gate-to-gate ANS costs are +2.8% (+0.7 M€2009) higher bolanned due to the combination of higher en-route costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when consider nominal terms, gate-to-gate costs are lower than planned (-1.8%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with polanned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 and to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone lectorresponding to 0.7% of gate-to-gate ANS revenues.	Real gate-to-gate costs (EUR2009)							
2. Share of en-route and terminal in gate-to-gate actual costs (2016)  In 2016, actual gate-to-gate ANS costs are +2.8% (+0.7 M€2009) higher than collar than the collar than		in %						
In 2016, actual gate-to-gate ANS costs are +2.8% (+0.7 M€2009) higher than collapsed due to the combination of higher en-route costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when conside nominal terms, gate-to-gate costs are lower than planned (-1.8%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 among to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone legarity corresponding to 0.7% of gate-to-gate ANS revenues.  In 2016, actual gate-to-gate ANS costs (+2.8%) (+0.7 M€2009) higher than considers than considers than detailed analysis and planned (-1.8%).  In 2016, actual gate-to-gate ANS costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when considers than considers that cons	En-route share	in p.p.		-0.1%	-0.5%			
In 2016, actual gate-to-gate ANS costs are +2.8% (+0.7 M€2009) higher than one planned due to the combination of higher en-route costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when consider the properties of the actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 and to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone is corresponding to 0.7% of gate-to-gate ANS revenues.  In 2016, actual gate-to-gate ANS costs (+0.7 M€2009) higher than one planned in than one planned in the properties of the planned (-1.8%).  100% 90% 17% 80% 70% 60% 50% 40% 83% 85% 82% 20% 10% 00% 2015 2016 2017 2018		2. Share of en-route and terminal in	gate-to-	gate actual c	osts (2016)			
colanned due to the combination of higher en-route costs (+2.2%, or +0.4 M€2 and higher terminal costs (+5.6%, or +0.2 M€2009). However, when conside the nominal terms, gate-to-gate costs are lower than planned (-1.8%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 amo to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone is corresponding to 0.7% of gate-to-gate ANS revenues.  100% 90% 17% 15% 18%  80% 50% 40% 83% 85% 82% 30% 20% 10% 0% 2015 2016 2017 2018	n 2016 potual gata to gata ANS and	sto are +2.99/ (+0.7 ME2000) higher	than		%   %	%	%	8
and higher terminal costs (+5.6%, or +0.2 M€2009). However, when consider the nominal terms, gate-to-gate costs are lower than planned (-1.8%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 amo to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone leader to corresponding to 0.7% of gate-to-gate ANS revenues.				90% J 0;	O O U	9	4,	٧.
nominal terms, gate-to-gate costs are lower than planned (-1.8%).  The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 and to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone lecorresponding to 0.7% of gate-to-gate ANS revenues.  Solve 100%  40%  83%  85%  82%  30%  20%  10%  0%  2015  2016  2017  2018		•	100%	170/	15%	100/		
The actual share of en-route in gate-to-gate ANS costs (81.5%) is in line with planned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 and to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone is corresponding to 0.7% of gate-to-gate ANS revenues.    10%	nominal terms, gate-to-gate costs are lov	wer than planned (-1.8%).		1770	.070	1070		
olanned in the PP for 2016 (82.0%).  For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 am to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone lead to 0.7% of gate-to-gate ANS revenues.  60% 50% 40% 83% 85% 82% 20% 10% 0% 2015 2016 2017 2018 ■En-route ■Terminal	The actual chare of an route in gate to	gate ANS costs (81.5%) is in line with						
For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 am to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone legarity corresponding to 0.7% of gate-to-gate ANS revenues.  50% 40% 83% 85% 82% 20% 10% 0% 2015 2016 2017 2018 ■En-route ■Terminal	•	gate ANS costs (01.5%) is in line with						
For Oro Navigacija, the estimated gate-to-gate economic surplus in 2016 am to 0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone le corresponding to 0.7% of gate-to-gate ANS revenues.  83% 85% 82% 20% 10% 2015 2016 2017 2018 ■En-route ■Terminal								
corresponding to 0.7% of gate-to-gate ANS revenues.  30% 20% 10% 0% 2015 2016 2017 2018  ■En-route ■Terminal		- '	40%	83%	85%	82%		
20% 10% 0% 2015 2016 2017 2018 ■En-route ■Terminal	•	, ,	30%					
0% 2015 2016 2017 2018 ■En-route ■Terminal	corresponding to 0.7 % or gate-to-gate Ar	No revenues.	20%					
2015 2016 2017 2018 ■En-route ■Terminal			10%					
■En-route ■Terminal			0%	2015	2016	2017	2010	201
				2015	2010	2017	2016	201
3.Technical notes on en-route and terminal information reported by Lithuania					■E	n-route ■Terr	minal	
		3.Technical notes on en-route and termin	nal infor	mation repor	ted by Lithuania			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Poland** 

Version: 1.1

Date: 9 October 2017

## **POLAND**

## **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management												
Score Safety Policy Safety Risk Safety Safety Safety Cult Assurance Promotion Safety Cult													
State level	54	С	В	С	С	В							
PANSA	29	А	В	А	С	А							

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	34%	0%
Runway Incursions (RIs)	41%	0%
ATM Specific Occurrences (ATM-S)		31%
Source of RAT data:	CA	<b>A</b> A

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	7	2
Legal/Judiciary	4	3
Occurrence reporting and Investigation	0	2
TOTAL	11	7
PANSA	Number of que	stions answered
PAINJA	YES	NO
Policy and its implementation	9	4
Legal/Judiciary	1	2
Occurrence reporting and Investigation	3	5
TOTAL	13	11

## **Observations**

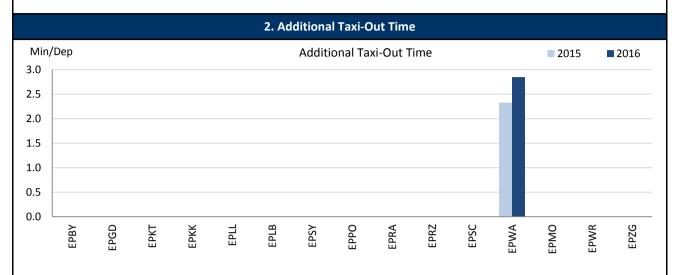
One out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). In addition, after verification some answers above the Level "C" were downgraded either in order to correspond with EASA audit results to the end of 2015 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only f 1 is below Level C.

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

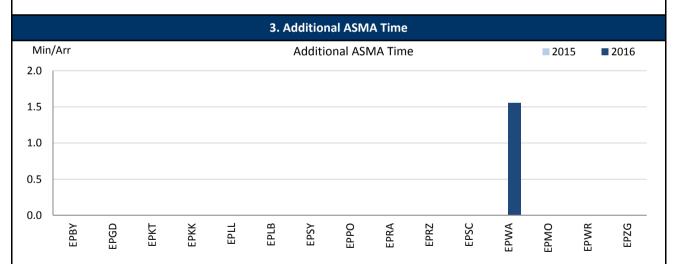
Poland as a member of the Baltic FAB identified fifteen airports as subject to RP2, with the last addition of EPSY in 2016 (due to inclusion in the charging zone). However, EPWA is the only airport for which the Airport Operator Data Flow is established. It is strongly recommended to establish the APDF for EPKK, EPGD, EPKT, EPWR, EPPO, EPMO and EPRZ. Implementation of the APDF at EPLL, EPSC, EPBY, EPLB, EPZG, EPSY and EPRA should be considered.



Warsaw shows an additional TXOT half a minute higher than in 2015. This increase happens parallel to the 10% increase in traffic in 2016.

The average additional taxi-out time in Warsaw for 2016 is 2.84 min/dep., half a minute below the European average (RP2 airports). This figure is commensurate with the level of traffic at EPWA and in line with the trend showed by the rest of European airports.

The additional TXOT at the rest of Polish airports cannot be monitored at the time being due to the lack of data.



The additional ASMA time at Warsaw in 2016 is 1.55 min/arr., slightly below the average of the airports in RP2. No evolution with respect to 2015 can be analysed as last year the required CPR data was not available to calculate the time in the 40NM radius of the airport.

The additional time in the terminal airspace at the rest of Polish airports cannot be monitored at the time being due to the lack of data.

4. /	A		1	•
4	Λn	nai	nn	ıv

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	IAL TAXI-	OUT TIME	ADDITIONAL ASMA TIME					
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bydgoszcz	EPBY	n/a	n/a				n/a	n/a			
Gdansk	EPGD	n/a	n/a				n/a	n/a			
Katowice - Pyrzowice	EPKT	n/a	n/a				n/a	n/a			
Krakow - Balice	EPKK	n/a	n/a				n/a	n/a			
Lodz - Lublinek	EPLL	n/a	n/a				n/a	n/a			

Lublin	EPLB	n/a	n/a		n/a	n/a		
Olsztyn-Mazury	EPSY	n/a	n/a		n/a	n/a		
Poznan - Lawica	EPPO	n/a	n/a		n/a	n/a		
Radom	EPRA	n/a	n/a		n/a	n/a		
Rzeszow - Jasionka	EPRZ	n/a	n/a		n/a	n/a		
Szczecin - Goleniów	EPSC	n/a	n/a		n/a	n/a		
Warszawa/ Chopina	EPWA	2.32	2.84		n/a	1.55		
Warszawa/ Modlin	ЕРМО	n/a	n/a		n/a	n/a		
Wroclaw/ Strachowice	EPWR	n/a	n/a		n/a	n/a		
Zielona Gora - Babimost	EPZG	n/a	n/a		n/a	n/a		

#### **POLAND**

	En route Capacity incentive scheme												
	2015	2016	2017	2018	2019	Observations							
National Capacity target	0.26	0.23	0.23	0.23	0.23								
Deadband +/-	0.15 - 0.4		0.15	- 0.3									
Actual performance	0.18	0.39											

#### National capacity incentive scheme

The actual en-route ATFM delay in FIR Warszawa was 0,39 min/flight. Polish incentive scheme for en-route ATFM delay 2016-2019 years provides three thresholds for penalties of ATFM delays and respective values of financial penalties. The value 0,39 min ATFM delay per flight means that threshold of 0,3 min ATFM delay per flight has been exceeded, hence penalty of 0,025% revenues of en-route services provided by PANSA will have been imposed.

This figure equates to 151 824,68 PLN according to the BALTIC FAB monitoring report, compiled by the Polish Civil Aviation Authority.

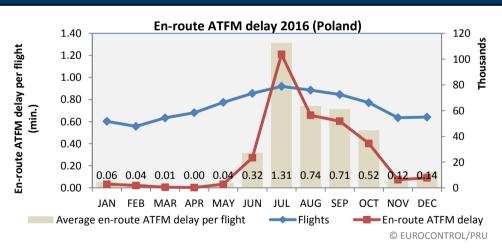
## Compliance issues relating to national capacity incentive scheme

The PRB had previously noted several compliance issues relating to the en route capacity incentive schemes proposed by BALTIC FAB, in the assessment of the RP2 FAB Performance Plans - Baltic FAB. For Poland's national en route capacity scheme the following issues were highlighted:

- 1. The FAB performance was not considered;
- When aggregated, the Polish national targets and the Lithuanian national targets are not consistent with the FAB targets. (Subsequently resolved in the corrigendum dated November 2014)

The Annual Monitoring Report for BALTIC FAB indicates that the overall FAB performance is now a criterion for determining whether or not a bonus / malus should be paid, hence resolving the outstanding compliance issue.





		En-ro	ute ATFM	delay pe	r flight (Po	oland)					
2008 2009 2010 2011 2012 2013 2014 2015 2016											
2.00	1.63	1.13	0.66	0.52	0.51	0.79	0.18	0.39			

There was a significant deterioration in en route capacity performance in Poland from 2015. Traffic levels increased by 7.2% on 2015 but delays more than doubled. Despite the increase in traffic, the main reason for delays, as determined by the ANSP when requesting the ATFM regulations, was staffing issues at more than 70% of the total delay. An absence / unavailability of ATC staff resulted in an inability to open the maximum number of sectors during sustained periods of high demand, or even at all. It is noted that the Network Manager, expects a capacity gap in Warsaw ACC if traffic continues to fly on current routes during the planning period.

## **Planning and Effective Use of CDRs**

The data provided in the FAB monitoring report is inconsistent since the number of aircraft that could have planned using CDRs differs by more than ten thousand between the two PIs. Therefore the figures cannot be produced with any assurance of accuracy.

## **Observations on Planning and Effective Use of CDRs**

It is noted that Poland, like many other States, is having difficulties in monitoring the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

## **Effective booking procedures**

The data provided in the FAB monitoring report is inconsistent, since almost four times as many hours were recorded as being used than were still allocated for use three hours before time of activation. Furthermore, Poland states that it does not allocate hours for segregation or restriction of airspace after issuance of the AUP.

## **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

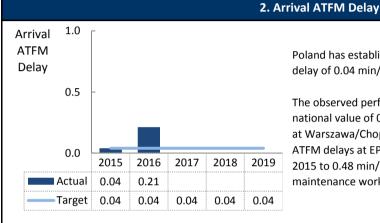
### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In the Baltic FAB performance plan, Poland has originally identified air navigation services at 14 airports as subject to RP2. With the monitoring of 2016, performance at Olsztyn-Mazury (EPSY) is additionally monitored. Poland has established a constant national target on arrival ATFM delay of 0,04 min/arr. for RP2. Though, no specific risk of occurrence of arrival ATFM delays during RP2 has been identified, the observed performance in 2016 has significantly deteriorated (2015: 0,04 min/arr. vs 2016: 0,21 min/arr.)

Poland contributes adequately to the Baltic FAB and European performance.

The monitoring of the pre-departure delay indicator requires the establishment of the Airport Operator Data Flow. At the time being the data flow is only established for Warszawa/ Chopina (EPWA). Poland is encouraged to consider the implementation of the data flow at other airports to improve the operational performance monitoring.



Poland has established a constant national target on arrival ATFM delay of 0.04 min/arr. for the whole reference period.

The observed performance in 2016 has substantially deteriorated. The national value of 0.21 min/arr. is primarily driven by the performance at Warszawa/Chopin (EPWA). As the major hub in Poland, arrival ATFM delays at EPWA increased significantly from 0.03 min/arr. in 2015 to 0.48 min/arr. in 2016 (c.f. appendix) due to runway maintenance work in June and August.

# 3. Arrival ATFM Delay – National Target and Incentive Scheme

Poland has established a constant national target on arrival ATFM delay of 0.04 min/arr. for the whole reference period. This observed performance ranges at 0.21 min/arr. and signals that no to limited measures have been implemented to cater for the runway maintenance work related reduction in runway capacity at EPWA.

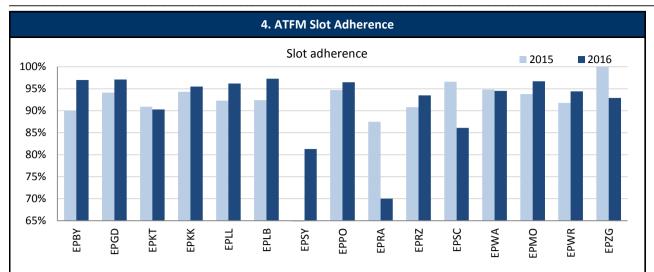
Another cause for arrival ATFM delay in 2016 were the weather regulations mainly in November and December.

Poland has established a financial incentive scheme for terminal ATFM delay with reference to the arrival ATFM performance at airport level. This comprises an individual scheme for EPWA and a separate scheme for the five bigger regional airports [i.e. EPGD, EPKT, EPWR, EPPO and EPKK] and EPKK. The other airports are not substantially contributing to arrival ATFM delay. For the schemes the penalty threshold apply, i.e. at EPWA: 0.18 min/arr., and EPKK: 0.04 min/arr., resulting in penalties of 0,1% of the revenues.

For the group of regional airports (i.e. EPGD, EPKT, EPWR, EPPO and EPKT), the actual observed performance ranges at 0 min/arr. below the penalty threshold of 0.04 min/arr.

No bonus is applied for these other airports, as the overall national target on arrival ATFM delay was not met.

The remaining airports are not considered within the incentive scheme due to their limited impact on the European network.



In 2016, the compliance rate with ATFM slots at 7 airports ranges above 95%. These airports also show an increase in the observed performance in comparison to 2015. Notable exceptions are EPSY, EPRA, and EPSC which range significantly below 90%.

## 5. Pre-departure Delay

For the time being, only Warszawa/ Chopina (EPWA) has established the Airport Operator Data Flow required to monitor the predeparture delay indicator. The observed performance in 2016 has significantly worsened by a factor of almost 2 (2015: 0.26 min/dep. vs 2016: 0.45 min/dep.).

6. Appendix																
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data														l data		
	ICAO	AVG /	ARRIV	AL ATF	M DEI	_AY		SLOT A	DHER	ENCE		AVG P	RE-DE	PARTI	JRE DI	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bydgoszcz	EPBY	0.00	0.00				90.0%	97.0%				n/a	n/a			
Gdansk	EPGD	0.00	0.00				94.1%	97.1%				n/a	n/a			
Katowice - Pyrzowice	EPKT	0.01	0.00				90.9%	90.3%				n/a	n/a			
Krakow - Balice	EPKK	0.21	0.05				94.3%	95.5%				n/a	n/a			
Lodz - Lublinek	EPLL	0.00	0.04				92.3%	96.2%				n/a	n/a			
Lublin	EPLB	0.00	0.00				92.4%	97.3%				n/a	n/a			
Olsztyn-Mazury	EPSY		0.00				n/a	81.3%				n/a	n/a			
Poznan - Lawica	EPPO	0.00	0.00				94.7%	96.5%				n/a	n/a			
Radom	EPRA	0.00	0.00				87.5%	70.0%				n/a	n/a			
Rzeszow - Jasionka	EPRZ	0.00	0.00				90.8%	93.5%				n/a	n/a			
Szczecin - Goleniów	EPSC	0.00	0.00				96.6%	86.1%				n/a	n/a			
Warszawa/ Chopina	EPWA	0.03	0.48				94.8%	94.5%				0.26	0.45			
Warszawa/ Modlin	ЕРМО	0.00	0.00				93.8%	96.7%				n/a	n/a			
Wroclaw/ Strachowice	EPWR	0.00	0.00				91.8%	94.4%				n/a	n/a			
Zielona Gora - Babimost	EPZG	0.00	0.00				100.0%	92.9%				n/a	n/a			

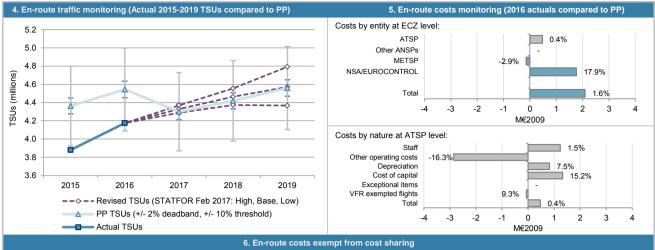
# POLAND: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

Entradic costs (normal PLN)		1. Con	textual economic in	formation: en-ro	oute air	navigat	ion services			
PAIS   National currency    PAIN   Exchange rate 2009; 1 EUR   2 42333 PLN	· Poland ECZ represents 2.2% of the	ne SES en-route ANS	determined costs in 2	016						
Poland: Data from RP2 Performance Plan	· ATSP: PAI	NSA								
Polanci: Data from RP2 Performance Plan	· FAB: Balt	tic FAB								
Polant: Duta from RP2 Performance Ptan  (*See Note 1)  20150 20160 20170 20180  Fin-route costs (norman ELN)  658 592 342 667 375 337 807 674 005 840 690 505 795 00 840 690 505 795 00 840 690 505 795 00 840 690 505 795 00 840 690 505 795 00 840 690 505 840 690 505 841 591 842 71 1113 843 690 690 844 690 690 844 690 690 690 844 690 690 844 690 690 845 690 690 845 690 690 845 690 690 690 845 690 690 845 690 690 845 690 690 845 690 690 845 690 690 690 845 690 690 845 690 690 845 690 690 845 690 690 845 690 690 690 845 690 690 845 690 690 845 690 690 845 690 690 845 690 690 690 845 690 690 845 690 690 845 690 690 845 690 690 845 690 690 690 845 690 690 690 845 690 690 690 845 690 690 690 690 845 690 690 690 690 690 690 690 690 690 690	National currency:     PLN	N Exchange	rate 2009: 1 EUR =	4.32383 PLN						
Envious codes (nominal PLN)  10568 5892 342  2 687 375 337  2017 874 805  2 487  2 598  115.9  116.7  117.1  117.1  118.7			2. En-route DUC	monitoring at CI	harging	Zone le	evel			
Envious codes (nominal PLN)  10568 5892 342  2 687 375 337  2017 874 805  2 487  2 598  115.9  116.7  117.1  117.1  118.7	Delevedo Dete forma DDO Desferons	Dies		(*Coo Note 4)		204ED	2046D	2047D	2048D	2040D
Inflation 19.		ice Plan		(*See Note 1)						2019D
Inflation index (100 in 2009)   Final Inflation (100 in 2009)	,				058					795 098 157
Real en-route uncost pre Service Units   Ser										2.4%
Total en-route Sarvice Units	, , ,				E60					116.1
Real en-route unit cost per Service Unit (PLN2009) Real en-route unit cost per Service Unit (PLN2009) 30.01 20.16 20.17 20.18 20.18 20.16 20.16 20.17 20.18	, , ,									685 060 982 4 560 000
Real en-route unit cost per Service Unit (EUR2009)   30.14   29.46   39.03   38.80		- Hait (DI NOCCO)			4					150.23
Polanci Actual data from Reporting Tables	·	•								34.75
En-route costs (nominal PLN) Inflation % Inflation % -0.7% -0.2% -0.7% -0.2% -0.7% -0.2% -0.2% -0.7% -0.2% -	·	· · · · · · · · · · · · · · · · · · ·								2019A
Inflation 1% (100 in 2009) 110.9 110		ig lables			614				ZUIOA	2019A
Initiation index (100 in 2009) Real en-route units cost per Service Unit (FLN2009) Real en-route unit cost per Service Unit (FLN2009) Real en-route costs (nominal PLN) In %					014					
Seal en-route costs (PLN2009)   553 949 301   587 902 332   388 013   318 013   4174 735   388 013   3174   388 013   3174   3										
Total en-route unit cost per Service Unit (PLN2009)  Difference between Actuals and Planned  En-route costs (nominal PLN)  In value  In p.D.  3.3 (20.57)  Juliant (10.00)  In p.D.  3.3 (20.57)  Juliant (10.00)  In p.D.  3.3 (20.57)  Juliant (20.00)  In p.D.  3.4 (20.00)  Juliant (20.00)  In p.D.  4.4 (4.96)  4.4 (4.96)  4.5 (2.5 (4.97)  Juliant (20.00)  Juliant (20.00)  In value  Juliant (20.00)  Juliant (20.00)  In value  Juliant (20.00)  Juliant (20.00)  In value  Juliant (20.00)  Juliant (20.00)  Juliant (20.00)  In value  Juliant (20.00)	, , ,				552					
Real en-route unit cost per Service Unit (PLN2009) Real en-route unit cost per Service Unit (PLN2009) Real en-route costs (nominal PLN) In %	, , ,									
Real en-route unit cost per Service Unit (EUR2009)  Difference between Actuals and Planned  En-route costs (nominal PLN)  In value  In %  A.7%  A.9%		o Linit (DI NI2000)			3					
Difference between Actuals and Planned  En-route costs (nominal PLN)  in value  in %  in p.D.  3-1 p.D.  2-7 p.D.  3-1 p.D.  3	·	, ,								
En-route costs (nominal PLN)  in %  in %  in %  in p.D.  3.1 p.D.  3.1 p.D.  3.1 p.D.  3.1 p.D.  5.0 p.D.  8.1 p.D.  8.1 p.D.  8.1 p.D.  1.4 \$25 \$457 9054 223  1.6 %  1.5 %  1.1 1.9 %  1.1 \$25 \$457 9054 223  1.1 1.9 %  1.1 \$25 \$457 9054 223  1.1 1.9 %  1.1 \$25 \$457 9054 223  1.1 1.9 %  1.1 \$25 \$457 9054 223  1.1 1.9 %  1.1 \$25 \$457 9054 223  1.1 1.9 %  1.1 1.9	•	, ,						2017	2010	2019
Inflation in % in p. in p. 3.1 pp. 4.5 0 pp. 8.1 pp. 8.1 pp. 8.2 pp. 8.2 pp. 8.2 pp. 8.3 pp. 8.4 pp. 9.4 pp. 9		laimeu	in value		44			2017	2018	2019
Inflation % in p.p. 3.1 p.p. 2.7 p.p. 1.5 p.p. 3.1 p.p. 3	En-route costs (nominal FLIV)				-44					
Inflation index (100 in 2009) in p.p. 1-5.0 p.p. 4-8.1 p.p. 1-14 525 457 9 054 263 in % 2-2.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1.6% 1	Inflation 9/									
Real en-route costs (PLN2009)  in value in %  7-14 525 457 in %  7-26 9 1 6% 1-6% 1-6% 1-11.19 1-8.1										
in %	, , ,									
Total en-route Service Units in value in value in % 8.1% 8.1% 8.1% 8.11 13.44 in % 9.6% 10.5% 8.88 3.11 19.6% 10.5% 8.88 3.11 19.6% 10.5%	Real eli-loule costs (FLIV2009)				-14					
in %	Total on route Consider Units									
Real en-route unit cost per Service Unit (PLN2009) in value in % 9.6% 10.5% 2.88 3.11 10.5% 2.88 3.11 10.5% 3. Focus on en-route at State/Charging Zone level in % 9.6% 10.5% 3. Focus on en-route at State/Charging Zone level 2.88 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.88 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.88 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.89 2.89 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.89 2.89 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.89 2.89 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.89 2.89 3.11 10.5% 3. Focus on en-route at State/Charging Zone level 2.89 2.89 3.11 10.5% 3. Focus on en-route costs in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss bome by the ATSP amounting to -4.9 Mé2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (8.11 p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  En-route costs In nominal terms, actual en-route costs in real terms are driven by higher costs for the ATSP. PANSA (+0.4% or +0.5 M€2009) and for the NSAEUROCONTROL (+17.9% or +1.8 M€2009) are below plans. PANSA height he main contributor to costs are ending the planned level when expressed in €2009.  En-route costs reported for the MET Service Providers (2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route costs are +1.6% above the actual ending the planned level	Total en-route Service Utilis									
in %  Real en-route unit cost per Service Unit (EUR2009) in value in %  3. Focus on en-route at State/Charging Zone level  En-route unit cost in 10.5%  3. Focus on en-route at State/Charging Zone level  En-route unit cost in 10.2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned TSUS (-8.1%) and higher than planned en-route costs (+1.6%, or +2.1 Mc2009).  En-route service units Actual TSUs are -3.1% lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 Mc2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009).  En-route costs In real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 Mc2009) and for the NSA/EURCCONTROL (+17.9% or +1.8 Mc2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 Mc2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 Mc2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	Dool on voute unit cost new Comite	on Limit (DI NI2000)								
Real en-route unit cost per Service Unit (EUR2009) in value in %  3. Focus on en-route at State/Charging Zone level  En-route unit cost In 2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned TSUs (-8.1%) and higher than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% dead-band but Inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in £2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP. PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009).  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP. PANSA (being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	Real en-route unit cost per Servic	e Offit (PLN2009)								
in %  3. Focus on en-route at State/Charging Zone level  En-route unit cost In 2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned actual artSus (-8.1%) and higher than planned en-route costs (+1.6%, or +2.1 M€2009).  En-route service units  Actual TSUs are -8.1% lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% dead-band but inside the ±10% alert threshold foreseen in the traffic risk shaning mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	Pagl on-route unit cost nor Service	en Unit (EUD 2000)								
S. Focus on en-route at State/Charging Zone level  En-route unit cost in 2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned TSUs (-8.1%) and higher than planned en-route costs (+1.6%, or +2.1 M€2009).  En-route service units Actual TSUs are -8.1% lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.8% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP. PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	iteai en-route unit cost per servic	e onit (Lon2003)								
En-route unit cost In 2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned TSUS (-8.1%) and higher than planned en-route costs (+1.6%, or +2.1 M€2009).  En-route service units Actual TSUs are -8.1% lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP. PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	3 Focus on a	n-route at State/Char			4		10.570			
In 2016, the actual en-route unit cost in real terms (32.57 €2009) is +10.5% higher than planned in the PP (29.46 €2009). This difference results from the combination of lower than planned TSUs (-8.1%) and higher than planned en-route costs (+1.6%, or +2.1 M€2009).  En-route service units  Actual TSUs are -8.1% lower than planned as air traffic over Poland was still negatively affected by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharian mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs  In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route cost in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) will be the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	3. Focus on e	II-route at State/Criary	ging Zone level		4	%				
by the situation in the Ukrainian airspace. The difference in TSUs falls outside the ±2% deadband but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	in the PP (29.46 €2009). This diffe	erence results from the	e combination of low	er than planned	0	%		! !		Difference between actual and determined en-route costs (real terms)
band but inside the ±10% alert threshold foreseen in the traffic risk sharing mechanism. The resulting loss of revenues is therefore shared between the ATSP (PANSA) and airspace users with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.				• ,	-4					
with the loss borne by the ATSP amounting to -4.9 M€2009.  En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	, ,	•			-	20	15 2016	2017 2	018 2019	
En-route costs In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	_		, ,	d airspace users	0	%		<del>                                     </del>	+	
In nominal terms, actual en-route costs are -5.4% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), actual en-route costs are +1.6% above the planned level when expressed in €2009.  The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	with the loss borne by the ATSP amo	ounting to -4.9 M€2009			-3	% -				
The higher than planned en-route costs in real terms are driven by higher costs for the ATSP, PANSA (+0.4% or +0.5 M€2009) and for the NSA/EUROCONTROL (+17.9% or +1.8 M€2009) while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans. PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	inflation index is also lower than pla	inned (-8.1 p.p.), actual				% -				Difference between actual and planned total service units
while the costs reported for the MET Service Providers (-2.9% or -0.1 M€2009) are below plans.  PANSA being the main contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.			, ,		1		. 1 /0			
Costs exempt from cost-sharing are reported for a total amount of +1.2 M€2009 corresponding to EUROCONTROL costs and new cost item required by law. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	while the costs reported for the MET PANSA being the main contributor to	Γ Service Providers (-2.	.9% or -0.1 M€2009)	are below plans.		20		2017 2	018 2019	, 
	Costs exempt from cost-sharing are to EUROCONTROL costs and new	v cost item required by	/ law. These costs w	vill be eligible for	Jnit cost, €2(	30 - 41.00	20		34.75	En-route DUC (PP, 2015-2019)  En-route unit costs (actual)
2015 2016 2017 2018 2019										
						201	15 2016	2017 2	2018 2019	

## POLAND: En-route charging zone

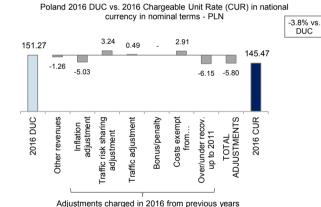
## Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
, p.	New cost item required by law	526	102			
	International agreements	125	1 101			
	ATSP	526	102			
entity	Other ANSP	0	0			
py e	METSP	0	0			
	NSA/EUROCONTROL	125	1 101			
Total costs ex	rempt from cost sharing	651	1 202			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

## 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



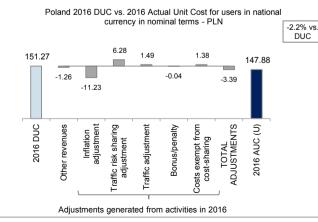
The CUR charged to airspace users in 2016 is 145.47 PLN. This is -3.8% lower than the nominal DUC (151.27 PLN). The difference between these two figures ( 5.80 PLN) mainly relates to:

- an adjustment for over recoveries from 2010 and 2011 (-6.15 PLN) reimbursed to airspace users in 2016;
- an inflation adjustment (-5.03 PLN) corresponding to the impact of a lower than planned inflation index for the year 2014 and the subsequent reimbursement to airspace users in 2016; and,
- a traffic risk sharing adjustment (+3.24 PLN) which reflects the loss in revenues due to lower than planned traffic in 2014 which is also charged to airspace users in 2016.

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the RP2 performance plan.

## 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (147.88 PLN) is -2.2% (-3.39 PLN) lower than the nominal DUC (151.27 PLN).

The two most important factors contributing to the observed difference are:

- an inflation adjustment (-11.23 PLN) which reflects the impact of a lower than planned inflation index in 2016 which will be reimbursed to airspace users in 2018: and.
- a traffic risk sharing adjustment (+6.28 PLN) corresponding to the loss in revenues due to lower than planned traffic in 2016 which will be charged to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

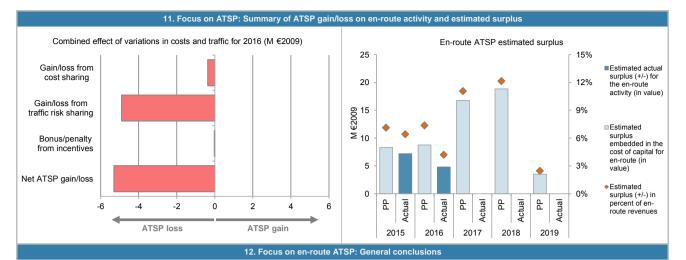
# POLAND: En-route ATSP (PANSA)

# Monitoring of en-route COST-EFFICIENCY for 2016

	oss on en-route act				
Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	116 939	118 981			
Actual costs for the ATSP	113 577	119 455			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	3 361	-474			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	526	102			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	3 888	-373			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-11.1%	-8.1%			
Determined costs for the ATSP (PP) - based on actual inflation	122 165	127 693			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-5 375	-4 901			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	-32			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-1 488	-5 305			
10. Focus on ATSP: En-route ATS	P estimated surplu	s *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This is	different from the accou	inting profit/loss reported	d in the P&L accounts of	f the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	140 047	147 467	214 796	241 099	254 4
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	140 047	147 467	214 796	241 099	254 4
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	8 333	8 774	16 776	18 830	3 5
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.0%	6.0%	7.8%	7.8%	1.4
Estimated surplus embedded in the cost of capital for en-route (in value)	8 333	8 774	16 776	18 830	3 5
Overall estimated surplus (+/-) for the en-route activity	8 333	8 774	16 776	18 830	3 5
Revenue/costs for the en-route activity	116 939	118 981	151 522	155 060	141 9
Estimated surplus (+/-) in percent of en-route revenues	7.1%	7.4%	11.1%	12.1%	2.5
Estimated ex-ante RoE pre-tax rate (in %)	6.0%	6.0%	7.8%	7.8%	1.4
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Total asset base	145 940	169 815			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	145 940	169 815			
Estimated proportion or invaliding through equity (in value)		0.0%			
	0.0%	0.0%			
Estimated proportion of financing through debt (in %)	0.0%	0.0 %			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)					
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	0	0			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	0 8 683	10 104			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	8 683 0.0%	0 10 104 0.0%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	0 8 683 0.0% 0	0 10 104 0.0% 0			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	0 8 683 0.0% 0 6.0%	0 10 104 0.0% 0 6.0%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	0 8 683 0.0% 0 6.0% 8 683	0 10 104 0.0% 0 6.0% 10 104			
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	0 8 683 0.0% 0 6.0% 8 683 -1 488	0 10 104 0.0% 0 6.0% 10 104 -5 305			
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	0 8 683 0.0% 0 6.0% 8 683 -1 488	0 10 104 0.0% 0 6.0% 10 104 -5 305 4 799			

#### **POLAND: En-route ATSP (PANSA)**

## Monitoring of en-route COST-EFFICIENCY for 2016



# Actual 2016 PANSA en-route costs vs. PP

In 2016, PANSA actual en-route costs are +0.4% (+0.5 M€2009) higher, in real terms, than planned in the PP. Based on the Additional Information provided with the en-route Reporting Tables, the main drivers for the observed difference are:

- Higher staff costs (+1.5% or +1.2 M€2009). However, as highlighted in box 3, the lower actual inflation index for the year 2016 is affecting the comparison of costs in real terms. When considering nominal terms, actual staff costs are -5.4% lower than planned, mainly due to a lower number of FTEs following the introduction of an early retirement programme in 2015.
- Lower other operating costs (-16.3% or -2.9 M€2009), mainly due to lower provisions for bad debt, savings across a range of expenses (rent and lease fees, materials and energy), and the netting of actual costs by non-ANS revenues while gross costs were reported in the PP.
- Higher depreciation costs (+7.5% or +0.8 M€2009).
- Higher cost of capital (+15.2% or +1.3 M€2009) due to a higher asset base.

#### PANSA net gain/loss on en-route activity in 2016

As shown in box 9, PANSA generated a net loss of -5.3 M€2009 on the en-route activity. This is a combination of the following elements:

- a loss of -0.4 M€2009 arising from the cost sharing mechanism;
- a loss of -4.9 M€2009 arising from the traffic risk sharing mechanism; and,
- a loss of -0.03 M€2009 corresponding to a penalty incurred as part of the capacity target incentive mechanism. This amount corresponds to -0.03% of PANSA en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this penalty in the chargeable cost base will be examined by the European Commission.

#### PANSA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-5.3 M€2009) and the surplus embedded in the actual cost of capital (+10.1 M€2009) amounts to +4.8 M€2009 (4.2% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 2.8%, which is lower than the 6.0% planned in the PP.

# **POLAND: Terminal charging zone**

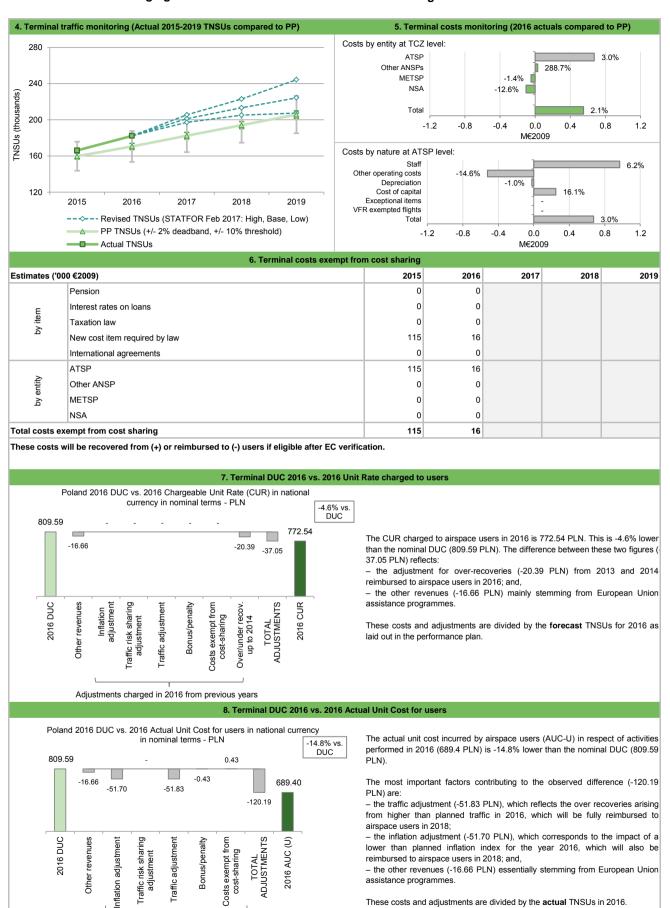
# Monitoring of terminal COST-EFFICIENCY for 2016

Poland: Care presents 2.4% of the SES terminal ANS determined costs in 2016   Is this TCZ applying traffic risk sharing?				
. National currency: PLN  → Number of airports in charging zone in 2016: 15.  Of which:  2. Terminal DUC monitoring at Charging Zone level  Poland: Data from RP2 Performance Plan  2015D  2016B  2017D  2018I  Terminal costs (nominal PLN)  Inflation index (100 in 2009)  Real terminal costs (PLN2009)  Total terminal service Units  Terminal costs (PLN2009)  Total terminal service Units  Real terminal costs (PCN2009)  Total terminal service Units  Real terminal costs (PCN2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal service Units  Real terminal costs (PCN2009)  Total terminal service Unit (EUR2009)  Total terminal service Units  Real terminal unit cost per Service Unit (EUR2009)  Total terminal costs (PCN2009)  Total terminal costs (PCN2009)  Total terminal costs (PCN2009)  Total terminal unit cost per Service Unit (EUR2009)  Total terminal costs (PCN2009)  Total terminal costs (	No			
Number of airports in charging zone in 2016: 15,	14			
Poland: Data from RP2 Performance Plan   2015	Rs ATMs: 1			
Poland: Data from RP2 Performance Plan   2015	0			
Terminal costs (nominal PLN)				
Terminal costs (nominal PLN)   147 246 62	2019[			
Inflation % 2.5% 2.5% 2.5% 2.5% 1.15 inflation index (100 in 2009) 11.59 11.59 11.57 11.57 12.17 12.41 12.41 11.59	151 273 27			
Inflation index (100 in 2009)  Real terminal costs (PLN2009)  112 470 999  116 291 417  118 319 581  118 023 43  Total terminal unit cost per Service Unit (PLN2009)  Real terminal unit cost per Service Unit (PLN2009)  Real terminal unit cost per Service Unit (EUR2009)  Real terminal unit cost per Service Unit (EUR2009)  162.78  157.68  149.98  140.68  Poland: Actual data from Reporting Tables  2015A  2016A  2017A  2018J  Terminal costs (nominal PLN)  Inflation index (100 in 2009)  Real terminal costs (PLN2009)  110.9  110.9  110.6  Real terminal costs (PLN2009)  110.9  110.9  110.6  112 563 640  118 675 544  166 165  182 241  Terminal unit cost per Service Unit (PLN2009)  Real terminal unit cost per Service Unit (EUR2009)  156.68  150.61  Difference between Actuals and Planned  2015  2016  2017  2016  Terminal costs (nominal PLN)  In value  1 5 502 744  -6 783 923  In %  1 4 2.96  -4 9.96  Inflation index (100 in 2009)  In p.p.  3.1 p.p.  -5.0 p.p.  -8.1 p.p.  Real terminal costs (PLN2009)  Total terminal Service Units  In value  1 92 642  2 384 127  In %  1 0.1%  1 0.1%  2 1.1%  Total terminal Service Units  In value  1 6 356  In %  1 0.3  3 0.56  Real terminal unit cost per Service Unit (PLN2009)  Real terminal Service Units  In value  1 0.3  1 0.4  1 0.7  2 0.7  3 1.7  4 4.5%  Real terminal unit cost per Service Unit (PLN2009)  In value  1 0.3  1 0.4  2 0.4  3 0.5  3 0.5  4 0.7  3 0.7  4 0.	2.5%			
Real terminal costs (PLN2009) Total terminal Service Unit (PLN2009) Real terminal unit cost per Service Unit (PLN2009) Real terminal unit cost per Service Unit (PLN2009) Real terminal unit cost per Service Unit (EUR2009) Real terminal unit cost per Service Unit (EUR2009) Real terminal unit cost per Service Unit (EUR2009) Real terminal costs (nominal PLN) Inflation % 124 797 744 131 310 779 101.05 112 563 640 110.09 110.09 110.05 112 563 640 118 023 43 140.05 160.00 1	127.9			
Total terminal Service Units   159 800   170 574   182 449   194 10   194 1				
Real terminal unit cost per Service Unit (PLN2009)   703.82   681.76   648.51   608.01	205 744			
Real terminal unit cost per Service Unit (EUR2009)   162.78   157.68   149.98   140.65	574.9			
Poland: Actual data from Reporting Tables	132.9			
Terminal costs (nominal PLN)  Inflation %  Inflation (100 in 2009)  Real terminal costs (PLN2009)  Terminal costs (PLN2009)  Real terminal unit cost per Service Unit (EUR2009)  Inflation (100 in 2009)  Real terminal unit cost per Service Unit (EUR2009)  Inflation (100 in 2009)  Real terminal unit cost per Service Unit (EUR2009)  In %  In p.  In value  In %  In p.  In value  In %  In value  In walue  In %  In value  In walue  In %  In value  In walue  In walu	2019/			
Inflation %				
Inflation index (100 in 2009) Real terminal costs (PLN2009) Total terminal Service Units  Real terminal unit cost per Service Unit (PLN2009) Real terminal unit cost per Service Unit (EUR2009) Real terminal unit cost per Service Unit (EUR2009) Real terminal unit cost per Service Unit (EUR2009)  Difference between Actuals and Planned  2015 2016 2017 2011  Terminal costs (nominal PLN) In value In p.p. Inflation % In p.p. Inflation index (100 in 2009) In p.p. Real terminal costs (PLN2009) In value In % In value In va				
Real terminal costs (PLN2009)				
Real terminal unit cost per Service Unit (PLN2009)   156.68   150.61				
Real terminal unit cost per Service Unit (EUR2009)   156.68   150.61     2015   2016   2017   2015   2017				
Difference between Actuals and Planned   2015   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2017   2016   2018   2				
Terminal costs (nominal PLN)  in value				
in % in % in p.p. Inflation % in p.p. Inflation index (100 in 2009) in p.p. Real terminal costs (PLN2009) in value in % in % in value in % in % in value in % in % in % in value in % in % in % in % in value in % in % in % in % in % in value in % in % in % in % in value in %	2019			
Inflation % in p.p3.1 p.p2.7 p.p. Inflation index (100 in 2009) in p.p5.0 p.p8.1 p.p. Real terminal costs (PLN2009) in value 92 642 2 384 127 in % 0.1% 2.1% Total terminal Service Units in value 6 356 11 666 in % 4.0% 6.8% Real terminal unit cost per Service Unit (PLN2009) in value -26.36 -30.56 in % -3.7% -4.5% Real terminal unit cost per Service Unit (EUR2009) in value -6.10 -7.07 in % -3.7% -4.5% To the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
Inflation index (100 in 2009)  In p.p.  Real terminal costs (PLN2009)  In value  In %  Total terminal Service Units  In value  In %  Total terminal Service Units  In value  In %  Total terminal Unit cost per Service Unit (PLN2009)  In value  In %  Real terminal unit cost per Service Unit (PLN2009)  In value  In %  Real terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (PLN2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  In %  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  In value  Total terminal unit cost per Service Unit (EUR2009)  Total terminal unit cost per Service Unit (EUR2009)  Total terminal unit cost per Service Unit (EUR2009)  Total termin				
Real terminal costs (PLN2009)  in value  in %  Total terminal Service Units  in value  in %  Total terminal Service Units  in value  in %  4.0%  6.8%  Real terminal unit cost per Service Unit (PLN2009)  in value  in %  -26.36  -3.7%  -4.5%  Real terminal unit cost per Service Unit (EUR2009)  in value  in %  -3.7%  -4.5%  Real terminal unit cost per Service Unit (EUR2009)  in value  in %  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
in %  Total terminal Service Units  in value in value in %  6 356 11 666 4.0% 6.8%  Real terminal unit cost per Service Unit (PLN2009) in value in %  -26.36 -30.56 in %  -4.5%  Real terminal unit cost per Service Unit (EUR2009) in value in %  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
Total terminal Service Units  in value in %  Real terminal unit cost per Service Unit (PLN2009) in value in %  Real terminal unit cost per Service Unit (EUR2009) in value in %  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
in % 4.0% 6.8%  Real terminal unit cost per Service Unit (PLN2009) in value -26.36 -30.56 in % -4.5%  Real terminal unit cost per Service Unit (EUR2009) in value in % -6.10 -7.07 -4.5%  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
Real terminal unit cost per Service Unit (PLN2009) in value in % -26.36 -3.7% -4.5%  Real terminal unit cost per Service Unit (EUR2009) in value in % -6.10 -7.07 -3.7% -4.5%  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
in % -3.7% -4.5%  Real terminal unit cost per Service Unit (EUR2009) in value in % -6.10 -7.07 in % -4.5%  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
Real terminal unit cost per Service Unit (EUR2009) in value in %  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
in %  3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wroclaw, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
3. Focus on terminal at State/Charging Zone level  For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom- Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.  4%  3%  3%  2%  2.1%				
For the year 2016, Poland reported only one TCZ comprising 15 airports: Warsaw Chopin, Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom- Sadkow, Rzeszow, Szczecin, Wroclaw, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.  2.1%				
Bydgoszcz, Gdansk, Krakow, Katowice, Lublin, Lodz, Warszawa Modlin, Poznan, Radom-Sadkow, Rzeszow, Szczecin, Wrocław, Zielona Gora and Olsztyn-Mazury (which was not part of the TCZ in 2015). From 2017 onwards, there will be two Polish TCZs, with one dedicated to Warsaw Chopin airport.				
Terminal unit cost In 2016, the actual terminal unit cost in real terms (150.61 €2009) is -4.5% lower than planned in	■ Difference between actual and determined terminal costs (real terms)			
the PP (157.68 €2009). This difference results from the combination of higher than planned TNSUs (+6.8%) and higher than planned terminal costs (+2.1%, or +0.6 M€2009).				
Terminal service units Traffic risk sharing does not apply in the TCZ. The difference between actual and planned TSUs (+6.8%) therefore generates a gain of terminal revenues which will be fully reimbursed to airspace users.  Terminal costs In nominal terms, actual terminal costs are -4.9% lower than planned. However, since the actual inflation index is also lower than planned (-8.1 p.p.), the actual terminal costs are +2.1% above	Difference between actual and planned terminal service units			
the planned level when expressed in €2009.  The deviation between actual and planned terminal costs in real terms reflects a combination of higher costs for PANSA (+3.0% or +0.7 M€2009) and Modlin AFIS (the other terminal ANSP operating in Poland, +288.7% or +0.03 M€2009); and lower costs for the MET Service Providers (-1.4% or -0.05 M€2009) and the NSA (-12.6% or -0.1 M€2009). PANSA being the main contributor to the terminal cost base, a detailed analysis at ATSP level is provided in box 12.  Costs exempt from cost-sharing are reported for a total amount of +0.02 M€2009 corresponding to new cost item required by law for PANSA. These costs will be eligible for carry-over (reducing costs charged to airspace users) to the following reference period(s), if deemed allowed by the European Commission.	Terminal DUC (PP, 2015-2019) Terminal unit costs (actual)			

Adjustments generated from activities in 2016

#### **POLAND: Terminal charging zone**

## Monitoring of terminal COST-EFFICIENCY for 2016



reimbursed to airspace users in 2018; and,

assistance programmes.

- the other revenues (-16.66 PLN) essentially stemming from European Union

These costs and adjustments are divided by the actual TNSUs in 2016.

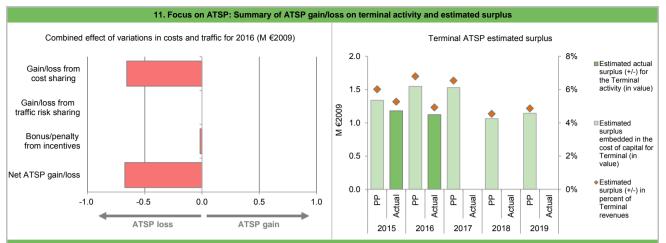
# POLAND: Terminal ATSP (PANSA)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	22 279	22 785			
Actual costs for the ATSP	22 725	23 459			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-445	-674			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	115	16			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-330	-658			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable	2010	20.0	2017	20.0	
***					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	3	-17	2017	2010	201
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-327	-674			
10. Focus on ATSP: Terminal ATSP	estimated surp	olus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the	ne Reporting Tables. This	s is different from the acc	counting profit/loss report	ed in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	22 504	25 990	28 178	30 583	32 4
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	22 504	25 990	28 178	30 583	32 41
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	1 339	1 546	1 529	1 063	1 14
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Interest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.0%	6.0%	5.4%	3.5%	3.5
Estimated surplus embedded in the cost of capital for terminal (in value)	1 339	1 546	1 529	1 063	1 14
Overall estimated surplus (+/-) for the terminal activity	1 339	1 546	1 529	1 063	1 14
Revenue/costs for the terminal activity	22 279	22 785	23 405	23 433	23 51
Estimated surplus (+/-) in percent of terminal revenues	6.0%	6.8%	6.5%	4.5%	4.9
Estimated ex-ante RoE pre-tax rate (in %)	6.0%	6.0%	5.4%	3.5%	3.5
Edinated of ante Not pro tax rate (iii 79)	0.070	0.0 /0	0.170	0.070	0.0
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Fotal asset base	25 319	30 172			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	25 319	30 172			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	1 506	1 795			
Average interest on debt (in %)	0.0%	0.0%			
	0.070	0.070			
nterest on debt (in value)	6.0%	6.0%			
	0.0 /0	1 795			
Determined RoE pre-tax rate (in %)	1 506				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	1 506 -327	-674			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	-327	-674 1 121			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	-327 <b>1 179</b>	1 121			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	-327 1 179 22 397	1 121 22 785			
Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	-327 <b>1 179</b>	1 121			

#### **POLAND: Terminal ATSP (PANSA)**

## Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 PANSA terminal costs vs. PP

PANSA actual terminal costs in the TCZ are +3.0% (+0.7 M€2009) higher, in real terms, than planned in the PP. Based on the Additional Information provided with the terminal Reporting Tables, the main drivers for this deviation are:

- Higher staff costs (+6.2% or +1.0 M€2009). However, as highlighted in box 3, the lower actual inflation index for the year 2016 is affecting the comparison of costs in real terms. When considering nominal terms, actual staff costs are -1.0% lower than planned essentially due to early retirements.
- Lower other operating costs (-14.6% or -0.5 M€2009), mainly due to lower provisions for bad debt, savings across a range of expenses (rent and lease fees, materials and energy), and the netting of actual costs by non-ANS revenues while gross costs were reported in the PP.
- Slightly lower depreciation costs (-1.0% or -0.02 M€2009).
- Higher cost of capital (+16.1% or +0.2 M€2009) due to a higher asset base.

#### PANSA 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity generated a net loss of -0.7 M€2009 in 2016. This amount is the combination of two elements:

- a loss of -0.7 M€2009 as a result of the cost sharing mechanism; and,
- a loss of -0.02 M€2009 corresponding to a penalty eligible for payment to PANSA as part of the capacity target incentive mechanism for terminal ANS. This amount corresponds to -0.1% of PANSA terminal revenues (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this penalty in the chargeable cost base will be examined by the European Commission.

## PANSA 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity mentioned above (-0.7 M€2009) and the surplus embedded in the cost of capital (+1.8 M€2009) amounts to +1.1 M€2009 (4.9% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 3.7%, which is lower than the 6.0% planned in the PP.

## POLAND: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	to-gate	ANS costs				
Poland: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Real en-route costs (EUR2009)			131 474 817	133 873 919	167 832 225	171 454 294	158 438 464
Real terminal costs (EUR2009)			26 011 892	26 895 465	27 364 531	27 296 040	27 358 523
Real gate-to-gate costs (EUR2009)			157 486 709	160 769 384	195 196 756	198 750 334	185 796 987
En-route share (%)			83.5%	83.3%	86.0%	86.3%	85.3%
Poland: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			128 115 421	135 967 957			
Real terminal costs (EUR2009)			26 033 318	27 446 857			
Real gate-to-gate costs (EUR2009)			154 148 739	163 414 814			
En-route share (%)			83.1%	83.2%			
Difference between Actuals and Planned (Actua		2015	2016	2017	2018	2019	
Real gate-to-gate costs (EUR2009)	in value		-3 337 970	2 645 430			
	in %		-2.1%	1.6%			
En-route share	in p.p.		-0.4%	-0.1%			
	2. Share of en-route and terminal in	gate-to	o-gate actual c	osts (2016)			
			100%	%6:	% 0.	%2.2%	%2.
In 2016, actual gate-to-gate ANS costs a	re +1.6% (+2.6 M€2009) higher			0 15	ņ <u> </u>	<u>~</u>	
planned due to the combination of higher en	` , ,	100%		15%	18%		
and terminal costs (+2.1% or +0.6 M€2009).		90% 80%	•	1070	1070		
The actual share of en-route in gate-to-gate	ANS costs (83.2%) is in line with						
planned in the PP for 2016 (83.3%).	7.110 00010 (00.270) 10 111 11110 1111	60%					
		50%	6				
For PANSA, the estimated gate-to-gate eco	·	40%	6 83%	85%	82%		
M€2009 (see boxes 10 for the detailed corresponding to 4.3% of gate-to-gate ANS r		30%	6				
		20%					
		10%					
		0%	6 2015	2016	2017	2018	201
					En-route ■Ter	minal	
					=ii-ioule ■ ler	IIIIIIdl	
3.7	echnical notes on en-route and term	inal inf	ormation repo	rted by Poland			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**BLUE MED FAB** 

Version: 1.1

Date: 9 October 2017

## **BLUE MED FAB**

## **Monitoring of SAFETY for 2016**

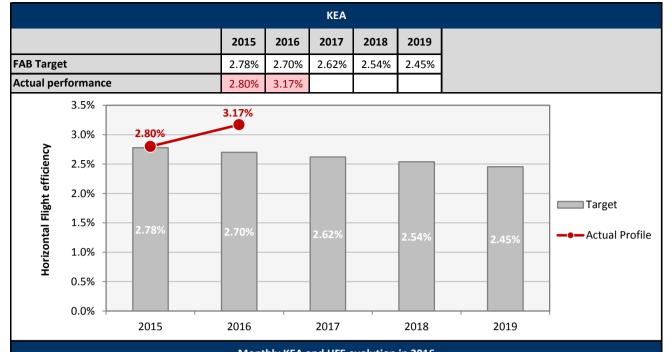
	Effectiveness of Safety Management										
		2015 Value	2016 Value	2017 Value	2018 Value	2019 Target					
	at State level	For all MOs					С				
Union-wide targets	at ANSP level	For Safety Culture MO					С				
	at ANSP level	For all other MOs					D				
	States / Regulatory authorities	For all MOs	Α	В							
FAB level	ANSPs	For Safety Culture MO	С	С							
	ANSPs	For all other MOs	С	В							

	Application of the severity classification of the Risk Analysis Tool (RAT)											
	Ground Score	2015	2016	2017	2018	2019						
		Value	Value	Target	Value	Target						
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%						
targets	Runway Incursions (RIs)			>= 80%		100%						
FAB level	Separation Minima Infringements (SMIs)	88%	99%									
TABlevel	Runway Incursions (RIs)	95%	91%									
	Overall Score	2015	2016	2017	2018	2019						
	Overall 550/C	Value	Value	Target	Target	Target						
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%						
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%						
	ATM Specific Occurences (ATM-S)			>= 80%		100%						
	Separation Minima Infringements (SMIs)	12%	98%									
FAB level	Runway Incursions (RIs)	26%	85%									
	ATM Specific Occurences (ATM-S)	51%	65%									

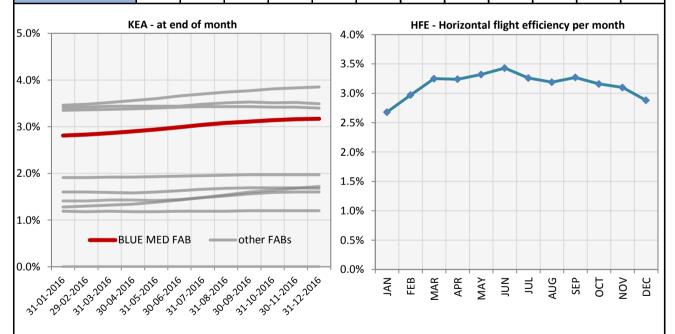
## Observations

The lowest answer in all EoSM Components/areas of the States is Level "B" which is below the 2019 EoSM target level. Safety Risk Management and Safety Assurance are already at the 2019 EoSM target level.

## **Monitoring of ENVIRONMENT for 2016**



Monthly KEA and HFE evolution in 2016												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
KEA (at end of month)	2.81%	2.83%	2.86%	2.90%	2.94%	2.99%	3.04%	3.08%	3.11%	3.14%	3.16%	3.17%
HFE	2.68%	2.97%	3.25%	3.24%	3.32%	3.43%	3.26%	3.19%	3.27%	3.16%	3.10%	2.88%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

## Observations

NM proposed measures: Cross-border FRA projects implementation must be considered for the entire Blue Med FAB starting with FRA projects for Greece together with lowering down of the FRA FL for the entire FAB. The interface between Blue Med FAB and FABEC or with other neighbouring areas needs to be addressed with priority.

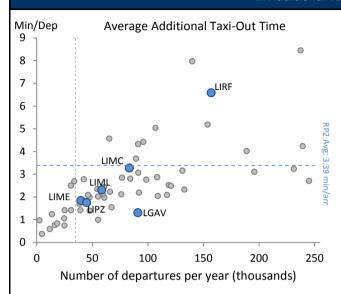
## **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

## 1. Overview

The Airport Operator Data Flow (APDF) is established for 7 out of the 9 airports subject to RP2 in the Blue Med FAB. The monitoring is done on the basis of the airports submitting data.

BLUE MED member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

## 2. Additional Taxi-Out Time

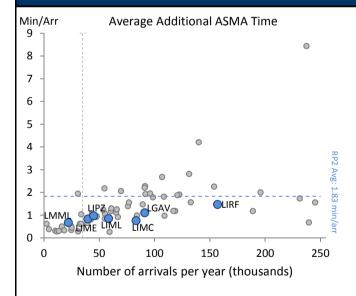


According to the available data, the additional taxi out times of most airports within Blue Med FAB area are well below the average of airports in RP2 (3.39 min/dep.)

At Rome Fiumicino, with more than 150000 departures, the additional TXOT is around 7 min/dep.

Although Malta has established the Airport Operator Data Flow, the additional TXOT at this airport is not available due to missing data concerning the runway indicator.

## 3. Additional ASMA Time



The observed additional ASMA times at available airports within the Blue Med FAB area range well below the 2 minutes per arrival, even for the busier airports.

While the airports under 50000 arrivals per year show a performance commensurate with the level of traffic, the busier airports show best in class performance for their traffic levels.

#### **BLUE MED FAB**

#### **Monitoring of CAPACITY for 2016**

Minutes of ATFM en-route delay											
	2015	2016	2017	2018	2019	Observations					
FAB Reference Value	0.17	0.18	0.18	0.18	0.18						
FAB Target	0.35	0.36	0.37	0.37	0.38						
Actual performance	0.64	0.13									

#### **BLUE MED FAB assessment of capacity performance**

No direct assessment of FAB capacity performance was provided. However, it was stated that even though FAB traffic growth was in line with the STATFOR baseline forecast, there was a considerable difference in national traffic growth with Italy losing traffic but Malta, Cyprus and Greece seeing a rise in traffic numbers that off-sets the overall figure.

## Monitoring process for capacity performance

The BLUEMED FAB monitoring report only made reference to the monitoring process in Greece, stating "The monitoring process at National level involved the EUROCONTROL, NMIR tool which is permanently used by the corresponding local expert of HANSP for that particular reason."

## **Application of Corrective Measures for Capacity**

No corrective measures required.

## **Capacity Planning**

No information provided in BLUEMED FAB monitoring report.

## Assessment of capacity performance

Overall BLUEMED FAB surpassed their adopted FAB target (0,36) and even provided a positive contribution to network performance by surpassing the BLUEMED FAB reference value of 0,18 minutes per flight, by achieving a FAB performance of 0,13 minutes average ATFM delay per flight in 2016..

## **En route Capacity Incentive Scheme**

No FAB wide incentive scheme is in place. Several of the Member States have adopted national incentive schemes which are covered in the national sections.

## **Result of FAB Capacity Incentive Scheme**

N/A

## Update on Military dimension of the plan

A document "Harmonization of procedures for military operations over high seas of Blue Med Airspace" is believed to have reached a sufficient level of maturity for the Civil Military Cooperation Committee (CMCC) approval after a final discussion, for the subsequent endorsement in the BM FAB.

Concerning the Greek FUA Working group in particular, amongst the several meetings that it has joined up so far for the subject, it is worthwhile to be mentioned that in the meeting of 16-3-2017 where all the subject experts (from civil – military domain) participated the following had been decided:

- 1)Creation of TANAGRA TSA for supersonic flights
- 2) Agreement in FUA ANNUAL REPORT to be addressed to EC (via STATE -D4)
- 3)Procedure agreement for installation of LARA TOOL.
- 4) Preparation of agreement between ATH-MAK ACCs and MILITARY Authorities.

All the above have been addressed to HCAA Regulatory Division (D4- State entity) on 29-3-2017 for further actions and according to the procedures of FUA as defined in the agreement between HCAA and MILITARY (HIGH LEVEL MEETING -LEVEL 1).

According to the Minutes of Meeting held all the above adopted and corresponding actions from all involved, are ongoing.

## Observations on Military dimension of the plan

The update of information regarding civil military coordination is welcomed, however it is noted that no information is provided on how civil military coordination will provide additional capacity for GAT traffic.

### **Application of FUA**

GREECE: The ASM-FUA system has been implemented and its operation is ensured in combination with the AMC-FUA. The latter is in close cooperation with the HANSP/D17 division, which has the overall responsibility of ASM/ATFM functions. Furthermore, in the section HANSP/D17/C the so called CIAM tool of Eurocontrol is in operation supporting every day activities, like the issuance of AUP/UUP at level 2 and 3, meaning the level of pre-tactical and tactical planning. For the CIAM system (AMC-FUA) reference is also made in the mutual agreement between N.M. and HANSP (Annex 1, page 4, code number CC0000001710) as well as in para 3.2 of Annex 3 to the same agreement, where the maintenance process of the system in question is mentioned.

For the FUA function the State, within the frame of agreement between HCAA and Hellenic Air Force (HAF), has established appropriate FUA mechanisms:

- 1. At Strategic Level 1.
- High Level Airspace Policy Body which is a High Level Council consisting of the HCAA Governor and the Hellenic Air Force Deputy Chief of Staff. The High Level Council meets once a year and whenever it is deemed necessary and amongst others is responsible for updating and/or monitoring the implementation of the civil-military Agreement. It also deals with matters concerning airspace structure and the flexible use of airspace by civil and military traffic.
- 2. At Pre-tactical Airspace Management Level 2
- Coordinating Body for ATM, consisting of the HCAA Regulator (D4), the Hellenic Air Force ATS Director (HAF/A4), the ASM-ATFCM Director (D17) and experts as deemed necessary.
- The Airspace management Work Group, staffed by teams from the Hellenic Air Force Section (A3), the HCAA(D4/B) Section, the (D17/C) Section, the (D17/ST) Section is responsible for processing requests and management of the existing CDRs and TSAs.
- 3. At Tactical Airspace Management Level 3:
- The Airspace Management Cell -AMC, with established coordination procedures and communication facilities which allow the real-time activation, deactivation or reallocation of airspace allocated at pre-tactical level.

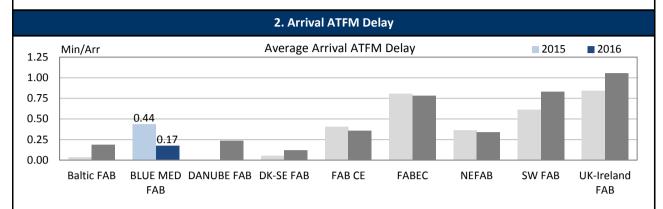
## **Observations of the Application of FUA**

The information from Greece regarding the application of FUA is welcomed. Information on how the BLUE MED FAB authorities determine whether or not the optimum benefit has been provided to both civil and military airspace users would be appreciated.

### **Monitoring of Airports Contribution to CAPACITY for 2016**

## 1. Overview

BLUE MED FAB contributes adequately to the airport-related ANS Capacity performance in Europe. In 2016, the aggregated average arrival ATFM delay per flight reduced by more than 60% in comparison to 2015. This improvement is strongly linked with the significant reduction of arrival ATFM delay at Rome Fiumicino, the busiest airport in the FAB.

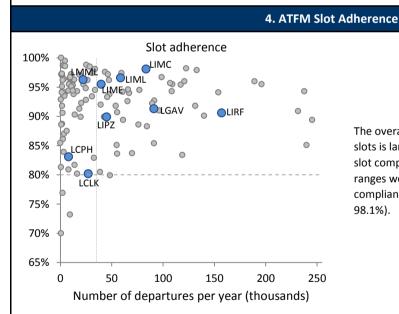


In 2016, BLUE MED FAB achieves a performance of 0.17 min/arr. and ranges next to BALTIC FAB and DK-SE FAB within the best-inclass performance well below the European average (0.67 min/arr.). This reflects a significant improvement in comparison with 2015 (i.e. 61.4%).

## 3. Arrival ATFM Delay - National Targets and Incentive Schemes

Greece, Italy and Malta have established a national target on arrival ATFM delay, while Cyprus only establishes local reference values.

Malta and Greece have not established an incentive scheme. Italy applies its incentive scheme resulting in a bonus while Cyprus does not apply the incentive scheme that would result in a penalty as the actual performance does not meet the target.



The overall performance in terms of adherence to ATFM slots is largely unchanged for BLUE MED FAB. In particular, slot compliance in Cyprus (i.e. LCLK: 80.2% and LCPH: 83.1%) ranges well below 90%. Noteworthy is the high level of compliance with ATFM slots at Milan/Malpensa (LIMC: 98.1%).

## 5. Pre-departure Delay

Italy is the main contributor to average pre-departure delay performance within BLUE MED FAB.

Greece and Malta show a minor increase in average pre-departure delay per flight.

The monitoring of pre-departure delay requires the implementation of the Airport Operator Data Flow. This data flow is not yet established for Cyprus.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Cyprus** 

Version: 1.1

Date: 9 October 2017

## **CYPRUS**

## **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management										
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture				
State level	55	В	С	С	С	С				
CYATS	58	С	С	В	С	С				

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)										
	RAT application (%)									
	ATM Ground	ATM Overall								
Separation Minima Infringements (SMIs)	100%	0%								
Runway Incursions (RIs)	100%	0%								
ATM Specific Occurrences (ATM-S)		0%								
Source of RAT data:	Do	CA								

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture						
State level	Number of que	Number of questions answered				
State level	YES	NO				
Policy and its implementation	8	1				
Legal/Judiciary	6	1				
Occurrence reporting and Investigation	2	0				
TOTAL	16	2				
CYATS	Number of questions answered					
CIAIS	YES	NO				
Policy and its implementation	11	2				
Legal/Judiciary	2	0				
Occurrence reporting and Investigation	5	3				
TOTAL	18	5				

## **Observations**

One out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 3 are below Level C.

#### **CYPRUS**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

Cyprus identified two airports, Larnaca and Paphos, as subject to RP2. However the airport operator data flow is not established for any of them and therefore the monitoring of operational ANS performance at airports in Cyprus does not cover any of the environment indicators.

Cyprus' NSA considers Paphos should be excluded from the PP monitoring process as it has less than 70000 movements and is not the airport with the highest number of IFR air transport movements. However, being part of the Charging Zone, and as the list of monitored airports must be aligned with it, it must be included in the monitoring.

Member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

## 2. Additional Taxi-Out Time

Due to the lack of data, the additional taxi-out time indicator is not monitored at LCLK and LCPH at the time being.

## 3. Additional ASMA Time

The additional time in terminal airspace (ASMA) indicator cannot be monitored at LCLK and LCPH at the time being.

4. Appendix												
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data												
AIRPORT NAME	ICAO		ADDITIONAL TAXI-OUT TIME					ADDITIONAL ASMA TIME				
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Larnaca	LCLK	n/a	n/a				n/a	n/a				
Panhos	I CPH	n/a	n/a				n/a	n/a				

### **Monitoring of CAPACITY for 2016**

#### **CYPRUS**

En route Capacity incentive scheme											
	2015	2016	2017	2018	2019	Observations					
National Capacity target	1.50	1.50	1.50	1.50	1.50						
Deadband +/-	?	?	?	?	?						
Actual performance	2.47	0.63									

#### National capacity incentive scheme

The BLUEMED FAB 2016 monitoring report contains information regarding a national en route capacity incentive scheme applied in Cyprus.

It reports a national target of 1.5 minutes delay per flight although it states that this figure has not been agreed with the EC.

It registers an actual achieved national performance value of 0.6 minutes per flight and reports that this entitles the ANSP to a bonus of 1% of the ATS turnover, equivalent to €380,000.

No details were provided about a national incentive scheme for Cyprus in the BLUEMED FAB performance plan, only vague reference to an incentive scheme being in accordance with Cyprus national law.

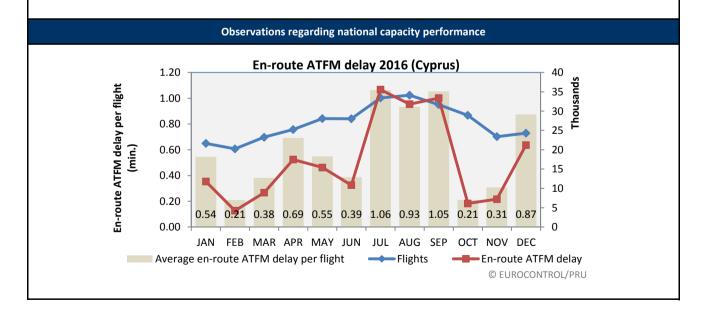
No financial penalties were listed in the 2015 annual monitoring report when national performance did not satisfy the adopted national target. (2015 Actual delay of 2.47 minutes per flight compared to 1.5 minutes as national target).

## Compliance issues relating to national capacity incentive scheme

In the 2015 Annual Monitoring Report, the PRB flagged several compliance issues regarding a national incentive scheme in Cyprus:

"In the assessment report of the BLUEMED FAB RP2 performance plan, the PRB noted that the incentive scheme for Cyprus is non-transparent; it is not proportional or effective, and it does not foster a high-level of capacity performance at either FAB or national level. None of these issues were addressed in the FAB monitoring report."

The PRB notes that no further information regarding a national incentive scheme for Cyprus has been received since the original BLUEMED FAB performance plan.



En-route ATFM delay per flight (Cyprus)												
2008	2009	2010	2011	2012	2013	2014	2015	2016				
2.65	2.32	3.54	1.62	1.59	2.16	1.91	2.47	0.63				

The improvement in en route capacity performance in Cyprus for 2016 compared to 2015 is noted. However, Cyprus remains a capacity bottleneck and, based on the current capacity plans, the Network Manager expects Cyprus to continue to create significant delays for airspace users each year of RP2. The continued failure of Cyprus to implement planned and published capacity improvements and the inability of Cyprus to open the maximum number of ATC sectors during peak traffic demand is noted.

## **Planning and Effective Use of CDRs**

Cyprus reports that there are no CDRs within the national airspace.

## **Observations on Planning and Effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 98%.

Procedure 3 is applicable within the State. Despite airspace reservations, via the UUP process, the airspace was only actually used for 5% of the period for which it was reserved.

#### **Observations on Effective booking procedures**

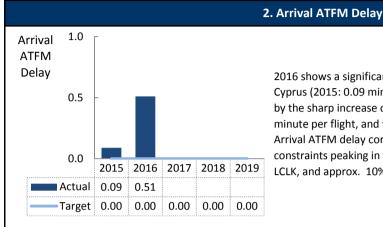
It is noted that Cyprus reports that effective coordination was made with a single military entity to ensure minimal adverse impact for en route general air traffic. However, it is also noted that Cyprus reports the frequent military activity of third parties as a hindrance to capacity performance.

## **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In Cyprus, Larnaca (LCLK) and Paphos (LCPH) are the two airports subject to RP2. In 2016, the average arrival ATFM delay performance decreased by almost one minute per arrival at LCPH. At LCLK, the decrease of performance results in an average of 0.3 min/arr. in 2016 in comparison to negligible delay of 0.03 min/arr. in 2015. Slot adherence at both airports decreased by about 3% at LCPH and 4% at LCLK.

The monitoring of pre-departure delay is not yet feasible, as for neither of the airports the Airport Operator Data Flow is established.

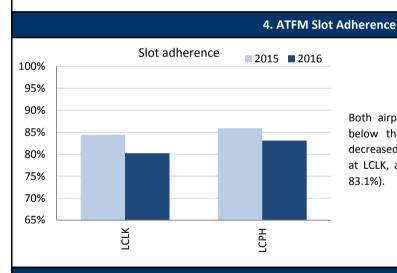


2016 shows a significant increase of arrival ATFM delay at airports in Cyprus (2015: 0.09 min/arr. vs 2016: 0.51 min/arr.). This increase is driven by the sharp increase of average arrival ATFM delay at LCPH of about one minute per flight, and the increase at LCLK ranging at 0.3 min/arr. in 2016. Arrival ATFM delay correlates with the reported airport-capacity (non ATC) constraints peaking in the summer season (approx. 30% traffic growth at LCLK, and approx. 10% traffic growth at LCPH).

## 3. Arrival ATFM Delay - National Target and Incentive Scheme

Cyprus has not established a national target on arrival ATFM delay, however, local reference values for the two airports, Larnaka (LCLK) and Paphos (LCPH) are provided. These local values are not met in 2016 for any of the two airports. The BLUE MED performance plan refers to the aim that zero delays for arriving aircraft are envisaged.

An associated incentive scheme is established but it is not applied in accordance with the reached values.



Both airports show an adherence to ATFM slots ranging below the 90% threshold. In 2016 the slot adherence decreased further by about 4% (2015: 84.4%, 2016: 80.2%) at LCLK, and just under 3% for LCPH (2015: 85.9%, 2016: 83.1%).

## 5. Pre-departure Delay

The monitoring of pre-departure delay is not yet feasible, as for neither of the airports the Airport Operator Data Flow is established.

Given the level of traffic observed at Larnaka (LCLK) and Paphos (LCPH), no considerable share of pre-departure delay is expected nor reported by airspace users.

	6. Appendix															
	n/a: A	rport (	Operat	tor Da	ta Flov	v not e	establish	ied, or n	nore tha	an two r	nonths	of miss	sing / r	ion-va	lidated	d data
AVG ARRIVAL ATFM DE				LAY	SLOT ADHERENCE					AVG	AVG PRE-DEPARTURE DELAY					
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Larnaca	LCLK	0.03	0.30				84.4%	80.2%				n/a	n/a			
Paphos	LCPH	0.26	1.22				85.9%	83.1%				n/a	n/a			

# CYPRUS: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

# 1. Contextual economic information: en-route air navigation services

Cyprus ECZ represents 0.8% of the SES en-route ANS determined costs in 2016

ATSP: DCAC Cyprus
FAB: BLUE MED FAB

National currency: EUR

	2. En-route DUC monitoring at Ch	arging Zone lev	vel			
Cyprus: Data from RP2 Performance Plan	(EC Decision 2015/348 of 2 March 2015)	2015D	2016D	2017D	2018D	2019
En-route costs (nominal EUR)		52 708 045	53 598 493	55 916 691	57 610 277	59 360 81
Inflation %		1.6%	1.7%	1.7%	1.8%	2.09
Inflation index (100 in 2009)		112.9	114.8	116.8	118.9	121.
Real en-route costs (EUR2009)		46 681 639	46 676 772	47 881 610	48 459 560	48 952 98
Total en-route Service Units		1 395 081	1 425 773	1 457 140	1 489 197	1 521 95
Real en-route unit cost per Service Unit (EUR200	9)	33.46	32.74	32.86	32.54	32.1
Cyprus: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019
En-route costs (nominal EUR)	Ī	51 048 657	49 919 678			
Inflation %		-1.5%	-1.2%			
Inflation index (100 in 2009)		107.8	106.5			
Real en-route costs (EUR2009)		47 336 521	46 851 861			
Total en-route Service Units		1 547 646	1 540 071			
Real en-route unit cost per Service Unit (EUR200	9)	30.59	30.42			
Difference between Actuals and Planned		2015	2016	2017	2018	201
En-route costs (nominal EUR)	in value	-1 659 388	-3 678 816			
	in %	-3.1%	-6.9%			
Inflation %	in p.p.	-3.1 p.p.	-2.9 p.p.			
Inflation index (100 in 2009)	in p.p.	-5.1 p.p.	-8.3 p.p.			
Real en-route costs (EUR2009)	in value	654 882	175 089			
	in %	1.4%	0.4%			
Total en-route Service Units	in value	152 565	114 298			
	in %	10.9%	8.0%			
Real en-route unit cost per Service Unit (EUR200	9) in value	-2.88	-2.32			
	in %	-8.6%	-7.1%			

# 3. Focus on en-route at State/Charging Zone level

# En-route unit cost

In 2016, the actual en-route unit cost in real terms (30.42 €2009) is -7.1% lower than planned in the PP (32.74 €2009). This results from a combination of significantly higher than planned TSUs (+8.0%), and slightly higher than planned en-route costs in real terms (+0.4%, or +0.2 M€2009), although in nominal terms the costs are lower than planned (-6.9%, or -3.8 M€).

# En-route service units

The difference between actual and planned TSUs (+8.0%) falls outside the ±2% dead band, but does not exceed the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the airspace users and the ATSP, the latter retaining a gain of +1.4 M€2009.

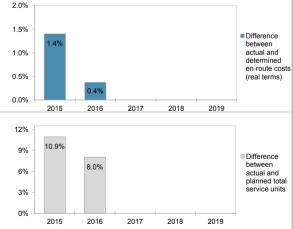
Based on the STATFOR February 2017 <u>base</u> TSU growth scenario, Cyprus en-route TSUs deviation from the RP2 forecasts is expected to exceed the +10% threshold for the rest of RP2 (2017-2019). It is noted that the determined TSUs underpinning the adopted RP2 cost-efficiency targets were below STATFOR February 2014 <u>low</u> TSU growth scenario for all years of RP2 (2015-2019) at the time of PP adoption. According to additional information to June 2017 en-route reporting tables, due to the uncertainty concerning traffic forecasts as a result of the political instability affecting the neighbourhood countries, Cyprus decided to remain prudent when choosing the traffic forecast for the PP.

# En-route costs

In nominal terms, actual en-route costs are -6.9% (-3.7 M€) lower than planned. However, since the actual inflation index is also significantly lower than planned (-8.3 p.p.), actual en-route costs are +0.4% (+0.2 M€2009) higher than planned when expressed in real terms.

Higher than planned en-route costs in real terms are driven by the NSA/EUROCONTROL costs (+13.1%, or +1.3 M€2009), according to the additional information to the June 2017 en-route reporting tables, this is mainly a result of the "recruitment of additional staff" and the "upgrading of SAR infrastructure and additional outsourcing costs". Differently, the costs incurred by the DCAC (-1.7%, or -0.6 M€2009) and by the MET service provider (-14.7%, or -0.5 M€2009) are lower than planned, due to the "continuing austerity measures implemented in the entire Public Sector domain and the postponement of certain planned investments". A detailed analysis at ATSP level is provided in Box 12.

Costs exempt from cost sharing are reported for a total amount of -0.1 M€2009 comprising the variation in EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.





# CYPRUS: En-route charging zone

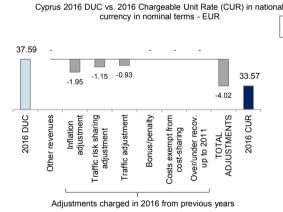
# Monitoring of en-route COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-10.7% vs.

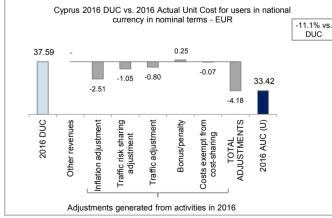


The en-route unit rate charged to airspace users (CUR) in 2016 is 33.57 €. This is -10.7% lower than the nominal DUC (37.59 €). The difference between these two figures (-4.02 €) mainly relates to the inflation adjustment (-1.95 €), which reflects the impact of a lower than planned inflation index for the year 2014, and the traffic risk sharing adjustment (-1.15 €), which reflects the impact of higher than planned TSUs for the year 2014. Both adjustments were carried-over to reduce the costs charged to airspace users in 2016.

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (33.42 €) is -11.1% lower than the nominal DUC (37.59 €). The two most important factors contributing to the observed difference (-4.18 €) are: the inflation adjustment (-2.51 €) and the traffic risk sharing adjustment (-1.05 €). The inflation adjustment reflects the gain of additional revenues due to significantly lower than planned inflation in 2016, while the traffic risk sharing adjustment reflects the additional gain due to higher than planned traffic in 2016. Both adjustments will be carried-over to reduce the costs charged to airspace users in 2018. This is slightly balanced by a bonus for performance in 2016 related to an en-route capacity incentive scheme (+0.25 €). The inclusion of this bonus in the chargeable cost-base will be examined by the **European Commission** 

These costs and adjustments are divided by the actual TSUs in 2016.

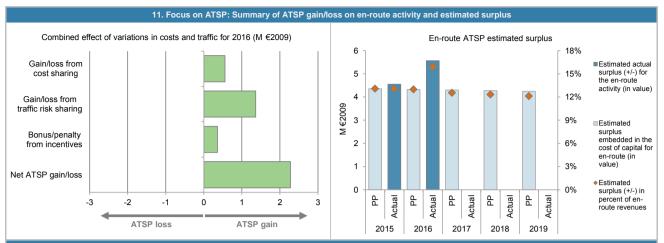
# CYPRUS: En-route ATSP (DCAC Cyprus)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	33 286	33 298			
Actual costs for the ATSP	33 990	32 741			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-704	556			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-704	556			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Difference in total service units (actual vs PP) %	10.9%	8.0%			
Determined costs for the ATSP (PP) - based on actual inflation	34 850	35 886			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	1 533	1 365			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	357			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	830	2 278			
10. Focus on ATSP: En-route ATS	P estimated surplu	ıs *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This is	different from the accou	unting profit/loss reported	in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	32 241	32 252	33 222	33 594	33 90
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	32 241	32 252	33 222	33 594	33 90
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	4 353	4 323	4 301	4 276	4 24
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	13.5%	13.4%	12.9%	12.7%	12.5
Estimated surplus embedded in the cost of capital for en-route (in value)	4 353	4 323	4 301	4 276	4 24
Overall estimated surplus (+/-) for the en-route activity	4 353	4 323	4 301	4 276	4 24
Revenue/costs for the en-route activity	33 286	33 298	34 299	34 683	35 00
Estimated surplus (+/-) in percent of en-route revenues	13.1%	13.0%	12.5%	12.3%	12.1
Estimated ex-ante RoE pre-tax rate (in %)	13.5%	13.4%	12.9%	12.7%	12.5
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
	27 553	24 508			
Total asset base	27 555	2.000			
	100.0%	100.0%			
Estimated proportion of financing through equity (in %)					
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	100.0%	100.0%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	100.0% 27 553	100.0% 24 508			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	100.0% 27 553 0.0%	100.0% 24 508 0.0%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	100.0% 27 553 0.0% 0	100.0% 24 508 0.0%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	100.0% 27 553 0.0% 0	100.0% 24 508 0.0% 0			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	100.0% 27 553 0.0% 0 3 720 0.0%	100.0% 24 508 0.0% 0 3 285 0.0%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Obtermined RoE pre-tax rate (in %)	100.0% 27 553 0.0% 0 3 720 0.0%	100.0% 24 508 0.0% 0 3 285 0.0%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	100.0% 27 553 0.0% 0 3 720 0.0% 0 13.5%	100.0% 24 508 0.0% 0 3 285 0.0% 0 13.4%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Interest on debt (in value) Everage interest on debt (in value)	100.0% 27 553 0.0% 0 3 720 0.0% 0 13.5% 3 720	100.0% 24 508 0.0% 0 3 285 0.0% 0 13.4% 3 285			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in %) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in %) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in %) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %)	100.0% 27 553 0.0% 0 3 720 0.0% 0 13.5% 3 720 830	100.0% 24 508 0.0% 0 3 285 0.0% 0 13.4% 3 285 2 278			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Overall estimated surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	100.0% 27 553 0.0% 0 3 720 0.0% 0 13.5% 3 720 830 4 549	100.0% 24 508 0.0% 0 3 285 0.0% 0 13.4% 3 285 2 278			
Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	100.0% 27 553 0.0% 0 3 720 0.0% 0 13.5% 3 720 830 4 549 34 820	100.0% 24 508 0.0% 0 3 285 0.0% 0 13.4% 3 285 2 278 5 563 35 020			

# CYPRUS: En-route ATSP (DCAC Cyprus)

# Monitoring of en-route COST-EFFICIENCY for 2016



# 12. Focus on en-route ATSP: General conclusions

## Actual 2016 DCAC en-route costs vs. PP

In 2016, DCAC actual en-route costs, in real terms, are -1.7% (-0.6 M€2009) lower than planned. According to the additional information to the June 2017 en-route reporting tables, this results from the combination of:

- higher staff costs in real terms (+2.4%, or +0.3 M€2009). However, in nominal terms, the staff costs are lower than planned (-5.0%, or -0.7 M€) due to the "continuing austerity measures implemented in the entire Public Sector domain".
- higher other operating costs in real terms (+4.6%, or +0.6 M€2009). However, in nominal terms, the other operating costs are lower than planned (-3.0%, or -0.4 M€).
- lower depreciation costs in real (-8.3%, or -0.4 M€2009) and nominal (-14.9%, or -0.8 M€) terms due to the postponement of some planned investments. Based on the information provided in the 2016 BLUE MED FAB Monitoring Report, actual capital expenditure in nominal terms is much lower than planned (-51.9%) in nominal terms.
- a lower cost of capital in real (-24.0%, or -1.0 M€2009) and nominal (-29.5%, or -1.5 M€) terms as a result of the factors outlined above.

# DCAC net gain/loss on en-route activity in 2016

As shown in Box 9, DCAC generated a net gain of +2.3 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +0.6 M€2009 arising from the cost sharing mechanism;
- a gain of +1.4 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +0.4 M€, corresponding to a bonus of 380 '000€ for DCAC as part of the en-route capacity target incentive mechanism reported in the 2016 BLUE MED FAB monitoring report. This amount corresponds to 1.02% of DCAC en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this bonus in the chargeable cost-base will be examined by the European Commission.

# DCAC overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+2.3 M€2009) and the surplus embedded in the actual cost of capital (+3.3 M€2009) amounts to +5.6 M€2009 (15.9% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 22.7%, which is higher than the 13.4% planned in the PP. It is noted, that the actual asset base reported for DCAC in real terms (24.5 M€2009) is -24.0% lower than planned (32.3 M€2009).

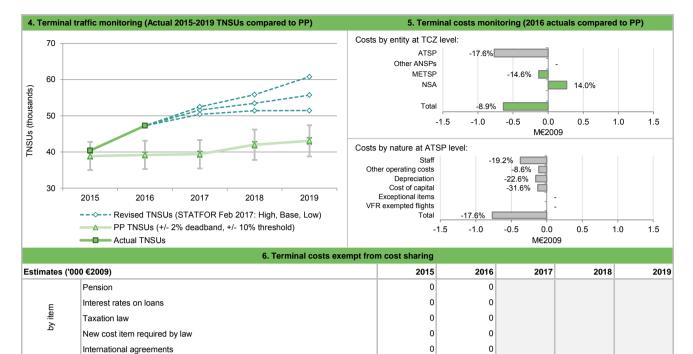
# **CYPRUS: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

Cyprus TCZ represents 0.6% of the SES terminal ANS de     ATSP: DCAC Cyprus     National currency: EUR     Number of airports in charging zone in 2016: 2,	stermined costs in 2016		applying traffic risl	sharing?	No	2
· National currency: EUR					,	•
•		·	n fewer than 70,00		s ATMs: 0	
Number of airports in charging zone in 2016.	of which:	·	between 70,000		SATMS: (	
	2. Terminal DUC monitoring at C		n more than 225,0	UU IFRS ATMS:		)
	<b>_</b>	5 5				
Cyprus: Data from RP2 Performance Plan		2015	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		8 100 923	8 207 992	8 448 984	8 697 839	8 954 830
Inflation %		1.6%	1.7%	1.7%	1.8%	2.0%
Inflation index (100 in 2009)		112.9	114.8	116.8	118.9	121.3
Real terminal costs (EUR2009)		7 174 699	7 148 010	7 234 887	7 316 289	7 384 765
Total terminal Service Units		38 900	39 200	39 400	42 000	43 100
Real terminal unit cost per Service Unit (EUR2009)		184.44	182.35	183.63	174.20	171.34
Cyprus: Actual data from Reporting Tables		2015	A 2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal EUR)		7 317 736	1			
Inflation %		-1.5%	6 -1.2%			
Inflation index (100 in 2009)		107.8	106.5			
Real terminal costs (EUR2009)		6 785 608	6 511 543			
Total terminal Service Units		40 399	47 274			
Real terminal unit cost per Service Unit (EUR2009)		167.96	137.74			
Difference between Actuals and Planned		2015	5 2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-783 187		2017	2010	2013
Terrinia costs (norma cost)	in %	-9.7%				
Inflation %	in p.p.	-3.1 p.p				
Inflation index (100 in 2009)	in p.p.	-5.1 p.p				
Real terminal costs (EUR2009)	in p.p.	-389 09				
real terrillial costs (EUR2009)	in %	-5.4%				
Total terminal Service Units	in value	1 499				
Total terminal dervice office	in %	3.9%				
Real terminal unit cost per Service Unit (EUR2009)	in value	-16.48				
, , , , , , , , , , , , , , , , , , , ,	in %	-8.9%				
3. Focus on terminal at State/Chargi	ing Zone level	0% +				-
This analysis focuses on Cyprus Terminal Charging Zone (T		-2%				
Pafos (LCPH) international airports. See also Note 1 at the e	end of this Report.					■ Difference between
Terminal unit cost		-4%5	.4%			actual and determined
In 2016, the actual terminal unit cost in real terms (137.74 €						terminal
in the PP (182.35 €2009). The difference results from signi (+20.6%) and lower than planned terminal costs in real terms		-8%	-8.9%			costs (real terms)
Terminal service units	7 ( 0.070, 01 0.0 Mc2000).	-10%	015 2016	2017 20	118 2019	
Traffic risk sharing mechanism does not apply in Cyprus TC2	Z. In 2016, the actual TNSUs in TCZ		2010	2017 20	10 2019	
are +20.6% higher than planned in the PP. Based on the ST	• —					
growth scenario, Cyprus TNSUs are expected to abundantly PP for the remainder of RP2. It should be noted that the fore			20.6%			□ Difference
are in line with the STATFOR February 2014 low case TNS	U growth scenario at the time of PP	15% -				between
adoption.		10% -				actual and planned
Terminal costs		5% -				terminal service units
In nominal terms, actual terminal costs are -15.5% (-1.3 M€) the actual inflation index is also lower than planned (-8.3 p	•	0.	9%			
			2016	2017 20	118 2019	1
8.9% (-0.6 M€2009) below the plan when expressed in real to	real terms is mainly driven by lower	250				1
·			9% -24.5%			
The difference between actual and planned terminal costs in than planned costs for DCAC (-17.6%, or -0.8 M€2009) and		00 200				
The difference between actual and planned terminal costs in than planned costs for DCAC (-17.6%, or -0.8 M€2009) and 0.1 M€2009). Differently, the costs for NSA are higher (+14.	.0%, or +0.3 M€2009) than planned,	000	35	.63	4	■Terminal DUC (PP,
The difference between actual and planned terminal costs in than planned costs for DCAC (-17.6%, or -0.8 M€2009) and	.0%, or +0.3 M€2009) than planned, 7 terminal reporting tables, is due to	cost, €2008	182.35 74	183.63	171.34	DUC (PP, 2015-2019)
The difference between actual and planned terminal costs in than planned costs for DCAC (-17.6%, or -0.8 M€2009) and 0.1 M€2009). Differently, the costs for NSA are higher (+14. which, according to the additional information to June 2017	.0%, or +0.3 M€2009) than planned, 7 terminal reporting tables, is due to f SAR infrastructure and additional	Unit cost, €2009	167.96 182.35 137.74	183.63	171.34	DUC (PP, 2015-2019) Terminal unit costs
The difference between actual and planned terminal costs in than planned costs for DCAC (-17.6%, or -0.8 M€2009) and 0.1 M€2009). Differently, the costs for NSA are higher (+14. which, according to the additional information to June 2017 the "recruitment of additional staff" and the "upgrading of	.0%, or +0.3 M€2009) than planned, 7 terminal reporting tables, is due to f SAR infrastructure and additional rided in Box 9.	cost, €2008		183.63	171.34	DUC (PP, 2015-2019)

# CYPRUS: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

0

0

0

n

0

0

0

n

Λ

0

In 2016, Cyprus did not implement a separate terminal navigation charge (TNC) unit rate for the Cyprus TCZ. See also Note 1 at the end of this Report

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

In 2016, Cyprus did not implement a separate terminal navigation charge (TNC) unit rate for the Cyprus TCZ. See also Note 1 at the end of this Report.

# 9. Focus on terminal ATSP: General conclusions (\*See Note 1)

# Actual 2016 DCAC terminal costs in TCZ vs. PP

Other ANSP

METSP

Total costs exempt from cost sharing

NSA

ģ

DCAC actual terminal costs in TCZ are -17.6% (-0.8 M€2009) lower, in real terms, than planned in the PP. According to the additional information to the June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-19.2%, or -0.4 M€2009), mainly due to the "continuing austerity measures implemented in the entire Public Sector domain";
- lower other operating costs (-8.6%, or -0.1 M€2009);
- significantly lower depreciation costs (-22.6%, or -0.2 M€2009), mainly justified by the "postponement of planned investments for later years within the Reference Period"; and,
- a lower cost of capital (-31.6%, or -0.1 M€2009) as a result of the factors outlined above.

CYPRUS: Gate-to-gate		Moi	nitoring of	gate-to-ga	te COST-E	FFICIENCY	for 2016
	1. Monitoring of gate-to	o-gate	ANS costs				
Cyprus: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			46 681 639	46 676 772	47 881 610	48 459 560	48 952 987
Real terminal costs (EUR2009)			7 174 699	7 148 010	7 234 887	7 316 289	7 384 765
Real gate-to-gate costs (EUR2009)			53 856 338	53 824 782	55 116 498	55 775 849	56 337 752
En-route share (%)			86.7%	86.7%	86.9%	86.9%	86.9%
Cyprus: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			47 336 521	46 851 861			
Real terminal costs (EUR2009)			6 785 608	6 511 543			
Real gate-to-gate costs (EUR2009)			54 122 129	53 363 404			
En-route share (%)			87.5%	87.8%			
Difference between Actuals and Planned (Actuals	s vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		265 791	-461 379			
	in %		0.5%	-0.9%			
En-route share	in p.p.		0.8%	1.1%			
4.8 M€) lower than planned. As a result, the actual share of en-route in gate-to-gathat planned in the PP for 2016 (86.7%).	ate ANS costs (87.8%) is slightly highe	100% 90% 80% 70% 60% 50% 40% 30% 20% 0%	83%	15% 85% 2016	18% 82% 2017	2018	201
				■E	n-route ■Ter	minal	

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Greece

Version: 1.1

Date: 9 October 2017

# **GREECE**

# **Monitoring of SAFETY for 2016**

		Effectiveness	of Safety Manag	ement		
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture
State level	71	С	С	С	С	D
HANSP	75	D	D	D	С	D

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	97%	97%
Runway Incursions (RIs)	80%	80%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	НС	AA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	7	2
Legal/Judiciary	4	3
Occurrence reporting and Investigation	0	2
TOTAL	11	7
HANSP	Number of que	stions answered
HAIGE	YES	NO
Policy and its implementation	11	2
Legal/Judiciary	2	1
Occurrence reporting and Investigation	8	0
TOTAL	21	3

# **Observations**

All four reviewed EoSM Components/areas are at the 2019 EoSM target Level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

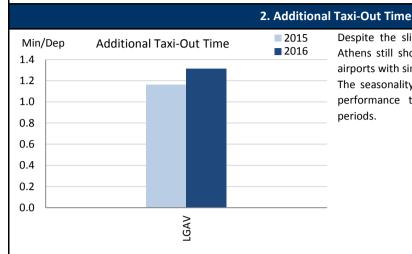
None of the 34 questions in Components 1-4 (not including Component - Safety Culture) are below Level C.

# **GREECE**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

Operational ANS performance at airports is monitored for one airport in Greece (i.e. Athens, LGAV), the only airport subject to RP2. Athens shows lower additional times than other airports with the same levels of traffic, contributing adequately to the European performance.



Despite the slight increase of additional taxi-out time in 2016, Athens still shows best in class behaviour when compared with airports with similar traffic.

The seasonality does not affect this indicator, with a consistent performance throughout the year, even during the busiest periods.

# Min/Arr Additional ASMA Time 1.2 1.0 0.8 0.6 0.4 0.2 0.0

# The average additional ASMA time for Athens (1.10 min/arr.) is shorter than the one shown at airports with similar number of

arrivals.

However, this time has increased around 35% with respect to

2015, associated to an 8% increase in traffic.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME	ADDITIONAL ASMA TIME						
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Athens	LGAV	1.16	1.31				0.82	1.10				

# **Monitoring of CAPACITY for 2016**

# **GREECE**

		Er	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.70	1.40	1.00	0.60	0.50	
Deadband +/-	N/A	N/A	N/A	N/A	N/A	
Actual performance	0.95	0.14				

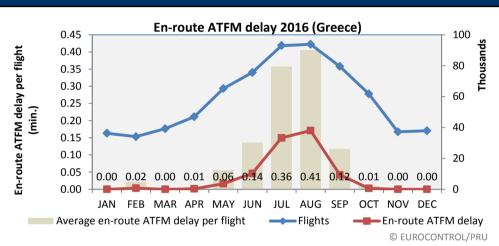
# National capacity incentive scheme

No national incentive scheme

# Compliance issues relating to national capacity incentive scheme

Greece did not apply an incentive scheme for en route capacity. This was raised in the PRB assessment of the BLUEMED performance plan but was not addressed in the BLUE MED annual monitoring report.

# Observations regarding national capacity performance



		En-ro	ute ATFM	delay pe	flight (Gr	eece)					
2008	08 2009 2010 2011 2012 2013 2014 2015 2016										
1.47	1.12	1.00	2.95	0.15	0.06	0.41	0.95	0.14			

En route capacity performance in Greece improved significantly during 2016 (0,14 min per flight) compared to 2015 (0,95 min per flight). This was in part due to additional sectors being available during peak periods (7 in Athens ACC in 2016 compared with 5 in 2015 and 4 in Makedonia ACC in 2016 compared with 3 in 2015). In the latest NOP 2017 -2021, the Network Manager expects capacity shortfalls during 2017 which will improve towards the end of RP2.

# **Planning and Effective Use of CDRs**

Greece did not provide any data on these indicators.

# Observations on Planning and Effective Use of CDRs

It is noted that Greece like many other States, is having difficulties in monitoring the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 94%.

Procedure 3 is applicable within the State with 100% usage of airspace booked via UUP process.

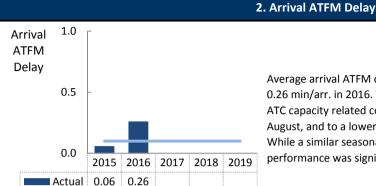
# **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

# **GREECE**

# 1. Overview

In Greece, Athens (LGAV) is the only airport subject to RP2. The national target on arrival ATFM delay coincides with the local reference value of Athens airport. A significant increase of arrival ATFM delay (2015: 0.06 min/arr., 2016: 0.26 min/arr.) has been observed in 2016.



0.10

0.10

0.10

0.10

Average arrival ATFM delay increased significantly at Athens (LGAV) to

0.26 min/arr. in 2016. The main driver for this increase are the reported ATC capacity related constraints during the summer months (i.e. July, August, and to a lower level September).

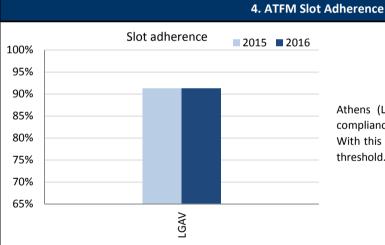
While a similar seasonal increase has been observed in 2015, the overall performance was significantly higher.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Greece has established an ambitious local value for Athens (LGAV) of 0.10 min/arr. which reflects the national target (LGAV being the only airport subject to RP2). With a performance of 0.26 min/arr., the target is not met.

Greece does not present an incentive scheme.

Target 0.10



Athens (LGAV) shows a stable performance in terms of compliance with ATFM slots of 91.3% in 2015 and 2016. With this performance, LGAV ranges slightly above the 90% threshold.

# 5. Pre-departure Delay

The Airport Operator Data Flow has been established for LGAV during the course of 2015. The observed performance for the first full year of monitoring ranges on average 0.2 min/dep. higher in 2016.

There has been a significant increase in pre-departure delay at LGAV as of April 2016 for the rest of the year resulting in the yearly average of 0.75 min/dep. in 2016.

# 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	ICAO	AVG ARRIVAL A				LAY	SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY					
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Athens	LGAV	0.06	0.26				91.3%	91.3%				0.54	0.75			

# **GREECE: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016

# 1. Contextual economic information: en-route air navigation services

2. En-route DUC monitoring at Charging Zone level

Greece ECZ represents 2.2% of the SES en-route ANS determined costs in 2016

ATSP: HCAA
FAB: BLUE MED FAB

National currency: EUR

Greece: Data from RP2 Performance Plan	(EC Decision 2015/348 of 2 March 2015)	2015D	2016D	2017D	2018D	2019D
En-route costs (nominal EUR)		147 841 464	151 226 557	155 317 991	156 939 780	164 629 376
Inflation %		0.3%	1.1%	1.2%	1.3%	1.6%
Inflation index (100 in 2009)		107.9	109.1	110.4	111.8	113.6
Real en-route costs (EUR2009)		136 958 572	138 630 543	140 635 901	140 350 008	144 936 752
Total en-route Service Units		4 231 888	4 318 281	4 404 929	4 492 622	4 599 834
Real en-route unit cost per Service Unit (EUR2009	9)	32.36	32.10	31.93	31.24	31.51
Greece: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019A
En-route costs (nominal EUR)		145 550 899	140 632 309			
Inflation %		-1.1%	0.0%			
Inflation index (100 in 2009)		105.4	105.4			
Real en-route costs (EUR2009)		138 146 953	133 478 564			
Total en-route Service Units		4 898 818	4 678 399			
Real en-route unit cost per Service Unit (EUR2009	9)	28.20	28.53			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
En-route costs (nominal EUR)	in value	-2 290 565	-10 594 248			
	in %	-1.5%	-7.0%			
Inflation %	in p.p.	-1.4 p.p.	-1.1 p.p.			
Inflation index (100 in 2009)	in p.p.	-2.6 p.p.	-3.7 p.p.			
Real en-route costs (EUR2009)	in value	1 188 381	-5 151 979			
	in %	0.9%	-3.7%			
Total en-route Service Units	in value	666 930	360 118			
	in %	15.8%	8.3%			
Real en-route unit cost per Service Unit (EUR2009	e) in value	-4.16	-3.57			

-12.9%

2%

-11.1%

# 3. Focus on en-route at State/Charging Zone level

in %

# En-route unit cost

In 2016, the actual en-route unit cost in real terms (28.53 €2009) is -11.1% lower than planned in the PP (32.10 €2009). This difference results from the combination of higher than planned TSUs (+8.3%) and lower than planned en-route costs in real terms (-3.7%, or -5.2 M€2009).

# En-route service units

The difference between actual and planned TSUs (+8.3%) falls outside the ±2% dead band, but does not exceed the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, the former retaining a gain of 4.9 M€2009.

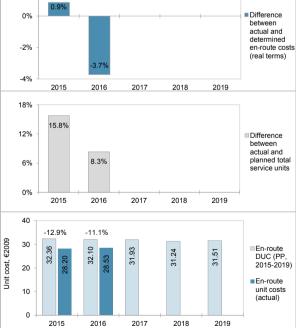
Based on the STATFOR February 2017 <u>base</u> TSU growth scenario, Greece en-route TSUs deviation from the RP2 forecasts is expected to exceed the +10% threshold for the rest of RP2 (2017-2019). It is noted that the determined TSUs underpinning the adopted RP2 cost-efficiency targets were in line with STATFOR February 2014 <u>low</u> TSU growth scenario for all years of RP2 (2015-2019).

# En-route costs

In nominal terms, actual en-route costs are -7.0% (-10.6 M $\odot$ ) lower than planned in the PP. However, since the actual inflation index is also lower than planned (-3.7 p.p.), actual en-route costs are -3.7% (-5.2 M $\odot$ 2009) lower than planned when expressed in real terms.

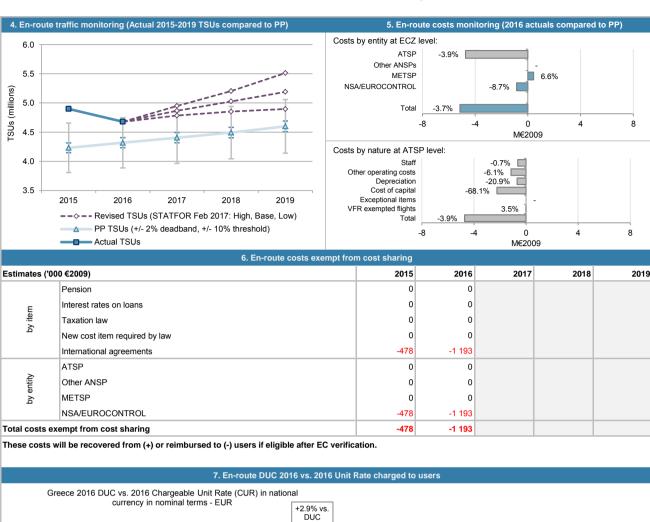
Lower than planned en-route costs in real terms are mainly driven by HCAA costs (-3.9%, or -4.7 M€2009) and, to a lesser extent, by the NSA/EUROCONTROL costs (-8.7%, or -0.9 M€2009). Differently, the MET service provider costs are higher than planned in real terms (+6.6%, or +0.4 M€2009). A detailed analysis at ATSP level is provided in Box 12.

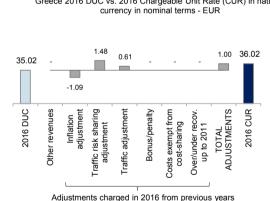
Costs exempt from cost sharing are reported for a total amount of -1.2 M€2009 comprising the variation in EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.



# **GREECE: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016



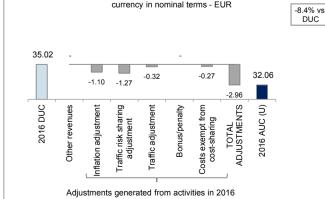


The en-route unit rate charged to airspace users (CUR) in 2016 is 36.02 €. This is +2.9% higher than the nominal DUC (35.02 €). The difference between these two figures (+1.00  $\odot$ ) mainly relates to the traffic risk sharing adjustment (+1.48  $\in$ ) and traffic adjustment (+0.61  $\in$ ), which reflect the impact of lower than planned TSUs for the year 2014. This is partially balanced by the inflation adjustment (-1.09 €), which reflects the impact of lower than planned inflation index for 2014.

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



Greece 2016 DUC vs. 2016 Actual Unit Cost for users in national

The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (32.06  $\in$ ) is -8.4% lower than the nominal DUC (35.02 €). The difference between the two figures (-2.96 €) mainly relates to the inflation adjustment (-1.10 €) and the traffic risk sharing adjustment (-1.27 €). The inflation adjustment reflects the gain of additional revenues due to significantly lower than planned inflation index in 2016, while the traffic risk sharing adjustment reflects the additional gain due to higher than planned TSUs in 2016. Both adjustments will be carried-over to reduce the costs charged to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

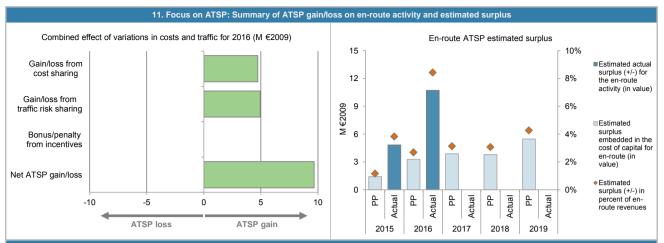
# **GREECE: En-route ATSP (HCAA)**

# Monitoring of en-route COST-EFFICIENCY for 2016

Poot obering (1000 62000)		2040	-0047		
cost sharing ('000 €2009)	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	120 824	122 261			
ctual costs for the ATSP	121 884	117 535			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-1 060	4 727			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
cain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-1 060	4 727	2047	2010	
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
ifference in total service units (actual vs PP) %	15.8%	8.3%			
Determined costs for the ATSP (PP) - based on actual inflation	123 791	126 586			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	5 447	4 939	2017	2010	
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
let ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 387	9 666			
10. Focus on ATSP: En-route AT	SP estimated surplu	ıs *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided	in the Reporting Tables. This is	different from the accou	nting profit/loss reported	I in the P&L accounts of	the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	15 891	36 938	43 733	42 692	61 6
stimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
stimated proportion of financing through equity (in value)	15 891	36 938	43 733	42 692	61 6
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	1 413	3 284	3 888	3 795	5 4
werage interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	8.9%	8.9%	8.9%	8.9%	8.9
estimated surplus embedded in the cost of capital for en-route (in value)	1 413	3 284	3 888	3 795	5 4
Overall estimated surplus (+/-) for the en-route activity	1 413	3 284	3 888	3 795	5 4
Revenue/costs for the en-route activity	120 824	122 261	124 133	123 747	128 2
Estimated surplus (+/-) in percent of en-route revenues	1.2%	2.7%	3.1%	3.1%	4.3
estimated by anta BaE are tay rate (in 9/)	8.9%	8.9%	8.9%	8.9%	8.9
Stilliated ex-affice ROE pre-tax rate (iii 76)					201
	2015A	2016A	2017A	2018A	
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A 4 983	2016A 11 770	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables otal asset base			2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	4 983	11 770	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables otal asset base distimated proportion of financing through equity (in %) distimated proportion of financing through equity (in value)	4 983 100.0%	11 770 100.0%	2017A	2018A	
attsP estimated surplus ('000 €2009) based on actual data from Reporting Tables cotal asset base distimated proportion of financing through equity (in %) distimated proportion of financing through equity (in value) distimated proportion of financing through debt (in %)	4 983 100.0% 4 983	11 770 100.0% 11 770	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)	4 983 100.0% 4 983 0.0%	11 770 100.0% 11 770 0.0%	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  otal asset base  estimated proportion of financing through equity (in %)  estimated proportion of financing through equity (in value)  estimated proportion of financing through debt (in %)  estimated proportion of financing through debt (in value)  cost of capital pre-tax (in value)	4 983 100.0% 4 983 0.0%	11 770 100.0% 11 770 0.0% 0	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)  Average interest on debt (in %)	4 983 100.0% 4 983 0.0% 0	11 770 100.0% 11 770 0.0% 0	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  cotal asset base  distimated proportion of financing through equity (in %)  distimated proportion of financing through equity (in value)  distimated proportion of financing through debt (in %)  distimated proportion of financing through debt (in value)  distimated proportion of financing through debt (in value)  distimated proportion of financing through debt (in value)  distinated proportion of financing through debt (in value)  distinated proportion of financing through debt (in value)	4 983 100.0% 4 983 0.0% 0 443 0.0%	11 770 100.0% 11 770 0.0% 0 1 046 0.0%	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  otal asset base  estimated proportion of financing through equity (in %)  estimated proportion of financing through equity (in value)  estimated proportion of financing through debt (in %)  estimated proportion of financing through debt (in value)  cost of capital pre-tax (in value)  everage interest on debt (in %)  otherest on debt (in value)  eletermined RoE pre-tax rate (in %)	4 983 100.0% 4 983 0.0% 0 443 0.0%	11 770 100.0% 11 770 0.0% 0 1 046 0.0%	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  otal asset base  distinated proportion of financing through equity (in %)  distinated proportion of financing through debt (in %)  distinated proportion of financing through debt (in %)  distinated proportion of financing through debt (in value)  distinated proportion of financing through debt (in %)  distinated proportion of financing through debt (in walue)  distinated proportion of financing through debt (in %)  distinated proportion of financing through debt (in walue)	4 983 100.0% 4 983 0.0% 0 443 0.0% 0	11 770 100.0% 11 770 0.0% 0 1 046 0.0% 0 8.9%	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  otal asset base  distinated proportion of financing through equity (in %)  distinated proportion of financing through debt (in walue)  distinated proportion of financing through debt (in %)  distinated proportion of financing through debt (in walue)  distinated proportion of financing through debt (in value)  distinated proportion of financing through debt (in walue)  distinated proportion of financing through equity (in walue)  distinated proportion of financing through debt (in walue)  distinated proportion of financing through equity (in walue)	4 983 100.0% 4 983 0.0% 0 443 0.0% 0 8.9%	11 770 100.0% 11 770 0.0% 0 1 046 0.0% 0 8.9% 1 046	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through deput (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Let ATSP gain(+)/loss(-) on en-route activity  Everall estimated surplus (+/-) for the en-route activity	4 983 100.0% 4 983 0.0% 0 443 0.0% 0 8.9% 443 4 387	11 770 100.0% 11 770 0.0% 0 1 046 0.0% 0 8.9% 1 046 9 666	2017A	2018A	
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus (+/-) in percent of en-route revenues	4 983 100.0% 4 983 0.0% 0 443 0.0% 0 8.9% 443 4 387	11 770 100.0% 11 770 0.0% 0 1 046 0.0% 0 8.9% 1 046 9 666 10 712	2017A	2018A	

# **GREECE: En-route ATSP (HCAA)**

# Monitoring of en-route COST-EFFICIENCY for 2016



# 12. Focus on en-route ATSP: General conclusions

## Actual 2016 HCAA en-route costs vs. PP

In 2016, HCAA actual en-route costs are -3.9% (-4.7 M€2009) lower, in real terms, than planned in the PP. According to the additional information to the June 2017 en-route reporting tables, this results from the combination of:

- slightly lower staff costs (-0.7%, or -0.6 M€2009) in real terms;
- lower other operating costs (-6.1%, or -1.2 M€2009) in real terms, mainly justified by lower costs related to travel expenses, repair and maintenance, utilities etc.;
- lower depreciation costs (-20.9%, or -0.7 M€2009) in real terms; and,
- a lower cost of capital (-68.1%, or -2.2 M€2009) in real terms, reflecting "the implementation of the investment plan". Based on the information provided in the BLUE MED FAB Monitoring Report 2016, the actual capex for 2016 in nominal terms is much lower (-72.7%) than planned in PP.

# HCAA net gain/loss on en-route activity in 2015

As shown in Box 9, HCAA generated a net gain of +9.7 M€2009 on the en-route activity in 2016. This is a combination of two elements:

- a gain of +4.7 M€2009 arising from the cost sharing mechanism; and,
- a gain of +4.9 M€2009 arising from the traffic risk sharing mechanism.

# HCAA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity (+9.7 M€2009) and the surplus embedded in the actual cost of capital (+1.0 M€2009) amounts to +10.7 M€2009 (8.4% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is +91.0%, which is significantly higher than planned in the PP (+8.9%). It is noted, that the actual asset base reported for HCAA (11.8 M€2009) is -68.1% lower than planned (36.9 M€2009) in real terms.

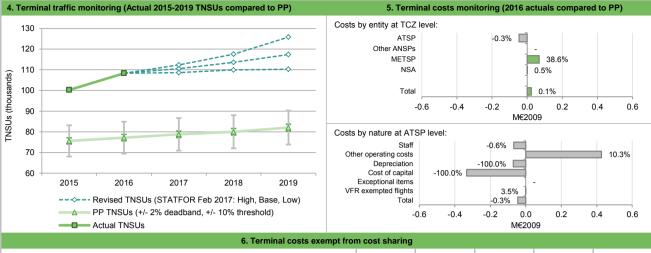
# **GREECE: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	extual economic information: term	ninal air nav	igation	services			
· Greece TCZ represents 1.4% of the SES terminal ANS de	termined costs in 2016	· Is this To	CZ apply	ying traffic risk	sharing?	N	0
· ATSP: HCAA	ſ	· Airports with fewer than 70,000 IFRs ATMs: 0					0
· National currency: EUR		· Airports with between 70,000 and 225,000 IFRs ATMs:					1
· Number of airports in charging zone in 2016: 1,	of which:	- Airports with more than 225,000 IFRs ATMs: 0					
	2. Terminal DUC monitoring at CI	harging Zoı	ne level				
		0.0	455	22425	2047	20125	0040
Greece: Data from RP2 Performance Plan		1	15D	2016D	2017		2019D
Terminal costs (nominal EUR)		17 173		17 398 050	18 378 06		20 342 644
Inflation %			0.3%	1.1%	1.29		1.6%
Inflation index (100 in 2009)			07.9	109.1	110.		113.6
Real terminal costs (EUR2009)		15 909		15 948 926	16 640 80		17 909 299
Total terminal Service Units			618	77 174	78 78		82 050
Real terminal unit cost per Service Unit (EUR2009)		21	0.40	206.66	211.2	3 203.02	218.27
Greece: Actual data from Reporting Tables		20	15A	2016A	2017.	A 2018A	2019
Terminal costs (nominal EUR)		17 209	550	16 828 787			
Inflation %		-1	1.1%	0.0%			
Inflation index (100 in 2009)		1	05.4	105.4			
Real terminal costs (EUR2009)		16 334	127	15 972 733			
Total terminal Service Units		100	249	108 300			
Real terminal unit cost per Service Unit (EUR2009)		16	2.94	147.49			
Difference between Actuals and Planned		1	2015	2016	201	7 2018	2019
Terminal costs (nominal EUR)	in value		681	-569 263			
	in %		0.2%	-3.3%			
Inflation %	in p.p.		p.p.	-1.1 p.p.			
Inflation index (100 in 2009)	in p.p.		p.p.	-3.7 p.p.			
Real terminal costs (EUR2009)	in value		460	23 808			
	in %		2.7%	0.1%			
Total terminal Service Units	in value	24 631		31 126			
	in %	32	2.6%	40.3%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-4	7.46	-59.18			
	in %	-22	2.6%	-28.6%			
3. Focus on terminal at State/Chargin		3%					
This analysis focuses on Greece Terminal Charging Zone (TCZ Venizelos (LGAV) airport.	) comprising only Athinai / Eleftherios		2.7%				■Difference
		2% -					between
Terminal unit cost In 2016, the actual terminal unit cost in real terms (147.49 €2009) is	s -28.6% lower than planned in the RP2						actual and determined
PP (206.66 €2009). The difference results from the combinatio							terminal costs (real
TNSUs (+40.3%) and slightly higher than planned terminal costs in although the costs are lower than planned in nominal terms (-3.3%,				0.1%			terms)
Terminal service units		0% +	2015	2016	2017	2018 2019	-
Greece does not apply the traffic risk sharing mechanism in its T							
are significantly higher (+40.3%) than planned in the RP2 PP. Babase TNSU growth scenario, Greece TNSUs are expected to abu							
the PP for the remainder of RP2. It should be noted that the forecast	st TNSUs selected in the RP2 PP are in	4070		40.3%			□Difference
line with the STATFOR February 2014 <u>base</u> case TNSU growth sea According to EUROCONTROL seven-year forecast of Septemb		30% -	32.6%				between actual and
increase is the adverse travel advice for North-African States (Eg	ypt and Tunisia) and Turkey which are	20% -					planned
shifting tourism overall towards Iberia and Greece.		10% -					service units
Terminal costs In nominal terms, the actual terminal costs are lower than planned i	in the DD ( 2.39/ or 0.6 MS) However	0%					
since the actual inflation index is also lower than planned (-3.7 p.g (+0.02 €2009) above planned, when expressed in real terms.		2015	2016	2017	2018 2019		
The lower than planned inflation index implies a change of sign	from lower costs in nominal terms to	නු 200	-22.6%	-28.6%			
higher costs in real terms as compared to the PP. This is true for	500	210.40	99.66	211.23	203.02	■Terminal DUC (PP,	
2.9% in nominal). For HCAA the actual costs are lower than plan real and nominal terms. Similarly, costs for MET service provide		130		206.	27	203	2015-2019)
+0.07 M€2009) in both, real and nominal terms. A detailed analysis		100 -	162.	147.49			■Terminal
It is noted that Greece did not report actual depreciation costs o							unit costs
	·	50 -					(actual)
such costs were included in their 2016 determined cost-base for F Report).	·	50 -					(actual)

# **GREECE: Terminal charging zone**

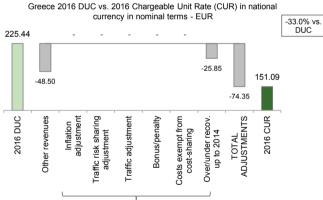
# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
a 	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



Adjustments charged in 2016 from previous years

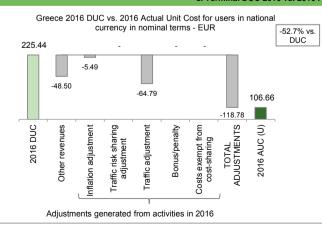
It is noted that Greece applied two different chargeable unit rates in 2016:

- 199,59 € for the period from 1st of January until 31st of July;
- 119,75 € for the period of the 1st of August until the 31st of December.

The figure for the terminal unit rate charged to airspace users (CUR) in 2016 shown in the chart (151.09 €) reflects the average chargeable unit rate throughout 2016. This is -33.0% lower than the nominal DUC (225.44 €). The difference between these two figures (-74.35 €) mainly reflects the subsidy received from the Greek Government (-48.50 €, recorded here as other revenues) intended to reduce the unit rate charged to the airspace users at Athens International Airport, as noted above. See also Note 2 at the end of this Report.

These costs and adjustments are divided by the  $forecast\ TNSUs\ for\ 2016$  as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (106.66  $\in$ ) is -52.7% lower than the nominal DUC (225.44  $\in$ ). As explained in Box 7, the values provided in this chart also reflect the average terminal unit cost incurred by airspace users throughout 2016. The most important factors contributing to the observed difference (-118.78  $\in$ ) are: the traffic adjustment (-64.79  $\in$ ), reflecting the impact of a significantly higher than planned TNSUs in 2016, which will be carried-over to reduce the costs charged to airspace users in 2018, and other revenues (-48.50  $\in$ ), which reflect a subsidy received from the Greek Government to reduce the terminal unit rate in 2016. See also Note 2 at the end of this Report.

These costs and adjustments are divided by the actual TNSUs in 2016.

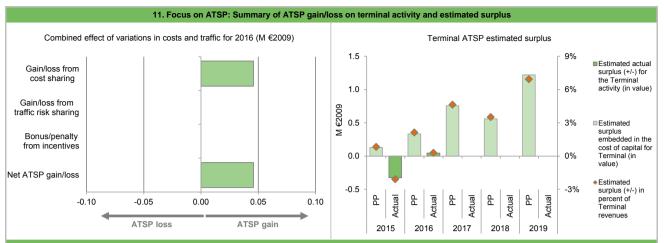
**GREECE: Terminal ATSP (HCAA)** 

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	15 602	15 645			
ctual costs for the ATSP	15 928	15 599			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-326	46			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-326	46			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2011	2010	20
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-326	46			
10. Focus on ATSP: Terminal ATSP esti	mated surplus* (S	See Note 1)			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	1 448	3 745	8 513	6 297	13 7
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	1 448	3 745	8 513	6 297	13 7
stimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	129	333	757	560	1 2
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	8.9%	8.9%	8.9%	8.9%	8.9
Estimated surplus embedded in the cost of capital for terminal (in value)	129	333	757	560	1 22
Overall estimated surplus (+/-) for the terminal activity	129	333	757	560	1 2
	129 15 602	333 15 645	757 16 340	560 15 951	
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues					1 22 17 61 6.9
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues	15 602	15 645	16 340	15 951	17 61
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)	15 602 0.8% 8.9%	15 645 2.1% 8.9%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>-</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	15 602 0.8% 8.9% 2015A	15 645 2.1% 8.9% 2016A	16 340 4.6%	15 951 3.5%	17 61 6.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base	15 602 0.8% 8.9%	15 645 2.1% 8.9%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>-</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)	15 602 0.8% 8.9% 2015A	15 645 2.1% 8.9% 2016A	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>-</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	15 602 0.8% 8.9% 2015A	15 645 2.1% 8.9% 2016A	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	15 602 0.8% 8.9% 2015A 0	15 645 2.1% 8.9% 2016A 0	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	15 602 0.8% 8.9% 2015A 0 - 0 0.0%	15 645 2.1% 8.9% 2016A 0 - 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)	15 602 0.8% 8.9% 2015A 0 - 0 0.0%	15 645 2.1% 8.9% 2016A 0 - 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	15 602 0.8% 8.9% 2015A 0 - 0 0.0% 0	2016A 0 0.0% 0	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	15 602 0.8% 8.9% 2015A 0  0 0.0% 0	2016A 0 0.0% 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	15 602 0.8% 8.9% 2015A 0  0 0.0% 0	2016A 0 0.0% 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	15 602 0.8% 8.9% 2015A 0  0 0.0% 0 0.0%	15 645 2.1% 8.9% 2016A 0  0 0.0% 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	15 602 0.8% 8.9% 2015A 0  0 0.0% 0 0.0%	15 645 2.1% 8.9% 2016A 0  0 0.0% 0 0 0.0%	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity	15 602 0.8% 8.9% 2015A 0 - 0 0.0% 0 0.0% 0 - 0 - 0 - 0 - 0 0 - 0 0 - 0 0 0 0 0 0 0 0 0 0 0 0 0	15 645 2.1% 8.9% 2016A 0 0 0.0% 0 0.0% 0 0 46	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 6.9 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	15 602 0.8% 8.9% 2015A 0 - 0 0.0% 0 0.0% 0 - 0 - 0 - 0 - 0 - 0 0 - 0 0 - 0 0 0 - 0 0 - 0 0 0 - 0 - 0 0 - - 0 - - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - - 0 - - 0 - - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - - 0 - - 0 - - 0 -	15 645 2.1% 8.9% 2016A 0 0 0.0% 0 0.0% 0 0 46 46	16 340 4.6% 8.9%	15 951 3.5% 8.9%	17 6 <sup>.</sup> 6.9 8.9

# **GREECE: Terminal ATSP (HCAA)**

# Monitoring of terminal COST-EFFICIENCY for 2016



# 12. Focus on terminal ATSP: General conclusions

## Actual 2016 HCAA terminal costs vs. PP

The HCAA actual terminal cost, when expressed in real terms, are mostly in line (-0.3%, or -0.05 M€2009) with the planned values. However, this is mainly due to a lower than planned inflation index (-3.7 p.p.), as actual terminal costs are lower than planned in nominal terms (-3.7%, or -0.6 M€). This results from a combination of:

- slightly lower staff costs (-0.6%, or -0.1 M€2009); and,
- higher other operating costs (+10.3%, or +0.4 M€2009).

No drivers underlying the deviation of costs outlined above are provided in the additional information to the June 2017 terminal reporting tables or the BLUE MED FAB 2016 Monitoring Report.

It is noted that Greece did not report any actual terminal depreciation costs or cost of capital for 2016, while such costs were included in the RP2 PP (see also Note 1 at the end of this Report).

# HCAA 2016 net gain/loss on terminal activity

As shown in Box 9, the terminal activity generated a net gain of +0.05 M€2009 in 2016 as a result of the cost sharing mechanism.

# HCAA 2015 overall estimated surplus for the terminal activity

As Greece did not report any asset base or cost of capital for the terminal activity in 2016, no surplus could be computed (see also Note 1 at the end of this Report).

# **GREECE: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	-to-gate	ANS costs				
			2015D	20460	00470	204.00	204.00
Greece: Data from RP2 Performance Plan				2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			136 958 572	138 630 543	140 635 901	140 350 008	144 936 752
Real terminal costs (EUR2009)			15 909 668	15 948 926	16 640 801	16 247 762	17 909 299
Real gate-to-gate costs (EUR2009)			152 868 239	154 579 468	157 276 702	156 597 770	162 846 051
En-route share (%)			89.6%	89.7%	89.4%	89.6%	89.0%
Greece: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			138 146 953	133 478 564			
Real terminal costs (EUR2009)			16 334 127	15 972 733			
Real gate-to-gate costs (EUR2009)	leal gate-to-gate costs (EUR2009)						
En-route share (%)	En-route share (%)						
Difference between Actuals and Planned (Actuals	s vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		1 612 840	-5 128 172			
	in %		1.1%	-3.3%			
En-route share	in p.p.		-0.2%	-0.4%			
	2. Share of en-route and terminal in	gate-to	-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -3.3% terms, due to the combination of lower en-route costs terminal costs (+0.1%, or +0.02 M€2009).	, ,	higher	90% 4.0	0.3%	%9.0	0.4%	1.0%
The actual share of en-route in gate-to-gate ANS planned in the PP for 2016 (89.7%).	costs (89.3%) is slightly lower that	100% 90% 80% 70%	6 17%	15%	18%		
		60% 50% 40% 30% 20%	6 6 83%	85%	82%		
		0%	2015	2016 ■E	2017 En-route ■Ter	2018 minal	201

3.Technical notes on en-route and terminal information reported by Greece

Note 1: for the 2016 terminal actual costs, Greece reported zero actual costs for depreciation, cost of capital and the ATSP's asset base (HCAA) in the June 2017 submission of terminal reporting tables. Based on the additional information provided with the terminal reporting tables this is due to:

"Regarding year 2016, no asset base and related depreciation costs are reported since all fixed assets in operation which are used for the provision of ATS in the terminal navigation charging zone have been fully depreciated and the implementation of the investment plan has been delayed due to the austerity measures and the unstable economic situation in Greece. In addition to that, HCAA does not report any net current assets for the calculation of the total asset base.

Moreover, since planned cost of capital regarding the terminal charging zone reflects the investment plan implementation as well as the CAPEX of 2016 and since no cost of capital is calculated on already depreciated assets, actual cost of capital for the year 2016 is reported as Zero."

Note 2: the additional information to the June 2017 terminal reporting tables indicates that in 2016 the Greek Government decided to apply "a subsidization of the terminal unit rate has also been decided by the Greek Government for 2016 which resulted in a discounted unit rate of € 119,75 for the period of the 1st of August until the 31st of December 2016 in comparison to the unit rate of €199,59, a rate which was applied for the first seven months of 2016."

This subsidy resulted in a reduced terminal unit rate charged to the airspace users at Athens International Airport.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Italy

Version: 1.1

Date: 9 October 2017

# **Monitoring of SAFETY for 2016**

# **ITALY**

Effectiveness of Safety Management										
Score Safety Policy Safety Risk Safety Safet										
State level	63	С	С	С	С	В				
ENAV	77	D	D	D	D	С				

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the F	Application of the severity classification of the Risk Analysis Tool (RAT)									
	RAT appli	cation (%)								
	ATM Ground	ATM Overall								
Separation Minima Infringements (SMIs)	100%	100%								
Runway Incursions (RIs)	100%	100%								
ATM Specific Occurrences (ATM-S)		100%								
Source of RAT data:	EN	AV								

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	3	6
Legal/Judiciary	4	3
Occurrence reporting and Investigation	2	0
TOTAL	9	9
ENAV	Number of que	stions answered
LIVAV	YES	NO
Policy and its implementation	12	1
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	21	3

# **Observations**

All four reviewed EoSM Components/areas achieved the 2019 EoSM target Level "C". The only component below the target is Safety Culture, which is not verified by EASA. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

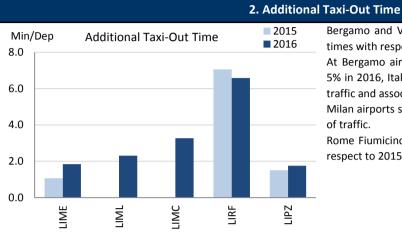
None of the 34 questions in Components 1-4 (not including Component - Safety Culture) are below Level C.

# Monitoring of Airports Contribution to ENVIRONMENT for 2016

# 1. Overview

Italy identified five airports as subject to RP2. In 2016 the APDF was finally correctly established and the environmental indicators can be analysed for all five airports.

In a similar way to last year, Italian airports contribute to the European performance with additional times below the European averages, except for additional taxi-out times at Rome Fiumicino ranging above 6 minutes.



Bergamo and Venice show an increase in the additional taxi-out

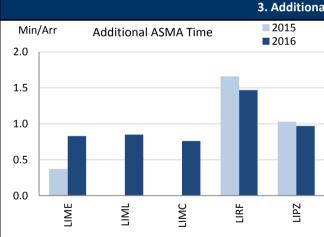
At Bergamo airport, and although the departures only increased 5% in 2016, Italian NSA reports a strong increase in morning peak traffic and associated pushback manoeuvres.

times with respect to 2015, although still below the 2 min/dep.

Milan airports show a performance commensurate with their level of traffic.

Rome Fiumicino has marginally reduced the additional TXOT with respect to 2015, but it is still the third highest in Europe.

Italian NSA reports that many works were carried out at the Fiumicino movement area and these did not adversely affect the overall performance of the airport, in fact there was a clear recovery compared to the poor performance of the previous year, when two fires (in Terminal 3 and in the pinewood outside the airport) affected significantly the normal operations.



# 3. Additional ASMA Time

Additional ASMA times at Italian airports are consistently well below the average for RP2 airports and in Fiumicino case, show best in class performance.

In addition, the additional times in the terminal area have been reduced at LIRF and LIPZ in 2016.

On the other hand, LIME has experienced a drastic increase, resulting in more than double of the additional ASMA times in 2015.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

			<u> </u>								
AIRPORT NAME	ICAO	ADDITIONAL TAXI-OUT TIME						ADDITIONAL ASMA TIME			
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bergamo	LIME	1.06	1.84				0.37	0.83			
Milan/ Linate	LIML	n/a	2.31				n/a	0.85			
Milan/ Malpensa	LIMC	n/a	3.27				n/a	0.76			
Rome/Fiumicino	LIRF	7.06	6.58				1.66	1.47			
Venice	LIPZ	1.50	1.75				1.03	0.97			

# **ITALY**

En route Capacity incentive scheme											
2015 2016 2017 2018 2019 Observations											
National Capacity target	0.09	0.10	0.11	0.11	0.11						
Deadband +/-	Nil	Nil	Nil	Nil	Nil						
Actual performance	0.01	0.00									

# National capacity incentive scheme

Nothing was provided in the initial BLUEMED monitoring report, however the update to this report on 16/06 contained the following information:

For what concerns en route, the incentive scheme relates to the Capacity KPI "The average minutes of en route ATFM delay per flight". It takes into consideration the reference values provided by NM and PRB as adequate contribution (based on NOP, LSSIP Italy, Capacity Plans), specifically 0,10 min/flight in 2016 and is symmetrical and incremental. It takes into account all en-route ATFM delay causes excluding exceptional events and has a maximum level at 1% of the revenue from en route ANS.

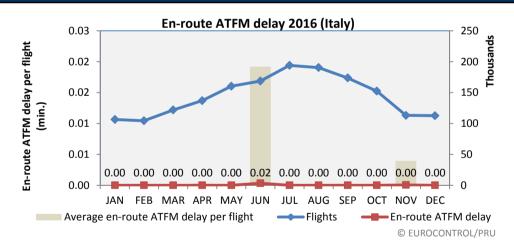
For 2016, ENAV has achieved a level of delay of 0,002 min/flight. According to the applied scheme the level of bonus recognised to ENAV is of 5,9 mln€ in the measure of the 1% of en route revenues.

# Compliance issues relating to national capacity incentive scheme

Previously, the PRB noted several compliance issues relating to the en route capacity incentive schemes proposed in the BLUEMED revised performance plan, some relating directly to Italy, in the assessment of the RP2 FAB Performance Plans - BLUEMED. One compliance issue concerned the fact that FAB performance was not a specific criterion and another referred to the fact that the incentive scheme proposed by Italy uses capacity targets without supporting evidence to show how they are consistent with the required FAB performance, and therefore they could not be considered as fostering a high level of FAB performance.

The BLUEMED monitoring report contained no information as to how the previous raised compliance issues had been addressed.

# Observations regarding national capacity performance



En-route ATFM delay per flight (Italy)											
2008 2009 2010 2011 2012 2013 2014 2015 2016											
0.05											

En route capacity performance in Italy in 2016 resulted in effectively zero ATFM delay for airspace users in 2016, continuing the excellent performance for previous years. It is expected that similar capacity performance can continue for the rest of RP2.

# **Planning and Effective Use of CDRs**

Italy did not provide any data on this indicator.

# **Observations on Planning and effective Use of CDRs**

It is noted that Italy, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

No data was provided by Italy on this indicator.

# **Observations on Effective booking procedures**

Italy is reminded that Regulation 2150/2005 Article 4 (n) obliges Member States to "establish mechanisms to archive data on the requests, allocation and actual use of airspace structures for further analysis and planning activities."

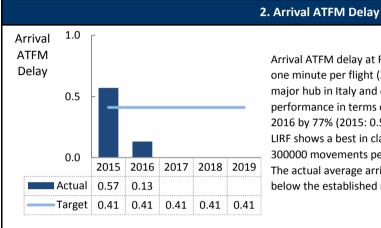
# **ITALY**

# 1. Overview

In Italy, a total of 5 airports are subject to RP2. A national target is set for all causes with local breakdown for all the airports.

The national performance is strongly driven by the performance of ANS at Rome/Fiumicino (LIRF). Significant improvements in terms of average arrival ATFM delay (2015: 1.22 min/arr., 2016: 0.23 min/arr.) and average pre-departure delay (2015: 3.03 min/dep., 2016: 2.35 min/dep.) have been observed in LIRF. Average arrival ATFM delay also improved at Venice (LIPZ; 2015: 0,39 min/arr., 2016: 0,27 min/arr.).

These changes positively impact the national averages.



Arrival ATFM delay at Rome/Fiumicino improved significantly in 2016 by one minute per flight (2015: 1.22 min/arr., 2016: 0.23 min/arr.). Being the major hub in Italy and driver for the national average, the overall performance in terms of arrival ATFM delay respectively decreased in

LIRF shows a best in class performance for an airport with more than 300000 movements per year.

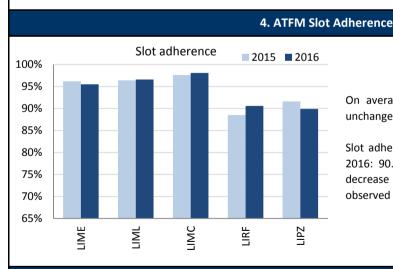
2016 by 77% (2015: 0.57 min/arr., 2016: 0.13 min/arr.)

The actual average arrival ATFM delay of 0.13 min/arr. for Italy ranges well below the established national target (all causes) of 0.41 min/arr.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

The actual national performance on arrival ATFM delay (0.13 min/arr.) ranges well below the established national target of 0.41 min/arr. in 2016.

Italy presents an incentive scheme based on the arrival ATFM delay per flight including only CRSTMP causes. The target for reasons attributable to ENAV is 0.02 minutes/flight, which was met with a result of 0.00 min/flight. Accordingly, ENAV will receive a bonus.



On average, adherence to ATFM slots in Italy remained unchanged in 2016.

Slot adherence improved at Rome/Fiumicino (2015: 88.5%, 2016: 90.5%) by approximately 2% while a slightly lower decrease of compliance with the ATFM slot has been observed at Venice (2015: 91.6%, 2016: 89.9%).

# 5. Pre-departure Delay

Following the establishment of the Airport Operator Data Flow at Milan/Linate (LIML) and Milan/Malpensa (LIMC) in 2016, the monitoring of pre-departure delay is enabled at all Italian airports. Nonetheless there is a high share of unreported delay at LIML which requires further validation.

On average, the pre-departure delay performance at Bergamo (LIME) and Venice (LIPZ) remained constant. Pre-departure delay at Rome/Fiumicino improved significantly (i.e. 23%) from 3.03 min./arr. in 2015 to 1.54 min/arr. in 2016.

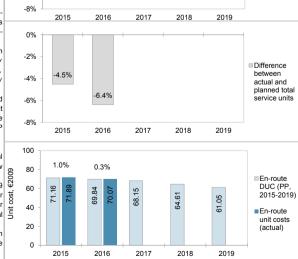
						6.	Appen	dix								
	n/a: A	irport (	Operat	tor Da	ta Flov	v not e	establish	ied, or n	nore tha	an two r	nonths	of miss	ing / r	on-va	lidate	d data
	ICAO	AVG ARRIVAL ATFM DELAY				SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY						
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bergamo	LIME	0.03	0.01				96.2%	95.5%				0.73	0.74			
Milan/ Linate	LIML	0.06	0.02				96.4%	96.6%				n/a	0.36			
Milan/ Malpensa	LIMC	0.02	0.02				97.6%	98.1%				n/a	0.48			
Rome/Fiumicino	LIRF	1.22	0.23				88.5%	90.6%				3.03	2.35			
Venice	LIPZ	0.39	0.27				91.6%	89.9%				1.57	1.54			

## ITALY: En-route charging zone Monitoring of en-route COST-EFFICIENCY for 2016 1. Contextual economic information: en-route air navigation services Italy ECZ represents 10.0% of the SES en-route ANS determined costs in 2016 ATSP: ENAV FAB: BLUE MED FAB National currency: EUR 2. En-route DUC monitoring at Charging Zone level Italy: Data from RP2 Performance Plan (EC Decision 2016/599 of 15 April 2016) 2015D 2016D 2017D 2018D 2019D 693 557 255 711 992 044 710 883 664 707 016 612 En-route costs (nominal EUR) 674 742 285 1.0% Inflation % 117.0 110.8 112.0 113.5 115.2 Inflation index (100 in 2009) 609 005 804 619 176 790 627 477 336 617 241 895 604 216 765 Real en-route costs (EUR2009) 8 557 964 9 207 393 9 897 521 Total en-route Service Units 8 866 051 9 553 591 Real en-route unit cost per Service Unit (EUR2009) 71.16 69.84 68.15 61.05 64.61 Italy: Actual data from Reporting Tables 2015A 2016A 2018A 644 872 816 637 727 794 En-route costs (nominal EUR) Inflation % 0.1% -0.1% 109.8 Inflation index (100 in 2009) 109.7 Real en-route costs (EUR2009) 587 471 424 581 543 938 Total en-route Service Units 8 171 509 8 299 670 Real en-route unit cost per Service Unit (EUR2009) 71.89 70.07 2018 2019 Difference between Actuals and Planned 2017 2015 2016 -55 829 462 -29 869 469 En-route costs (nominal EUR) in value in % -4 4% -8.0% -0.9 p.p. Inflation % -1.2 p.p in p.p. in p.p. -1.0 p.p. Inflation index (100 in 2009) -2.4 p.p -21 534 381 -37 632 852 Real en-route costs (EUR2009) in value in % -3.5% -6.1% -386 455 -566 380 Total en-route Service Units in value -4.5% -6.4% in % Real en-route unit cost per Service Unit (EUR2009) in value 0.73 0.23 1.0% 0.3% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost In 2016, the actual en-route unit cost in real terms (70.07 €2009) is +0.3% higher than planned in the PP (69.84 €2009). This difference results from the combination of lower than planned TSUs (-6.4%) and lower than planned en-route costs in real terms (-6.1%, or -37.6 M€2009). ■ Difference 3.5 between actual and In terms of corrective measures, the BLUE MED FAB 2016 Monitoring Report indicates that Italy has -4% determined implemented "significant efforts in terms of cost containment actions [...] has allowed to absorb the inflation en-route costs effect [...], and the traffic effect [...] Therefore Italy has achieved a result that is in line (+0,3%) with the -6% (real terms) target -8% The difference between actual and planned TSUs (-6.4%) falls outside the ±2% dead band, but is inside the 2015 2016 2017 2019 2018 10% threshold foreseen in the traffic risk-sharing mechanism. The resulting loss of en-route revenues therefore shared between the ATSP and the airspace users, with the loss borne by the ATSP amounting to 0% 17.1 M€2009 According to the additional information provided in June 2017 en-route reporting tables, the lower than -2% planned TSUs were primarily driven by "socio-political situation in the North African area, characterized by the enduring of the closure of Libyan airspace" and "socio-political instability of countries such as Egypt, Difference -4.5% Tunisia and Turkey, which has led to the shift of traffic flows to other areas that do not foresee the overflow -4% actual and of the Italian airspace planned total -6.4% According to STATFOR February 2017 base TSU growth scenario, the en-route TSUs for Italy are expected service units -6% to be significantly below planned for the remainder of RP2, but still within the -10% threshold. It is noted that the determined TSUs underpinning the adopted RP2 cost-efficiency targets were slightly above the -8% STATFOR February 2015 base TSU growth scenario for all years of RP2 (2015-2019) at the time of PP 2015 2016 2017 2018 2019 adoption.

En-route costs

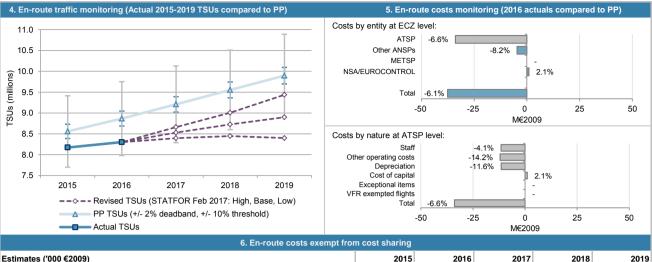
In nominal terms, actual en-route costs are -8.0% (-55.8 M€) lower than planned. However, since the actual inflation index is also lower than planned (-2.4 p.p.), actual en-route costs are -6.1% (-37.6 M€2009) below plans when expressed in real terms

Lower than planned en-route costs in real terms are primarily driven by lower costs for ENAV (-6.6%, or -33.9 M€2009) and ITAF (-8.2%, or -4.7 M€2009). Differently, higher than planned costs were reported for NSA/EUROCONTROL (+2.1%, or +1.0 M€2009). It is noted, that in nominal terms, actual costs for NSA/EUROCONTROL are actually in line with planned values, however, are higher when expressed in real terms due to the lower than planned inflation index. A detailed analysis at ATSP level is provided in Box 12. Costs exempt from cost-sharing are reported for a total amount of -0.002 M€2009 comprising the variation in EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.



# ITALY: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016



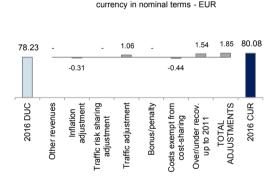
Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
	New cost item required by law	0	0			
	International agreements	-169	-2			
_	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA/EUROCONTROL	-169	-2			
Total costs exempt from cost sharing		-169	-2			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

Italy 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national

# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

+2.4% vs. DUC



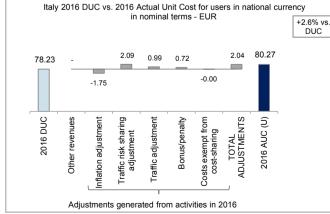
Adjustments charged in 2016 from previous years

The en-route unit rate charged to airspace users (CUR) in 2016 is 80.08 €. This is +2.4% higher than the nominal DUC (78.23 €). The difference between these two figures (+1.85 €) mainly relates to the under-recovery generated in 2015 due to temporary application of a lower unit rate, which was retroactively revised in application of the EC Implementing Decision No. 2016/599 (+1.54 €, reported as "over/under recov. up to 2011" in the chart), and traffic adjustment (+1.06  $\in$ ), which reflects the impact of lower than planned TSUs for the year 2014. This is slightly balanced by inflation adjustment (-0.31 €), reflecting lower than planned inflation index for 2014, and costs exempt from cost-sharing (-0.44 €).

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (80.27 €) is +2.6% (or +2.04€) higher than the nominal DUC (78.23  $\in$ ). The most important factors contributing to the observed difference are: the traffic risk sharing adjustment (+2.09  $\ensuremath{\in}$  ) and traffic adjustment (+0.99 €), which are partly offset by the inflation adjustment (-1.75 €). Traffic risk sharing and traffic adjustments reflect the loss in revenues due to lower than planned TSUs in 2016, while the inflation adjustment reflects the impact of lower than planned inflation index in 2016.

It is also noted that Italy has reported a performance bonus for capacity under the capacity incentive scheme for en-route activity in 2016. See also Note 1 at the end of this Report.

These costs and adjustments are divided by the actual TSUs in 2016.

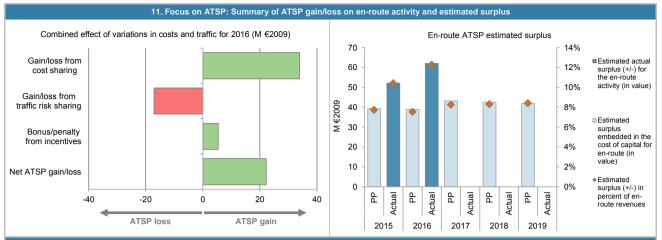
# ITALY: En-route ATSP (ENAV)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)					
	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	508 717	516 644			
ctual costs for the ATSP	487 764	482 739			
lifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	20 953	33 905			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	20 953	33 905			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-4.5%	-6.4%			
Determined costs for the ATSP (PP) - based on actual inflation	500 771	514 683			
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-13 795	-17 069			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	5 260	5 418			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	12 418	22 253			
10. Focus on ATSP: En-route ATS  *This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	n the Reporting Tables. This i	s different from the acco			
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Formula asset base	973 075	962 488	950 136	936 095	921 35
Estimated proportion of financing through equity (in %)	70.0%	70.0%	70.0%	70.0%	70.0
Estimated proportion of financing through equity (in value)	681 153	673 742	665 095	655 266	644 94
Estimated proportion of financing through debt (in %)	30.0%	30.0%	30.0%	30.0%	30.0
Estimated proportion of financing through debt (in value)	291 923	288 746	285 041	280 828	276 40
Cost of capital pre-tax (in value)	49 984	49 440	53 558	52 766	51 93
Average interest on debt (in %)	3.7%	3.7%	3.7%	3.7%	3.7
nterest on debt (in value)	10 655	10 539	10 404	10 250	10 08
Determined RoE pre-tax rate (in %)	5.8%	5.8%	6.5%	6.5%	6.5
Estimated surplus embedded in the cost of capital for en-route (in value)	39 329	38 901	43 154	42 516	41 84
					41 84
Overall estimated surplus (+/-) for the en-route activity	39 329	38 901	43 154	42 516	4104
Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	39 329 508 717	38 901 516 644	43 154 523 252	42 516 511 500	497 94
Revenue/costs for the en-route activity					
Revenue/costs for the en-route activity Estimated surplus (+/-) in percent of en-route revenues	508 717	516 644	523 252	511 500	497 94 8.4
Revenue/costs for the en-route activity Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)	508 717 7.7% 5.8%	516 644 7.5% 5.8%	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	508 717 7.7% 5.8%	516 644 7.5% 5.8% 2016A	523 252 8.2%	511 500 8.3%	497 94 8.4 6.5
Revenue/costs for the en-route activity Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base	508 717 7.7% 5.8% 2015A 982 145	516 644 7.5% 5.8% 2016A 983 128	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	508 717 7.7% 5.8% 2015A 982 145 70.0%	516 644 7.5% 5.8% 2016A 983 128 70.0%	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0%	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0%	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Cost of capital pre-tax (in value)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7%	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7%	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754 5.8%	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765 5.8%	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754 5.8% 39 696	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765 5.8% 39 735	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754 5.8% 39 696 12 418	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765 5.8% 39 735 22 253	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	508 717 7.7% 5.8% 2015A 982 145 70.0% 687 502 30.0% 294 644 50 450 3.7% 10 754 5.8% 39 696 12 418 52 114	516 644 7.5% 5.8% 2016A 983 128 70.0% 688 190 30.0% 294 939 50 501 3.7% 10 765 5.8% 39 735 22 253 61 989	523 252 8.2% 6.5%	511 500 8.3% 6.5%	497 94 8.4 6.5

#### **ITALY: En-route ATSP (ENAV)**

## Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 ENAV en-route costs vs. PP

In 2016, ENAV actual en-route costs are -6.6% (-33.9 M€2009) lower, in real terms, than planned in the PP. According to the additional information to the June 2017 en-route reporting tables, this results from a combination of:

- lower staff costs (-4.1%, or -11.6 M€2009), mainly driven by i) a reduction in the number of executive managers employed, and ii) significantly slowed recruitment for operational staff
- lower other operating costs (-14.2%, or -12.0 M€2009), primarily justified by renegotiated suppliers' contracts in particular related to "costs for electricity, insurances and operational telecommunications" and "substantial reduction of the consultancy activities assigned to external companies".
- lower depreciation costs (-11.6%, or -11.4 M€2009), mainly driven by i) reduction of costs obtained from the suppliers, in particular for implementation of activities and equipment for air traffic control, and ii) delay in conclusion of some significant projects (e.g. Coflight, Data Link, Mode S, 4 Flight).
- higher cost of capital (+2.1%, or +1.1 M€2009). It is noted, however, that in nominal terms, the actual cost of capital for 2016 is in line with the PP.

#### ENAV net gain/loss on en-route activity in 2016

As shown in Box 9, ENAV generated a net gain of +22.3 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +33.9 M€2009 arising from the cost sharing mechanism;
- a loss of -17.1 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +5.4 M€2009 (or +5.9 M€ in nominal terms), corresponding to a bonus for ENAV as part of the en-route capacity target incentive mechanism. This amount corresponds to 1.08% of ENAV en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission. See also Note 1 at the end of this Report.

# ENAV overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+22.3 M€2009) and the surplus embedded in the actual cost of capital (+39.7 M€2009) amounts to +62.0 M€2009 (12.3% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 9.0%, which is higher than the 5.8% planned in the RP2 PP.

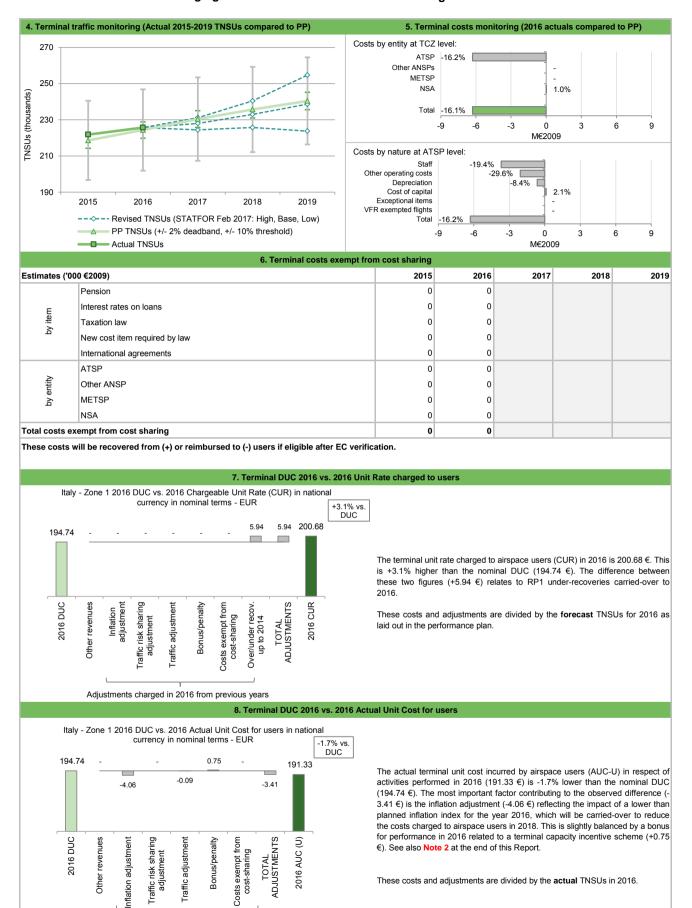
It is also noted that, in nominal terms, actual asset base reported in June 2017 en-route reporting tables for the years 2015-2016 is identical to the planned asset base foreseen in the PP. Similarly, the average interest of debts (i.e. 3.7%) is in line with the planned values.

# ITALY - ZONE 1: Terminal charging zone

1. Conto	extual economic information: term	ninal air na	avigatio	n services			
· Italy - Zone 1 TCZ represents 3.5% of the SES terminal A	NS determined costs in 2016	· Is this	TCZ app	lying traffic risk	sharing?	Ye	S
· ATSP: ENAV		· Airport	s with fe	wer than 70,00	0 IFRs ATMs:		0
· National currency: EUR		· Airport	s with be	etween 70,000	and 225,000 IF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 1,	of which: -	· Airport	s with m	ore than 225,00	00 IFRs ATMs:		1
	2. Terminal DUC monitoring at CI	harging Zo	one leve	el			
Italy - Zone 1: Data from RP2 Performance Plan		2	015D	2016D	2017	2018D	2019[
Terminal costs (nominal EUR)		42 69	6 901	43 687 670	43 890 827	44 785 896	45 542 23
Inflation %			1.0%	1.1%	1.3%	1.5%	1.6%
Inflation index (100 in 2009)			110.8	112.0	113.5		117.0
Real terminal costs (EUR2009)			7 174	39 002 391	38 680 909		38 920 419
Total terminal Service Units			8 658	224 343	230 401		240 414
			76.24	173.85	167.89		161.8
Real terminal unit cost per Service Unit (EUR2009)		'	70.24	173.03	107.03	104.30	101.0
Italy - Zone 1: Actual data from Reporting Tables		2	2015A	2016A	2017	2018A	2019
Terminal costs (nominal EUR)		36 42	2 803	35 874 570			
Inflation %			0.1%	-0.1%			
Inflation index (100 in 2009)			109.8	109.7			
Real terminal costs (EUR2009)		33 18	0 738	32 714 019			
Total terminal Service Units		22	1 862	225 695			
Real terminal unit cost per Service Unit (EUR2009)		1	49.56	144.95			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-6 27	4 098	-7 813 100			
,	in %		14.7%	-17.9%			
Inflation %	in p.p.	-0.	9 p.p.	-1.2 p.p.			
Inflation index (100 in 2009)	in p.p.		0 p.p.	-2.4 p.p.			
Real terminal costs (EUR2009)	in value		6 436	-6 288 373			
real terminal costs (EU1/2009)	in %		13.9%	-16.1%			
Total terminal Service Units	in value		3 203	1 352			
Total terrillial Service Offits	in %		1.5%	0.6%			
Deal terminal unit aget was Samina Unit (EUD 2000)	in value		26.69	-28.90			
Real terminal unit cost per Service Unit (EUR2009)	in %		15.1%	-16.6%			
	111 /6	-	13.170	-10.076			
		0% -					-1
3. Focus on terminal at State/Charg This analysis focuses on Italy Terminal Charging Zone							
Fiumicino (LIRF) airport. An analysis of TCZ 2 col		-6%					■Difference
Bergamo/Orio al Serio (LIME), Milano/Linate (LIML) and	Venezia/Tessera (LIPZ) airports is	-9%					between actual and
provided separately.		-12% -	40.00	,			determined terminal
Terminal unit cost		150/	-13.9%	• -16.1%			costs (real terms)
In 2016, the actual terminal unit cost in real terms (144.95 € in the PP (173.85 €2009). This difference results from a co							tomoy
planned terminal costs in real terms (-16.1%, or -6.3 M€20			2015	2016	2017	2018 2019	
TNSUs (+0.6%).		2.0%					7
Terminal service units							
Traffic risk sharing applies in TCZ 1. However, since the diff	•		1.5%	]			Difference
TNSUs (+0.6%) is within the ±2% dead band, the related M€2009) are fully retained by the ATSP. It is noted that TN	,	4 00/	1.570				between actual and
in line with the STATFOR February 2017 base TNSU growth							planned terminal
2019).		0.5% -		0.6%			service units
Terminal costs		0.0%			-		
In nominal terms, the 2016 actual terminal costs are -17			2015	2016	2017	2018 2019	
However, when expressed in real terms, since the actual planned (-2.4 p.p.) the actual terminal costs are -16.1% below		200	-15.1%	-16.6%			
planness ( 2.4 p.p.) the detucal terminal costs are -10.1% belo	plano ( 0.0 NICEUUU).	60 450					
The deviation between 2016 actual and planned terminal conditions by lawyer and for FNAV (46.00), and 6.3 Mc30000		Ψ	176.24 56	173.85	167.89		■Terminal DUC (PP,
driven by lower costs for ENAV (-16.2%, or -6.3 M€2009), higher (+1.0%). However, it is noted that the actual NSA c			140 6	144.9	167	16.	2015-2019)
when expressed in nominal terms. A detailed analysis at AT		, Pit					Terminal unit costs
No costs exempt from cost sharing are reported for TC7.4		50					(actual)
No costs exempt from cost sharing are reported for TCZ 1.		0 -					
			2015	2016	2017	2018 2019	

Adjustments generated from activities in 2016

# **ITALY - ZONE 1: Terminal charging zone**

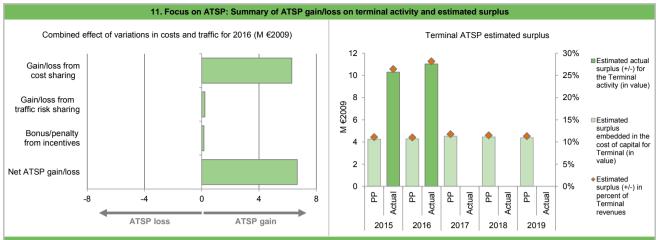


# ITALY: Terminal ATSP (ENAV) Italy - Zone 1

Cost sharing (1000 52000)	2015	2016	2017	2018	201
cost sharing ('000 €2009)	38 350	38 813	2017	2018	20
etermined costs for the ATSP (PP) - based on planned inflation					
ctual costs for the ATSP	32 992	32 523			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	5 357	6 290			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	5 357	6 290			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
oifference in total service units (actual vs PP) %	1.5%	0.6%			
Determined costs for the ATSP (PP) - based on actual inflation	35 838	36 707			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	525	221			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	126	154			
let ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	6 008	6 666			
10. Focus on ATSP: Terminal ATS  *This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in  ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	the Reporting Tables. This	is different from the acco	2017P	2018P	2019
otal asset base	79 306	78 443	80 342	79 154	77 9
Estimated proportion of financing through equity (in %)	70.0%	70.0%	70.0%	70.0%	70.0
stimated proportion of financing through equity (in value)	55 514	54 910	56 239	55 408	54 5
stimated proportion of financing through debt (in %)	30.0%	30.0%	30.0%	30.0%	30.0
Estimated proportion of financing through debt (in value)	23 792	23 533	24 103	23 746	23 3
Cost of capital pre-tax (in value)	4 964	5 219	5 457	5 376	5 2
Average interest on debt (in %)	3.0%	4.0%	3.9%	3.9%	3.9
nterest on debt (in value)	714	941	940	926	9
Determined RoE pre-tax rate (in %)	7.7%	7.8%	8.0%	8.0%	8.0
Estimated surplus embedded in the cost of capital for terminal (in value)	4 250	4 278	4 517	4 450	4 3
Overall estimated surplus (+/-) for the terminal activity	4 250	4 278	4 517	4 450	4 3
Revenue/costs for the terminal activity	38 350	38 813	38 489	38 694	38 7
Estimated surplus (+/-) in percent of terminal revenues	11.1%	11.0%	11.7%	11.5%	11.3
Estimated ex-ante RoE pre-tax rate (in %)	7.7%	7.8%	8.0%	8.0%	8.0
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	80 045	80 125			
stimated proportion of financing through equity (in %)	70.0%	70.0%			
Estimated proportion of financing through equity (in value)	56 031	56 087			
Estimated proportion of financing through debt (in %)	30.0%	30.0%			
	24 013	24 037			
estimated proportion of financing through debt (in value)	5 010	5 331			
	3.0%	4.0%			
Cost of capital pre-tax (in value)		961			
Cost of capital pre-tax (in value)  average interest on debt (in %)	720				
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	720 7.7%	7.8%			
Cost of capital pre-tax (in value)  average interest on debt (in %)  atterest on debt (in value)  betermined RoE pre-tax rate (in %)		7.8% 4 370			
Cost of capital pre-tax (in value)  average interest on debt (in %)  atterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	7.7%				
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Het ATSP gain(+)/loss(-) on terminal activity	7.7% 4 290 6 008 10 298	4 370 6 666 <b>11 035</b>			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity Diverall estimated surplus (+/-) for the terminal activity	7.7% 4 290 6 008 10 298 39 000	4 370 6 666 11 035 39 189			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues	7.7% 4 290 6 008 10 298	4 370 6 666 <b>11 035</b>			

#### ITALY: Terminal ATSP (ENAV) Italy - Zone 1

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### ENAV 2016 Actual terminal costs in TCZ 1

ENAV 2016 actual terminal costs in TCZ 1 are -16.2% lower in real terms (-6.3 M€2009) than planned in the PP. According to the additional information to the June 2017 terminal reporting tables, this results from a combination of:

- lower staff costs (-19.4%, or -3.7 M€2009), mainly driven by i) a reduction in the number of executive managers employed, and ii) significantly slowed recruitment for operational staff
- lower other operating costs (-29.6%, or -2.1 M€2009), primarily justified by renegotiated suppliers' contracts in particular related to "costs for electricity, insurances and operational telecommunications" and "substantial reduction of the consultancy activities assigned to external companies".
- lower depreciation costs (-8.4%, or -0.6 M€2009), mainly driven by i) reduction of costs obtained from the suppliers, in particular for implementation of activities and equipment for air traffic control, and ii) delay in conclusion of some significant projects (e.g. Coflight, Data Link, Mode S, 4 Flight).
- slightly higher cost of capital (+2.1%, or +0.1 M€2009), which is primarily driven by lower than planned inflation index (-2.4 p.p.) as actual costs are in line with the RP2 PP when expressed in nominal terms.

#### ENAV 2016 net gain/loss on terminal activity in TCZ 1

As shown in Box 9, the terminal activity in TCZ 1 generated a net gain of +6.7 M€2009 in 2016. This is a combination of three elements:

- a gain of +6.3 M€2009 as a result of the cost sharing mechanism;
- a gain of +0.2 M€2009 as a result of the traffic risk sharing mechanism; and
- a gain of +0.2 M€2009 (or 169 '000€ in nominal terms), corresponding to a bonus for ENAV as part of the terminal capacity target incentive mechanism. This amount corresponds to 0.4% of ENAV terminal revenues in TCZ1 (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission. See also Note 2 at the end of this Report.

#### ENAV 2016 overall estimated surplus for the terminal activity in TCZ 1

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in TCZ 1 mentioned above (+6.7 M€2009) and the surplus embedded in the cost of capital (+4.4 M€2009) amounts to +11.0 M€2009 (approximately 28.2% of the 2016 terminal revenues in TCZ 1). The resulting ex-post rate of return on equity is 19.7%, which is much higher than the 7.8% planned in the PP for the TCZ 1.

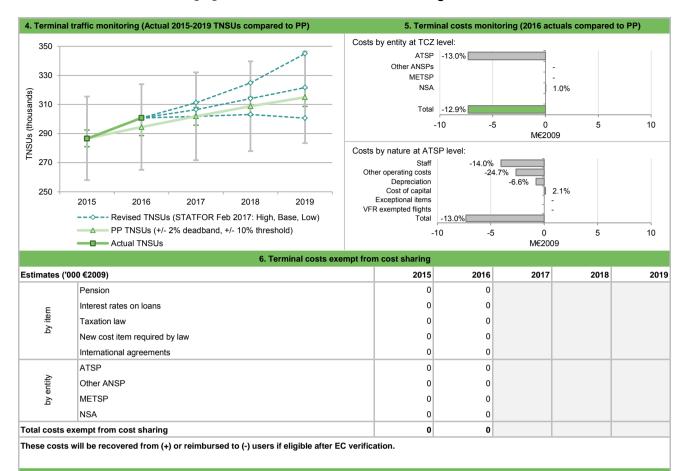
It is also noted, that, in nominal terms, actual asset base reported in June 2017 terminal reporting tables for TCZ 1 for the years 2015-2016 is identical to the planned asset base foreseen in the PP. Similarly, the average interest of debts is in line with the planned values.

# ITALY - ZONE 2: Terminal charging zone

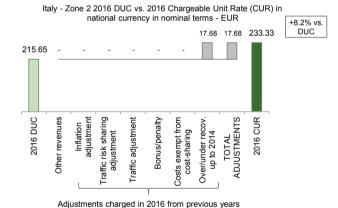
	extual economic information: term	-				
Italy - Zone 2 TCZ represents 5.1% of the SES terminal A	ANS determined costs in 2016		pplying traffic risk	_	No	)
· ATSP: ENAV · National currency: EUR			fewer than 70,000 between 70,000			4
<ul> <li>National currency: EUR</li> <li>Number of airports in charging zone in 2016: 4,</li> </ul>	of which:		more than 225,00			<del>*</del> )
• Number of airports in charging zone in 2016. 4,	2. Terminal DUC monitoring at CI	· ·		JU IFRS ATIVIS.	,	,
Italy - Zone 2: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		61 479 947	63 501 025	63 881 934	65 032 915	65 952 56
Inflation %		1.03%	1.1%	1.3%	1.5%	1.6%
Inflation index (100 in 2009)		110.8	112.0	113.5	115.2	117.0
Real terminal costs (EUR2009)		55 490 290		56 299 036	56 466 398	56 363 094
Total terminal Service Units		286 726	294 467	301 829	308 771	314 947
Real terminal unit cost per Service Unit (EUR2009)		193.53	192.52	186.53	182.87	178.96
Italy - Zone 2: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		53 228 033	54 136 477			
Inflation %		0.10%	-0.1%			
Inflation index (100 in 2009)		109.8	109.7			
Real terminal costs (EUR2009)		48 490 101	49 367 051			
Total terminal Service Units		286 465	300 714			
Real terminal unit cost per Service Unit (EUR2009)		169.27	164.17			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-8 251 914		2011	2010	2010
	in %	-13.4%				
Inflation %	in p.p.	-0.9 p.p.	-1.2 p.p.			
Inflation index (100 in 2009)	in p.p.	-1.0 p.p.	-2.4 p.p.			
Real terminal costs (EUR2009)	in value	-7 000 188	-7 323 814			
	in %	-12.6%	-12.9%			
Total terminal Service Units	in value	-261	6 247			
	in %	-0.1%	2.1%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-24.26	-28.35			
	in %	-12.5%	-14.7%			
3. Focus on terminal at State/Charg	jing Zone level	0%		- +		1
This analysis focuses on Italy Terminal Charging Zone 2 (		-3%				
(LIMC), Bergamo/Orio al Serio (LIME), Milano/Linate (airports.	LIML) and Venezia/Tessera (LIPZ)	-6%				■ Difference between
Tarminal unit and		-9%				actual and determined
<b>Terminal unit cost</b> In 2016, the actual terminal unit cost in real terms (164.17)	€2009) is -14.7% lower than planned	-12	6% -12.9%			terminal costs (real
in the PP (192.52 €2009). This difference results from a conplanned terminal costs in real terms (-12.9%, or -7.3 M€20	• •					terms)
(+2.1%).	oo) and higher than planned 111000	-15% <u>20</u>	15 2016	2017 20	118 2019	
Terminal service units		3%				
The traffic risk sharing does not apply in TCZ 2. The diff TNSUs (+2.1%) generates a gain of terminal revenues (+1.		2% -				
and reimbursed to the airspace users in 2018. It is noted that	,		2.1%			□ Difference between
are expected to remain just below STATFOR February 201	7 base TNSU growth scenario for the	1% -				actual and planned
rest of RP2 (2017-2019).		0%		-	-	terminal service units
Terminal costs	70/ / 0 4 MG) to conflict the conflict of	-0.	1%			
In nominal terms, actual terminal costs in TCZ 2 are -14.1 However, since the actual inflation index is also lower than costs are -12.9% (-7.3 M€2009) below plans when expresse	planned (-2.4 p.p.) the actual terminal	250	15 2016	2017 20	118 2019	7
The deviation between 2016 actual and planned terminal of	costs in real terms reflects mainly the	නු 200 -12.	5% -14.7%			
deviation for ENAV (-13.0%, or -7.3 M€2009), while the N	SA costs are slightly higher (+1.0%).	£200	.52	53	· ·	■Terminal DUC (PP,
However in nominal terms, the actual NSA costs are sli- detailed analysis at ATSP level is provided in Box 12.	grilly lower than planned (-1.1%). A	cost	169.27	186.53	178.96	2015-2019)
		100	16			■Terminal unit costs
No costs exempt from cost-sharing are reported for the TCZ	. Z.	50 -				(actual)
		0 1	45 05:5	0047	110	-
		20	15 2016	2017 20	118 2019	

# ITALY - ZONE 2: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016



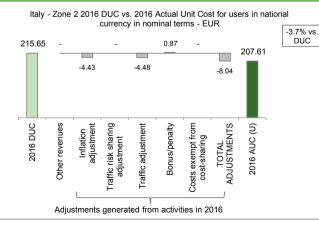
## 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The terminal unit rate charged to airspace users (CUR) in 2016 is 233.33 €. This is +8.2% higher than the nominal DUC (215.65 €). The difference between these two figures (+17.68 €) relates to RP1 under recoveries carried-over to 2016

These costs and adjustments are divided by the  ${\bf forecast}$  TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (207.61 €) is -3.7% lower than the nominal DUC (215.65 €). The most important factors contributing to the observed difference (-8.04 €) are the inflation adjustment (-4.43 €) and traffic adjustment (-4.48 €). The inflation adjustment corresponds to the impact of a lower than planned inflation index for the year 2016, which will be carried-over to reduce the costs charged to airspace users in 2018. The traffic adjustment reflects the impact of higher than planned TNSUs in 2016, which will be carried over to reduce costs charged to airspace users in 2018. This is slightly balanced by a bonus for performance in 2016 related to a terminal capacity incentive scheme (+0.87 €). See also Note 2 at the end of this Report.

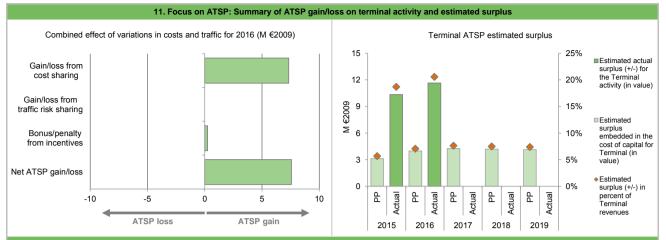
These costs and adjustments are divided by the actual TNSUs in 2016.

ITALY: Terminal ATSP (ENAV) Italy - Zone 2

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	55 198	56 396			
Actual costs for the ATSP	48 197	49 070			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	7 002	7 327			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	7 002	7 327			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	178	239			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	7 180	7 566			
10. Focus on ATSP: Terminal ATS					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	104 216	103 082	105 578	104 018	102 3
Estimated proportion of financing through equity (in %)	70.0%	70.0%	70.0%	70.0%	70.0
Estimated proportion of financing through equity (in value)	72 951	72 158	73 905	72 812	71 6
Estimated proportion of financing through debt (in %)	30.0%	30.0%	30.0%	30.0%	30.0
Estimated proportion of financing through debt (in value)	31 265	30 925	31 673	31 205	30 7
Cost of capital pre-tax (in value)	4 068	5 226	5 498	5 416	5 3
Average interest on debt (in %)	3.0%	4.0%	3.9%	3.9%	3.9
nterest on debt (in value)	938	1 237	1 235	1 217	1 19
Determined RoE pre-tax rate (in %)	4.3%	5.5%	5.8%	5.8%	5.8
Estimated surplus embedded in the cost of capital for terminal (in value)	3 130	3 989	4 262	4 199	4 13
Overall estimated surplus (+/-) for the terminal activity	3 130	3 989	4 262	4 199	4 13
Revenue/costs for the terminal activity	55 198	56 396	56 001	56 167	56 06
Estimated surplus (+/-) in percent of terminal revenues	5.7%	7.1%	7.6%	7.5%	7.4
Estimated ex-ante RoE pre-tax rate (in %)	4.3%	5.5%	5.8%	5.8%	5.8
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	105 188	105 293			
Estimated proportion of financing through equity (in %)	70.0%	70.0%			
Estimated proportion of financing through equity (in value)	73 631	73 705			
Estimated proportion of financing through debt (in %)	30.0%	30.0%			
Estimated proportion of financing through debt (in value)	31 556	31 588			
	4 105	5 338			
	1 1	4.0%			
Cost of capital pre-tax (in value)	3.0%				
Cost of capital pre-tax (in value) Average interest on debt (in %)	3.0% 947	1 264			
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)		1 264 5.5%			
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	947				
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	947 4.3%	5.5%			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	947 4.3% 3 159	5.5% 4 074			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	947 4.3% 3 159 7 180	5.5% 4 074 7 566			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues	947 4.3% 3 159 7 180 10 339	5.5% 4 074 7 566 11 640			

#### ITALY: Terminal ATSP (ENAV) Italy - Zone 2

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 ENAV terminal costs in TCZ 2 vs. PP

ENAV actual terminal costs in TCZ 2 are -13.0% (-7.3 M€2009) lower, in real terms, than planned in the PP. According to the additional information provided in the June 2017 terminal reporting tables, this results from a combination of:

- lower staff costs (-14.0%, or -4.0 M€2009), mainly driven by i) a reduction in the number of executive managers employed, and ii) significantly slowed recruitment for operational staff
- lower other operating costs (-24.7%, or -2.6 M€2009), primarily justified by renegotiated suppliers' contracts in particular related to "costs for electricity, insurances and operational telecommunications" and "substantial reduction of the consultancy activities assigned to external companies".
- lower depreciation costs (-6.6%, or -0.8 M€2009), mainly driven by i) reduction of costs obtained from the suppliers, in particular for implementation of activities and equipment for air traffic control, and ii) delay in conclusion of some significant projects (e.g. Coflight, Data Link, Mode S, 4 Flight).
- slightly higher cost of capital (+2.1%, or +0.1 M€2009), which is primarily driven by lower than planned inflation index (-2.4 p.p.) as actual costs are in line with the RP2 PP in nominal terms

#### ENAV 2016 net gain/loss on terminal activity in TCZ 2

As shown in Box 9, the terminal activity in TCZ 2 generated a net gain of some +7.6 M€2009 in 2016. This is a combination of two elements:

- a gain of +7.3 M€2009 as a result of the cost sharing mechanism; and,
- a gain of +0.2 M€2009 (or 262 '000€ in nominal terms), corresponding to a bonus for ENAV as part of the terminal capacity target incentive mechanism. This amount corresponds to 0.4% of ENAV terminal revenues in TCZ2 (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission. See also Note 2 at the end of this Report.

#### ENAV 2016 overall estimated surplus for the terminal activity in TCZ 2

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in TCZ 2 mentioned above (+7.6 M€2009) and the surplus embedded in the cost of capital (+4.1 M€2009) amounts to +11.6 M€2009 (approximately 20.6% of the 2016 terminal revenues in TCZ 2). The resulting ex-post rate of return on equity is 15.8%, which is much higher than the 5.5% planned in the PP for the TCZ 2.

It is also noted, that, in nominal terms, actual asset base reported in June 2017 terminal reporting tables for TCZ 2 for the years 2015-2016 is identical to the planned asset base foreseen in the PP. Similarly, the average interest of debts is in line with the planned values.

# ITALY: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

1. N	Monitoring of gate-t	o-gate	ANS costs				
Italy: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			609 005 804	619 176 790	627 477 336	617 241 895	604 216 765
Real terminal costs (EUR2009)			94 027 463	95 693 256	94 979 945	95 352 833	95 283 514
Real gate-to-gate costs (EUR2009)		703 033 268	714 870 046	722 457 281	712 594 727	699 500 279	
En-route share (%)		86.6%	86.6%	86.9%	86.6%	86.4%	
taly: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			587 471 424	581 543 938			
Real terminal costs (EUR2009)			81 670 839	82 081 069			
Real gate-to-gate costs (EUR2009)			669 142 263	663 625 007			
En-route share (%)			87.8%	87.6%			
Difference between Actuals and Planned (Actuals vs. PP)			2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009) in valu	ie		-33 891 005	-51 245 039			
in %			-4.8%	-7.2%			
En-route share in p.p.			1.2%	1.0%			
2. Share of en-rou	ute and terminal in	gate-to	-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -7.2% (or -51.2 M€2009) lo reductions in en-route ANS costs (-6.1%, or -37.6 M€2009) and termina 16.1%, or -6.3 M€2009) and TCZ 2 (-12.9%, or -7.3 M€2009).			100%	3.4%	3.1%	3.4%	3.6%
, , , , , , , , , , , , , , , , , , , ,		100%		4=0/			
The actual share of en-route in gate-to-gate ANS costs (87.6%) is high in the PP for 2016 (86.6%).	ner (+1.0%) than pla	90% 80%		15%	18%		
For ENAV, the estimated gate-to-gate economic surplus in 2016 amou	ınts to 84.7 M€2009	70%					
the three "Boxes 10" for a detailed analysis at charging zone level), cogate-to-gate ANS revenues. This is significantly higher (+16.4%) that		60%					
estimated economic surplus recorded in 2015 (+72.8 M€2009).	ii tile actual gate-ti	50%		85%	82%		
		40% 30%		0070	0270		
		20%					
		10%					
		0%					
			2015	2016	2017	2018	2019
				<b>■</b> E	En-route ■Ter	minal	
3.Technical notes o	n en-route and tern	ninal in	formation rep	orted by Italy			

Note 1: With respect to the en-route capacity target incentive mechanism applied to ENAV, it is noted that no information on capacity incentives is reported in the respective part of the 2016 BLUE MED FAB monitoring report. For the purposes of this monitoring report, the value of incentive provided in the submission of June 2017 en-route reporting tables is used.

Note 2: With respect to the terminal capacity target incentive mechanism applied to ENAV, it is noted that no information on capacity incentives for TCZ 1 and TCZ 2 are reported in the respective parts of the 2016 BLUE MED FAB monitoring report. For the purposes of this monitoring report, the values of incentives provided in the submission of June 2017 terminal reporting tables is used.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Malta

Version: 1.1

Date: 9 October 2017

## **MALTA**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	52	В	С	С	В	С						
MATS	83	D	D	D	D	С						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)			
	RAT appli	RAT application (%)			
	ATM Ground	ATM Overall			
Separation Minima Infringements (SMIs)	N/A	N/A			
Runway Incursions (RIs)	100%	100%			
ATM Specific Occurrences (ATM-S)		100%			
Source of RAT data:	Transpo	rt Malta			

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture			
State level	Number of que	stions answered	
State level	YES	NO	
Policy and its implementation	9	0	
Legal/Judiciary	7	0	
Occurrence reporting and Investigation	1	1	
TOTAL	17	1	
MATS	Number of questions answered		
IVIAIS	YES	NO	
Policy and its implementation	12	1	
Legal/Judiciary	2	1	
Occurrence reporting and Investigation	5	3	
TOTAL	19	5	

## Observations

Two out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), four (4) are below Level C.

#### **MALTA**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

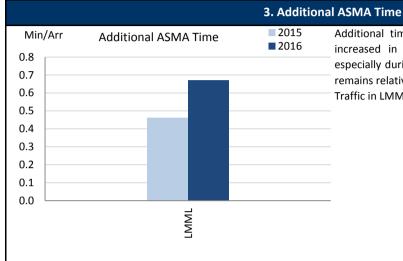
## 1. Overview

The data flow with Malta airport only allows for the monitoring of the additional ASMA time, as the required information for the computation of the additional taxi-out time was not submitted.

Malta is currently working on the remaining data issues to ensure the necessary quality reporting.

# 2. Additional Taxi-Out Time

Due to the lack of data, the additional taxi-out time indicator cannot be monitored at the Maltese airport at the time being.



Additional time in the terminal area at Malta has significantly increased in 2016 (45%) with respect to the previous year, especially during the second part of the year. Nevertheless, it still remains relatively low at 0.67 min/arr.

Traffic in LMML increased by 6% in 2016.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	OUT TIME	ADDITIONAL ASMA TIME					
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Malta	LMML	n/a	n/a				0.46	0.67			

#### **Monitoring of CAPACITY for 2016**

#### **MALTA**

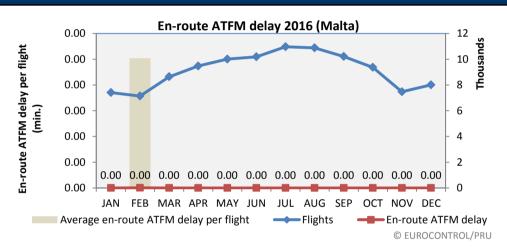
	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	0.01	0.02	0.02	0.02	0.02									
Deadband +/-	N/A	N/A	N/A	N/A	N/A									
Actual performance	0.00	0.00												

#### National capacity incentive scheme

Malta did not present an en route capacity incentive scheme in the BLUEMED performance plan.

## Compliance issues relating to national capacity incentive scheme

# Observations regarding national capacity performance



En-route ATFM delay per flight (Malta)												
2008	008 2009 2010 2011 2012 2013 2014 2015 2016											
0.00	0.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00				

Malta continues to provide excellent en route capacity performance, with zero ATFM delay for airspace users, in 2016. It is expected that Malta will be able to provide a similar en route capacity performance for the remainder of RP2.

# **Planning and Effective Use of CDRs**

Malta reports that there are no CDRs in Maltese airspace.

# Observations on Planning and effective Use of CDRs

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

Malta does not have defence aircraft. Furthermore the territory of Malta is small and no airspace dedicated to the military exists. FUA principles apply over the high seas with foreign military forces either through direct coordination or through established agreements. The Commission confirmed on 27.09.2013 that Article 4 (1) of Regulation EC No 2150/2005 is not applicable to states that do not have defence aircraft.

# **Observations on Effective booking procedures**

Historically, Malta has stated that military operations and training does not impact either ATC capacity or available route options for GAT traffic.

#### **MALTA**

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

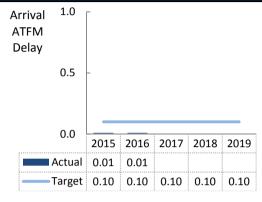
#### 1. Overview

Malta (LMML) is the only airport subject to RP2. The national target on arrival ATFM delay is fully met with a negligible local share of arrival ATFM delay (i.e. 0.01 min/arr. in 2015 and 2016).

LMML ranges in the group of best-in-class with a level of ATFM slot adherence of above 95%. Pre-departure delay increased in 2016, however, still ranges at a low level of 0.16 min/dep. in 2016.

Malta contributes adequately to the BLUE MED FAB and European performance.





Malta shows a constant performance in terms of arrival ATFM delay in 2015 and 2016. For both years, the observed average arrival ATFM accounts for a negligible value of 0.01 min per arrival.

The actual performance ranges below the established national target (i.e. 0.10 min/arr., constant across RP2).

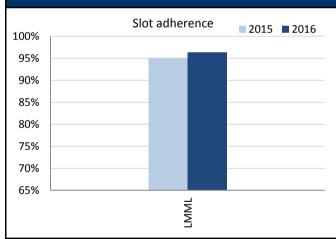
# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Within BLUE MED FAB, Malta has established a national target on arrival ATFM delay.

The established national target is in line with the historical performance observed before the start of RP2 and allows for operational variability.

Malta has not established an incentive scheme for the national target on arrival ATFM delay.

## 4. ATFM Slot Adherence



Slot adherence at LMML improved slightly in 2016 to 96.3%.

# 5. Pre-departure Delay

Although the actual value has doubled in 2016 (i.e. 0.16 min/dep.), LMML accrues a relative small share of average pre-departure delay in 2015 and 2016. This performance is commensurate with the level of congestion observed at LMML. Nonetheless there is a high share of unreported delay which requires further validation.

#### 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

												1	0,			
ICAO	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY						
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Malta	LMML	0.01	0.01				95.1%	96.3%				0.08	0.16			

#### MALTA: En-route charging zone Monitoring of en-route COST-EFFICIENCY for 2016 1. Contextual economic information: en-route air navigation services Malta ECZ represents 0.3% of the SES en-route ANS determined costs in 2016 ATSP: MATS FAB: BLUE MED FAB National currency: EUR 2. En-route DUC monitoring at Charging Zone level Malta: Data from RP2 Performance Plan (\*See Note 1) 2015D 2016D 2017D 2018D 2019D 19 082 057 20 694 940 21 720 523 22 752 314 En-route costs (nominal EUR) 17 736 060 Inflation % 1.7% 1.7% 119.9 111.9 114.0 115.9 117.9 Inflation index (100 in 2009) 15 844 908 16 745 957 17 857 802 18 429 483 18 982 242 Real en-route costs (EUR2009) 609 000 880 000 933 000 990 000 Total en-route Service Units 621 000 Real en-route unit cost per Service Unit (EUR2009) 26.02 26.97 20.29 19.75 19.17 Malta: Actual data from Reporting Tables 2016A 2018A 16 845 837 18 817 481 En-route costs (nominal EUR) Inflation % 1.2% 0.9% 111.2 112.2 Inflation index (100 in 2009) Real en-route costs (EUR2009) 15 153 971 16 776 608 Total en-route Service Units 823 344 905 497 Real en-route unit cost per Service Unit (EUR2009) 18.41 18.53 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -890 223 -264 576 En-route costs (nominal EUR) in value in % -5.0% -1 4% Inflation % -0.5 p.p. -0.9 p.p in p.p. in p.p. -0.8 p.p. Inflation index (100 in 2009) -1.8 p.p -690 937 Real en-route costs (EUR2009) in value 30 651 in % -4.4% 0.2% 214 344 284 497 Total en-route Service Units in value 35.2% 45.8% in % Real en-route unit cost per Service Unit (EUR2009) in value -7.61 -8.44 -29.3% -31.3% in % 3. Focus on en-route at State/Charging Zone level 1% 0.2% En-route unit cost 0% In 2016, the actual en-route unit cost in real terms (18.53 €2009) is -31.3% lower than planned in the PP (26.97 €2009). This difference results from the combination of significantly higher than planned ■ Difference -1% between actual and TSUs (+45.8%) and slightly higher than planned en-route costs in real terms (+0.2%, or +0.03 M€2009), -2% although in nominal terms costs are lower than planned (-1.4%, or -0.3 M€). determined -3% en-route costs (real terms) The difference between actual and planned TSUs (+45.8%) falls outside of the +10% threshold foreseen in the traffic risk-sharing mechanism. The resulting gain of additional en-route revenues in -5% therefore shared between the ATSP and the airspace users, the former retaining a gain of 0.7 M€2009. 2015 2016 2017 2018 2019 50% According to STATFOR February 2017 base TSU growth scenario, the en-route TSUs for Malta are expected to stay within the ±2% dead band foreseen in the traffic risk-sharing mechanism for the 45.8% 40% remainder of RP2. It is noted that the determined TSUs underpinning the adopted RP2 cost-efficiency Difference targets for 2015-2016 were well below STATFOR February 2014 low TSU growth scenario at the time 35.2% of PP adoption, while the TSUs selected for the revised PP (2017-2019) are in line with STATFOR actual and February 2016 base TSU growth scenario. See also Note 1 at the end of this Report. 20% planned total service units 10% En-route costs In nominal terms, actual en-route costs are -1.4% (-0.3 M€) lower than planned. However, since the 0% actual inflation index is also lower than planned (-1.8 p.p.), actual en-route costs are +0.2% (+0.03 2015 2016 2017 2018 2019 M€2009) above plans when expressed in real terms The higher than planned en-route costs in real terms are primarily driven by higher costs for MATS -29 3% -31.3% (+0.6%, or +0.1 M€2009). It is noted that higher than planned real en-route costs for MATS result from lower than planned inflation index, as actual costs are lower than planned in nominal terms (-1.0%, or -

provided in Box 12.

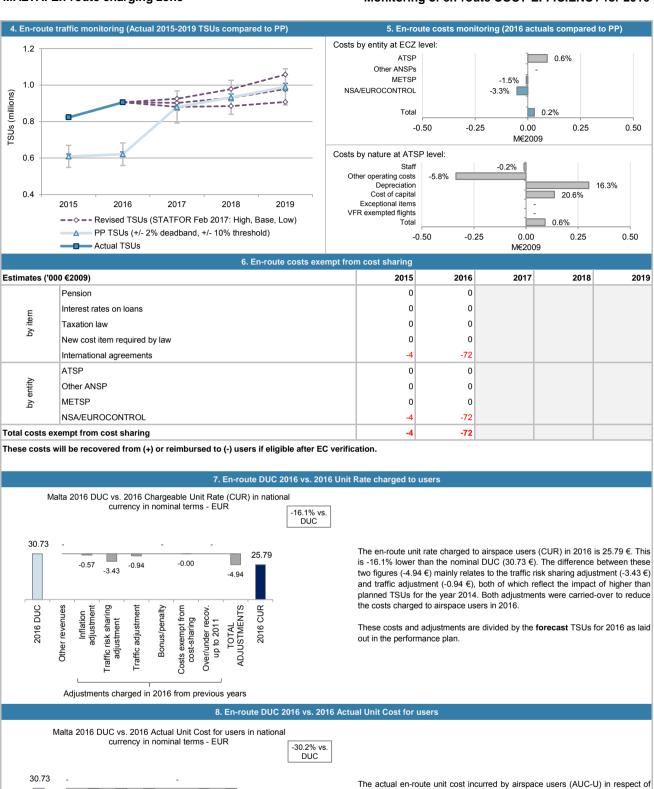
Costs exempt from cost-sharing are reported for a total amount of -0.1 M€2009 comprising the variation in EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.

0.2 M€). Differently, actual costs are lower than planned for the MET service prover (-1.5%, or -0.01

M€2009) and the NSA/EUROCONTROL (-3.3%, or -0.1 M€2009). A detailed analysis at ATSP level is

## MALTA: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016



activities performed in 2016 (21.46 €) is -30.2% lower than the nominal DUC -0.33-0.09 21.46 -1.23 (30.73 €). The difference between the two figures (-9.26 €) mainly relates to the -7.62 traffic risk sharing adjustment (-7.62 €) and traffic adjustment (-1.23 €), which -9.26 reflect the over-recoveries resulting from higher than planned TSUs in 2016. Both adjustments will be carried-over to reduce the costs charged to airspace 2016 DUC risk sharing Costs exempt from cost-sharing TOTAL ADJUSTMENTS 2016 AUC (U) Other revenues **Fraffic adjustment** users in 2018. lation adjustment Bonus/penalt adjustment These costs and adjustments are divided by the actual TSUs in 2016.

Adjustments generated from activities in 2016

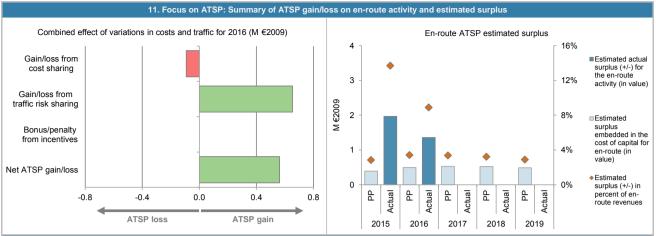
# MALTA: En-route ATSP (MATS)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	13 734	14 616	2017	2010	20
ctual costs for the ATSP	13 120	14 707			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	614	-91			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	614	-91			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	35.2%	45.8%	2011	2010	
Determined costs for the ATSP (PP) - based on actual inflation	13 830	14 849			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	609	653			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	1 223	562			
10. Focus on ATSP: En-route ATS	SP actimated curnly	ic *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	•		ting profit/loss reported	in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Fotal asset base	9 037	10 721	11 457	11 410	10 5
Estimated proportion of financing through equity (in %)	62.6%	62.3%	57.8%	55.1%	56.
Estimated proportion of financing through equity (in value)	5 656	6 677	6 618	6 290	5 9
Estimated proportion of financing through debt (in %)	37.4%	37.7%	42.2%	44.9%	43.
stimated proportion of financing through debt (in value)	3 380	4 044	4 838	5 121	4 (
Cost of capital pre-tax (in value)	526	661	722	728	(
Average interest on debt (in %)	4.0%	4.0%	4.0%	4.0%	4.
nterest on debt (in value)	135	162	194	205	
Determined RoE pre-tax rate (in %)	6.9%	7.5%	8.0%	8.3%	8.
Estimated surplus embedded in the cost of capital for en-route (in value)	391	499	529	523	4
Overall estimated surplus (+/-) for the en-route activity	391	499	529	523	
Revenue/costs for the en-route activity	13 734	14 616	15 712	16 272	16 8
Estimated surplus (+/-) in percent of en-route revenues	2.8%	3.4%	3.4%	3.2%	2.
Estimated ex-ante RoE pre-tax rate (in %)	6.9%	7.5%	8.0%	8.3%	8.
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	10 716	10 667	ZOTTA	ZOTOK	
	100.0%	100.0%			
stimated proportion of financing through equity (in %)		10 667			
	10 /16	10 001			
Estimated proportion of financing through equity (in value)	10 716 0.0%	0.0%			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	0.0%				
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	0.0%	0			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %)	0.0% 0 740	0 797			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Exercise on debt (in value)	0.0% 0 740 4.0%	797 4.0%			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise on debt (in %) Interest on debt (in value) Exercise on debt (in %)	0.0% 0 740 4.0%	0 797 4.0% 0			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	0.0% 0 740 4.0% 0 6.9%	0 797 4.0% 0 7.5%			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %) Enterest on debt (in value)  Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Let ATSP gain(+)/loss(-) on en-route activity	0.0% 0 740 4.0% 0 6.9% 740	797 4.0% 0 7.5%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Deverall estimated surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	0.0% 0 740 4.0% 0 6.9% 740 1 223	0 797 4.0% 0 7.5% 797 562			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in value)	0.0% 0 740 4.0% 0 6.9% 740 1 223	0 797 4.0% 0 7.5% 797 562 1 359			

## **MALTA: En-route ATSP (MATS)**

# Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 MATS en-route costs vs. PP

In 2016, MATS actual en-route costs are +0.6% (+0.1 M€2009) higher, in real terms, than planned in the PP. However, this is mainly due to a lower than planned inflation index (-1.8 p.p.), as actual en-route costs are lower than planned in nominal terms (-1.0%, or -0.2 M€). According to the additional information to the June 2017 en-route reporting tables, this results from the combination of:

- lower staff costs (-0.2%, or -0.01 M€2009), mainly due to "to unforeseen delays in the recruitment process for some managerial, operational and technical posts";
- lower other operating costs (-5.8%, or -0.3 M€2009), explained by "delays in training expenditure for new operational and technical staff";
- higher depreciation costs (+16.3%, or +0.3 M€2009), justified by "the new ATM system that was commissioned during 2016"; and,
- a much higher cost of capital (+20.6%, or +0.1 M€2009), due to the fact that "capital structure has mostly relied on equity financing".

#### MATS net gain/loss on en-route activity in 2016

As shown in box 9, MATS generated a net gain of +0.6 M€2009 on the en-route activity. This is a combination of two elements:

- a loss of -0.1 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +0.7 M€2009 arising from the traffic risk-sharing mechanism.

#### MATS overall estimated surplus for the en-route activity

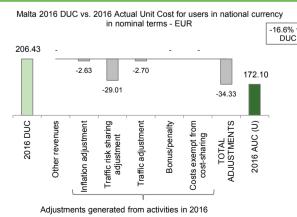
Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+0.6 M€2009) and the surplus embedded in the actual cost of capital (+0.8 M€2009) amounts to +1.4 M€2009 (8.9% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 12.7%, which is higher than the 7.5% planned in the PP.

# **MALTA: Terminal charging zone**

	extual economic information: term				aharing?	Ye	,
<ul> <li>Malta TCZ represents 0.4% of the SES terminal ANS dete</li> <li>ATSP: MATS</li> </ul>	imilied costs in 2016			lying traffic risk wer than 70,00	-	16:	
· National currency: EUR		•		,	and 225,000 IFF		
Number of airports in charging zone in 2016: 1,	of which:			ore than 225,00		(	
	2. Terminal DUC monitoring at Ch						
Malta: Data from RP2 Performance Plan	(*See Note 1)		2015D	2016D	2017D	2018D	2019[
Terminal costs (nominal EUR)		3 8	00 840	4 520 832	5 505 759	5 490 582	5 760 67
Inflation %			1.7%	1.8%	1.7%	1.7%	1.79
Inflation index (100 in 2009)		2.0	111.9	114.0	115.9	117.9	119. 4 806 12
Real terminal costs (EUR2009)		95 566 21 700	3 967 374 21 900	4 750 956 29 000	4 658 663 30 200	31 70	
Total terminal Service Units			156.48	181.16	163.83	154.26	151.6
Real terminal unit cost per Service Unit (EUR2009)			150.46	101.10	103.03	134.20	131.0
Malta: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019/
Terminal costs (nominal EUR)		3 3	47 230	4 453 232			
Inflation %			1.2%	0.9%			
Inflation index (100 in 2009)			111.2	112.2			
Real terminal costs (EUR2009)		3 0	11 060	3 970 252			
Total terminal Service Units			25 400	26 933			
Real terminal unit cost per Service Unit (EUR2009)			118.55	147.41			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-4	53 610	-67 600		20.0	
,	in %		-11.9%	-1.5%			
inflation %	in p.p.	-(	).5 p.p.	-0.9 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.8 p.p.		-1.8 p.p.			
Real terminal costs (EUR2009)	in value	-384 506		2 877			
	in %	-	-11.3%	0.1%			
Total terminal Service Units	in value		3 700	5 033			
	in %		17.1%	23.0%			
Real terminal unit cost per Service Unit (EUR2009)	in value		-37.93	-33.74			
	in %		-24.2%	-18.6%			
3. Focus on terminal at State/Chargi	ng Zone level	4%	1				1
This analysis focuses on Malta Terminal Charging Zone (TC2	Z) comprising only Malta international	0%		0.1%			
airport (LMML).		0 70		<u>'</u>	'	'	■ Difference between
Terminal unit cost In 2016, the actual terminal unit cost in real terms (147.41 €200	0) is -18.6% lower than planned in the	-4%	-				actual and determined
PP (181.16 €2009). This difference is mainly driven by higher the	an planned TNSUs (+23.0%) since the	-8%					terminal costs (real
actual terminal costs in real terms are in line with the PP (+0.1%,	or +0.003 M€2009).		-11.3%	5			terms)
Terminal service units Traffic risk sharing applies in TCZ. The difference between actu	ral and planned TNSUs (122.0%) falls	-12%	2015	2016	2017 20	018 2019	
outside of the +10% threshold foreseen in the traffic risk-shar	ing mechanism. The resulting gain of	30%	1				1
additional terminal revenues is therefore shared between the AT retaining a gain of 0.2 M€2009.	SP and the airspace users, the former						
According to STATEOD Fabruary 2017 have TNSLL grouth according	aria the terminal TNSI Is for Malta are	20%	-	23.0%			Difference
According to STATFOR February 2017 <u>base</u> TNSU growth scer expected exceed the ±2% dead band, but stay below the +10%			17.1%				between actual and
sharing mechanism for the remainder of RP2. It is noted that adopted PP for 2015-2016 were below the STATFOR February		10%	-				planned terminal
time of PP adoption, while the TNSUs selected for the revi	sed PP (2017-2019) are in line with						service units
STATFOR February 2016 <u>base</u> TNSU growth scenario. See also	Note 1 at the end of this Report.	0%	2015	2016	2017 20	018 2019	-
Ferminal costs n nominal terms, actual terminal costs are -1.5% (-0.1 M€) lo	wer than planned. However, since the	200	2010			2010	7
actual inflation index is also lower than planned (-1.8 p.p.), actua			-24.2		6		
when expressed in real terms (+0.1%, or +0.003 M€2009).		65000	48	181.16	.83	-	■Terminal
The variation in terminal costs in real terms are primarily drive	n by higher costs for NSA (+8.1%, or	9 100	29		163.83	151.61	DUC (PP, 2015-2019
The variation in terminal costs in real terms are primarily drive +0.02 M€2009), while the costs are lower than planned for the № M€2009) and MATS (-0.3%, or -0.01 M€2009). A detailed analysi	ıı∟ı service provider (-3.0%, or -0.003 s at ATSP level is provided in Box 12.	Unit of	118 77 811				■Terminal
There are no costs exempt from cost-sharing reported for Malta	·	⊃ 50					unit costs (actual)
There are no costs exempt from cost-shalling reported for Malla I	<b>υ</b> Σ.	0					_
			2015	2016	2017 20	18 2019	



# Adjustments charged in 2016 from previous years 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (172.10 €) is -16.6% lower than the nominal DUC (206.43 €). The most important factor contributing to the observed difference (-34.33 €) is the traffic risk sharing adjustment (-29.01 €), which corresponds to the impact of significantly higher than planned TNSUs for the year 2016, and the forthcoming reimbursement to airspace users in 2018.

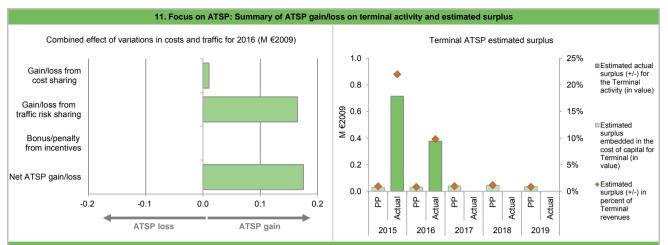
These costs and adjustments are divided by the actual TNSUs in 2016.

# MALTA: Terminal ATSP (MATS)

Cost charing (1000 52000)	2015	2016	2017	2018	20
cost sharing ('000 €2009) Determined costs for the ATSP (PP) - based on planned inflation	3 118	3 690	2017	2010	20
ctual costs for the ATSP	2 750	3 680			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	368	10			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
iain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	368	10			
raffic risk sharing ('900 €2009)	2015	2016	2017	2018	20
ofference in total service units (actual vs PP) %	17.1%	23.0%	2017	2010	
etermined costs for the ATSP (PP) - based on actual inflation	3 139	3 749			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	138	165			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2011	2010	
let ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	506	175			
10. Focus on ATSP: Terminal ATS	•		nting profit/loss reported	Lin the DRL accounts of	the ATSD
<ul> <li>This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in</li> <li>TSP estimated surplus (*000 €2009) from RP2 Performance Plan</li> </ul>	the Reporting Tables. This	2016P	2017P	2018P	the ATSP.
otal asset base	1 655	20167	2 196	2 115	201
stimated proportion of financing through equity (in %)	25.7%	19.5%	22.9%	26.5%	20
stimated proportion of financing through equity (in value)	426	411	504	560	20.
stimated proportion of financing through debt (in %)	74.3%	80.5%	77.1%	73.5%	79.
stimated proportion of financing through debt (in value)	1 230	1 701	1 692	1 555	1 (
Cost of capital pre-tax (in value)	79	99	108	109	
verage interest on debt (in %)	4.0%	4.0%	4.0%	4.0%	4.
nterest on debt (in value)	49	68	68	62	-
Determined RoE pre-tax rate (in %)	6.9%	7.5%	8.0%	8.3%	8.
istimated surplus embedded in the cost of capital for terminal (in value)	29	31	40	47	0.
Overall estimated surplus (+/-) for the terminal activity	29	31	40	47	
Revenue/costs for the terminal activity	3 118	3 690	4 193	4 102	4 2
Estimated surplus (+/-) in percent of terminal revenues	0.9%	0.8%	1.0%	1.1%	0.
stimated ex-ante RoE pre-tax rate (in %)	6.9%	7.5%	8.0%	8.3%	8.
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	3 023	2 705			
stimated proportion of financing through equity (in %)	100.0%	100.0%			
stimated proportion of financing through equity (in value)	3 023	2 705			
stimated proportion of financing through debt (in %)	0.0%	0.0%			
stimated proportion of financing through debt (in value)	0	0			
cost of capital pre-tax (in value)	209	202			
verage interest on debt (in %)	0.0%	0.0%			
nterest on debt (in value)	0	0			
	6.9%	7.5%			
etermined RoE pre-tax rate (in %)	209	202			
Determined RoE pre-tax rate (in %) stimated surplus embedded in the cost of capital for terminal (in value)		175			
betermined RoE pre-tax rate (in %) stimated surplus embedded in the cost of capital for terminal (in value) let ATSP gain(+)/loss(-) on terminal activity	506				
Determined RoE pre-tax rate (in %) Instituted surplus embedded in the cost of capital for terminal (in value) Instituted surplus embedded in the cost of capital for terminal (in value) Instituted surplus (+/-) for the terminal activity	715	377			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Idet ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	715 3 256	3 855			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Set ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	715				

## **MALTA: Terminal ATSP (MATS)**

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 MATS terminal costs in TCZ vs. PP

MATS actual terminal costs in TCZ in real terms are mostly in line with the values planned in the PP (-0.3%, or -0.01 M€2009). According to the additional information to the June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-0.7%, or -0.01 M€2009), mainly attributable to "some fine tuning in the allocation of ATCO's wages between en-route and TNC activities to reflect the actual position worked by all ATCOs";
- higher other operating costs (+29.0%, or +0.3 M€2009), due to "additional training of controllers working on terminal";
- lower depreciation costs (-43.4%, or -0.4 M€2009), explained by "some fine tuning in the allocation criteria of investments between en-route and terminal operations."; and,
- a much higher cost of capital (+104.7%, or +0.1 M€2009), driven by higher than planned total asset base (+28.1% in real terms).

#### MATS 2016 net gain/loss on terminal activity in TCZ

As shown in box 9, the terminal activity in TCZ generated a net gain of +0.2 M€2009 in 2016. This is a combination of two elements:

- a gain of +0.01 M€2009 as a result of the cost-sharing mechanism; and
- a gain of +0.2 M€2009 as a result of traffic risk-sharing mechanism.

#### MATS 2016 overall estimated surplus for the terminal activity in TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in TCZ mentioned above (+0.2 M€2009) and the surplus embedded in the cost of capital (+0.2 M€2009) amounts to +0.4 M€2009 (9.8% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 14.0%, which is much higher than the 7.5% planned in the PP. It is noted that actual terminal asset base in real terms is +28.1% higher than planned.

# MALTA: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

Malta: Data from RP2 Performance Plan  Real en-route costs (EUR2009)  Real terminal costs (EUR2009)  Real gate-to-gate costs (EUR2009)  En-route share (%)  Malta: Actual data from Reporting Tables  Real en-route costs (EUR2009)  Real terminal costs (EUR2009)  Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share in p.p.	te 1)	2015D 15 844 908 3 395 566 19 240 474 82.4% 2015A 15 153 971 3 011 060 18 165 031 83.4% 2015 -1 075 443 -5.6%	2016D 16 745 957 3 967 374 20 713 331 80.8% 2016A 16 776 608 3 970 252 20 746 860 80.9% 2016 33 528 0.2%	2017D 17 857 802 4 750 956 22 608 758 79.0% 2017A	2018D 18 429 483 4 658 663 23 088 146 79.8% 2018A	2019D 18 982 242 4 806 127 23 788 369 79.8% 2019A
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Malta: Actual data from Reporting Tables Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP) Real gate-to-gate costs (EUR2009)  in value in % En-route share in p.p.		3 395 566 19 240 474 82.4% <b>2015A</b> 15 153 971 3 011 060 18 165 031 83.4% <b>2015</b> -1 075 443 -5.6%	3 967 374 20 713 331 80.8% 2016A 16 776 608 3 970 252 20 746 860 80.9% 2016 33 528	4 750 956 22 608 758 79.0% 2017A	4 658 663 23 088 146 79.8% 2018A	4 806 127 23 788 369 79.8% <b>2019A</b>
Real gate-to-gate costs (EUR2009)  En-route share (%)  Malta: Actual data from Reporting Tables  Real en-route costs (EUR2009)  Real terminal costs (EUR2009)  Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share in p.p.		19 240 474 82.4% <b>2015A</b> 15 153 971 3 011 060 18 165 031 83.4% <b>2015</b> -1 075 443 -5.6%	20 713 331 80.8% 2016A 16 776 608 3 970 252 20 746 860 80.9% 2016 33 528	22 608 758 79.0% <b>2017A</b>	23 088 146 79.8% <b>2018A</b>	23 788 369 79.8% <b>2019</b> #
En-route share (%)  Malta: Actual data from Reporting Tables  Real en-route costs (EUR2009)  Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share in p.p.		82.4% 2015A 15 153 971 3 011 060 18 165 031 83.4% 2015 -1 075 443 -5.6%	80.8%  2016A  16 776 608 3 970 252 20 746 860 80.9%  2016 33 528	79.0% <b>2017A</b>	79.8% <b>2018A</b>	79.8% <b>2019</b>
Malta: Actual data from Reporting Tables Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Ofference between Actuals and Planned (Actuals vs. PP) Real gate-to-gate costs (EUR2009) in value in % En-route share in p.p.		2015A 15 153 971 3 011 060 18 165 031 83.4% 2015 -1 075 443 -5.6%	2016A 16 776 608 3 970 252 20 746 860 80.9% 2016 33 528	2017A	2018A	2019A
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Real gate-to-gate costs (EUR2009)  Real gate-to-gate costs (EUR2009)  in value in % En-route share in p.p.		15 153 971 3 011 060 18 165 031 83.4% 2015 -1 075 443 -5.6%	16 776 608 3 970 252 20 746 860 80.9% 2016 33 528			
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in % En-route share  in p.p.		3 011 060 18 165 031 83.4% 2015 -1 075 443 -5.6%	3 970 252 20 746 860 80.9% <b>2016</b> 33 528	2017	2018	2019
Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in % En-route share  in p.p.	1	18 165 031 83.4% <b>2015</b> -1 075 443 -5.6%	20 746 860 80.9% <b>2016</b> 33 528	2017	2018	2019
En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009) in value in %  En-route share in p.p.		83.4% 2015 -1 075 443 -5.6%	80.9% <b>2016</b> 33 528	2017	2018	2019
Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in %  En-route share  in p.p.		<b>2015</b> -1 075 443 -5.6%	<b>2016</b> 33 528	2017	2018	<b>201</b> 9
Real gate-to-gate costs (EUR2009) in value in % En-route share in p.p.		-1 075 443 -5.6%	33 528	2017	2018	2019
in % En-route share in p.p.		-5.6%				
En-route share in p.p.			0.2%			
·		4 40/				
		1.1%	0.0%			
2. Share of en-route and terminal in g	gate-to-	gate actual co	osts (2016)			
n 2016, actual gate-to-gate ANS costs in real terms are +0.2% (+0.03 M€2009) higher t lanned due to slightly higher than planned en-route (+0.2%, or +0.03 M€2009) and term +0.1%, or +0.003 M€2009) costs. However, in nominal terms, gate-to-gate ANS costs		100% 90%	.6%	%0	82	5%
	100% 90% 80%	17%	15%	18%		
for MATS, the estimated gate-to-gate economic surplus in 2016 amounts to 1.7 M€200s loxes 10 for the detailed analysis at charging zone level), corresponding to 9.1% of gate-to-	70% 60% 50%					
NS revenues.	40% 30% 20% 10%	83%	85%	82%		
	0%	2015	2016	2017	2018	201
			■E	n-route ■Terr	minal	

Note 1: Malta has submitted a request to the European Commission to revise their RP2 en-route cost-efficiency targets for the years 2017 to 2019. The figures shown in this report reflect: i) the <u>adopted</u> Performance Plan (EC Decision 2015/348 of 2 March 2015) for the years 2015 and 2016; and ii) the <u>revised</u> Performance Plan (submitted by Malta but still pending approval by the EC) for the years 2017 to 2019.

A similar revision was also requested for the approved terminal determined unit costs for the period 2017 to 2019.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**DANUBE FAB** 

Version: 1.1

Date: 9 October 2017

# **DANUBE FAB**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management									
		2015 Value	2016 Value	2017 Value	2018 Value	2019 Target			
	at State level	For all MOs					С		
Union-wide targets	at ANSP level	For Safety Culture MO					С		
J	at ANSP level	For all other MOs					D		
	States / Regulatory authorities	For all MOs	В	В					
FAB level	ANSPs	For Safety Culture MO	С	D					
	ANSPs	For all other MOs	С	С					

Application of the severity classification of the Risk Analysis Tool (RAT)								
	Ground Score	2015	2016	2017	2018	2019		
	Ground Score	Value	Value	Target	Value	Target		
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%		
targets	Runway Incursions (RIs)			>= 80%		100%		
FAB level	Separation Minima Infringements (SMIs)	100%	100%					
rab level	Runway Incursions (RIs)	100%	N/A					
	Overall Score	2015	2016	2017	2018	2019		
	Overall score	Value	Value	Target	Target	Target		
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%		
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%		
	ATM Specific Occurences (ATM-S)			>= 80%		100%		
	Separation Minima Infringements (SMIs)	100%	100%					
FAB level	Runway Incursions (RIs)	100%	N/A					
	ATM Specific Occurences (ATM-S)	100%	100%					

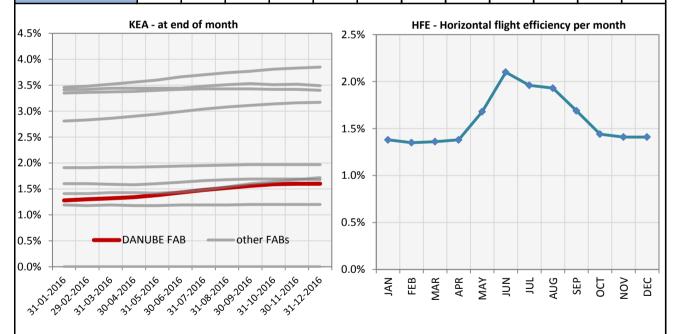
# Observations

The lowest answer in the EoSM Components/areas of the States is Level "B" which is below the 2019 EoSM target level. All components are at this level.

# **Monitoring of ENVIRONMENT for 2016**



Monthly KEA and HFE evolution in 2016												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
KEA (at end of month)	1.28%	1.30%	1.32%	1.34%	1.38%	1.43%	1.48%	1.52%	1.56%	1.59%	1.60%	1.60%
HFE	1.38%	1.35%	1.36%	1.38%	1.68%	2.10%	1.96%	1.93%	1.69%	1.44%	1.41%	1.41%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

# **Observations**

NM proposed measures: Implementation of cross-border FRA H24, with adjacent FABs/ACCs is recommended.

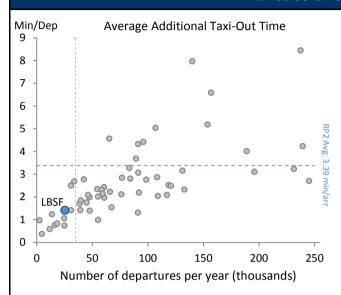
## **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

According to the available data, airports in Danube FAB contribute adequately to the European performance with low levels of additional times in line with the general performance for airports with those levels of traffic.

In order to monitor the performance at Romanian airports, it is necessary to properly establish the Airport Operator Data Flow and/or address the remaining data issues.

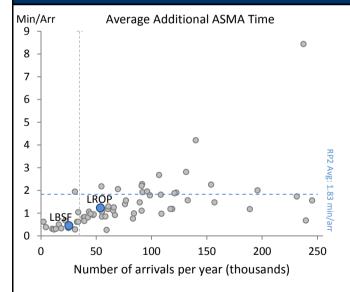
# 2. Additional Taxi-Out Time



Like in 2015, the only airport in the Danube FAB for which the additional TXOT can be monitored is Sofia.

The additional taxi-out time at LBSF is well below the average for airports in RP2, and its performance follows the general trend based on its traffic levels.

# 3. Additional ASMA Time



The monitored airports at the Danube FAB show additional times in the terminal area well below the RP2 average. This performance is commensurate with their levels of traffic.

#### **DANUBE FAB**

# **Monitoring of CAPACITY for 2016**

Minutes of ATFM en-route delay										
	2015	2016	2017	2018	2019	Observations				
FAB Reference Value	0.04	0.04	0.04	0.05	0.06					
FAB Target	0.03	0.03	0.03	0.03	0.04					
Actual performance	0.03	0.00								

#### DANUBE FAB assessment of capacity performance

Although no difference is reported on FAB level for this indicator towards planned figures for 2016, in fact within the FAB there are deviations in performance. The targets for KPA Capacity are set on FAB level, but there are at least two important reasons to also analyse the variances towards planned figures on national level:

- 1. The drivers behind the reported delay may be different;
- 2. The implementation of the incentive scheme is on national level.

With this regards the reported delay figure for Bulgaria in 2016 is 0.01 caused mainly entirely by weather.

## Monitoring process for capacity performance

#### Republic of Bulgaria:

Use of occupancy counts for family (group) sectors Sofia and Varna.

Monitor the route network and sectorisation change's needs, as outgrowth of the continuous increase of numbers of aircraft and followed up by:

- Evaluation of sector capacities;
- Evaluation of sector configurations and opening schemes;
- Evaluation of human resources.

#### Romania:

Monitoring is done through continuous checks of the PRU data portal (http://ansperformance.eu/data/performancearea/) to verify that the values are within limits and the discrepancies between the values pertaining to the past year and those of the current year are not following an ascending trend.

# **Application of Corrective Measures for Capacity**

# Republic of Bulgaria:

There is a sharp increase of traffic and ANS demand was met with relocation of all available ATCOs holding a valid licence, after proper necessary transitional measures, at working positions in the ACC OPS room. Such measures comprise:

- Re-positioning of administrative and project staff holding ATCO licenses, as well as En-route Approach and Terminal services ATCOs;
- Additional training of ATCOs related to acquisition of competence to work at working positions at all sector families (Sofia and Varna);
- Increased flexibility of application of sector configuration aiming at the application of the optimal sector configurations, so as to provide for capacity;
- Deferral of annual leave, where possible;
- Reassessment of priority of projects and administrative tasks;
- Increased number of shifts (19 shifts in total are applied in 2016 vs. 16 shifts in 2015, in order to cope with traffic peaks);
- Overall improvements of operational efficiency and rostering;

# Romania:

None required

# **Capacity Planning**

## Republic of Bulgaria:

According to Annex 5 of NOP for Bulgaria. The capacity planning need has been duly reflected by carrying out the en-route planning process together with NM, required by MNF IR.

# Romania:

Current planning according to Chapter 2 – Traffic and Capacity, Romanian LSSIP 2017 - 2021/ European Network Operations Plan ed.1.1

The document is published on the Network Operations Portal (NOP).

# Assessment of capacity performance

The achievement of the FAB targets for en route capacity during 2016 and the positive contribution to the Union-wide target, albeit with a reduction in traffic levels from 2015 are noted. The resolution of the capacity bottleneck at the interface with Turkey (Ankara ACC) which, the Network Manager reports, has led to a significant reduction in traffic complexity and will ensure unimpeded traffic growth from/to Middle East traffic flows for the next few years is also noted. The Network Manager expects DANUBE FAB to provide a positive contribution to the Union-wide target for en route capacity for the remainder of RP2 based on the latest traffic forecasts and the existing capacity plans (which already include reference to the airport developments in Turkey).

#### **En route Capacity Incentive Scheme**

DANUBE FAB does not apply a FAB wide en route capacity incentive scheme. Instead both Member States apply local incentive schemes which are contained in the relevant national section that follow.

# **Result of FAB Capacity Incentive Scheme**

Not applicable.

## Update on Military dimension of the plan

In the DANUBE FAB annual monitoring report, there was simply a reference to the section on the application of FUA.

## Observations on Military dimension of the plan

FABs / States are required to report on how civil military coordination and cooperation has increased capacity.

## **Application of FUA**

No new information was provided from what was reported in the 2015 DANUBE FAB annual monitoring report.

## **Observations of the Application of FUA**

DANUBE FAB did not provide an update on the application of FUA within the FAB. Information on how the DANUBE FAB determines whether or not the optimum benefit has been provided to both civil and military airspace users would be appreciated.

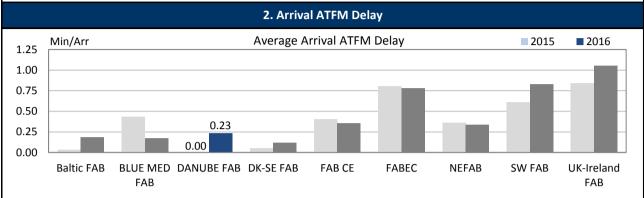
#### Monitoring of Airports Contribution to CAPACITY for 2016

#### 1. Overview

The scope of the FAB DANUBE performance plan comprises the terminal air navigation services at one airport in Bulgaria and two airports in Romania.

Airport-related ANS Capacity performance in terms of arrival ATFM delay has deteriorated to 0.23 min/arr. in 2016, while in 2015 no capacity issues at FAB DANUBE airports were observed.

Across Europe, FAB DANUBE still remains in the best-in-class group and adequately contributes to the European ANS Capacity performance.

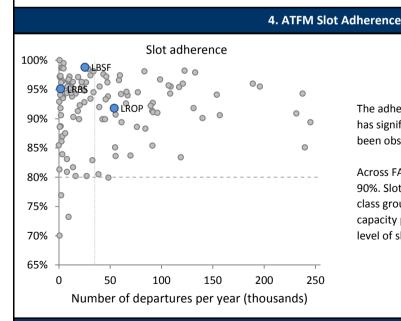


In 2016, arrival ATFM delay has significantly increased at Bucharest/Otopeni (LROP, 2015: 0.00 min/arr. vs 2016: 0.35 min/arr.), while no arrival ATFM delay was accrued by the other airports. This leads to the observed increase on the FAB level.

## 3. Arrival ATFM Delay - National Targets and Incentive Schemes

The FAB DANUBE performance plan establishes a national target on arrival ATFM delay with a breakdown per airport for both States, Bulgaria and Romania. The targets are consistent with the observed historical performance and the plan suggests no capacity constraints for arriving traffic under the projected traffic conditions for RP2.

The FAB DANUBE performance plan presents an incentive scheme for the national targets on arrival ATFM delay for Bulgaria and Romania. The performance in Bulgaria ranges within the established deadband and results in no penalty. In Romania, the actual performance in 2016 is significantly lower than the established penalty threshold. However, the incentive scheme is based on CRSTMP reasons only and according to it the value falls within the deadband, so no penalty is applied.



The adherence to ATFM slots at Bucharest/Baneasa (LBRS) has significantly improved in 2016. A slight deterioration has been observed at Bucharest/Otopeni (LROP).

Across FAB DANUBE, the slot adherence ranges well above 90%. Slot adherence at Sofia (LBSF) ranges in the best-inclass group. The aforementioned deterioration of the capacity performance at LROP can also be seen in a lower level of slot adherence.

# 5. Pre-departure Delay

For DANUBE FAB there is a very low level of accrued pre-departure delay in Bulgaria. The Airport Operator Data Flow has been established for Bucharest/Otopeni (LROP) in the course of 2015 and allows for an initial monitoring of pre-departure delay at LROP in 2016. This data flow is not yet established for Bucharest/Baneasa (LRBS).

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Bulgaria

Version: 1.1

Date: 9 October 2017

### **BULGARIA**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management										
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture				
State level	40	В	В	В	В	В				
BULATSA	86	D	E	С	D	D				

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	tisk Analysis Tool (RAT)				
	RAT appli	cation (%)			
	ATM Ground	ATM Overall			
Separation Minima Infringements (SMIs)	100%	100%			
Runway Incursions (RIs)	N/A	N/A			
ATM Specific Occurrences (ATM-S)		100%			
Source of RAT data:	BUL	ATSA			

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	6	3
Legal/Judiciary	3	4
Occurrence reporting and Investigation	2	0
TOTAL	11	7
BULATSA	Number of que	stions answered
BOLATSA	YES	NO
Policy and its implementation	11	2
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	19	5

### **Observations**

All four reviewed EoSM Components/areas of the State are below target 'C'. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), 17 questions are below Level C.

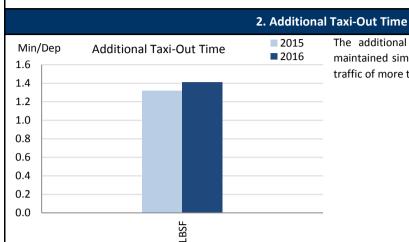
### **BULGARIA**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

Bulgaria has identified one airport, Sofia (LBSF) as subject to RP2, for which the APDF is well established.

There are no remarks regarding the environment indicators at Sofia airport, which are in line with the European trend given those levels of traffic.



The additional taxi-out time in Sofia in 2016 (1.41 min/arr.) maintained similar levels as in 2015, regardless of the increase in traffic of more than 16%.

# Min/Arr Additional ASMA Time O.5 O.4 O.2 O.1 O.0 Discription of the image of

The additional time in the terminal area of Sofia has increased in 2016, especially in the months of January and May.

Nevertheless, it is still one of the lowest additional ASMA times shown amongst the monitored airports Europe.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME		ADDITIONAL ASMA TIME				
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Sofia	LBSF	1.32	1.41				0.36	0.45			

### **Monitoring of CAPACITY for 2016**

### **BULGARIA**

En route Capacity incentive scheme											
	2015	2016	2017	2018	2019	Observations					
National Capacity target	0.05	0.05	0.05	0.06	0.07						
Deadband +/-	0.02 - 0.05	0.00	0.00	0.02 - 0.06	0.00						
Actual performance	0.01	0.01									

### National capacity incentive scheme

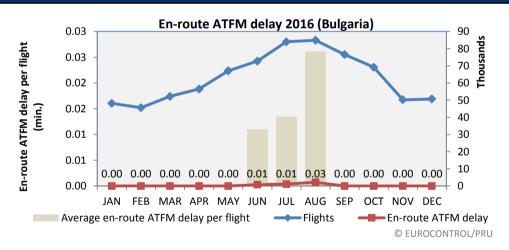
Delay value min/flight	% of revenue
> 0.11	-0.02
0.10 - 0.06	-0.01
0.05 - 0.02	Deadband
0.01 - >0.00	+0.01
= 0.00	+0.02

As detailed in corrigendum 3 to the DANUBE FAB performance plan, an actual result of 0.01 minutes delay per flight merits a bonus of 0.01% of the en route revenue for 2016 (178,134 k BGN for 2016) giving a bonus of 17,813 BGN.

### Compliance issues relating to national capacity incentive scheme

The corrigendum to the performance plan addressed most of the compliance issues identified by the PRB. However one issue remained and was highlighted by the PRB in the annual monitoring report 2015: The incentive schemes are not linked to FAB performance. This issue has not been addressed in the 2016 DANUBE FAB monitoring report.

### Observations regarding national capacity performance



	En-route ATFM delay per flight (Bulgaria)											
2008	2009	2010	2011	2012	2013	2014	2015	2016				
0.00	0.00	0.00	0.06	0.00	0.00	0.00	0.01	0.01				

The continued positive contribution to DANUBE FAB, and Union-wide targets from Bulgaria, is noted. The ATFM delays were primarily due to adverse weather phenomena. The Network Manager reports a significant reduction in traffic complexity in Bulgaria since a capacity bottleneck associated with the interface with Turkey has been resolved. The Network Manager is confident that this improvement will ensure unimpeded traffic growth from and to the Middle East. It is noted that the Network Manager does not expect any capacity problems in Bulgaria for the remainder of RP2.

### Planning and Effective Use of CDRs

Bulgaria did not provide any data on this indicator

### **Observations on Planning and effective Use of CDRs**

It is noted that Bulgaria, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 37%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0%

### Procedure 3 is not applied within the State.

### Observations on Effective booking procedures

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

### **Monitoring of Airports Contribution to CAPACITY for 2016**

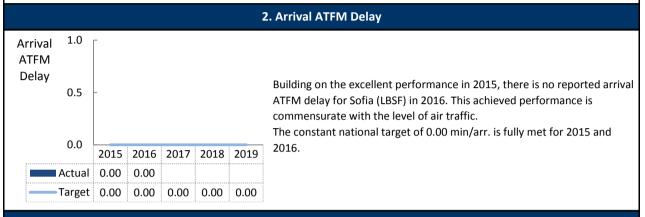
### 1. Overview

In Bulgaria, ANS performance at Sofia (LBSF) airport are subject to RP2. The national target on arrival ATFM delay of 0 min/arr. is fully met in 2016. The actual performance in terms of arrival ATFM delay ranges within the incentive deadband and results in no financial incentive.

Next to the excellent performance in terms of arrival ATFM delay, Bulgaria shows a high level of compliance with ATFM slots and a negligible amount of pre-departure delay. These levels represent best-in-class performance across Europe.

The local performance is commensurate with the traffic and shows no congestion of capacity constraints.

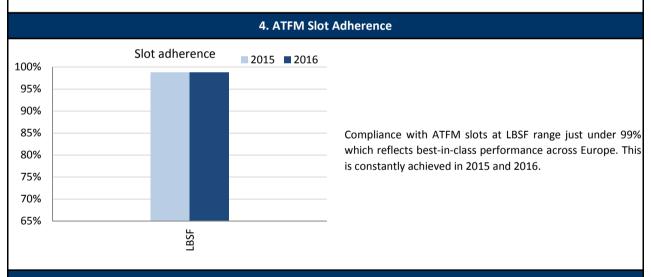
Bulgaria adequately contributes to the DANUBE FAB and European ANS Capacity related performance.



### 3. Arrival ATFM Delay - National Target and Incentive Scheme

Bulgaria has established a national target on arrival ATFM delay.

The DANUBE PP presents an incentive scheme. The achieved performance ranges within the established deadband and results in no financial incentive.



### 5. Pre-departure Delay

In 2016 a similar negligible share of pre-departure delay has been accrued at Sofia (LBSF).

						6.	Appen	dix								
	n/a: A	irport (	Operat	tor Da	ta Flov	v not e	establish	ied, or r	nore tha	an two r	nonths	of miss	sing / r	non-va	lidate	d data
	ICAO	AVG /	ARRIV	AL ATF	M DEI	LAY		SLOT A	DHEREN	ICE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Sofia	LBSF	0.00	0.00				98.8%	98.8%				0.04	0.03			

### **BULGARIA: En-route charging zone**

if deemed allowed by the European Commission

### Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Bulgaria ECZ represents 1.3% of the SES en-route ANS determined costs in 2016 ATSP: BULATSA FAB: DANUBE FAB BGN Exchange rate 2009: 1 EUR = 1.9553 BGN National currency: 2. En-route DUC monitoring at Charging Zone level Bulgaria: Data from RP2 Performance Plan (\*See Note 1) 2015D 2016D 2017D 2018D 2019D 172 805 739 219 350 068 228 283 095 232 773 544 En-route costs (nominal BGN) 166 771 377 0.9% Inflation % 108.1 109.7 110.1 112.1 106.9 Inflation index (100 in 2009) 151 495 007 154 219 178 205 254 233 211 080 244 212 260 655 Real en-route costs (BGN2009) 3 745 039 Total en-route Service Units 2 627 000 2 667 000 3 439 000 3 611 824 Real en-route unit cost per Service Unit (BGN2009) 57.67 57.82 59.68 58.44 56.68 29.49 29.57 30.52 29.89 28.99 Real en-route unit cost per Service Unit (EUR2009) Bulgaria: Actual data from Reporting Tables 2016A 2017A 2018A 2019A 173 870 778 178 955 967 En-route costs (nominal BGN) Inflation % -1.1% -1.3% 106.6 105.2 Inflation index (100 in 2009) Real en-route costs (BGN2009) 163 171 301 170 155 585 3 222 750 Total en-route Service Units 3 412 754 Real en-route unit cost per Service Unit (BGN2009) 50.63 49.86 Real en-route unit cost per Service Unit (EUR2009) 25.89 25.50 2018 2019 Difference between Actuals and Planned 2017 2015 2016 6 150 228 7 099 402 En-route costs (nominal BGN) in value 4 3% in % 3.6% Inflation % -2.0 p.p -3.1 p.p in p.p. in p.p. -6.9 p.p Inflation index (100 in 2009) -3.5 p.p 11 676 294 15 936 406 Real en-route costs (BGN2009) in value in % 7.7% 10.3% 595 750 745 754 Total en-route Service Units in value 22.7% 28.0% in % Real en-route unit cost per Service Unit (BGN2009) in value -7.04 -7.97 -12.2% -13.8% in % Real en-route unit cost per Service Unit (EUR2009) in value -3.60 -4.07 -12.2% -13.8% 3. Focus on en-route at State/Charging Zone level 12% En-route unit cost In 2016, the actual en-route unit cost in real terms (49.86 BGN2009 or 25.50 €2009) is -13.8% lower than 9% planned in the PP (57.82 BGN2009 or 29.57 €2009). This difference results from the combination of significantly higher than planned TSUs (+28.0%) and higher than planned en-route costs in real terms ■ Difference between actual and 6% +10.3%, or +15.9 MBGN2009). determined en-route costs 3% (real terms) The difference between actual and planned TSUs (+28.0%) falls outside the +10% threshold foreseen in the traffic risk-sharing mechanism. The resulting gain of additional en-route revenues is therefore shared 0% between the ATSP and the airspace users, with the ATSP retaining +3.2 M€2009 (+6.2 MBGN2009). 2016 2017 2018 2019 2015 According to the additional information provided in the June 2017 en-route reporting tables, the significantly 30% higher than planned TSUs were driven by "the situation in Ukraine and in particular the non-use/avoidance of the airspace of Simferopol and Dnipropetrovsk FIRs" 28.0% 20% Difference 22.7% According to STATFOR February 2017 base TSU growth scenario, the en-route TSUs for Bulgaria are expected to stay within the ±2% dead band foreseen in the traffic risk-sharing mechanism for the rest of RP2. The determined TSUs underpinning the adopted RP2 cost-efficiency targets for 2015-2016 were above actual and planned total 10% STATFOR February 2014 high TSU growth scenario at the time of PP adoption, while the TSUs in the revised PP (2017-2019) are mostly in line with STATFOR February 2016 base TSU growth scenario. See also Note 1 service units at the end of this Report. 0% 2015 2016 2017 2018 2019 En-route costs In nominal terms, actual en-route costs are +3.6% (+6.2 MBGN) higher than planned. However, since the 40 actual inflation index is lower than planned (-6.9 p.p.), actual en-route costs are +10.3% (+15.9 MBGN2009 or +8.2 M€2009) above plans when expressed in real terms -13.8% -12.2% 30 En-route DUC (PP The higher than planned en-route costs in real terms are primarily driven by higher costs for BULATSA 30.52 29.89 29.57 28.99 (+11.4%, or +8.4 M€2009), while the costs recorded for NSA/EUROCONTROL are below plans (-4.0%, or cost, 8 2015-2019 20 0.2 M€2009). A detailed analysis at ATSP level is provided in Box 12. En-route unit costs (actual) 10 Costs exempt from cost-sharing are reported for a total amount of -0.1 M€2009 comprising -0.3 M€2009 for unforeseen changes in national taxation law and +0.2 M€2009 for the variation in EUROCONTROL costs These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s) 0

2015

2016

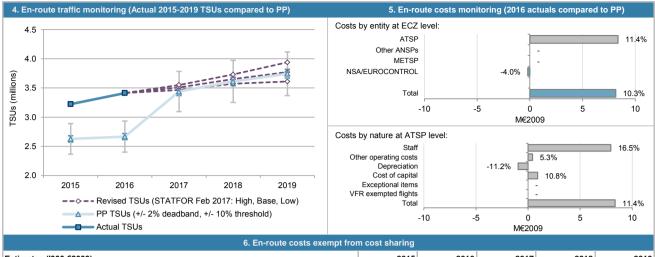
2017

2018

2019

### **BULGARIA: En-route charging zone**

### Monitoring of en-route COST-EFFICIENCY for 2016

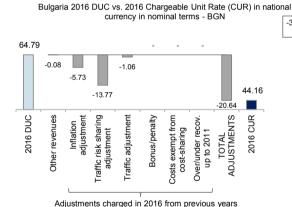


Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	-113	-349			
آهُ.	New cost item required by law	0	0			
	International agreements	-16	232			
	ATSP	-113	-349			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	-16	232			
Total costs ex	cempt from cost sharing	-129	-117			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-31.8% vs.

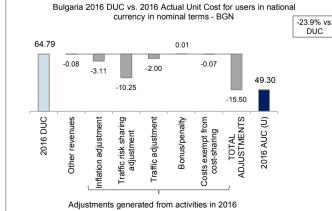


The en-route unit rate charged to airspace users (CUR) in 2016 is 44.16 BGN This is -31.8% lower than the nominal DUC (64.79 BGN). The difference between these two figures (-20.64 BGN) mainly relates to and traffic risk sharing adjustment (-13.77 BGN), reflecting the over-recovery due to higher than planned TSUs in the year 2014, and inflation adjustment (-5.73 BGN), which reflects the impact of lower than planned inflation index for the year 2014.

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (49.30 BGN) is -23.9% (or -15.50 BGN) lower than the nominal DUC (64.79 BGN). The most important factors contributing to the observed difference are: the traffic risk sharing adjustment (-10.25 BGN), the traffic adjustment (-2.00 BGN) and the inflation adjustment (-3.11 BGN). Traffic risk sharing and traffic adjustments reflect the gain of additional revenues due to significantly higher than planned TSUs in 2016, while the inflation adjustment reflects the impact of lower than planned inflation index in 2016. These costs will be reimbursed to airspace users in 2018.

It is also noted that Bulgaria has reported a performance bonus for capacity under the capacity incentive scheme for en-route activity in 2016 amounting to 17 813 BGN, which, although not reported in the June 2017 submission of enroute reporting tables, is reflected in this calculation (+0.01 BGN). See also Note 2 at the end of this Report.

These costs and adjustments are divided by the actual TSUs in 2016.

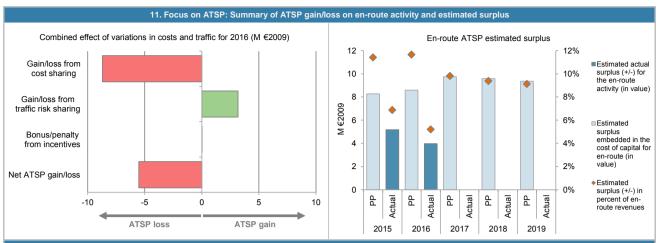
# **BULGARIA: En-route ATSP (BULATSA)**

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)					
	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	72 403	73 634			
Actual costs for the ATSP	79 219	81 994			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-6 816	-8 360			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-113	-349			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-6 929	-8 709			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Difference in total service units (actual vs PP) %	22.7%	28.0%			
Determined costs for the ATSP (PP) - based on actual inflation	68 806	72 165			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	3 027	3 175			
ncentives ('000 €2009) <mark>(*See Note 2)</mark>	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	9	9			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-3 892	-5 526			
10. Focus on ATSP: En-route ATS	•				(III. ATOR
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	118 036	122 591	139 148	136 924	133 70
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	118 036	122 591	139 148	136 924	133 70
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	8 263	8 581	9 740	9 585	9 35
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	7.0%	7.0%	7.0%	7.0%	7.0
Estimated surplus embedded in the cost of capital for en-route (in value)	8 263	8 581	9 740	9 585	9 35
Overall estimated surplus (+/-) for the en-route activity	8 263	8 581	9 740	9 585	9 3
Revenue/costs for the en-route activity	72 403	73 634	99 263	102 109	102 58
· ·	11.4%	11.7%	9.8%	9.4%	9.1
Estimated surplus (+/-) in percent of en-route revenues					7.0
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)		7.0%	7.0%	7.0%	7.0
	7.0%	7.0%	7.0%	7.0%	7.0
Estimated ex-ante RoE pre-tax rate (in %)		7.0% 2016A	7.0% 2017A	7.0% 2018A	
Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	7.0%				2019
Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	7.0% 2015A	2016A			
Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)	7.0% 2015A 129 575	2016A 135 770			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	2015A 129 575 100.0%	2016A 135 770 100.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	<b>2015A</b> 129 575 100.0% 129 575	2016A 135 770 100.0% 135 770			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	7.0%  2015A  129 575  100.0%  129 575  0.0%	2016A 135 770 100.0% 135 770 0.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	7.0%  2015A  129 575  100.0%  129 575  0.0%  0	2016A 135 770 100.0% 135 770 0.0% 0			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070	2016A 135 770 100.0% 135 770 0.0% 0			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070  0.0%	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070  0.0%  0	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in w) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070  0.0%  0  7.0%	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0% 0 7.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070  0.0%  7.0%  9 070	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0% 0 7.0% 9 504			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	7.0%  2015A  129 575  100.0%  129 575  0.0%  0  9 070  0.0%  0  7.0%  9 070  -3 892	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0% 0 7.0% 9 504 -5 526			
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Deverall estimated surplus (+/-) for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	7.0%  2015A  129 575 100.0% 129 575 0.0% 0 9 070 0.0% 0 7.0% 9 070 -3 892 5 178	2016A 135 770 100.0% 135 770 0.0% 0 9 504 0.0% 0 7.0% 9 504 -5 526 3 978			

### **BULGARIA: En-route ATSP (BULATSA)**

### Monitoring of en-route COST-EFFICIENCY for 2016



### 12. Focus on en-route ATSP: General conclusions

### Actual 2016 BULATSA en-route costs vs. PP

In 2016, BULATSA actual en-route costs are +11.4% (+8.4 M€2009) higher, in real terms, than planned in the PP. According to the additional information to the June 2017 enroute reporting tables, this results from a combination of:

- higher staff costs (+16.5%, or +8.0 M€2009), mainly driven by i) "an increase of the salaries of ATM staff and in particular of the ACC ATCOs, as well as due to the payments related to ATCO-bonus scheme in response to both, significantly increased traffic levels and ATCO-hour productivity", and ii) "salaries for the supporting operational staff, including CNS, MET, AIS, etc. have also accounted for a moderate increase".
- higher other operating costs (+5.3%, or +0.4 M€2009). However, in nominal terms, the other operating costs are -1.1% lower than planned, primarily justified by lower costs for materials (i.e. power supply, heating and spare parts).
- lower depreciation costs (-11.2%, or -1.0 M€2009), mainly resulting from delays in the investment programme. Based on the information provided in the DANUBE FAB Monitoring Report 2016, the actual capex for 2016 in nominal terms is -36.4% lower than planned in PP.
- higher cost of capital (+10.8%, or +0.9 M€2009), primarily due to higher than planned asset base.

### BULATSA net gain/loss on en-route activity in 2016

As shown in box 9, BULATSA generated a net loss of -5.5 M€2009 on the en-route activity. This is a combination of three elements:

- a loss of -8.7 M€2009 arising from the cost-sharing mechanism;
- a gain of +3.2 M€2009 arising from the traffic risk-sharing mechanism; and.
- a gain of +0.009 M€2009 (or +18 '000BGN in nominal terms), corresponding to a bonus for BULATSA as part of the en-route capacity target incentive mechanism. This amount corresponds to 0.01% of BULATSA en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission. See also Note 2 at the end of this Report.

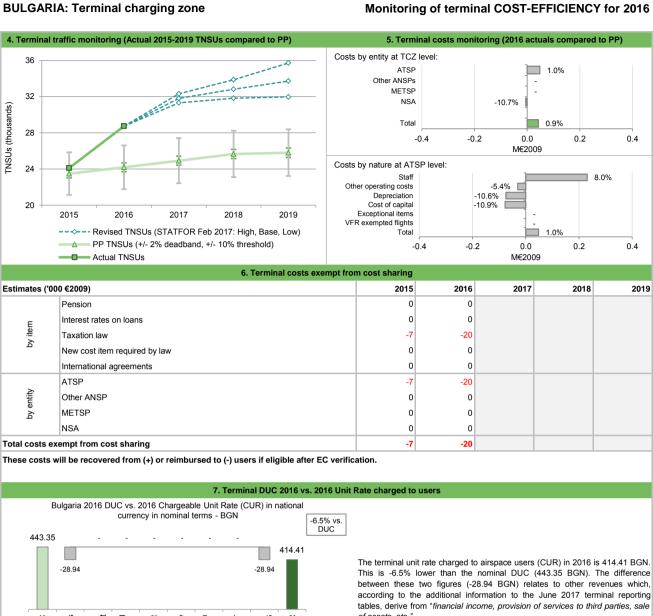
The loss from cost-sharing mentioned above (-8.7 M€2009) includes amounts reported by BULATSA for costs exempt from cost-sharing (-0.3 M€2009). Should these costs not be deemed eligible by the European Commission, BULATSA would incur a net loss of -5.2 M€2009 for the en-route activity in 2016.

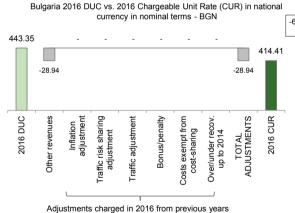
### BULATSA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-5.5 M€2009) and the surplus embedded in the actual cost of capital (+9.5 M€2009) amounts to +4.0 M€2009 (5.2% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 2.9%, which is lower than the 7.0% planned in the PP. It is noted that the total actual asset base is +10.8% higher, in real terms, than foreseen in the PP for 2016.

### **BULGARIA: Terminal charging zone**

1. Conte	xtual economic information: term	ninal	air na	vigatio	n services			
· Bulgaria TCZ represents 0.4% of the SES terminal ANS do	etermined costs in 2016	. 1	s this 7	ГСZ ар <sub>і</sub>	plying traffic risk	sharing?	Ye	s
· ATSP: BULATSA		· /	Airports	s with fe	ewer than 70,00	0 IFRs ATMs:		1
· National currency: BGN		. ,	Airports	s with b	etween 70,000	and 225,000 IFF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 1,	of which: -	. ,	Airports	s with m	nore than 225,00	00 IFRs ATMs:	1	0
	2. Terminal DUC monitoring at C	harg	jing Zo	one lev	el			
Bulgaria: Data from RP2 Performance Plan			2	015D	2016D	2017D	2018D	2019D
Terminal costs (nominal BGN)			10 59	0 551	10 725 206	10 795 526	10 687 693	10 572 836
Inflation %				0.9%	1.8%	2.2%	2.2%	2.2%
Inflation index (100 in 2009)				110.1	112.1	114.5	117.0	119.6
Real terminal costs (BGN2009)			9 62	0 450	9 571 629	9 426 992	9 131 927	8 839 324
Total terminal Service Units			2	3 487	24 191	24 917	25 665	25 800
Real terminal unit cost per Service Unit (BGN2009)			4	09.61	395.66	378.33	355.82	342.61
Real terminal unit cost per Service Unit (EUR2009)			2	09.49	202.35	193.49	181.98	175.22
Bulgaria: Actual data from Reporting Tables			2	015A	2016A	2017A	2018A	2019A
Terminal costs (nominal BGN)			10 38	7 116	10 154 849			
Inflation %				-1.1%	-1.3%			
Inflation index (100 in 2009)				106.6	105.2			
Real terminal costs (BGN2009)			9 74	7 924	9 655 471			
Total terminal Service Units			2	4 103	28 729			
Real terminal unit cost per Service Unit (BGN2009)			4	04.44	336.08			
Real terminal unit cost per Service Unit (EUR2009)			2	06.84	171.88			
Difference between Actuals and Planned				2015	2016	2017	2018	2019
Terminal costs (nominal BGN)	in value		-20	3 435	-570 357			
	in %			-1.9%	-5.3%			
Inflation %	in p.p.		-2.	0 p.p.	-3.1 p.p.			
Inflation index (100 in 2009)	in p.p.		-3.	5 p.p.	-6.9 p.p.			
Real terminal costs (BGN2009)	in value		12	7 475	83 843			
, ,	in %			1.3%	0.9%			
Total terminal Service Units	in value			616	4 538			
	in %			2.6%	18.8%			
Real terminal unit cost per Service Unit (BGN2009)	in value			-5.18	-59.58			
, , , , , ,	in %			-1.3%	-15.1%			
Real terminal unit cost per Service Unit (EUR2009)	in value			-2.65	-30.47			
	in %			-1.3%	-15.1%			
3. Focus on terminal at State/Chargi	ng Zone level		1.5%					
This analysis focuses on Bulgaria Terminal Charging Zone (TCZ) con	prising only Sofia airport (LBSF).			1.3%				
Terminal unit cost			1.0%					■ Difference between
In 2016, the actual terminal unit cost in real terms (336.08 BGN2000 planned in the PP (395.66 BGN2009 or 202.35 €2009). This disignificantly higher than planned TNSUs (+18.8%) and slightly higherms (+0.9%, or +0.1 MBGN2009).	ference results from a combination of	f	0.5% -		0.9%			actual and determined terminal costs (real terms)
Terminal service units			0.0%		Щ.			
The traffic risk sharing mechanism applies in Bulgaria's TCZ. The TNSUs (+18.8%) falls outside the +10% threshold foreseen in the t the gain of additional terminal revenues is shared between the airsp	raffic risk-sharing mechanism. Therefore	-	20% -	2015	5 2016	2017 2	018 2019	
retaining an amount of +0.2 ME2009.  According to the additional information provided in the June 2017 TNSUs is attributable "mainly to the growth of Sofia based operatifunction of Sofia based operation of Sofi	ons of low costs airlines". According to for Bulgaria are expected to abundantly the determined TNSUs underpinning the	,	15% - 10% - 5% -		18.8%			Difference between actual and planned terminal service units
Terminal costs In nominal terms, the actual terminal costs are -5.3% (-0.6 MBGI	N) lower than planned. However, when		0%	2.6%				
expressed in real terms, since the actual inflation index is also lo terminal costs are +0.9% higher than planned (+0.1 MBGN2009).			250 7	2015	5 2016	2017 2	018 2019	
The higher than planned terminal costs, in real terms, are mainly drivor +0.05 MBGN2009), while the costs for NSA are lower than planne according to the additional information to the June 2017 terminal restaff optimisations" and "less mission costs". It is noted that, act planned when expressed in nominal terms (-5.2%, or -0.6 MBGN), it in real terms due to the lower than planned inflation index. A detail Box 12.  Costs exempt from cost-sharing for Bulgaria TCZ are reported for an unforeseen changes in the national taxation law. These costs will	od (-10.7%, or -0.01 MBGN2009), which, porting tables is "driven by the internal all costs for BULATSA are lower than but higher than planned when expressed an analysis at ATSP level is provided in amount of -20 '000 €2009 related to the	Unit cost, €200	200 - 150 - 100 - 50 -	-1.3%	202.35 171.88	193.49		Terminal DUC (PP, 2015-2019)  Terminal unit costs (actual)
airspace users) to the following reference period(s), if deemed allowed				2015	2016	2017 2	018 2019	

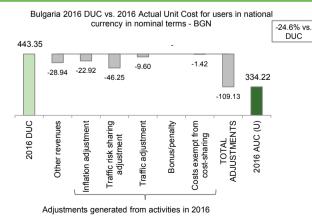




of assets, etc."

These costs and adjustments are divided by the forecast TNSUs for 2016 as laid out in the performance plan.

### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (334.22 BGN) is -24.6% lower than the nominal DUC (443.35 BGN). The most important factors contributing to the observed difference (-109.13 BGN) are: other revenues (-28.94 BGN), inflation adjustment (-22.92 BGN), traffic risk-sharing adjustment (-46.25 BGN) and traffic adjustment (-9.60 BGN). The inflation adjustment corresponds to the impact of a lower than planned inflation index for the year 2016, which will be carried-over to reduce the costs charged to airspace users in 2018. The traffic risk-sharing and traffic adjustments reflect the impact of higher than planned TNSUs in 2016, which will be carried over to reduce costs charged to airspace

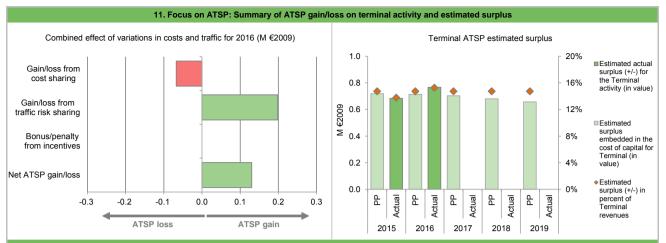
These costs and adjustments are divided by the actual TNSUs in 2016.

# **BULGARIA: Terminal ATSP (BULATSA)**

Cost sharing (*000 €2009)  Determined costs for the ATSP (PP) - based on planned inflation  Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing (*000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives (*000 €2009)	2015 4 876 4 943 -67 -7 -74 2015 2.6% 4 390	2016 4 848 4 896 -48 -20 -68	2017	2018	201
Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	4 943 -67 -7 -74 2015 2.6%	4 896 -48 -20 -68 2016	2017		
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing Fraffic risk sharing ('000 €2009) Difference in total service units (actual vs PP) % Determined costs for the ATSP (PP) - based on actual inflation Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-67 -7 -74 2015 2.6%	-48 -20 -68 2016	2017		
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users iain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing raffic risk sharing ('000 €2009)  iifference in total service units (actual vs PP) %  retermined costs for the ATSP (PP) - based on actual inflation  iain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-7 -74 2015 2.6%	-20 -68 2016	2017		
tain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  raffic risk sharing ('000 €2009)  ifference in total service units (actual vs PP) %  retermined costs for the ATSP (PP) - based on actual inflation  rain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2015 2.6%	-68 2016	2017		
Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	<b>2015</b> 2.6%	2016	2017		
Difference in total service units (actual vs PP) % Determined costs for the ATSP (PP) - based on actual inflation Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2.6%			2018	20
Determined costs for the ATSP (PP) - based on actual inflation  Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing		18.8%		2010	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	4 390	4 500			
	96	198			
ncentives (000 cz003)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0		2010	
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	22	130			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	•		unting profit/loss report	ed in the P&L accounts of	the ATSP.
NTSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	10 260	10 200	10 038	9 715	9 3
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	10 260	10 200	10 038	9 715	9 3
estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	718	714	703	680	6
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	7.0%	7.0%	7.0%	7.0%	7.0
Estimated surplus embedded in the cost of capital for terminal (in value)	718	714	703	680	6
Overall estimated surplus (+/-) for the terminal activity	718	714	703	680	6
Revenue/costs for the terminal activity	4 876	4 848	4 771	4 617	4 4
Estimated surplus (+/-) in percent of terminal revenues	14.7%	14.7%	14.7%	14.7%	14.7
Estimated ex-ante RoE pre-tax rate (in %)	7.0%	7.0%	7.0%	7.0%	7.0
xTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	9 439	9 093			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	9 439	9 093			
estimated proportion of financing through debt (in %)	0.0%	0.0%			
estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	661	637			
Average interest on debt (in %)	0.0%	0.0%			
nterest on debt (in value)	0	0			
Determined RoE pre-tax rate (in %)	7.0%	7.0%			
	661	637			
	20	130			
Net ATSP gain(+)/loss(-) on terminal activity	22				
Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	683	767			
Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues					

### **BULGARIA: Terminal ATSP (BULATSA)**

### Monitoring of terminal COST-EFFICIENCY for 2016



### 12. Focus on terminal ATSP: General conclusions

### Actual 2016 BULATSA terminal costs in TCZ vs. PP

BULATSA actual terminal costs, when expressed in real terms, are +1.0% (+0.05 M€2009 or +0.1 MBGN2009) higher than planned in the PP. However, this is mainly due to a lower than planned inflation index (-6.9 p.p.), as actual terminal costs are lower than planned in nominal terms (-5.2%, or -0.6 MBGN). According to the additional information to the June 2017 terminal reporting tables, this results from a combination of:

- higher staff costs (+8.0%, or +0.2 M€2009), primarily justified by "an increase of the salaries of ATM staff due to the significant traffic demand influenced also by the tourist choices shift related by the situation in Turkey";
- lower other operating costs (-5.4%, or -0.03 M€2009), due to "the lower costs for materials";
- lower depreciation costs (-10.6%, or -0.1 M€2009), mainly driven by a delay in commissioning of Advanced-Surface Movement Guidance and Control System (A-SMGCS) at Sofia airport; and,
- a lower cost of capital (-10.9%, or -0.1 M€2009) due to lower than planned total asset base.

### BULATSA 2016 net gain/loss on terminal activity in TCZ

As shown in box 9, the terminal activity in TCZ generated a net gain of +0.1 M€2009 in 2016. This is a combination of two elements:

- a loss of -0.1 M€2009 as a result of the cost-sharing mechanism; and
- a gain of +0.2 M€2009 as a result of traffic risk-sharing mechanism.

The loss from cost-sharing mentioned above (-0.1 M€2009) includes amounts reported by BULATSA for costs exempt from cost-sharing (-0.02 M€2009). Should these costs not be deemed eligible by the European Commission, BULATSA would generate a net gain of +0.2 M€2009 for terminal activity in 2016.

### BULATSA 2016 overall estimated surplus for the terminal activity in TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in TCZ mentioned above (+0.1 M€2009) and the surplus embedded in the cost of capital (+0.6 M€2009) amounts to +0.8 M€2009 (15.3% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 8.4%, which is higher than the 7.0% planned in the PP.

### **BULGARIA: Gate-to-gate**

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Bulgaria: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			77 479 163	78 872 387	104 973 269	107 952 869	108 556 567
Real terminal costs (EUR2009)			4 920 191	4 895 223	4 821 251	4 670 345	4 520 700
Real gate-to-gate costs (EUR2009)			82 399 354	83 767 610	109 794 520	112 623 214	113 077 266
En-route share (%)			94.0%	94.2%	95.6%	95.9%	96.0%
Bulgaria: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			83 450 775	87 022 751			
Real terminal costs (EUR2009)			4 985 386	4 938 102			
Real gate-to-gate costs (EUR2009)			88 436 161	91 960 853			
En-route share (%)			94.4%	94.6%			
Difference between Actuals and Planned (Act	tuals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		6 036 807	8 193 243			
	in %		7.3%	9.8%			
En-route share	in p.p.		0.3%	0.5%			
	2. Share of en-route and terminal in	gate-to	-gate actual co	osts (2016)			
In 2016, actual gate-to-gate ANS costs in real planned due to increases in both en-route costs $(+0.9\%, \text{ or } +0.04 \text{ M} \in 2009)$ .			100%	% 80 80 10 10 10 10 10 10 10 10 10 10 10 10 10	4.4%	4.	4.0%
The actual share of en-route in gate-to-gate planned in the PP for 2016 (94.2%).	ANS costs (94.6%) is mostly in line with		17%	15%	18%		
For BULATSA, the estimated gate-to-gate ecol (see boxes 10 for the detailed analysis at chargingate ANS revenues.		60% 50%		85%	82%		
		40% 30% 20%	)	3070	0270		
		10% 0%					
		076	2015	2016	2017	2018	2019
				<b>■</b> E	En-route ■Ter	minal	

3.Technical notes on en-route and terminal information reported by Bulgaria

Note 1: Bulgaria has submitted a request to the European Commission to revise their RP2 en-route cost-efficiency targets for the years 2017 to 2019. The figures shown in this report reflect: i) the <a href="mailto:adopted">adopted</a> Performance Plan (EC Decision 2015/348 of 2 March 2015) for the years 2015 and 2016; and ii) the <a href="mailto:revised">revised</a> Performance Plan (submitted by Bulgaria but still pending approval by the EC) for the years 2017 to 2019.

Note 2: A bonus of 17 813 BGN for achieving the local en-route capacity target in 2016 is reported for BULATSA in the 2016 DANUBE FAB monitoring report. It is noted, that this amount is not recorded in the June 2017 submission of en-route reporting tables, since, according to the additional information to the en-route reporting tables:

"Further to that and to the 2015 PRB Annual monitoring report, BULATSA should receive a bonus of BGN 19,339. The calculations for 2016 also show a bonus achieved to the amount of BGN 17,813. However, in previous statements made by Bulgaria, such bonuses will be rewarded after consultations with the airspace users. In view of that and taking into account the EC letter dated 25 October 2016, ref. MOVE/E3/AZ-hb Ares (2016) 6621262, Bulgaria would prefer to award the said bonus, after the FAB en-route capacity incentive schemes are brought in line with article 12 of the performance regulation and article 15 of the charging regulation.

Subsequently the bonus for 2015 and 2016 will be consulted and forwarded to next years from the reference period and would be subject to the fulfilment of the statement of the EC letter."

With respect to the bonus for 2015, it should be also noted that an amount of 38 678 BGN was recorded in the DANUBE FAB 2015 Monitoring Report. However, this is different from the amount reported in the additional information to the June 2017 en-route reporting tables (see extract above).

For the purpose of consistency, the above mentioned bonuses stemming from the en-route capacity incentive scheme of 19 339 BGN for 2015, and 17 813 BGN for 2016 are included in this en-route cost-efficiency monitoring analysis. In particular, this affects the values presented in Box 8 for 2016 actual unit cost incurred by the users, Box 9 for ATSP gain/loss on en-route activity and Box 10 for en-route ATSP estimated surplus.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Romania

Version: 1.1

Date: 9 October 2017

### **ROMANIA**

### **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management											
	Score Safety Policy Safety Risk Safety Safety Safety Control Safet											
State level	61	С	С	С	D	В						
ROMATSA	84	D	D	D	С	D						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	N/A	N/A
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	CI	AS

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture						
State level	Number of que	Number of questions answered				
State level	YES	NO				
Policy and its implementation	9	0				
Legal/Judiciary	3	4				
Occurrence reporting and Investigation	2	0				
TOTAL	14	4				
ROMATSA	Number of que	stions answered				
NOIVIAIDA	YES	NO				
Policy and its implementation	11	2				
Legal/Judiciary	2	1				
Occurrence reporting and Investigation	6	2				
TOTAL	19	5				

### **Observations**

All four reviewed EoSM Components/areas of the State achieved the 2019 EoSM target Level "C". The only component below the target is Safety Culture, which is not verified by EASA. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

### **ROMANIA**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

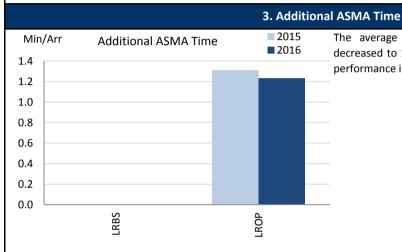
### 1. Overview

Romania as a member of the Danube FAB has identified two airports as subject to RP2. However currently the only available data concerning environment indicators is the ASMA times for Bucharest/ Otopeni.

Member States shall empower the respective airport reporting entity to establish the Airport Operator Data Flow and/or address the remaining data issues.

### 2. Additional Taxi-Out Time

The additional taxi-out time indicator cannot be monitored at LRBS at the time being due to the lack of data. Submitted data for the monitoring of LROP does not allow for the taxi times calculation due to data quality issues.



The average additional ASMA times at Otopeni airport has decreased to 1.23 min/arr., despite a 12% increase in traffic. This performance is commensurate with the level of traffic

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

									<u> </u>		
AIRPORT NAME	ICAO		ADDITIONAL ASMA TIME								
AIRPORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bucharest/ Băneasa	LRBS	n/a	n/a				n/a	n/a			
Bucharest/ Otopeni	LROP	n/a	n/a				1.31	1.23			

### **ROMANIA**

	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	0.00	0.00	0.00	0.00	0.00	Romania's incentive scheme does not include								
Deadband +/-	0.05	0.05	0.05	0.05	0.05	bonuses, only penalties if the performance targets								
Actual performance	0.03	0.00				are missed.								

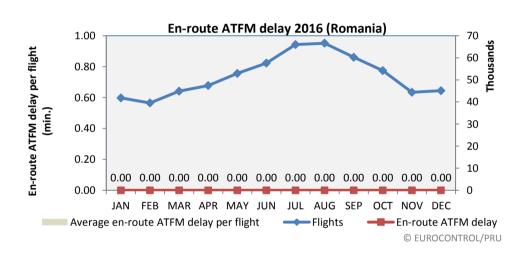
### National capacity incentive scheme

Romania achieved the national target for en route capacity performance in 2016 with zero actual delay for en route capacity performance. However, according to the Romanian performance scheme, no bonuses can be awarded (only penalties if delays are above 0.05 minutes per flight), therefore no bonus is due.

### Compliance issues relating to national capacity incentive scheme

In the assessment report of the DANUBE FAB RP2 performance plan, the PRB noted that the incentive scheme for Romania is non-symmetrical; no bonuses can be accrued, only penalties. Furthermore, the national incentive scheme for Romania and Bulgaria do not consider the overall FAB performance. Neither of these issue were addressed in the FAB monitoring report.

### Observations regarding national capacity performance



En-route ATFM delay per flight (Romania)												
2008	08 2009 2010 2011 2012 2013 2014 2015 2016											
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.03	0.00				

The continued positive contribution to Union-wide performance from Romania during 2016 is noted. It is also noted that with the slight drop in traffic, Romania was able to handle the actual traffic with reduced sector configuration (Using 11 out of the maximum 16 sectors). The Network Manager does not expect any capacity problems for the remainder of RP2. The latest capacity plans for Romania refer to 14 sectors at maximum configuration instead of the 16/17 sectors planned in 2015 and the 20 sectors that were already in place back in 2014.

### **Planning and Effective Use of CDRs**

Romania did not provide any data on these indicators.

### **Observations on Planning and effective Use of CDRs**

It is noted that Romania, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 70%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 4%

Procedure 3 is not applicable within the State.

### **Observations on Effective booking procedures**

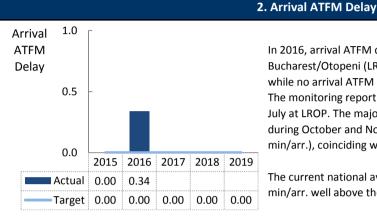
No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

### **Monitoring of Airports Contribution to CAPACITY for 2016**

### 1. Overview

In Romania, ANS at Bucharest/Baneasa (LRBS) and Bucharest/Otopeni (LROP) are subject to RP2. Romania has established a constant national target on arrival ATFM delay across the whole reference period. In 2016, due to a significant increase in arrival ATFM delay at LROP, this target is not met. No associated financial penalty is applied.

Slot adherence at LRBS improved significantly by 17%. Monitoring of pre-departure delay is effective for 2016 onwards at LROP and needs further verification. The Airport Operator Data Flow is not yet established for LRBS.



# In 2016, arrival ATFM delay has significantly increased at

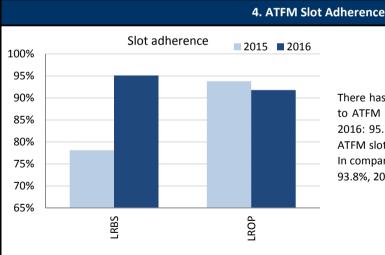
Bucharest/Otopeni (LROP, 2015: 0.00 min/arr. vs 2016: 0.35 min/arr.), while no arrival ATFM delay is accrued at Bucharest/Baneasa (LRBS). The monitoring report points at capacity constraints during the month of July at LROP. The majority of the arrival ATFM delay has been accrued during October and November 2016 (OCT: 1.94 min/arr. and NOV: 1.78 min/arr.), coinciding with resurface works on runway 08R/26L.

The current national average for arrival ATFM delay ranges with 0.34 min/arr. well above the established target of 0.00 min/arr.

### 3. Arrival ATFM Delay - National Target and Incentive Scheme

Romania has established a national target on arrival ATFM delay.

The DANUBE PP presents an incentive scheme based on CRSTMP reasons. Although the achieved performance (all reasons) is significantly lower (2016: 0.35 min/arr.) than the target (i.e. 0.00 min/arr.), the actual value due to CRSTMP reasons only falls within the deadband.



There has been a significant improvement of the adherence to ATFM slots at Bucharest/Baneasa (LRBS, 2015: 78.1% vs 2016: 95.1%). A slight deterioration of the compliance with ATFM slots has been observed at Bucharest/Otopeni (LROP) In comparison to 2015, the adherence dropped by 2% (2015: 93.8%, 2016: 91.8%).

### 5. Pre-departure Delay

The Airport Operator Data Flow has been established for Bucharest/Otopeni (LROP) in the course of 2015 and allows for an initial monitoring of pre-departure delay at LROP in 2016.

This data flow is not yet established for Bucharest/Baneasa (LRBS).

Pre-departure delay at LROP shows a seasonal behaviour with higher values in January, November and December in 2016.

						6.	Appen	dix								
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data												data t				
	AVG ARRIVAL ATFM DELAY				SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY				ELAY			
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bucharest/ Băneasa	LRBS	0.00	0.00				78.1%	95.1%				n/a	n/a			
Bucharest/ Otopeni	LROP	0.00	0.35				93.8%	91.8%				n/a	n/a			

### **ROMANIA: En-route charging zone**

### Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Romania ECZ represents 2.1% of the SES en-route ANS determined costs in 2016 ATSP: ROMATSA FAB: DANUBE FAB RON Exchange rate 2009: 1 EUR = 4.23303 RON National currency: 2. En-route DUC monitoring at Charging Zone level Romania: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 690 507 397 704 650 329 718 659 958 735 119 853 753 216 461 En-route costs (nominal RON) Inflation % 3.1% 126.9 130.7 134.4 138.2 141.9 Inflation index (100 in 2009) 543 963 841 538 937 162 534 681 066 532 030 334 530 795 951 Real en-route costs (RON2009) 4 219 063 4 317 155 Total en-route Service Units 4 012 887 4 117 019 4 441 542 Real en-route unit cost per Service Unit (RON2009) 135.55 130.90 126.73 123.24 119.51 32.02 30.92 29.94 29.11 28.23 Real en-route unit cost per Service Unit (EUR2009) Romania: Actual data from Reporting Tables 2016A 2018A 673 646 297 728 174 165 En-route costs (nominal RON) -0.4% Inflation % -1.1% 121.0 Inflation index (100 in 2009) 119.6 Real en-route costs (RON2009) 556 843 745 608 611 836 Total en-route Service Units 4 570 684 4 442 936 Real en-route unit cost per Service Unit (RON2009) 121.83 136.98 Real en-route unit cost per Service Unit (EUR2009) 28.78 32.36 Difference between Actuals and Planned 2018 2019 2017 2015 2016 -16 861 100 23 523 837 En-route costs (nominal RON) in value in % -2 4% 3.3% Inflation % -3.5 p.p. -4.1 p.p in p.p. in p.p. -6.0 p.p. Inflation index (100 in 2009) -11.1 p.p 12 879 904 69 674 674 Real en-route costs (RON2009) in value in % 2.4% 12.9% 557 797 325 917 Total en-route Service Units in value 13.9% 7.9% in % Real en-route unit cost per Service Unit (RON2009) in value -13.72 6.08 -10.1% 4.6% in % Real en-route unit cost per Service Unit (EUR2009) in value -3.24 1.44 -10.1% 4.6% 3. Focus on en-route at State/Charging Zone level 15% En-route unit cost In 2016, the actual en-route unit cost in real terms (136.98 RON2009 or 32.36 €2009) is +4.6% higher than planned in the PP (130.90 RON2009 or 30.92 €2009). The difference results from the combination of higher than planned TSUs (+7.9%) and significantly higher than planned en-route costs in real terms (+12.9%, or ■ Difference 10% between actual and determined 5% en-route costs No corrective measures are reported in the DANUBE FAB 2016 Monitoring Report. However, it indicates that (real terms) significant deviations from the inflation assumptions included in the Performance Plan [...] which contributed to the deterioration of inflation index and consequently the actual costs expressed in real terms (2009) 0% artificially increased by 12,9%". See also Note 1 at the end of this Report. 2016 2017 2018 2019 2015 15% The difference between actual and planned TSUs (+7.9%) falls outside the ±2% dead band, but does not 13.9% exceed the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting additional en-route revenues are therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP 10% Difference amounting to +4.6 M€2009. According to the additional information to June 2017 en-route reporting tables "the difference is due to the actual and 7.9% changes in the traffic flows of the zone following the closure of the Ukrainian airspace". It is noted that the planned total 5% selected in the PP are based on STATFOR February 2014 low TSU growth scenario for all years of service units RP2 at the time of PP adoption. According to the STATFOR February 2017 TSU base case forecast, the enroute TSUs for Romania are expected to remain just below the +10% threshold for the rest of RP2. 2015 2016 2017 2018 2019 En-route costs In nominal terms, actual en-route costs are +3.3% (+23.5 MRON) higher than planned. However, since the 50 actual inflation index is significantly lower than planned (-11.1 p.p.), actual en-route costs are +12.9% (+69.7 MRON2009 or +16.5 M€2009) higher when expressed in real terms 40 -10.1% 4.6% En-route DUC (PP The higher than planned en-route costs are driven by higher costs in real terms for all the reporting entities: 30 ROMATSA (+13.1%, or +15.6 M€2009) and the NSA/EUROCONTROL (+10.1%, or +0.9 M€2009). A detailed 2015-2019 32.02 30.92 29.94 29.11 28.23 analysis at ATSP level is provided in Box 12. 20 En-route unit costs (actual) Costs exempt from cost sharing are reported for a total amount of +0.6 M€2009 (+2.9 MRON in nominal 10 rms) comprising +0.4 M€2009 relating to pension costs and +0.1 M€2009 relating to the variation in

0

2015

2016

2017

2018

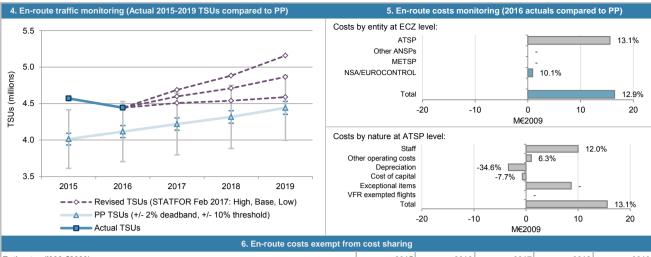
2019

EUROCONTROL costs. These costs will be eligible for carry-over (charged to airspace users) to the following

reference period(s), if deemed allowed by the European Commission

### **ROMANIA: En-route charging zone**

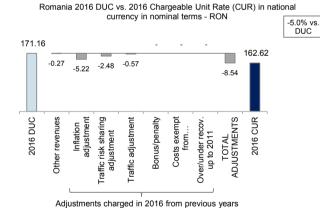
### Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	438			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهُ.	New cost item required by law	0	0			
	International agreements	27	128			
	ATSP	0	438			
entity	Other ANSP	0	0			
py e	METSP	0	0			
	NSA/EUROCONTROL	27	128			
Total costs ex	rempt from cost sharing	27	566			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

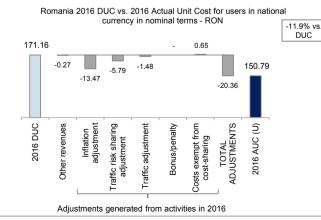
### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



The en-route unit rate charged to airspace users (CUR) in 2016 is 162.62 RON. This is -5.0% lower than the nominal DUC (171.16 RON). The difference between these two figures (-8.54 RON) relates to the inflation adjustment (-5.22 RON), which reflects the impact of a lower than planned inflation index for the year 2014, the traffic risk sharing adjustment (-2.48 RON) and the traffic adjustment (-0.57 RON), which reflect the impact of higher than planned TSUs for the year 2014. These adjustments were carried-over to reduce the costs charged to airspace users in 2016.

These costs and adjustments are divided by the  ${f forecast}$  TSUs for 2016 as laid out in the performance plan.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities in 2016 (150.79 RON) is -11.9% (-20.36 RON) lower than the nominal DUC (171.16 RON). The most important factors contributing to this difference are: the inflation adjustment (-13.47 RON), which reflects the impact of significantly lower than planned inflation index in 2016, the traffic risk sharing adjustment (-5.79 RON) and the traffic adjustment (-1.48 RON), reflecting the impact of significantly higher than planned TSUs in 2016. Both over-recoveries will be carried-over to reduce the costs charged to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

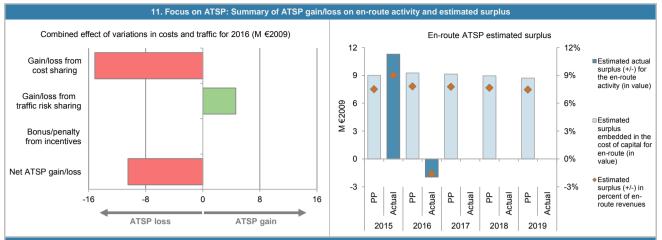
# **ROMANIA: En-route ATSP (ROMATSA)**

### Monitoring of en-route COST-EFFICIENCY for 2016

ost sharing ('000 €2009)	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	119 885	118 602			
actual costs for the ATSP	122 482	134 180			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-2 597	-15 579			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	438			
Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-2 597	-15 140			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	13.9%	7.9%			
Determined costs for the ATSP (PP) - based on actual inflation	119 127	122 737			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	5 242	4 633			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	2 644	-10 507			
10. Focus on ATSP: En-route ATS					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	136 694	137 931	134 293	130 340	125 8
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	136 694	137 931	134 293	130 340	125 8
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	9 008	9 275	9 140	8 960	87
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.6%	6.7%	6.8%	6.9%	6.9
Estimated surplus embedded in the cost of capital for en-route (in value)	9 008	9 275	9 140	8 960	8 7
Overall estimated surplus (+/-) for the en-route activity	9 008	9 275	9 140	8 960	8 7
Revenue/costs for the en-route activity	119 885	118 602	117 543	116 890	116 5
Estimated surplus (+/-) in percent of en-route revenues	7.5%	7.8%	7.8%	7.7%	7.5
Estimated ex-ante RoE pre-tax rate (in %)	6.6%	6.7%	6.8%	6.9%	6.9
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	131 269	127 296			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	131 269	127 296			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0.070	0			
Cost of capital pre-tax (in value)	8 651	8 560			
	0.0%	0.0%			
Average interest on debt (in %)	0.070	0			
• • • • • • • • • • • • • • • • • • • •		6.7%			
nterest on debt (in value)	6 6%				
nterest on debt (in value) Determined RoE pre-tax rate (in %)	6.6% 8 650	8 560			
nterest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	6.6% 8 650 2 644	8 560 -10 507			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	8 650				
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	8 650 2 644	-10 507			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Determined RoE pre-tax rate (in %)  Powerall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	8 650 2 644 11 294	-10 507 <b>-1 947</b>			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Diverall estimated surplus (+/-) for the en-route activity Revenue/costs for the en-route activity Estimated surplus (+/-) in percent of en-route revenues Estimated ex-post RoE pre-tax rate (in %)	8 650 2 644 11 294 125 126	-10 507 -1 947 123 673			

### **ROMANIA: En-route ATSP (ROMATSA)**

### Monitoring of en-route COST-EFFICIENCY for 2016



### 12. Focus on en-route ATSP: General conclusions

### Actual 2016 ROMATSA en-route costs vs. PP

In 2016, ROMATSA actual en-route costs in real terms are +13.1% (+15.6 M€2009) higher than planned. It is noted that the costs are also higher than planned in nominal terms (+3.5%, or +23.2 MRON). This results from the combination of:

- higher staff costs (+12.0%, or +10.0 M€2009);
- higher other operating costs (+6.3%, or +1.0 M€2009), although it is noted that actual other operating costs are lower than planned in nominal terms (-2.8%, or -2.5 MRON);
- lower depreciation costs (-34.6%, or -3.4 M€2009). Based on the information provided in the DANUBE FAB Monitoring Report 2016, the actual capex for 2016 in nominal terms is significantly lower (-54.3%) than planned in PP;
- lower cost of capital (-7.7%, or -0.7 M€2009), resulting from lower than planned asset base; and,
- exceptional costs (8.7 M€2009 in real or 44.0 MRON in nominal terms).

No drivers underlying the deviation of actual costs for 2016 outlined above are provided in the additional information to June 2017 en-route reporting tables or the DANUBE FAB 2016 Monitoring Report. Similarly, no description is provided on the nature of the actual exceptional costs (44.0 MRON). It is noted, that these costs were reported to result from "increase in the provisions for employee benefits" in the last years' submission of en-route reporting tables (June and November 2016).

### ROMATSA net gain/loss on en-route activity in 2016

As shown in Box 9, ROMATSA generated a net loss of -10.5 M€2009 on the en-route activity. This is a combination of two elements:

- a loss of -15.1 M€2009 arising from the cost sharing mechanism; and,
- a gain of +4.6 M€2009 arising from the traffic risk sharing mechanism.

The loss from cost-sharing mentioned above (-15.1 M€2009) includes amounts reported by ROMATSA for costs exempt from cost-sharing (+0.4 M€2009). Should these costs not be deemed eliqible by the European Commission, ROMATSA would incur a net loss of -11.0 M€2009 for the en-route activity in 2016.

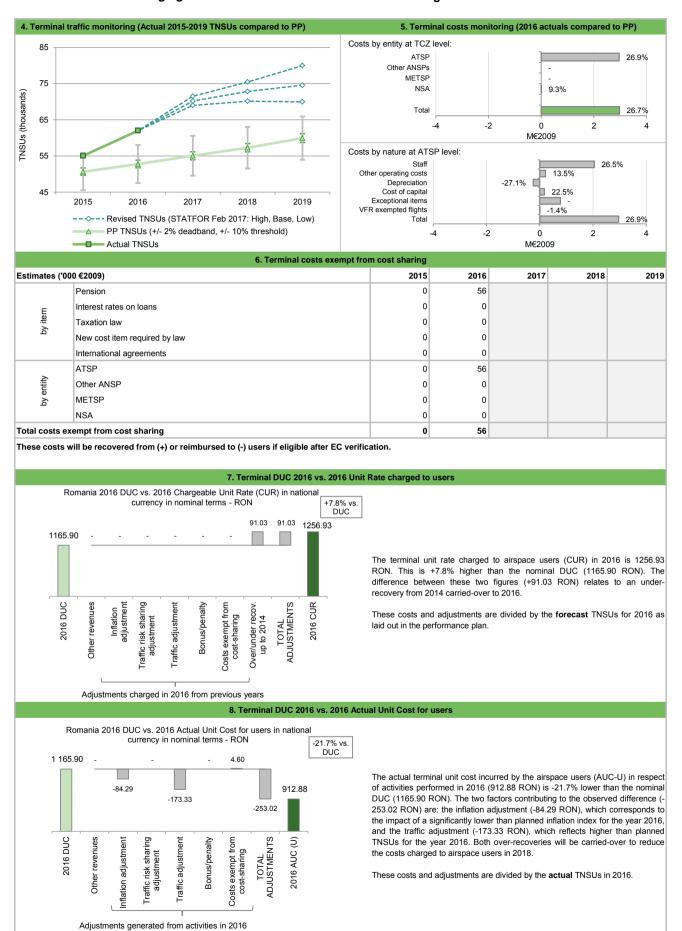
### ROMATSA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-10.5 M€2009) and the surplus embedded in the actual cost of capital (+8.6 M€2009) amounts to an overall loss of -1.9 M€2009 (1.6% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is negative (-1.5%). This indicates that the part of surplus embedded in the cost of capital through the RoE included in the PP (+6.7%) was not sufficient to compensate for the losses arising from the cost sharing mechanism due to higher than planned en-route cost for ROMATSA.

# **ROMANIA: Terminal charging zone**

1. Contex	tual economic information: term	inal air nav	rigation	n services			
· Romania TCZ represents 1.0% of the SES terminal ANS de	termined costs in 2016	· Is this TO	CZ app	lying traffic risk	sharing?	No	)
· ATSP: ROMATSA	١	· Airports v	with fe	wer than 70,00	0 IFRs ATMs:	•	
· National currency: RON		· Airports v	with be	tween 70,000 a	and 225,000 IFR	s ATMs:	
· Number of airports in charging zone in 2016: 2,	of which:	· Airports v	with mo	ore than 225,00	00 IFRs ATMs:	(	)
2	2. Terminal DUC monitoring at Ch	narging Zon	ne leve	H			
Romania: Data from RP2 Performance Plan		20	15D	2016D	2017D	2018D	2019D
Terminal costs (nominal RON)		57 805	814	61 551 138	65 441 925	67 976 072	69 682 160
Inflation %		3	3.1%	3.0%	2.8%	2.8%	2.7%
Inflation index (100 in 2009)		12	26.9	130.7	134.4	138.2	141.9
Real terminal costs (RON2009)		45 537	923	47 076 109	48 688 615	49 196 511	49 105 417
Total terminal Service Units		50	670	52 793	55 069	57 299	59 938
Real terminal unit cost per Service Unit (RON2009)		898	8.72	891.71	884.14	858.60	819.28
Real terminal unit cost per Service Unit (EUR2009)		212	2.31	210.66	208.87	202.83	193.54
Romania: Actual data from Reporting Tables		20	15A	2016A	2017A	2018A	2019A
Terminal costs (nominal RON)		61 953	225	71 379 012			
Inflation %		-0	.4%	-1.1%			
Inflation index (100 in 2009)		12	21.0	119.6			
Real terminal costs (RON2009)		51 211	245	59 658 958			
Total terminal Service Units			050	62 012			
Real terminal unit cost per Service Unit (RON2009)			0.27	962.05			
Real terminal unit cost per Service Unit (EUR2009)			9.77	227.27			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal RON)	in value	4 147		9 827 874	2017	2010	2019
Terrilliai costs (nominai reory)	in %		.2%	16.0%			
Inflation 0/							
Inflation %	in p.p.	-3.5		-4.1 p.p.			
Inflation index (100 in 2009)	in p.p.	-6.0		-11.1 p.p.			
Real terminal costs (RON2009)	in value	5 673		12 582 849			
	in %		2.5%	26.7%			
Total terminal Service Units	in value		380	9 219			
	in %	8	3.6%	17.5%			
Real terminal unit cost per Service Unit (RON2009)	in value	31	1.55	70.34			
	in %	3	3.5%	7.9%			
Real terminal unit cost per Service Unit (EUR2009)	in value	7	7.45	16.62			
	in %		3.5%	7.9%			
3. Focus on terminal at State/Chargin	-	30%					
This analysis focuses on Romanian Terminal Charging Zone (TCZ) (LROP) and Bucuresti / Baneasa-Aurel Vlaicu (LRBS) airports.	comprising Bucuresti / Henri Coanda	20% -		26.7%			■ Difference between
Terminal unit cost In 2016, the actual terminal unit cost in real terms (962.05 RON2009 planned in the PP (891.71 RON2009 or 210.66 €2009). This difference			12.5%				actual and determined terminal
planned TNSUs (+17.5%), which were more than compensated by costs in real terms (+12.6 RON2009 or +3.0 M€2009).	+26.7%, higher than planned terminal						costs (real terms)
, , , , , , , , , , , , , , , , , , ,	anian Daniah Hawanan ikindiankan khak	0%	0045	2040		+	
No corrective measures are reported in the DANUBE FAB 2016 Monit "significant deviations from the inflation assumptions included in the P			2015	2016	2017 20	118 2019	
to the deterioration of inflation index and consequently the actual artificially increased by 26,7%". See also Note 1 at the end of this Rep		20%					
	ort.	15% -		17.5%			
Terminal service units The traffic risk sharing mechanism does not apply to Romania TC.	Z. The difference between actual and						□ Difference between
planned TNSUs (+17.5%) generates a gain of terminal revenues (+9.7	MRON2009) which will be carried-over	10%					actual and planned
and reimbursed to the airspace users in 2018. Based on the STATF scenario, Romania TNSUs are expected to significantly exceed the			8.6%				terminal service units
remainder of RP2. It should be noted that the forecast TNSUs select							Service drints
STATFOR February 2014 <u>base</u> case TNSU growth scenario at the time	or PP adoption.	0%	2015	2016	2017 20	118 2019	-
Terminal costs In nominal terms, the actual terminal costs are +16.0% (+9.8 MRON	) higher than planned. However, since		2015	2010	2017 20	2019	
the actual inflation index is lower than planned (-11.1 p.p.), actu		250 -	3.5%	7.9%			
MRON2009 or +3.0 M€2009) above plans when expressed in real term	S	6002	- 1	6 27	_		■Terminal
The deviation between 2016 actual and planned terminal costs in rea		1.50 - 1	212.31	210.66	208.87	193.54	DUC (PP, 2015-2019)
ROMATSA (+26.9%, or +3.0 M€2009), whereas NSA costs are slightly terms (+9.3%, or +0.01 M€2009), but is in line with the plan when e		0	.,	64	2 2	190	
analysis at ATSP level is provided in Box 12.	p	5 "					Terminal unit costs
Costs exempt from cost-sharing for Romania TCZ are reported for an	amount of +0.1M€2009 (+0.3 MRON in	50 -					(actual)
nominal terms) relating to pension costs. These costs will be eligib	le for carry-over (charged to airspace		2015	2016	2017 20	118 2019	-
users) to the following reference period(s), if deemed allowed by the E	Jiopean Commission.		2010	2010	2017 20	2010	

### **ROMANIA: Terminal charging zone**

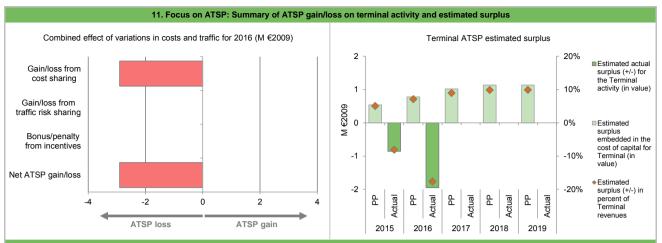


# ROMANIA: Terminal ATSP (ROMATSA)

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	10 641	11 005			
Actual costs for the ATSP	11 975	13 966			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-1 334	-2 962			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	56			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-1 334	-2 905			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable	2010	20.0	2011	2010	
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2017	2010	201
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-1 334	-2 905			
10. Focus on ATSP: Terminal ATSP	estimated surp	olus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	7 869	10 850	13 805	15 203	15 15
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	7 869	10 850	13 805	15 203	15 15
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	o	0	0	0	
Cost of capital pre-tax (in value)	538	780	1 018	1 134	1 13
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.8%	7.2%	7.4%	7.5%	7.5
Estimated surplus embedded in the cost of capital for terminal (in value)	538	780	1 018	1 134	1 13
Overall estimated surplus (+/-) for the terminal activity	538	780	1 018	1 134	1 13
Revenue/costs for the terminal activity	10 641	11 005	11 386	11 506	11 48
Estimated surplus (+/-) in percent of terminal revenues	5.1%	7.1%	8.9%	9.9%	9.9
Estimated ex-ante RoE pre-tax rate (in %)	6.8%	7.2%	7.4%	7.5%	7.5
γ , , ,					
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	6 945	13 292			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	6 945	13 292			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	474	955			
Average interest on debt (in %)	0.0%	0.0%			
	0.070	0.070			
nterest on debt (in value)	6.8%	7.2%			
	0.070	955			
Determined RoE pre-tax rate (in %)	475				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	475 -1 334	-2 905			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	-1 334	-2 905 -1 950			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	-1 334 <b>-860</b>	-1 950			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	-1 334 -860 10 641	-1 950 11 061			
Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	-1 334 <b>-860</b>	-1 950			

### **ROMANIA: Terminal ATSP (ROMATSA)**

### Monitoring of terminal COST-EFFICIENCY for 2016



### 12. Focus on terminal ATSP: General conclusions

### Actual 2016 ROMATSA terminal costs in TCZ vs. PP

ROMATSA 2016 actual terminal costs in TCZ are +26.9% (+3.0 M€2009 or +12.5 MRON2009) higher, in real terms, than planned in the PP for 2016. The difference results from the combination of:

- significantly higher staff costs (+26.5%, or +2.0 M€2009)
- higher other operating costs (+13.5%, or +0.2 M€2009);
- lower depreciation costs (-27.1%, or -0.2 M€2009);
- higher cost of capital (+22.5%, or +0.2 M€2009), resulting from higher than planned total asset base; and,
- exceptional costs (0.8 M€2009 or 3.9 MRON in nominal terms).

No drivers underlying the deviation of actual costs for 2016 outlined above are provided in the June 2017 additional information to the terminal reporting tables or the DANUBE FAB 2016 Monitoring Report. Similarly, no description is provided on the nature of the actual exceptional costs (3.9 MRON).

### ROMATSA 2016 net gain/loss on terminal activity in TCZ

As shown in Box 9, ROMATSA generated a loss of -2.9 M€2009 in 2016 from the terminal activity in the TCZ as a result of the cost sharing mechanism. This is a second year in a row for ROMATSA to generate a net loss, following a loss of -1.3 M€2009 in 2015.

The loss from cost-sharing mentioned above (-2.9 M€2009) includes amounts reported by ROMATSA for costs exempt from cost-sharing (+0.1 M€2009). Should these costs not be deemed eligible by the European Commission, ROMATSA would incur a net loss of -3.0 M€2009 for terminal activity in 2016.

### ROMATSA 2015 overall estimated surplus for the terminal activity in TCZ

Ex-post, the overall estimated surplus taking into account the loss from the terminal activity in the Romanian TCZ (-2.9 M€2009) and the surplus embedded in the cost of capital (+1.0 M€2009) amounts to -2.0 M€2009 (17.6% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is negative (-14.7%). This indicates that the part of surplus embedded in the cost of capital through the RoE included in the PP (+7.2%) was not sufficient to compensate for the losses arising from the cost sharing mechanism due to higher than planned terminal costs for ROMATSA.

### **ROMANIA: Gate-to-gate**

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Romania: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			128 504 603	127 317 114	126 311 665	125 685 463	125 393 855
Real terminal costs (EUR2009)			10 757 760	11 121 138	11 502 072	11 622 056	11 600 536
Real gate-to-gate costs (EUR2009)			139 262 364	138 438 251	137 813 736	137 307 519	136 994 391
En-route share (%)			92.3%	92.0%	91.7%	91.5%	91.5%
Romania: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			131 547 318	143 776 878			
Real terminal costs (EUR2009)			12 098 011	14 093 677			
Real gate-to-gate costs (EUR2009)			143 645 330	157 870 555			
En-route share (%)			91.6%	91.1%			
Difference between Actuals and Planned (Actual	s vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		4 382 966	19 432 303			
	in %		3.1%	14.0%			
En-route share	in p.p.		-0.7%	-0.9%			
	2. Share of en-route and terminal in	gate-to	-gate actual c	osts (2016)			
In 2016 actual gate-to-gate ANS costs in real term	, ,		100%	3.0%	% % %	3.5%	2%
planned due for the fact that both en-route costs (+12.9%, or +16.5 M€2009) and terminal (+26.7% or +3.0 M€2009) are higher than foreseen in PP. It is also noted that actual gate-t ANS costs are +4.4% (+33.3 MRON) higher than planned in nominal terms.			%	15%	m m	œ ·	œ ·
		100%			400/		
The actual share of en-route in gate-to-gate ANS co	osts (91.1%) is slightly lower than plant	90%		1370	18%		
the PP for 2016 (92.0%).		80% 70%					
For ROMATSA, the estimated gate-to-gate econom	ic surplus in 2016 is negative (-3.9 ME						
2.9% of gate-to-gate ANS revenues) (see Boxes 1				85%			
level).		40%			82%		
		30%	%				
		20%					
		10%	o o				
		0%		2040	2047	2040	0046
			2015	2016	2017	2018	2019
			<b>=</b> 8	En-route ■Ter	minal		
3.Te	chnical notes on en-route and termin	nal info	rmation repor	ted by Romania	1		

### 3.Technical notes on en-route and terminal information reported by Romania

Note 1: Romania has submitted a request to the European Commission to revise their RP2 en-route cost-efficiency targets and terminal DUC for the years 2018 to 2019. The figures shown in this report reflect the adopted Performance Plan (EC Decision 2015/348 of 2 March 2015).

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

DK SE FAB

Version: 1.1

Date: 9 October 2017

### **DK-SE FAB**

### **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management								
			2015 Value	2016 Value	2017 Value	2018 Value	2019 Target	
Union-wide targets	at State level	For all MOs					С	
	at ANSP level	For Safety Culture MO					С	
		For all other MOs					D	
FAB level	States / Regulatory authorities	For all MOs	Α	Α				
	ANSPs	For Safety Culture MO	D	D				
	ANSPs	For all other MOs	С	С				

Application of the severity classification of the Risk Analysis Tool (RAT)								
Ground Score		2015	2016	2017	2018	2019		
		Value	Value	Target	Value	Target		
Union-wide targets	Separation Minima Infringements (SMIs)			>= 80%		100%		
	Runway Incursions (RIs)			>= 80%		100%		
FAB level	Separation Minima Infringements (SMIs)	67%	100%					
	Runway Incursions (RIs)	100%	100%					
Overall Score		2015	2016	2017	2018	2019		
	Overall Score		Value	Target	Target	Target		
Union-wide targets	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%		
	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%		
	ATM Specific Occurences (ATM-S)			>= 80%		100%		
FAB level	Separation Minima Infringements (SMIs)	57%	100%					
	Runway Incursions (RIs)	75%	100%					
	ATM Specific Occurences (ATM-S)	100%	100%					

### Observations

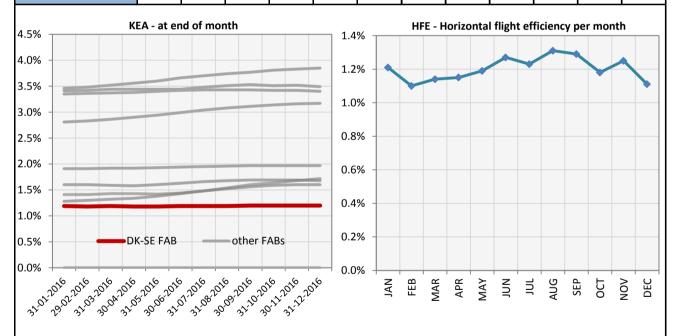
The lowest answer in each EoSM Component/area of the States is Level "A" in the Safety Promotion component which is below the 2019 EoSM target level. Safety Risk Management is already at the 2019 EoSM target level.

# **DK-SE FAB**

# **Monitoring of ENVIRONMENT for 2016**



ivionthly KEA and HFE evolution in 2016												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
KEA (at end of month)	1.19%	1.18%	1.19%	1.18%	1.18%	1.19%	1.19%	1.19%	1.20%	1.20%	1.20%	1.20%
HFE	1.21%	1.10%	1.14%	1.15%	1.19%	1.27%	1.23%	1.31%	1.29%	1.18%	1.25%	1.11%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

# **Observations**

NM proposed measures: Expand cross-border operations within Borealis project and in the future with FABEC.

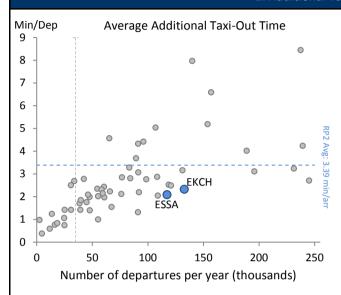
# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

DK-SE FAB is monitored for RP2 at the two main national airports: Copenhagen/ Kastrup and Stockholm/ Arlanda. Both airports have a fully implemented Airport Operator Data Flow and show very similar performance regarding additional times, with figures below the averages for airports under RP2 monitoring.

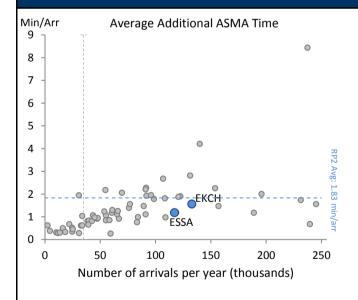
DK-SE FAB contributes remarkably to the airport-related ANS Capacity performance in Europe.

# 2. Additional Taxi-Out Time



The additional taxi-out times at both Copenhagen and Stockholm/Arlanda airports show, like in 2015, the best performance for airports with a yearly traffic between 230000 and 270000 flights.

# 3. Additional ASMA Time



The observed additional ASMA times at the airports within the DK-SE FAB range below the European average.

#### **DK-SE FAB**

# **Monitoring of CAPACITY for 2016**

	Minutes of ATFM en-route delay												
	2015	2016	2017	2018	2019	Observations							
FAB Reference Value	0.10	0.10	0.10	0.09	0.09								
FAB Target	0.10	0.10	0.10	0.09	0.09								
Actual performance	0.01	0.05											

# DK - SE FAB assessment of capacity performance

Nil provided in monitoring report

# Monitoring process for capacity performance

The en-route ATFM delay per flight is monitored during the reference period by using PRU web site Pan-European ANS Performance repository.

# **Application of Corrective Measures for Capacity**

None required

# **Capacity Planning**

The capacity planning is consistent with required performance.

# Assessment of capacity performance

It is noted that the DK SE FAB provided a positive contribution to the Union-wide en route capacity performance in 2016. The DK SE FAB is expected, by the Network Manager, to provide sufficient capacity to meet the requirements every year in RP2.

# **En route Capacity Incentive Scheme**

A FAB wide incentive scheme was applicable for en route capacity performance. The bonuses and penalties are as illustrated below.

	2015	2016	2017	2018	2019	
0,00	0,50%	0,50%	0,50%	0,50%	0,50%	
0,01	0,25%	0,25%	0,25%	0,25%	0,25%	
0,02						
0,03						
0,04						
0,05	Dead band	Dead band	Dead band	Dead band	Dead band	
0,06	Deda bana	Dedd Baria	Dedd barra			
0,07						
0,08						
0,09				Target	Target	
0,10	Target	Target	Target			
0,11						
0,12						
0,13				Dead band	Dead band	
0,14	Dead band	Dead band	Dead band			
0,15						
0,16						
0,17				-0,25%	-0,25%	
0,18				-0,50%	-0,50%	
0,19	-0,25%	-0,25%	-0,25%			
0,20	-0,50%	-0,50%	-0,50%			

# **Result of FAB Capacity Incentive Scheme**

The verified actual value of the FAB en route capacity performance was 0,05 minutes delay per flight which falls within the deadband of the FAB wide incentive scheme. Therefore, even though the FAB en route capacity performance was better than the FAB target, and provided a positive contribution to the Union-wide target, no bonus will be applicable to the ANSPs in the DK-SE FAB for 2016 performance.

The state of the s

# Update on Military dimension of the plan

#### Denmark:

FUA is fully implemented in Denmark thus it is very hard to increase the capacity further.

#### Sweden:

FUA has been implemented in Sweden since 1978, before the concept was defined on European level and the benefit is already achieved, therefore it is very hard to increase the capacity further. Sweden have an implemented extended FUA with the content that not limits the capacity.

In spite of the increase in amount of multinational military exercises in Swedish FIR there is still a limited impact on civil traffic flows.

# Observations on Military dimension of the plan

The update on the military dimension of the plan is welcomed.

# **Application of FUA**

#### Denmark:

FUA is fully implemented in Denmark thus it is very hard to increase the capacity further.

# Sweden:

FUA has been implemented in Sweden since 1978, before the concept was defined on European level and the benefit is already achieved, therefore it is very hard to increase the capacity further. Sweden have an implemented extended FUA with the content that not limits the capacity.

# **Observations of the Application of FUA**

The established FUA situation in both Sweden and Denmark is noted.

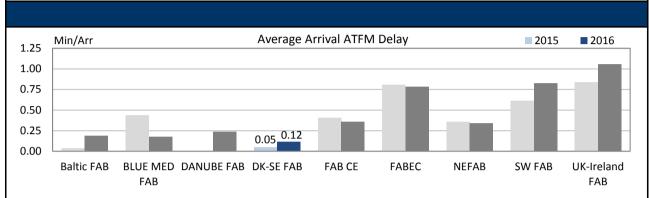
## Monitoring of Airports Contribution to CAPACITY for 2016

#### 1. Overview

DK-SE FAB contributes adequately to the airport-related ANS Capacity performance in Europe. The observed performance in 2015 and 2016 range within the best-in-class category.

The services at both airports, Copenhagen (EKCH) and Stockholm/Arlanda (ESSA) accrue an average arrival ATFM delay of 0.12 min/arr. in 2016. Equally both airports range above 95% in terms of ATFM slot adherence and accrue only negligible pre-departure delay.

Considering the level of traffic in Denmark and Sweden, DK-SE FAB certainly serves as a benchmark for airport-related ANS Capacity contributions across Europe at airports around and below a yearly number of movements below 225000 flights.



DK-SE FAB performance in terms of arrival ATFM delay deteriorated in 2016 (i.e. 0.12 min/arr.) in comparison with 2015 (i.e. 0.05 min/arr.). Given the level of air traffic observed at both airports and associated weather conditions, the achieved performance can be considered as best-in-class.

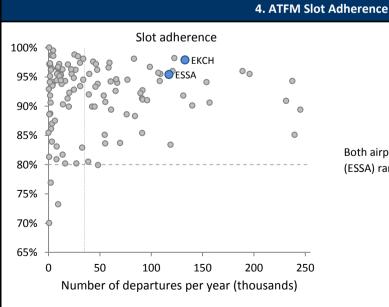
#### 3. Arrival ATFM Delay – National Targets and Incentive Schemes

The DK-SE FAB performance plan sets a national target on arrival ATFM delay for each of the states with a breakdown per airport for each of the years of the reference period. For both states, the national target on arrival ATFM delay is consistent with the observed historical performance.

The Danish target is challenging setting the target value at 50% of the historical performance.

Sweden sets an upper bound in line with the maximum of arrival ATFM delay observed throughout the recent years.

The DK-SE FAB performance plan presents no incentive schemes for the national targets on arrival ATFM delay. A reference is provided in the supporting documentation that the establishment of an incentive scheme for terminal ANS may be reviewed in 2017.



Both airports, Copenhagen (EKCH) and Stockholm/Arlanda (ESSA) range above 95% compliance with the ATFM slot.

# 5. Pre-departure Delay

There is only a negligible share of pre-departure delay accrued within DK-SE FAB in 2015 and 2016.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Denmark

Version: 1.1

Date: 9 October 2017

# **DENMARK**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management													
Score Safety Policy Safety Risk Safety Safety Safety Culture Management Assurance Promotion Safety Culture Safe													
State level	46	В	С	В	Α	В							
NAVIAIR	NAVIAIR 88 D E D C D												

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	CA	AA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	4	5
Legal/Judiciary	5	2
Occurrence reporting and Investigation	2	0
TOTAL	11	7
NAVIAIR	Number of que	stions answered
INAVIAIR	YES	NO
Policy and its implementation	9	4
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	17	7

# **Observations**

One out of the four reviewed EoSM Components/areas of the State is at the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

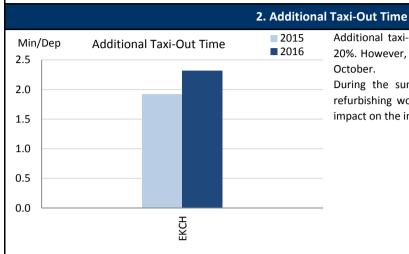
Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 5 are below Level C.

#### **DENMARK**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

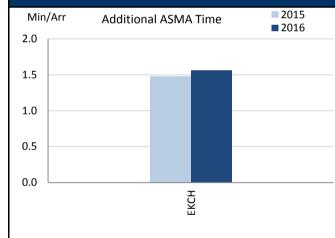
Denmark only has Copenhagen/ Kastrup (EKCH) airport subject to RP2 monitoring for which the APDF is successfully established. The ANS Environment performance at EKCH is one of the best in class for airports with a yearly traffic of around 265000 flights.



Additional taxi-out times in Copenhagen have increased around 20%. However, this increase is only observed in January, June and October.

During the summer and in October several maintenance and refurbishing works took place on the taxiway system, with little impact on the indicator.

# 3. Additional ASMA Time



Additional times in the terminal area are kept around the 1.5 min/arr. in 2016. The main increase is observed in October, when the runway closure associated to the works on the taxiway system took place.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME		ADDITIONAL ASMA TIME						
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	<u> </u>	2019		
Copenhagen/ Kastrup	EKCH	1.92	2.32				1.48	1.56					

## **Monitoring of CAPACITY for 2016**

#### **DENMARK**

	En route Capacity incentive scheme											
2015 2016 2017 2018 2019 Observations												
National Capacity target	N/A	N/A	N/A	N/A	N/A	FAB wide incentive scheme in place.						
Deadband +/-												
Actual performance	0.00	0.00										

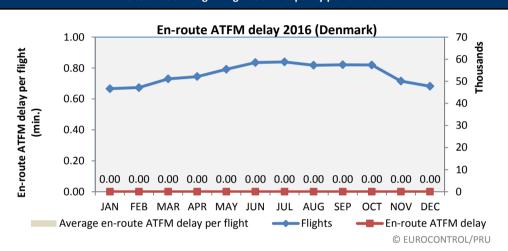
#### National capacity incentive scheme

Not applicable

# Compliance issues relating to national capacity incentive scheme

Not applicable

# Observations regarding national capacity performance



	En-route ATFM delay per flight (Denmark)											
2008	2008 2009 2010 2011 2012 2013 2014 2015 2016											
1.91	1.91 0.02 0.02 0.01 0.00 0.00 0.00 0.00 0.0											

Denmark continues to provide excellent en route capacity performance in 2016.

# **Planning and Effective Use of CDRs**

No data was provided at national (or FAB) level. Instead Denmark reported that "Routing via CDR is expected to be decreasing due to free route airspace implementation."

# **Observations on Planning and effective Use of CDRs**

It is noted that Denmark, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 24%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 8% Procedure 3 is not applicable within the State.

# **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **DENMARK**

## **Monitoring of Airports Contribution to CAPACITY for 2016**

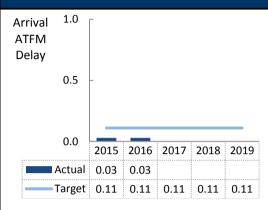
#### 1. Overview

In Denmark, ANS at Copenhagen (EKCH) airport are subject to RP2. The actual performance observed in 2015 and 2016 fully meets the established national target on arrival ATFM delay.

The local performance is amongst the best-in-class and shows no capacity-related constraints.

Denmark adequately contributes to the DK-SE FAB and European ANS Capacity performance.





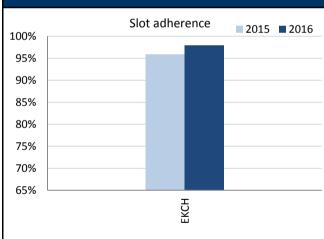
The actual performance in terms of arrival ATFM delay at Copenhagen/Kastrup (EKCH) remained constant throughout the last 2 years. The achieved performance fully meets the national target.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Denmark established a challenging national target on arrival ATFM delay at the level of approximately 50% of the average performance observed throughout the years preceding RP2.

No incentive scheme is established. A reference is provided in the supporting documentation that the establishment of an incentive scheme for terminal ANS may be reviewed in 2017.

# 4. ATFM Slot Adherence



The compliance with the ATFM slots increased in 2016 by 2% and reaches 97.9%. This best-in-class performance adds positively to the predictability in the network.

# 5. Pre-departure Delay

Despite the doubling of the pre-departure delay (2015: 0.03 min/dep. vs 2016: 0.07 min/dep.), Copenhagen/Kastrup (EKCH) shows only a negligible share of pre-departure delay compared to other European airports.

Most of the departure is accrued during January and February.

# 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	ICAO	AVG /	ARRIV	AL ATF	M DEI	_AY		SLOT AI	DHEREN	ICE		AVG	PRE-DI	PART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Copenhagen/ Kastrup	EKCH	0.03	0.03				95.9%	97.9%				0.03	0.07			

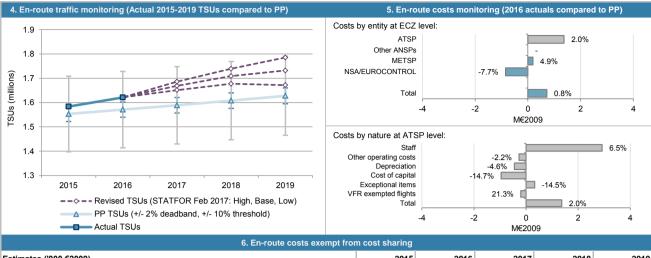
# **DENMARK: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016

	1. Contextual economic information: en-re	oute air r	navigatio	on services			
Denmark ECZ represents 1.4% of the SES en	route ANS determined costs in 2016						
· ATSP: NAVIAIR							
· FAB: DK-SE FAB							
National currency: DKK	Exchange rate 2009: 1 EUR = 7.44337 DKK						
	2. En-route DUC monitoring at C	harging 2	Zone lev	/el			
Denmark: Data from RP2 Performance Plan	(EC Decision 2015/348 of 2 March 2015)		2015D	2016D	2017D	2018D	2019D
En-route costs (nominal DKK)	(20 200101011 20 10/04-0 01 2 Illian 011 20 10)		72 134	724 495 393	735 983 926	749 032 040	750 157 741
Inflation %		1200	1.8%	2.2%	2.2%	2.2%	2.2%
Inflation index (100 in 2009)			111.6	114.1	116.6	119.1	121.8
Real en-route costs (DKK2009)		651 2	63 654	635 160 606	631 342 985	628 704 443	616 095 213
Total en-route Service Units			53 000	1 571 000	1 589 000	1 608 000	1 628 000
Real en-route unit cost per Service Unit (DKK	(2009)		419.36	404.30	397.32	390.99	378.44
Real en-route unit cost per Service Unit (EUR	•		56.34	54.32	53.38	52.53	50.84
Denmark: Actual data from Reporting Tables	·		2015A	2016A	2017A	2018A	2019A
En-route costs (nominal DKK)		1	45 995	695 318 991	2017A	2010A	2013/
Inflation %		7133	0.2%	0.0%			
			108.6	108.6			
Inflation index (100 in 2009)		662.8	30 597	640 513 192			
Real en-route costs (DKK2009)  Total en-route Service Units			83 445	1 621 145			
	(2000)		418.60	395.10			
Real en-route unit cost per Service Unit (DKK Real en-route unit cost per Service Unit (EUR	,		56.24	53.08			
Difference between Actuals and Planned	22009)		2015	2016	2017	2018	2019
	in value	7 3	26 139	-29 176 402	2017	2010	2019
En-route costs (nominal DKK)			-1.0%	-4.0%			
Inflation (/	in %						
Inflation %	in p.p.		1.6 p.p.	-2.2 p.p.			
Inflation index (100 in 2009)	in p.p.		3.1 p.p. 66 943	-5.5 p.p.			
Real en-route costs (DKK2009)	in value	113	1.8%	5 352 586 0.8%			
T. 4.1	in %						
Total en-route Service Units	in value		30 445	50 145			
	in %		2.0%	3.2%			
Real en-route unit cost per Service Unit (DKK	,		-0.76	-9.20			
	in %		-0.2%	-2.3%			
Real en-route unit cost per Service Unit (EUR			-0.10	-1.24			
2 Facus on an valida et S	in %		-0.2%	-2.3%			
3. Focus on en-route at S	state/Charging Zone level	4%					
In 2016, the actual en-route unit cost in real to planned en-route DUC target (54.32 €2009). Thigher than planned TSUs (+3.2%) and higher the M€2009), although in nominal terms the costs costs section below).	This difference results from the combination of than planned real en-route costs (+0.8%, or +0.7	2%	1.89	_			Difference between actual and determined en-route costs (real terms)
En-route service units		0%		0.8%			
The difference between actual and planned TS within the ±10% alert threshold foreseen in the tr	,		201	5 2016	2017 20	118 2019	
of en-route revenues is therefore shared betwee latter retaining +1.7 M€2009.	en airspace users and the ATSP (NAVIAIR), the	4%					
The TSUs forecast underpinning the adopted February 2014 low case forecast scenario. Co	onsidering the latest STATFOR February 2017			3.2%			□ Difference between
TSUs forecasts, it appears that actual TSUs are of RP2.	likely to remain higher than planned for the rest	2%	2.00	%			actual and planned total
OF IN 2.		1%		70			service units
En-route costs							
In nominal terms, the 2016 actual en-route costs the actual inflation and the resulting 2016 inflation the 2016 actual en-route costs are +0.8% higher	on index is much lower than planned (-5.5 p.p.),		201	5 2016	2017 20	18 2019	
The higher than planned en-route costs in real	terms are driven by higher costs for the ATSP-						
NAVIAIR (+2.0%, or +1.4 M€2009) and MET NSA/EUROCONTROL costs are lower than pla			-0.29	·-2.3%			□ En routo
the main contributor to the en-route cost base,	, , , ,	E E	45	32 8	89 89		DUC (PP,
box 12.		it cost,	- 26.3	56.24 54.32 53.08	53.38	50.84	2015-2019)
Costs exempt from cost-sharing are reported for lower than planned EUROCONTROL costs.	This amount will be eligible for carry-over		-				En-route unit costs (actual)
(reimbursed to airspace users) to the following European Commission.	reterence period(s), if deemed allowed by the	0	201	5 2016	2017 20	018 2019	-
			201	2010		2010	

#### **DENMARK: En-route charging zone**

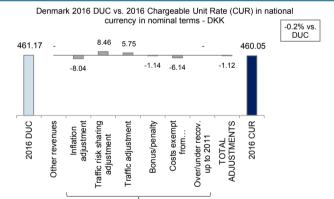
# Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
۵	New cost item required by law	0	0			
	International agreements	-3	-359			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	-3	-359			
Total costs ex	empt from cost sharing	-3	-359			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

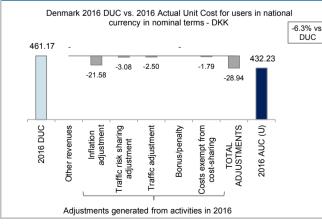
# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 460.05 DKK, which is slightly lower (-0.2%) than the nominal DUC (461.17 DKK). The difference between these two figures (-1.12 DKK) relates to the traffic risk sharing adjustment (+8.46 DKK) and traffic adjustment (+5.75 DKK), which are counterbalanced by the inflation adjustment (-8.04 DKK) and cost exempt from cost sharing (-6.14 DKK). It is noted that, according to additional information (3.d), NAVIAIR is reimbursing an amount (-1.14 DKK) corresponding to write-off of under recoveries prior to RP1, which is recorded under line 3.7 Bonus/penalty in the reporting tables.

These costs and adjustments are divided by the 2016 forecast TSUs.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



Adjustments charged in 2016 from previous years

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (432.23 DKK) is -6.3% (or -28.94 DKK) lower than the nominal DUC (461.17 DKK). The main driver for this difference is the inflation adjustment (-21.58 DKK), which reflects a much lower than planned inflation in 2016 to be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

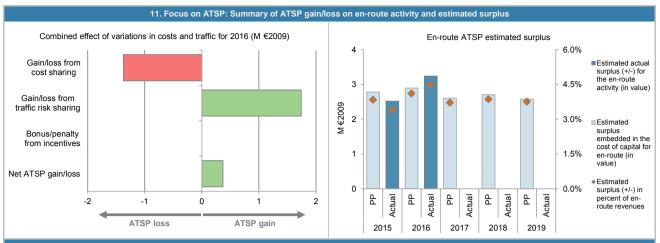
# **DENMARK: En-route ATSP (NAVIAIR)**

# Monitoring of en-route COST-EFFICIENCY for 2016

9. Focus on AISP	: Net ATSP gain/loss	s on en-route ac	tivity			
Cost sharing ('000 €2009)		2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation		72 364	70 391		_0.0	
Actual costs for the ATSP		74 365	71 764			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP		-2 001	-1 373			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed	to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	10 (-) 43013	-2 001	-1 373			
Fraffic risk sharing ('000 €2009)		2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %		2.0%	3.2%	2017	2010	20
Determined costs for the ATSP (PP) - based on actual inflation		74 399	73 963			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sha	ring	1 459	1 744			
ncentives ('000 €2009)	iiiig	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bo	nus/penalty)	190	0		_0.0	
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	*see Note 1	-353	371			
10. Focus on AT	SP: En-route ATSP	estimated surplu	ıs *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on	the information provided in the					
TSP estimated surplus ('000 €2009) from RP2 Performance Plan		2015P	2016P	2017P	2018P	201
otal asset base		162 405	160 889	159 999	160 494	160 8
stimated proportion of financing through equity (in %)		34.2%	36.0%	32.6%	33.7%	32.0
stimated proportion of financing through equity (in value)		55 546	57 849	52 092	54 147	51 5
stimated proportion of financing through debt (in %)		65.8%	64.0%	67.4%	66.3%	68.0
stimated proportion of financing through debt (in value)		106 859	103 040	107 907	106 347	109 2
Cost of capital pre-tax (in value)		7 372	6 499	6 273	6 004	5 7
verage interest on debt (in %)		4.3%	3.5%	3.4%	3.1%	2.9
nterest on debt (in value)		4 595	3 606	3 669	3 297	3 1
Determined RoE pre-tax rate (in %)		5.0%	5.0%	5.0%	5.0%	5.0
stimated surplus embedded in the cost of capital for en-route (in value)	*see Note 2	2 777	2 892	2 605	2 707	2.5
overall estimated surplus (+/-) for the en-route activity	*see Note 2	2 777	2 892	2 605	2 707	2 5
Revenue/costs for the en-route activity		72 364	70 391	70 121	70 039	68 6
Estimated surplus (+/-) in percent of en-route revenues		3.8%	4.1%	3.7%	3.9%	3.8
stimated ex-ante RoE pre-tax rate (in %)		5.0%	5.0%	5.0%	5.0%	5.0
TSP estimated surplus ('000 €2009) based on actual data from Report	ing Tables	2015A	2016A	2017A	2018A	201
otal asset base		150 659	149 569			
stimated proportion of financing through equity (in %)		38.1%	38.3%			
stimated proportion of financing through equity (in value)		57 412	57 340			
stimated proportion of financing through debt (in %)		61.9%	61.7%			
		93 247	92 229			
stimated proportion of financing through debt (in value)			5 542			
		7 067	0 0 1.2			
cost of capital pre-tax (in value)		7 067 4.5%	2.9%			
Cost of capital pre-tax (in value)  average interest on debt (in %)						
Cost of capital pre-tax (in value)  average interest on debt (in %)  atterest on debt (in value)		4.5%	2.9%			
cost of capital pre-tax (in value)  everage interest on debt (in %)  eterest on debt (in value)  etermined RoE pre-tax rate (in %)	*see Note 2	4.5% 4 196 5.0% 2 871	2.9% 2 675 5.0% 2 867			
cost of capital pre-tax (in value) everage interest on debt (in %) eterest on debt (in value) etermined RoE pre-tax rate (in %) estimated surplus embedded in the cost of capital for en-route (in value)	*see Note 2	4.5% 4 196 5.0%	2.9% 2 675 5.0%			
cost of capital pre-tax (in value) everage interest on debt (in %) enterest on debt (in value) eletermined RoE pre-tax rate (in %) estimated surplus embedded in the cost of capital for en-route (in value) let ATSP gain(+)/loss(-) on en-route activity	*see Note 2 *see Notes 1-2	4.5% 4 196 5.0% 2 871	2.9% 2 675 5.0% 2 867			
Cost of capital pre-tax (in value)  average interest on debt (in %)  nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Idet ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity		4.5% 4 196 5.0% 2 871 -353	2.9% 2 675 5.0% 2 867 371			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Everall estimated surplus (+/-) for the en-route activity  Everage Costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues		4.5% 4 196 5.0% 2 871 -353 <b>2 518</b>	2.9% 2 675 5.0% 2 867 371 3 238			

#### **DENMARK: En-route ATSP (NAVIAIR)**

### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 NAVIAIR en-route costs vs. PP

In 2016, NAVIAIR actual en-route costs, in real terms, are +2.0% (+1.4 M€2009) higher than planned. Based on the June 2017 Reporting Tables, this results from the combination of:

- Higher than planned staff costs in real terms (+6.5%, or +2.9 M€2009). However, as highlighted in box 3, the lower than planned inflation index (-5.5 p.p.) is an important factor affecting the comparison in real terms. In nominal terms, the staff costs for NAVIAIR are (+1.4%) higher than planned, reported to be due to "Increased staff costs because of provisions made due to the "Savings programme 2016" and a general increase in wages due to seniority and collective agreements. A part of the difference is offset by received Funding to EU-projects."
- Lower than planned other operating costs (-2.2%, or -0.3 M€2009), reported to be mainly due to "fewer other operating costs with regards to NUAC, and costs related to energy and buildings. Naviair also received Funding for EU-projects".
- Lower than planned depreciation costs (-4.6%, or -0.4 M€2009), "Lower depreciations is due to a lower level of investment than expected. Furthermore EU-funding received for projects implemented during RP1 and earlier."
- Lower cost of capital (-14.7%, or -1.0 M€2009), due to lower payment of interests to the State. "Late 2016 Naviair reduced the subordinated loan by 136.6 mDKK."
- Lower than planned revenue recorded as (negative) exceptional costs (-14.5%), resulting in actual costs in this category being +0.3 M€2009 higher than planned. This deviation is due to "lower investment activities than planned resulting in less capitalised work".

Through the compliance assessment of the en-route unit rate, clarifications have been sought on the rationale for netting-off staff costs, other operating costs and depreciation costs with EU-funding, which could impact on the cost risk sharing. See Note 1.

# NAVIAIR net gain/loss on en-route activity in 2016

As shown in box 9, NAVIAIR generated a net gain of +0.4 M€2009 on the en-route activity. This is a combination of two elements:

- a loss of -1.4 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +1.8 M€2009 arising from the traffic risk-sharing mechanism.

It is noted that "In 2016 the performance by the Danish/Swedish FAB does not qualify for a bonus nor a penalty to be reflected in the 2018 unit rate".

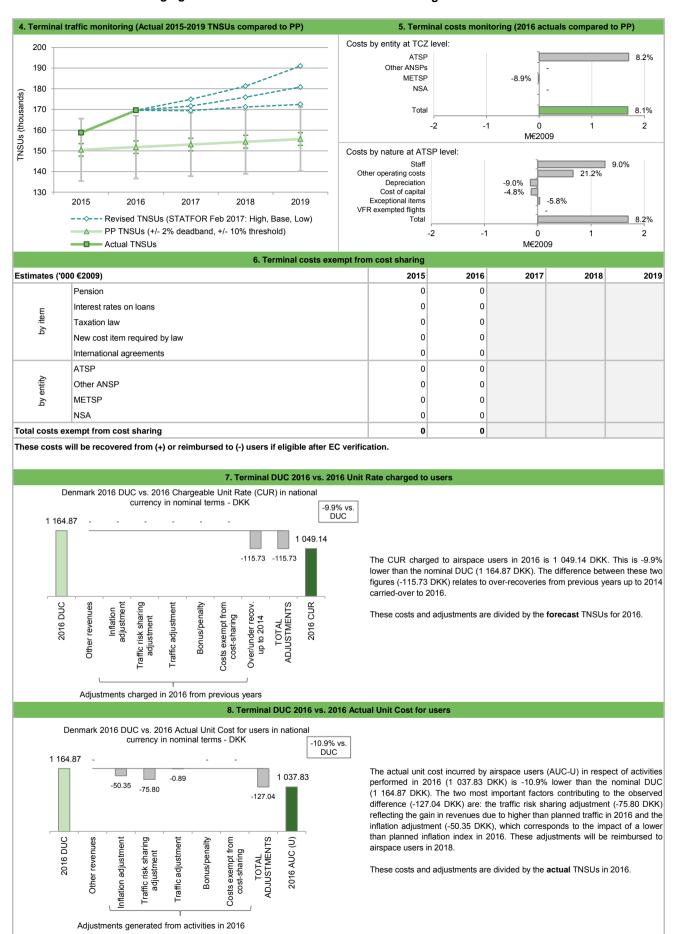
### NAVIAIR overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+0.4 M€2009) and the surplus embedded in the actual cost of capital (+2.9 M€2009) amounts to +3.2 M€2009 (4.5% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 5.6%, which is slightly higher than the 5.0% planned in the PP. See also Notes 1 and 2 at the end of this report.

# **DENMARK: Terminal charging zone**

1. Conte	extual economic information: term	inal	air na	vigatio	n services			
· Denmark TCZ represents 1.9% of the SES terminal ANS	determined costs in 2016	· Is	this T	CZ app	lying traffic risk	sharing?	Ye	S
· ATSP: NAVIAIR	ſ	. А	irports	with fe	wer than 70,00	0 IFRs ATMs:		0
· National currency: DKK		. А	irports	s with be	etween 70,000	and 225,000 IF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 1,	of which:	. А	irports	s with me	ore than 225,00	00 IFRs ATMs:		1
	2. Terminal DUC monitoring at Ch	nargi	ing Zo	ne leve	el			
Denmark: Data from RP2 Performance Plan			2	015D	2016D	2017D	2018D	2019
Terminal costs (nominal DKK)		1	80 63 <sup>-</sup>	1 201	176 790 835	179 242 261	183 226 026	186 756 637
Inflation %				1.8%	2.2%	2.2%	2.2%	2.2%
Inflation index (100 in 2009)			•	111.6	114.1	116.6	119.1	121.8
Real terminal costs (DKK2009)		10	61 842	2 132	154 991 426	153 757 902	153 791 841	153 380 900
Total terminal Service Units			150	0 479	151 768	153 069	154 381	155 704
Real terminal unit cost per Service Unit (DKK2009)			1 0	75.51	1 021.24	1 004.50	996.18	985.0
Real terminal unit cost per Service Unit (EUR2009)			14	44.49	137.20	134.95	133.83	132.34
Denmark: Actual data from Reporting Tables			2	015A	2016A	2017A	2018A	2019
Terminal costs (nominal DKK)		1	81 422	2 000	181 867 000			
Inflation %				0.2%	0.0%			
Inflation index (100 in 2009)				108.6	108.6			
Real terminal costs (DKK2009)		1	67 122	2 121	167 532 045			
Total terminal Service Units			158	8 800	169 561			
Real terminal unit cost per Service Unit (DKK2009)			1 0	52.41	988.03			
Real terminal unit cost per Service Unit (EUR2009)			14	41.39	132.74			
Difference between Actuals and Planned				2015	2016	2017	2018	2019
Terminal costs (nominal DKK)	in value		790	0 799	5 076 165			
,	in %			0.4%	2.9%			
Inflation %	in p.p.		-1.0	6 p.p.	-2.2 p.p.			
Inflation index (100 in 2009)	in p.p.			1 p.p.	-5.5 p.p.			
Real terminal costs (DKK2009)	in value			9 988	12 540 620			
real emiliar costs (Britzoos)	in %			3.3%	8.1%			
Total terminal Service Units	in value		8 321		17 793			
Total terrillial Service Offics	in %			5.5%	11.7%			
Real terminal unit cost per Service Unit (DKK2009)	in value			23.11	-33.20			
Treat terminal and cook per cervice of the (Distriction)	in %			2.1%	-3.3%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-		-3.10				
Real terminal unit cost per Service offit (LON2009)	in %				-4.46			
0 Facus on terminal at 04sts (01semi		H	12% ¬	2.1%	-3.3%			
3. Focus on terminal at State/Chargi This analysis focuses on Denmark Terminal Charging Zone	-		10% -					
airport for which Denmark decided to apply the traffic risk sha			8% -					■Difference
			6% -		8.1%			between actual and
Terminal unit cost In 2016, the actual terminal unit cost in real terms (132.74	2009) is -3.3% lower than planned							determined terminal
(137.20 €2009). This difference results from the combinate			4% -	3.3%				costs (real terms)
(+11.7%) and higher than planned terminal costs in real te +1.7 M€2009).	rms (+8.1%, +12.5 M DKK2009 or		2% -	3.370				terms)
+1.7 INE2009).			0% +	2015	2016	2017 2	018 2019	-
Terminal service units			12% _					
The difference between actual and planned TNSUs (+11 foreseen in the traffic risk-sharing mechanism. The resulting	,		10% -		11.7%			
therefore shared between the ATSP and the airspace users	•		8%					Difference
amounting to close to +1.0 M€2009.  Based on the STATFOR February 2017 traffic forecast, the	lovel of TNO to for Denmark TC7 in		6%					between actual and
expected to remain substantially higher than planned for the			4%	5.5%				planned terminal
the +10% threshold foreseen in the traffic risk-sharing me	,		2% -					service units
TNSUs forecast selected for RP2 was rather prudent since i 2014) low and base case scenarios.	t was between STATFOR (February		0%					
2014) low and base sase sections.			0 /0	2015	2016	2017 2	018 2019	'
Terminal costs	sigher than plants of the		160	-2.1%	0.001			
In nominal terms, the 2016 actual terminal costs are +2.9% the 2016 actual inflation index is lower than planned (-5.5 +8.1% higher than planned when expressed in real terms (+1)	p.p.), the actual terminal costs are	6	140 -		-3.3 /6			
+8.1% higher than planned when expressed in real terms (+1	.7 M€2009).	E200	120 - 100 -	144.49	137.20	134.95	132.34	■Terminal
		cost, 6	80 -	7	137.	133.	132	DUC (PP, 2015-2019
The higher than planned terminal costs in real terms are NAVIAIR (+8.2%, or +1.7 M€2009), while DMI actual costs	, ,	+-	60 -					■ Terminal
-0.01 M€2009). NAVIAIR being the main contributor to	. ,		40					unit costs (actual)
analysis at ATSP level is provided in box 12.			20					

# **DENMARK: Terminal charging zone**

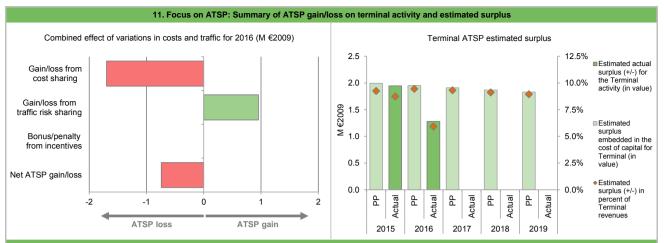


# **DENMARK: Terminal ATSP (NAVIAIR)**

Cost sharing ('000 €2009)  Determined costs for the ATSP (PP) - based on planned inflation  Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)  Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	21 588 22 314 -726 0 -726 2015 5.5% 22 195	20 671 22 369 -1 698 0 -1 698 2016	2017	2018	
Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	22 314 -726 0 -726 2015 5.5% 22 195	22 369 -1 698 0 -1 698 2016	2017	2012	
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Fraffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  moentives ('000 €2009)	-726 0 -726 2015 5.5% 22 195	-1 698 0 -1 698 2016	2017	2018	
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Fraffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  moentives ('000 €2009)	-726 2015 5.5% 22 195	-1 698 2016	2017	2019	
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Fraffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	2015 5.5% 22 195	2016	2017	2018	
Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing incentives ('000 €2009)	5.5% 22 195		2017	2018	
Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  ncentives ('000 €2009)	22 195	11.7%		2010	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing ncentives ('000 €2009)					
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing ncentives ('000 €2009)	679	21 720			
·		956			
Sain (±VI oss (-) to be retained by the ATSP in recenct of incentives (honus/nanalty)	2015	2016	2017	2018	20
Dain (+) LOSS (-) to be retained by the ATSF in respect of incentives (bonds/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009) *see Note 1	-47	-743			
10. Focus on ATSP: Terminal ATSI * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in t	•		counting profit/loss repo	rted in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Total asset base	25 448	25 211	25 071	25 149	25 1
Estimated proportion of financing through equity (in %)	62.0%	61.2%	60.2%	58.7%	57.4
Estimated proportion of financing through equity (in value)	15 769	15 430	15 097	14 772	14 4
Estimated proportion of financing through debt (in %)	38.0%	38.8%	39.8%	41.3%	42.6
Estimated proportion of financing through debt (in value)	9 679	9 781	9 974	10 376	10 7
Cost of capital pre-tax (in value)	2 813	2 574	2 497	2 409	2 3
Average interest on debt (in %)	8.5%	6.4%	5.9%	5.2%	4.6
nterest on debt (in value)	818	622	587	541	4
Determined RoE pre-tax rate (in %)	12.6%	12.6%	12.6%	12.6%	12.6
Estimated surplus embedded in the cost of capital for terminal (in value) *see Note 2	1 995	1 952	1 910	1 869	1 8
Overall estimated surplus (+/-) for the terminal activity *see Note 2	1 995	1 952	1 910	1 869	1 8
Revenue/costs for the terminal activity	21 588	20 671	20 508	20 516	20 4
Estimated surplus (+/-) in percent of terminal revenues	9.2%	9.4%	9.3%	9.1%	8.9
Estimated ex-ante RoE pre-tax rate (in %)	12.6%	12.6%	12.6%	12.6%	12.6
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	26 082	22 342			
Estimated proportion of financing through equity (in %)	60.4%	71.6%			
Estimated proportion of financing through equity (in value)	15 755	15 988			
Estimated proportion of financing through debt (in %)	39.6%	28.4%			
Estimated proportion of financing through debt (in value)	10 327	6 355			
Cost of capital pre-tax (in value)	2 726	2 451			
Average interest on debt (in %)	7.1%	6.7%			
	733	429			
nterest on debt (in value)					
nterest on debt (in value) Determined RoE pre-tax rate (in %)	12.6%	12.6%			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  *see Note 2	12.6% 1 993	2 022			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  *see Note 2  Net ATSP gain(+)/loss(-) on terminal activity	12.6% 1 993 -47	2 022 -743			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  *see Note 2  Net ATSP gain(+)/loss(-) on terminal activity  *see Notes 1-2	12.6% 1 993 -47 2 <b>1 946</b>	2 022 -743 <b>1 280</b>			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  *see Note 2  Net ATSP gain(+)/loss(-) on terminal activity	12.6% 1 993 -47	2 022 -743			

#### **DENMARK: Terminal ATSP (NAVIAIR)**

# Monitoring of terminal COST-EFFICIENCY for 2016



12. Focus on terminal ATSP: General conclusions

Actual 2015 NAVIAIR terminal costs in TCZ vs. PP

NAVIAIR actual terminal costs are +8.2 % (+1.7 M€2009) higher than planned, in real terms. According to the June 2017 Terminal reporting tables for Denmark TCZ, this results from the combination of:

- Higher than planned staff costs (+9.0%, or +1.3 M€2009). When expressed in nominal terms, staff costs are still (+3.7%) higher than planned "primarily because of provisions made due to the "Savings programme 2016" and a general increase in wages due to seniority and collective agreements."
- Higher than planned other operating costs (+21.2%, or +0.7 M€2009), due to "Fewer Other operating costs with regards to NUAC, and costs related to energy and buildings."
- Lower than planned depreciation costs (-9.0% or -0.1 M€2009), "due to a lower level of investment than expected."
- Lower than planned cost of capital (-4.8% or -0.1 M€2009), due to lower payment of interests to the State. "Late 2016, Naviair reduced the subordinated loan by 136.6 mDKK. Lower payment of interests to the State."
- Lower than planned revenue recorded as (negative) exceptional costs (-5.8%), leading to higher actual costs in this category (+0.04 M€2009). This deviation is due to "Lower investment-activities than planned resulting in less capitalised work".

NAVIAIR 2016 net gain/loss on terminal activity in TCZ

As shown in box 9, the terminal activity generated a net loss of -0.7 M€2009 in 2016. This is a combination of two elements:

- a loss of -1.7 M€2009 as a result of the cost-sharing mechanism; and,
- a gain of +1.0 M€2009 as a result of traffic risk-sharing mechanism.

NAVIAIR 2016 overall estimated surplus for the terminal activity in Denmark TCZ

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity mentioned above (-0.7 M€2009) and the surplus embedded in the cost of capital (+2.0 M€2009) amounts to +1.3 M€2009 (5.9% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 8.0%, which is lower than 12.6% planned ex-ante. See also Notes 1 and 2 at the end of this report.

# **DENMARK: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
			2015D	2016D	00470	00400	2042D
Denmark: Data from RP2 Performance Plan					2017D	2018D	2019D
Real en-route costs (EUR2009)			87 495 806	85 332 397	84 819 509	84 465 026	82 771 005
Real terminal costs (EUR2009)			21 743 126	20 822 749	20 657 028	20 661 588	20 606 379
Real gate-to-gate costs (EUR2009)			109 238 932	106 155 146	105 476 537	105 126 614	103 377 383
En-route share (%)			80.1%	80.4%	80.4%	80.3%	80.1%
Denmark: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			89 049 798	86 051 505			
Real terminal costs (EUR2009)		22 452 481	22 507 553				
Real gate-to-gate costs (EUR2009)		111 502 279	108 559 058				
En-route share (%)		79.9%	79.3%				
Difference between Actuals and Planned (Actuals	uals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		2 263 347	2 403 912			
	in %		2.1%	2.3%			
En-route share	in p.p.		-0.2%	-1.1%			
	2. Share of en-route and terminal in	gate-to	o-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are +2.3 higher than planned costs in both en-route (+0.89)			100%	1%	%9	%2.	%6
or +1.7 M€2009).  The actual share of en-route in gate-to-gate ANS (80.4%).	6 costs (79.3%) is -1.1 p.p. lower than pla	100% 90% 80% 70%	6 17% 6	15%	18%		
For NAVIAIR, the estimated gate-to-gate econor amounts to +4.5 M€2009 (see boxes 10 for t corresponding to 4.8% of gate-to-gate ANS rever report.	he detailed analysis at charging zone	60% 50% 40% 30% 20% 10%	6 83% 6 6	85%	82%		
		0%	6 2015	2016	2017	2018	201
				-	En-route ■Ter	rminal	

# Note 1: Reporting of 2015-2016 actual costs

Denmark reports that 2016 actual costs are netted off by an amount of 6.8M DKK for en-route and 0.5M DKK for terminal (nominal terms) but that similar amounts were anticipated and deducted from the 2016 DC. The same applies to 2015 (see June 2017 Reporting Tables (additional information)), In addition to EU funding, Denmark reports that NAVIAIR netted off en-route cost with income from Entry Point North Training and from off-shore activities. Denmark reports that they anticipated and deducted back in 2014 similar amounts from their determined costs. These issues, which affect actual costs and possibly the cost sharing for Denmark, are being addressed through the assessment of the compliance of the unit rates process.

3.Technical notes on en-route and terminal information reported by Denmark

	deducted					
En route (DKK 1 000)	2016A	funding	Excl. funding			
1.1 Staff	384.906	3.935	388.841			
1.2 Other operating costs	99.371	1.312	100.683			
1.3 Depreciation	75.808	1.523	77.331			
1.4 Cost of capital	44.778		44.778			
1.5 Exceptional items	-15.755		-15.755			
1.6 Total costs	589.108	6.770	595.878			

		deducted	
TNC CPH (DKK 1 000)	2016A	funding	Excl. funding
1.1 Staff	123.632	343	123.975
1.2 Other operating costs	30.589	115	30.704
1.3 Depreciation	11.324	79	11.403
1.4 Cost of capital	19.803		19.803
1.5 Exceptional items	-4.599		-4.599
1.6 Total costs	180.749	537	181.286

# Note 2: Naviair capital structure

There is an inconsistency in the assumptions for the calculation of the cost of capital between en-route and terminal activities (in particular in respect of the proportion of financing through equity and the interest rate on debt).

According to the Additional Information provided with the June 2017 Reporting Tables, Naviair does not have a dedicated balance sheet for different business units, and its assets are allocated to either en-route, terminal or a third activity based on the entire asset base of Naviair. Moreover, Naviair cost of capital is the combined amount of return on equity, interest payment on debt, and the deduction of capitalisation of interim interest. The combination of the three and the allocation of the entire asset base may affect the calculation of the surplus embedded in the cost of capital and the assessment of the Naviair overall estimated surplus on the en-route/terminal activity calculated in box 10.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Sweden

Version: 1.1

Date: 9 October 2017

# **SWEDEN**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management										
	Score		Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture				
State level	61	С	С	С	В	В				
LFV NUAC	77	D	D	D	С	D				

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	Sī	ГА

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of ques	stions answered
State level	YES	NO
Policy and its implementation	7	2
Legal/Judiciary	5	2
Occurrence reporting and Investigation	2	0
TOTAL	14	4
LFV	Number of ques	stions answered
Lrv	YES	NO
Policy and its implementation	10	3
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	18	6

# **Observations**

One out of the four reviewed EoSM Components/areas of the State is at the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

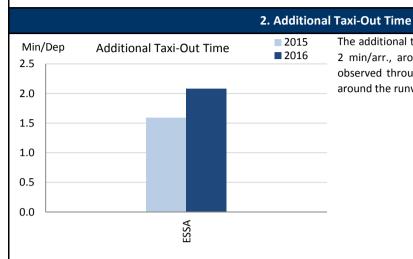
Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 2 are below Level C.

#### **SWEDEN**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

Stockholm/ Arlanda (ESSA) is the only Swedish airport subject to RP2 monitoring. The APDF is successfully established and the data shows a remarkable performance at ESSA, being one of the best in class for airports with that level of traffic (235000 flights per year).



The additional taxi-out time in Stockholm Arlanda is slightly above 2 min/arr., around 30% more than last year. This increment is observed throughout the entire year, and not only concentrated around the runway 01R/19L closure in July.

# Min/Arr Additional ASMA Time 2015 1.6 1.4 1.2 1.0 0.8 0.6 0.4 0.2 0.0

ESSA

As of March 2016, there is a visible reduction of the additional times in the terminal airspace at Stockholm airport with respect to 2015. The yearly average drops in 2016 to 1.18 min/arr.

# 4. Appendix

3. Additional ASMA Time

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Stockholm/ Arlanda	ESSA	1.59	2.08				1.37	1.18			

## **Monitoring of CAPACITY for 2016**

#### **SWEDEN**

	En route Capacity incentive scheme										
	2015	2016	2017	2018	2019	Observations					
National Capacity target	N/A	N/A	N/A	N/A	N/A	FAB wide incentive scheme in place.					
Deadband +/-											
Actual performance	0.02	0.07									

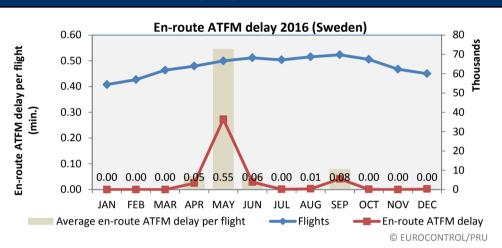
#### National capacity incentive scheme

Not applicable

# Compliance issues relating to national capacity incentive scheme

Not applicable

#### Observations regarding national capacity performance



	En-route ATFM delay per flight (Sweden)								
2008 2009 2010 2011 2012 2013 2014 2015 2016									
0.11	0.03	0.16	0.11	0.04	0.03	0.03	0.02	0.07	

Sweden continues to satisfy the national contribution required to meet the FAB target for en route capacity in 2016.

# **Planning and Effective Use of CDRs**

Sweden did not provide any data on this indicator

# **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 99%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 1%

Procedure 3 is not applicable within the State.

# **Observations on Effective booking procedures**

Even though Sweden did not specify the segregated or restricted areas used for calculation of the PI, the monitoring report states that use of Prior Coordination Areas (PCA) means that airspace is still available for general air traffic even during military exercises and that the figures provided only represent closed airspace.

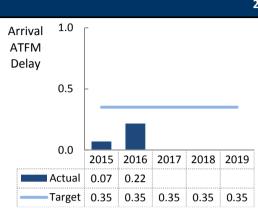
## **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In Sweden, ANS at Stockholm/Arlanda (ESSA) airport are subject to RP2. Despite a significant increase in arrival ATFM delay, the actual performance observed in 2015 and 2016 fully meets the established national target on arrival ATFM delay.

The local performance is amongst the best-in-class and shows no capacity-related constraints.

Sweden adequately contributes to the DK-SE FAB and European ANS Capacity performance.



# 2. Arrival ATFM Delay

In 2016, the arrival ATFM delay approximately tripled at Stockholm/Arlanda (ESSA) in comparison with 2015.

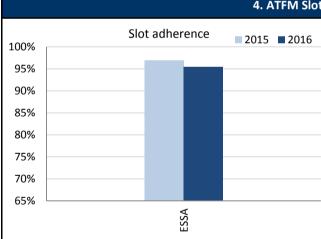
The majority of the arrival ATFM delay was accrued in November 2016 due to severe weather conditions. Despite these adverse conditions, the overall performance ranges in the best-in-class for airports with a yearly movement above 225000 flights.

The actual performance exceeds the established national target. It must be noted that this target has been established as an upper bound in line with the maximum arrival ATFM delay observed throughout the years preceding RP2.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Sweden established a national target on arrival ATFM delay based on an upper bound of the maximum arrival ATFM delay observed throughout the years preceding RP2. This target has been met in 2015 and 2016.

No incentive scheme is established. A reference is provided in the supporting documentation that the establishment of an incentive scheme for terminal ANS may be reviewed in 2017.



# 4. ATFM Slot Adherence

Slot adherence at Stockholm/Arlanda (ESSA) reduced by 1.5% and reaches now 95.4% in 2016. This actual performance ranges still in the group of best-in-class performers across Europe.

# 5. Pre-departure Delay

The share of pre-departure delay roughly doubled to 0.09 min/dep. in 2016. A significant spike of pre-departure delay has been observed in May 2016 which drives the average yearly value.

#### 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	ICAO	AVG .	ARRIV	AL ATF	M DEI	_AY		SLOT AI	OHEREN	ICE		AVG	PRE-DI	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Stockholm/ Arlanda	ESSA	0.07	0.22				96.9%	95.4%				0.04	0.09			

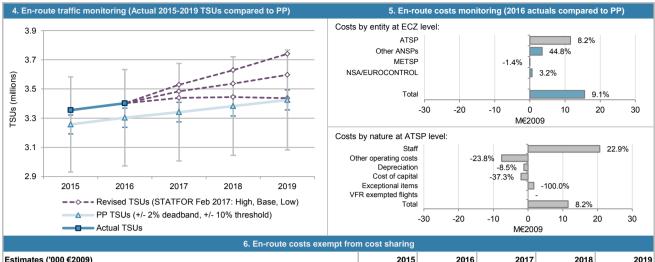
# SWEDEN: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

	1. Context	ual economic in	formation: en-re	oute ai	r naviga	tion se	rvices			
· Sweden ECZ represents 2.8% of the SE	3 en-route ANS dete	ermined costs in	2016							
· ATSP: LFV										
· FAB: DK-SE FA	3									
· National currency: SEK	Exchange rate	2009: 1 EUR =	10.6102 SEK							
	2.	. En-route DUC	monitoring at C	hargin	g Zone I	evel				
Sweden: Data from RP2 Performance Pla	an (EC Deci	ision 2015/348 d	f 2 March 2015)		2015		2016D	2017	1	2019D
En-route costs (nominal SEK)				1 951					1 964 628 986	1 958 887 595
Inflation %					1.6%		2.4%	2.19		2.0%
Inflation index (100 in 2009)					106.1		108.6	110.		115.4
Real en-route costs (SEK2009)									7 1 737 169 570	
Total en-route Service Units				3	3 257 000		3 303 000	3 341 00		3 425 000
Real en-route unit cost per Service Unit	•				565.00		550.41	531.8		495.80
Real en-route unit cost per Service Unit	,				53.25		51.88	50.1		46.73
Sweden: Actual data from Reporting Tak	les				2015		2016A	2017	2018A	2019A
En-route costs (nominal SEK)				23/3			3 180 988			
Inflation %					0.7%		1.1%			
Inflation index (100 in 2009)				2 202	104.9		106.0			
Real en-route costs (SEK2009)							3 284 204			
Total en-route Service Units	(SEK 3006)			3	354 938	_	592.00			
Real en-route unit cost per Service Unit Real en-route unit cost per Service Unit	•				674.48		582.99 54.95			
Difference between Actuals and Planner					2015		2016	201	7 2018	2019
En-route costs (nominal SEK)		in value		421	994 378		3 917 896	201		2010
Li rodic oosis (normial oziv)		in %		721	21.6%		6.5%			
Inflation %		in p.p.			-0.9 p.p		-1.3 p.p.			
Inflation index (100 in 2009)		in p.p.			-1.2 p.p		-2.6 p.p.			
Real en-route costs (SEK2009)		in value		422	646 128		5 289 531			
(=====,		in %			23.0%		9.1%			
Total en-route Service Units		in value			97 938		98 901			
		in %			3.0%		3.0%			
Real en-route unit cost per Service Unit	(SEK2009)	in value			109.48	-	32.59			
·		in %			19.4%		5.9%			
Real en-route unit cost per Service Unit	(EUR2009)	in value			10.32	2	3.07			
		in %			19.4%	ó	5.9%			
3. Focus on en-route	at State/Charging	zone level		24	1%					
				20	o% - 23	3.0%				
In 2016, the actual en-route unit cost in real term	ns (582.99 SEK2009,	or 54.95 €2009) is	+5.9% higher than	16	6% -					Difference
the DUC target (550.41 SEK2009, or 51.88 €20 than planned TSUs (+3.0%) and significantly high					2% -					between actual and
+15.6 M€2009).				۱ ا	3% -		0.40/			determined en-route costs
It should be noted that the deviation in en-route costs resulting from a significantly lower actual di					1% -		9.1%			(real terms)
the effect of this increase, the actual en-route up 5.2% lower than planned.	nit cost in real terms v	would be 521.94 S	EK2009, which is -	(	0%	Α,		-	-	
·					2	015	2016	2017	2018 2019	
En-route service units The difference between actual and planned TSU	Js (+3.0%) falls outsid	le the ±2% dead-b	and, but within the		1%					
±10% alert threshold foreseen in the traffic r revenues relating to traffic risk sharing are theref					0% -					
airspace users, with the gain retained by the ATS	P amounting to +3.3 M	<b>1€2009</b> .	, ,	16	3% -					□ Difference between
Considering the STATFOR February 2017 TSUs higher than planned throughout RP2 in all fore					2% - 3% -					actual and planned total
underpinning the en-route DUC targets were re February 2014 TSUs low case forecast scenario.	ather prudent since th	hey were in line v	vith the STATFOR			.0%	3.0%			service units
					0%			-		
En-route costs In nominal terms, actual en-route costs are +6.5	% higher than planne	d. However, since	the actual inflation			015	2016	2017	2018 2019	
index is lower than foreseen (-2.6 p.p.), the ac expressed in €2009.					30					
The higher than planned en-route costs in real t				6		4%	5.9%			
ATSP-LFV (+8.2%, or +11.5 M€2009). Actual co or +3.5 M€2009). Smaller deviations are observed.				$\sim$	50 -	3.57			_	■En-route DUC (PP,
NSA/EUROCONTROL (+3.2%, or +0.6 M€2009). is provided in Box 12.				1.5	10 - 01	63	51.88	50.13	46.73	2015-2019)
				Ħ			2	20	46.73	■En-route unit costs
Costs exempt from cost-sharing are reported fo costs (+19.6 M€2009) and EUROCONTROL cost					20 -					(actual)
(charged to airspace users) to the following Commission.					0	115	2010	2017	2010 2012	4
COMMINSSION.					20	)15	2016	2017	2018 2019	

# SWEDEN: En-route charging zone

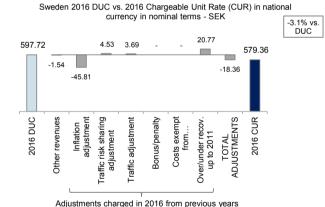
# Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	39 843	19 574			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهُ ا	New cost item required by law	0	0			
	International agreements	284	-1 046			
	ATSP	39 843	19 574			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	284	-1 046			
Total costs ex	cempt from cost sharing	40 127	18 528			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

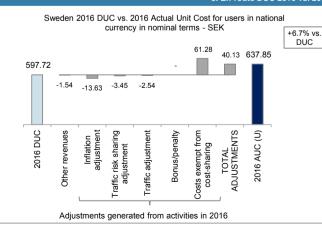
# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 579.36 SEK, which is -3.1% lower than the nominal DUC (597.72 SEK). The difference between these two figures (-18.36 SEK) mainly relates to inflation adjustment (-45.81 SEK), which is partially offset by under-recoveries incurred up to and including 2011 (+20.77 SEK), traffic risk sharing adjustment (+4.53 SEK) and traffic adjustment for the costs not subject to traffic risk sharing (+3.69 SEK). Inflation adjustment (-45.81 SEK) corresponds to a lower than planned inflation index for 2014, resulting in a subsequent reimbursement to airspace users in 2016.

These costs and adjustments are divided by the 2016 forecast TSUs.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (637.85 SEK) is higher (+6.7%) than the nominal DUC (597.72 SEK). The most important factor contributing to the observed difference is the adjustment for costs exempt from cost-sharing (+61.28 SEK), which mainly relates to higher than planned pension costs for LFV in 2016.

These costs and adjustments are divided by the 2016 actual TSUs.

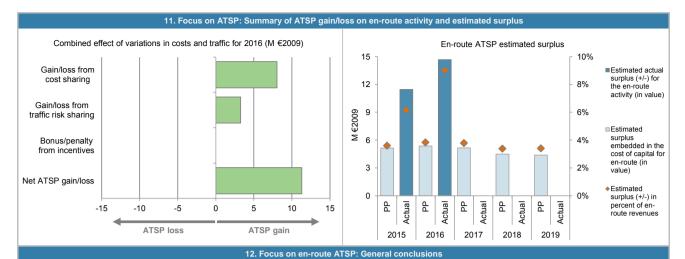
# SWEDEN: En-route ATSP (LFV)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	142 525	140 007			
actual costs for the ATSP	178 067	151 533			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-35 542	-11 526			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	39 843	19 574			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	4 301	8 048			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	3.0%	3.0%			
Determined costs for the ATSP (PP) - based on actual inflation	142 582	141 910			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	3 282	3 261			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	362	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	7 945	11 309			
10. Focus on ATSP: En-route ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This i	s different from the accor			
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	143 708	127 587	116 010	105 112	102 8
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
estimated proportion of financing through equity (in value)	143 708	127 587	116 010	105 112	102 8
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	5 135	5 373	5 152	4 479	4 3
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	3.6%	4.2%	4.4%	4.3%	4.3
Estimated surplus embedded in the cost of capital for en-route (in value)	5 135	5 373	5 152	4 479	4 3
Overall estimated surplus (+/-) for the en-route activity *see Note 2	5 135	5 373	5 152	4 479	4 3
Revenue/costs for the en-route activity	142 525	140 007	136 052	132 252	128 5
Estimated surplus (+/-) in percent of en-route revenues	3.6%	3.8%	3.8%	3.4%	3.4
estimated ex-ante RoE pre-tax rate (in %)	3.6%	4.2%	4.4%	4.3%	4.3
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	112 788	107 724			
stimated proportion of financing through equity (in %) *see Note 1	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	112 788	107 724			
stimated proportion of financing through debt (in %) *see Note 1	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	3 516	3 367			
verage interest on debt (in %)	0.0%	0.0%			
	0	0			
nterest on debt (in value)	3.1%	3.1%			
nterest on debt (in value) Determined RoE pre-tax rate (in %) *see Note 1		3 367			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	3 516				
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Setimated surplus embedded in the cost of capital for en-route (in value)  Het ATSP gain(+)/loss(-) on en-route activity	7 945	11 309			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Het ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  *see Note 2	7 945 11 461	11 309 <b>14 676</b>			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Determined RoE pre-tax rate (in %)  *see Note 1  *see Note 2  Revenue/costs for the en-route activity	7 945 11 461 186 012	11 309 14 676 162 842			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	7 945 11 461	11 309 <b>14 676</b>			

#### **SWEDEN: En-route ATSP (LFV)**

# Monitoring of en-route COST-EFFICIENCY for 2016



#### Actual 2016 LFV en-route costs vs. PP

In 2016, LFV actual en-route costs, in real terms, are significantly higher than planned (+8.2%, or +11.5 M€2009). Based on the Additional Information provided with the en-route Reporting Tables in June 2017, the observed deviation results from the combination of:

- Significantly higher than planned staff costs (+22.9%, or +20.7 M€2009), mainly due to higher pension costs driven by a lower discount rate than assumed in the PP. The difference between the actual and planned pension costs is reported as costs exempt from cost/sharing (see Box 6).
- Significantly lower than planned other operating costs (-23.8%, or -7.6 M€2009), reflecting the cost-cutting measures implemented by LFV, including lower costs for the training of ATCOs, lower maintenance costs and lower SESAR-costs.
- Lower than planned depreciation costs (-8.5%, or -1.2 M€2009), "mainly a result of the extra depreciations made in 2015 (scrapping, write-downs and extraordinary depreciation)."
- Significantly lower than planned cost of capital (-37.3%, or -2.0 M€2009), mainly reflecting a lower asset base than planned. See also Note 1.

It is also noteworthy that a deduction of -1.7 M€2009 was foreseen in the PP as (negative) exceptional costs for LFV, reflecting a "top-down" approach used by Sweden to ensure that each party in Sweden en-route cost-base contributes to the objective of cost-efficiency. This deduction also contributes to the observed deviation between LFV actual and determined costs in 2016.

#### LFV net gain/loss on en-route activity in 2016

As shown in Box 9, LFV generated a net gain of +11.3 M€2009 on the en-route activity, assuming the costs exempt from cost sharing are allowed by the European Commission, or a net loss of -8.3 M€2009 otherwise.

This is a combination of two elements:

- a gain of +8.0 M€2009 arising from the cost-sharing mechanism, taking into account the costs exempt from cost sharing as submitted in the Reporting Tables (+19.6 M€2009) or a loss of -11.5 M€2009 otherwise; and,
- a gain of +3.3 M€2009 arising from the traffic risk-sharing mechanism.

According to the NSA Monitoring Report the capacity performance in 2016 remained within the dead-band.

# LFV overall 2016 estimated surplus for the en-route activity (see Note 2)

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+11.3 M€2009) and the surplus embedded in the actual cost of capital (+3.4 M€2009) amounts to +14.7 M€2009 (9.0% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 13.6%, which is higher than the 4.2% planned for 2016.

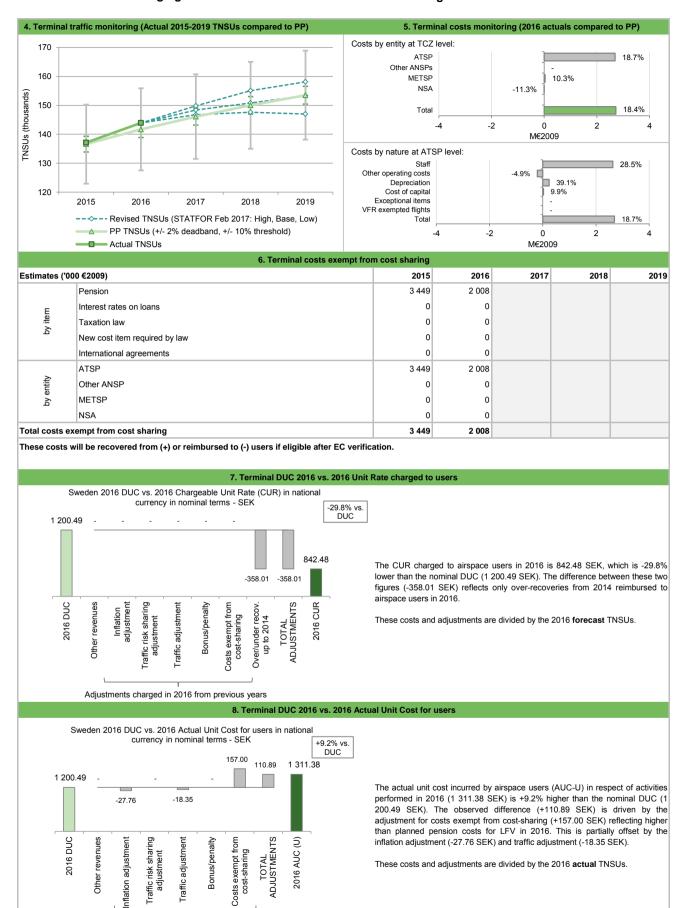
Excluding the effect of the cost exempt from cost sharing, LFV would incur a negative surplus of -4.9 M€2009 in 2016 or -3.4% of the en-route revenue.

# **SWEDEN: Terminal charging zone**

1. Conte	xtual economic information: term	ninal air ı	navigatio	on services			
· Sweden TCZ represents 1.3% of the SES terminal ANS de	· Is this	s TCZ ap	plying traffic risk	N	0		
· ATSP: LFV		· Airpo	,	0			
· National currency: SEK		· Airpo	orts with b	etween 70,000	and 225,000 IFF	ls ATMs:	1
· Number of airports in charging zone in 2016: 1,	of which:	· Airpo	rts with r	nore than 225,00	00 IFRs ATMs:	1	0
	2. Terminal DUC monitoring at Cl	harging ?	Zone lev	vel .			
			20450	20425	22170	00405	20425
Sweden: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Terminal costs (nominal SEK)		169 6	678 803	170 109 786	172 098 429	175 956 588	178 967 182
Inflation %			1.6%	2.4%	2.1%	2.0%	2.0%
Inflation index (100 in 2009)			106.1	108.6	110.9	113.1	115.4
Real terminal costs (SEK2009)			998 211	156 645 123	155 216 806	155 584 812	155 143 968
Total terminal Service Units		1	136 600	141 700	146 100	150 000	153 500
Real terminal unit cost per Service Unit (SEK2009)		1	171.29	1 105.47	1 062.40	1 037.23	1 010.71
Real terminal unit cost per Service Unit (EUR2009)			110.39	104.19	100.13	97.76	95.26
Sweden: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal SEK)		207 9	983 086	196 748 751			
Inflation %			0.7%	1.1%			
Inflation index (100 in 2009)			104.9	106.0			
Real terminal costs (SEK2009)		198 2	283 912	185 532 625			
Total terminal Service Units		1	137 100	143 900			
Real terminal unit cost per Service Unit (SEK2009)		1	446.27	1 289.32			
Real terminal unit cost per Service Unit (EUR2009)			136.31	121.52			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal SEK)	in value	38 3	304 283	26 638 965			
	in %		22.6%	15.7%			
Inflation %	in p.p.	-	0.9 p.p.	-1.3 p.p.			
Inflation index (100 in 2009)	in p.p.	-	1.2 p.p.	-2.6 p.p.			
Real terminal costs (SEK2009)	in value	38 2	285 701	28 887 502			
	in %		23.9%	18.4%			
Total terminal Service Units	in value		500	2 200			
	in %		0.4%	1.6%			
Real terminal unit cost per Service Unit (SEK2009)	in value		274.98	183.85			
	in %		23.5%	16.6%			
Real terminal unit cost per Service Unit (EUR2009)	in value		25.92	17.33			
	in %		23.5%	16.6%			
3. Focus on terminal at State/Chargin	ng Zone level	25%					
This analysis focuses on Sweden Terminal Charging Zone (TC2	') comprising only Stockholm-Arlanda	20%	23.9	%			
airport for which no traffic risk sharing applies.		15%		18.4%			■ Difference between
Terminal unit cost							actual and determined
In 2016, the actual terminal unit cost in real terms (1 289.32 St higher than the DUC target (1 105.47 SEK2009, or 104.19 €26			1				terminal costs (real
combination of higher than planned TNSUs (+1.6%) and significan	ntly higher than planned terminal costs	5%	-				terms)
in real terms (+18.4%, or +28.9 MSEK2009, or +2.7 M€2009).		0%				2018 2018 018 2019	_
Similarly to en-route, it is important to note that significantly high			201	5 2016	2017 20	)18 2019	
mainly driven by a large increase in LFV pension costs resul discount rate set by the Swedish Pension Authority. Excluding			1				
terminal unit cost in real terms would be 1 141.26 SEK2009, which	ı is +3.2% above plans.	20%					
Terminal service units		15%	, -				□ Difference between
The traffic risk sharing mechanism does not apply in the Sweder and planned TNSUs (+1.6%) therefore generates additional to		400/					actual and planned
reimbursed to airspace users.	similar revenues, which will be fully	5%					terminal service units
Terminal costs			0.49	4 1.6%			
In nominal terms, actual terminal costs are +15.7% higher that			201	5 2016	2017 20	018 2019	4
actual inflation index is lower than planned (-2.6 p.p.), the actual t planned when expressed in real terms.	erminal costs are +18.4% higher than	160	1				
·	mainly driven by higher these started		23.5	16.6%			
The higher than planned 2016 terminal costs, in real terms, are actual costs for ATSPs (LFV and Swedavia, +18.7%, or +2.7 N				136.31			■Terminal
than planned for the MET provider (+10.3%, or +0.04 M€2009), planned (-11.3%, or -0.004 M€2009). A detailed analysis of A	while actual NSA costs are lower than	, št.		13	.13	9;	DUC (PP, 2015-2019)
provided in box 12.	tions (Li vi and owedavia) costs is	Unit	=	104	100.13	95.26	■Terminal
							unit costs
Costs example from cost sharing are reported for an example of	+2.0 M€2000 corresponding to 1.51/	40					(actual)
Costs exempt from cost-sharing are reported for an amount of pension costs. These costs will be eligible for carry-over (charge		, 40					(actual)

Adjustments generated from activities in 2016

# **SWEDEN: Terminal charging zone**

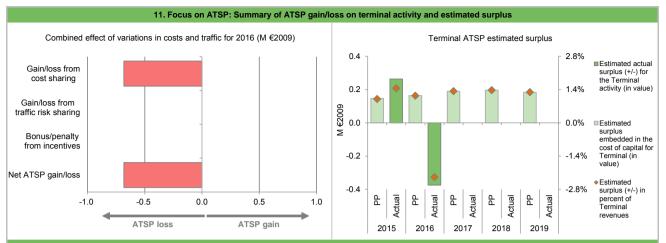


# **SWEDEN: Terminal ATSP (LFV)**

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	14 731	14 382			
Actual costs for the ATSP	18 173	17 073			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-3 442	-2 691			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	3 449	2 008			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	7	-683			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
,	oplicable				
	oplicable				
Incentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penal		0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009) *see N	- /	-683			
10. Focus on ATSP: Termi	nal ATSP estimated surp	olus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information	provided in the Reporting Tables. This	s is different from the ac	counting profit/loss repo	rted in the P&L accounts	s of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	4 588	4 764	4 974	5 078	4 6
Estimated proportion of financing through equity (in %)	27.7%	29.7%	32.9%	33.5%	34.4
Estimated proportion of financing through equity (in value)	1 273	1 416	1 639	1 701	1 58
Estimated proportion of financing through debt (in %)	72.3%	70.3%	67.1%	66.5%	65.6
Estimated proportion of financing through debt (in value)	3 316	3 348	3 335	3 377	3 02
Cost of capital pre-tax (in value)	263	281	306	314	28
Average interest on debt (in %)	3.5%	3.5%	3.5%	3.5%	3.5
Interest on debt (in value)	116	117	117	118	10
Determined RoE pre-tax rate (in %)	11.5%	11.5%	11.5%	11.5%	11.5
Estimated surplus embedded in the cost of capital for terminal (in value)	147	163	189	196	18
Overall estimated surplus (+/-) for the terminal activity *see N	Note 2 147	163	189	196	18
Revenue/costs for the terminal activity	14 731	14 382	14 262	14 294	14 24
Estimated surplus (+/-) in percent of terminal revenues	1.0%	1.1%	1.3%	1.4%	1.3
Estimated ex-ante RoE pre-tax rate (in %)	11.5%	11.5%	11.5%	11.5%	11.5
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	4 682	4 034			
Estimated proportion of financing through equity (in %)	47.4%	66.2%			
Estimated proportion of financing through equity (in 70)	2 220	2 672			
Estimated proportion of financing through debt (in %)	52.6%	33.8%			
Estimated proportion of financing through debt (in value)	2 462	1 362			
Cost of capital pre-tax (in value)	342	308			
Average interest on debt (in %)	3.5%	0.0%			
•	86	0.070			
nterest on debt (in value)	11.5%	11.5%			
nterest on debt (in value) Determined RoE pre-tax rate (in %)		308			
Determined RoE pre-tax rate (in %)	Zani	-683			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	256				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	7				
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  *see N	7 Note 2 263	-375			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Dverall estimated surplus (+/-) for the terminal activity  *see Newenue/costs for the terminal activity	7				
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  *see N	7 Note 2 263 18 180	-375 16 390			

#### **SWEDEN: Terminal ATSP (LFV)**

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

# Actual 2016 ATSPs (LFV and Swedavia) terminal costs vs. PP

Actual terminal costs for ATSPs (LFV and Swedavia), in real terms, are significantly higher than planned (+18.7%, or +2.7 M€2009). This results from the combination of:

- Significantly higher than planned staff costs (+28.5%, or +2.6 M€2009). As for en-route, this difference is mainly due to significantly higher than planned pension costs for LFV;
   Lower than planned other operating costs (-4.9%, or -0.2 M€2009) reflecting entirely the cost-cutting measures implemented by LFV (lower costs for training of ATCOs and lower
- Higher than planned depreciation costs (+39.1%, or +0.2 M€2009); and,
- Higher than planned cost of capital (+9.9%, or +0.03 M€2009).

It is noteworthy that no capital related costs (depreciation and cost of capital) are reported for LFV in the terminal Reporting Tables. These costs are fully borne by the airport operator (Swedavia, see also Note 2) that owns the CNS infrastructure used by LFV to provide terminal ANS services.

According to Additional Information provided with the terminal Reporting Tables "Swedavia's determined costs contain a calculation error which make the comparison of actual costs and determined costs by each row in the table below not applicable. The actual costs 2016 were higher than the determined costs mainly due to increased joint expertise in ATM centrally in Swedavia and increased activities in operating and maintaining equipment."

## ATSPs (LFV and Swedavia) 2016 net gain/loss on terminal activity

As shown in box 9 above, the terminal activity generated a net loss of -0.7 M€2009 in 2016 as a result of the cost sharing mechanism, assuming the costs exempt from cost sharing are allowed by the European Commission. If the exemptions are not found eligible, ATSPs would incur a net loss of -2.7 M€2009.

# ATSPs (LFV and Swedavia) 2016 overall estimated surplus for the terminal activity (see Note 2)

Ex-post, the overall estimated surplus for ATSPs (LFV and Swedavia) taking into account the net loss from the terminal activity mentioned above (-0.7 M€2009) and the surplus embedded in the cost of capital (+0.3 M€2009) amounts to -0.4 M€2009, which implies a negative surplus (-2.3% of the 2016 terminal revenues) and a negative ex-post RoE (-14.0%) in 2016. This indicates that the part of surplus embedded in the cost of capital through the return on equity was not sufficient to compensate for the losses arising from the higher than planned actual costs. Excluding the costs exempt from cost sharing, ATSPs would incur even larger negative surplus of -2.4 M€2009 in 2016 (or -16.6% of the 2016 terminal revenues).

Finally, considering the fact that LFV does not report any cost of capital (i.e. there is no part of surplus embedded in the cost of capital), the 2016 overall economic surplus for LFV (excluding Swedavia's part) is equal to the net loss incurred by LFV (-0.1 M€2009), as shown in the table below.

9. Focus on ATSP: Net ATSP gain/loss	on terminal	ANS activity			
Cost sharing ('000 €009)	2015	2016	2017	2018	2019
Determined costs for the ATSP (PP) - based on planned inflation	10 498	10 299			
Actual costs for the ATSP	13 895	12 389			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-3 397	-2 091			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	3 449	2 008			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	52	-83			
Traffic risk sharing ('000 €2009)	2015	2016	2017	2018	2019
Not Applicable					
Not Applicable					
Incentives ('000 €2009)	2015	2016	2017	2018	2019
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/p	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €009)	52	-83			

# **SWEDEN: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Sweden: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	20190
Real en-route costs (EUR2009)			173 437 267	171 344 053	167 484 207	163 726 374	160 046 964
Real terminal costs (EUR2009)			15 079 660	14 763 635	14 629 018	14 663 702	14 622 153
Real gate-to-gate costs (EUR2009)			188 516 927	186 107 688	182 113 225	178 390 076	174 669 117
En-route share (%)			92.0%	92.1%	92.0%	91.8%	91.6%
Sweden: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			213 271 212	186 922 415			
Real terminal costs (EUR2009)			18 688 047	17 486 251			
Real gate-to-gate costs (EUR2009)			231 959 259	204 408 666			
En-route share (%)			91.9%	91.4%			
Difference between Actuals and Planned (Ac	tuals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		43 442 332	18 300 978			
	in %		23.0%	9.8%			
En-route share	in p.p.		-0.1%	-0.6%			
	2. Share of en-route and terminal in	gate-to	o-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are sig M€2009) due to higher than planned actual co and terminal ANS activities (+18.4%, or +2.7 M€	sts in both en-route (+9.1%, or +15.6 M€		100% % 90% %	8.1%	8.0%	8.2%	8.4%
•	,	90%	6 17%	15%	18%		
The actual share of en-route in gate-to-gate ANS the PP for 2016 (92.1%).	6 costs (91.4%) is -0.6 p.p. lower than plan	80% 70%					
For LFV (see Note 2), the estimated gate-to-ga M€2009 (see boxes 10 for the detailed analysis of gate-to-gate revenues.	•	307	6	85%	900/		
		40%		0370	82%		
		30% 20%					
		10%					
		0%					
			2015	2016	2017	2018	201
				= 1	En-route ■Ter	minal	

# Note 1: ATSP return on equity (RoE) and cost of capital

In preparing this report, some 'adjustments' were made to the en-route data disclosed by Sweden relating to the LFV cost of capital. According to the Additional Information provided with the June 2017 en-route Reporting Tables, LFV has "no external loans" and the only debt considered for the Weighted Average Cost of Capital (WACC) calculation is the pension liability, with the interest rate on debt being the estimated interest rate on the pension liabilities. On the other hand, it is noted that the planned asset base does NOT include the pension debt. To reflect this, the table in box 10 has been amended, by changing the actual proportion of financing through equity to 100% and revising the RoE pretax rate (in %) to reflect the pre-tax cost of capital amount as a proportion of the total asset base.

3.Technical notes on en-route and terminal information reported by Sweden

It is to be noted that the actual en-route cost of capital reported for LFV is calculated using a lower RoE pre-tax rate (3.1%) compared to the planned one (4.2%, see also Note 2 below).

# Note 2: ATSP costs reported in en-route and terminal Reporting Tables

In the en-route Reporting Tables, the data provided for the ATSPs (LFV and ACR) include also the costs relating to the CNS infrastructure owned by the airport operators. This reporting impairs the analysis of the overall estimated en-route surplus for LFV calculated in box 10. For compliance with the charging regulation, it is required to present separately the costs of the different ATSPs and other entities (i.e. airport operators).

In the terminal Reporting Tables, the costs of the main terminal ATSP (LFV) and airport operator (Swedavia) are now presented separately. For monitoring purposes, the overall estimated terminal surplus for ATSPs (LFV and Swedavia) is presented in box 10, while the estimation of LFV surplus is provided in box 12.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**FAB CE** 

Version: 1.1

Date: 9 October 2017

### **FAB CE**

### **Monitoring of SAFETY for 2016**

	Effectiv	veness of Safety Managem	ent				
		2015 Value	2016 Value	2017 Value	2018 Value	2019 Target	
	at State level	For all MOs					С
Union-wide targets	at ANSP level	For Safety Culture MO					С
J	at ANSP level	For all other MOs					D
	States / Regulatory authorities	For all MOs	В	В			
FAB level	ANSPs	For Safety Culture MO	С	D			
	ANSPs	For all other MOs	С	С			

	Application of the severity classification of the Risk	Analysis	Tool (RAT)			
	Ground Score	2015	2016	2017	2018	2019
		Value	Value	Target	Value	Target
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%
targets	Runway Incursions (RIs)			>= 80%		100%
FAB level	Separation Minima Infringements (SMIs)	100%	100%			
rab level	Runway Incursions (RIs)	100%	100%			
	Overall Score	2015	2016	2017	2018	2019
	Overall Score	Value	Value	Target	Target	Target
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%
	ATM Specific Occurences (ATM-S)			>= 80%		100%
	Separation Minima Infringements (SMIs)	100%	100%			
FAB level	Runway Incursions (RIs)	95%	100%			
	ATM Specific Occurences (ATM-S)	91%	85%			

### Observations

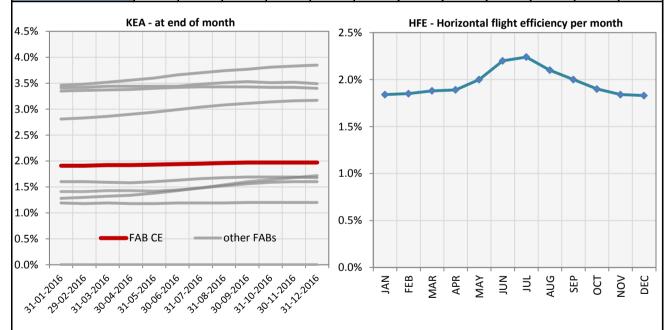
The lowest answer in all EoSM Component/area of the States is Level "B" which is below the 2019 EoSM target level. All components are at this level.

### **FAB CE**

#### 



	Monthly KEA and HEE evolution in 2010												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	
KEA (at end of month)	1.91%	1.91%	1.92%	1.92%	1.93%	1.94%	1.95%	1.96%	1.97%	1.97%	1.97%	1.97%	
HFE	1.84%	1.85%	1.88%	1.89%	2.00%	2.20%	2.24%	2.10%	2.00%	1.90%	1.84%	1.83%	



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

### **Observations**

NM proposed measures: Maintain current implementation plans, including cross-border FRA implementation with adjacent FABs.

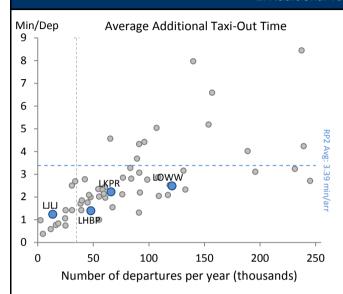
### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

There are 16 airports in FAB CE under RP2 monitoring. Nevertheless, the monitoring of 12 of them cannot be performed due to the lack of data. Only 4 airports have properly established the Airport Operator Data Flow for 2016.

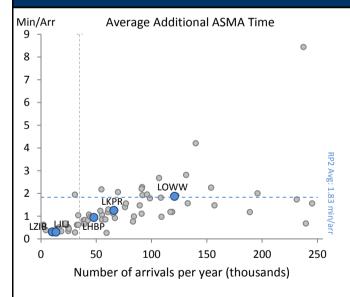
The performance of these few airports that can be monitored show values in line with the European trend.

### 2. Additional Taxi-Out Time



Available data allows for calculation of additional taxi-out times only at Vienna (LOWW), Prague (LKPR), Budapest (LHBP) and Ljubljana (LJLJ). All of them show performances below the RP2 average.

### 3. Additional ASMA Time



The additional ASMA times at available airports in FAB CE are commensurate with the level of traffic.

#### **FAB CE**

### **Monitoring of CAPACITY for 2016**

	Minutes of ATFM en-route delay												
	2015	2016	2017	2018	2019	Observations							
FAB Reference Value	0.30	0.29	0.29	0.29	0.29								
FAB Target	0.29	0.29	0.28	0.28	0.27								
Actual performance	0.21	0.08											

### FAB CE assessment of capacity performance

FAB CE met and exceeded its en-route capacity target by 0.21 minutes. All states have exceeded their capacity targets except for Hungary where the capacity target was missed only by a small margin in spite of the traffic increase by more than 18% due to the situation in Ukraine. The overall performance of all FAB CE states is constantly excellent, without any major disruptions or industrial actions.

At a FAB level, en-route traffic was +4.6% higher than forecast (in terms of service units). However, this increase was not uniform across states; Hungary's traffic experienced +18% more service units than planned, the Czech Republic had +3.8% more traffic than planned while the outturn traffic was broadly in line with the forecasts for the other states (+/-1%). FAB CE significantly exceeded its en-route capacity target

### Monitoring process for capacity performance

The FAB CE monitoring process is established through the FAB CE Network OPS Group (FNOPG) responsible for the development and annual maintenance of the FAB CE Network Operations Plan (FNOP), in line with the European Network Operations Plan (process coordinated and managed by the Network Manager, and the Network Manager reports to the member states via the Single Sky Committee) and European Performance Scheme, satisfying FAB CE operational needs. The FNOP includes and considers ANSP strategic operational planning issues, State strategic operational planning (National Performance Plans), and contributes to the FAB CE Performance Plan and its coordination and validation.

### **Application of Corrective Measures for Capacity**

Any corrective measures are applied as necessary during the review process performed annually for regular updates of the FAB CE Network Operations Plan and the FAB CE Airspace Plan.

### **Capacity Planning**

Planned capacity enhancement measures of individual States are listed in detail in the European Network Operations Plan 2017-2021, as well as in the national LSSIPs (chapter 2) and updated version of the FAB CE Network Operations Plan that is currently going through the approval process.

### Assessment of capacity performance

It is noted that FAB CE provided a positive contribution to the Union-wide target for en route capacity in 2016 by achieving a level of en route capacity performance that surpassed the FAB CE target. It is also noted that the Network Manager expects FAB CE to continue providing a positive contribution to the Union-wide target for each year of RP2.

### **En route Capacity Incentive Scheme**

Annex E of the revised FAB CE performance plan, submitted in July 2015, contained details of the en route capacity incentive scheme to be implemented within FAB CE during RP2. The incentive scheme would be based upon both FAB-wide and national performance levels according to the formula: Bonus/Penalty = FAB PONDER x NATIONAL ANSP ELEMENT x 0.5% ANSP EN ROUTE REVENUE. In cases where the FAB capacity performance is better than the FAB target, then ONLY bonuses would be paid - no penalty would apply even if the local ANSP performed worse than the national target. (Vice versa, if FAB capacity performance was worse than the FAB target, then only penalties would be paid - no bonuses even if the local ANSP performed better than the national target.)

### **Compliance Issues Regarding FAB Capacity Incentive Scheme**

The PRB noted a compliance issue relating to the en route capacity incentive scheme proposed in the FAB CE revised performance plan, in the assessment of the RP2 FAB Performance Plans - FAB CE The compliance issue concerned the fact that the ANSP contribution was not consistent with the FAB targets or the FAB reference value.

The FAB CE monitoring report stated that no compliance issues were addressed.

### **Result of FAB Capacity Incentive Scheme**

The FAB CE reports that the actual FAB delay of 0.08 minutes per flight instead of the FAB target of 0.29 minutes per flight, a percentage deviation of 72%, results in a FAB PONDER of 50% to be applied for the five States that surpassed their national capacity target, by at least the 3pp dead-band: Austria, Croatia, Czech Republic, Slovakia and Slovenia. Neither penalties nor bonuses will be applied to the State that did not meet its national target, Hungary. Further details of capacity related bonuses are presented in the national reports following.

### Update on Military dimension of the plan

No new information was provided on how civil and military cooperation is providing additional capacity.

### Observations on Military dimension of the plan

Whilst the plans for improved civil military cooperation within FAB CE, are noted, information on how these plans are actually improving capacity for airspace users would be appreciated.

### **Application of FUA**

No new information was provided on how the Member States of FAB CE are applying the FUA concept to provide the optimum for both civil and military airspace users.

### **Observations of the Application of FUA**

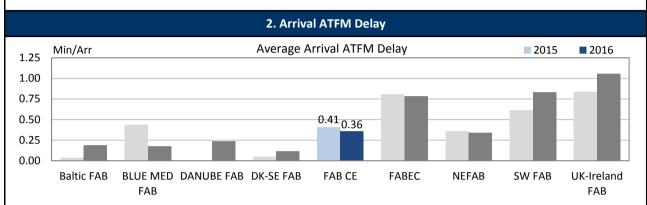
Whilst the plans of the FAB CE Member States, to further implement aspects of FUA, are acknowledged, information to show how the FAB authorities determine if optimum benefit to airspace users is being delivered would be appreciated.

#### **FAB CE**

### 1. Overview

FAB CE contributes adequately to the airport-related ANS Capacity performance in Europe. The aggregated average of arrival ATFM delay ranges well below the European average and improved in 2016 by an additional 0.05 min/arr.

The overall performance in FAB CE is driven by Austria, and primarily by the observed performance at Vienna (LOWW). Relatively low levels of compliance with the ATFM slot have been observed at the seasonal airports Innsbruck (LOWI) and Salzburg (LOWS). The ANS performance at other FAB CE airports is commensurate with the level of traffic and shows no specific capacity constraint. These airports accrue negligible arrival ATFM delay and demonstrate a best-in-class compliance with ATFM slots.

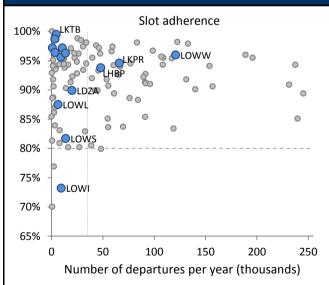


Across Europe, FAB CE achieves a good performance in terms of arrival ATFM delay of 0.36 min/arr. in 2016 improving by 0.05 min/arr. in comparison to 2015.

### 3. Arrival ATFM Delay - National Targets and Incentive Schemes

The plan sets a national target on arrival ATFM delay with a breakdown for each of the major airports per FAB CE Member State. For Austria, a challenging target has been established entailing an improvement of 0.5 minutes per arrival as of 2016. The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for FAB CE Member States.





There is a varied performance in terms of adherence to ATFM slots. While the majority range above 95%, the observed performance at Linz (LOWL) and Zagreb (LDZA) differs significantly from the better performing services at the other airports. Notable is also the relatively weak compliance with ATFM slots at Salzburg (LOWS) and Innsbruck (LOWI) considering the level of traffic experienced at these airports.

### 5. Pre-departure Delay

Across FAB CE the implementation of the Airport Operator Data Flow is limited to the airports that started reporting under RP1. In particular the implementation of the data specification for RP2 is on-going and FAB CE is encouraged to strengthen the effort to ensure the timely implementation and consistency of monitoring of pre-departure delay.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Austria

Version: 1.1

Date: 9 October 2017

### **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
Score Safety Policy Safety Risk Safety Safety Safety Culture Safety Culture											
State level	61	С	С	С	В	С					
Austro Control	91	D	E	D	D	D					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)				
	RAT application (%)					
	ATM Ground	ATM Overall				
Separation Minima Infringements (SMIs)	100%	100%				
Runway Incursions (RIs)	N/A	100%				
ATM Specific Occurrences (ATM-S)		100%				
Source of RAT data:	Austro	Control				

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	8	1
Legal/Judiciary	6	1
Occurrence reporting and Investigation	2	0
TOTAL	16	2
Austro Control	Number of que	stions answered
Austro Control	YES	NO
Policy and its implementation	13	0
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	22	2

### **Observations**

Three reviewed EoSM Components/areas of the State meet the 2019 EoSM target level, with the exception of safety promotion. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 1 is below Level C.

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

Austria identified six airports as subject to RP2. However there is only available data from Vienna (LOWW) as the rest of airports have not yet established the Airport Operator Data Flow.

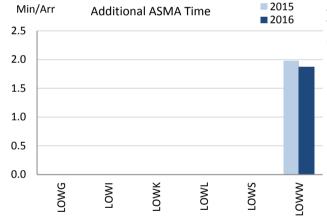
Vienna's performance is commensurate to its number of movements, which has remained at the same level than in 2015.

The rest of Austrian airports should implement the APDF for an adequate monitoring.

### 2. Additional Taxi-Out Time 2015 Min/Dep Additional Taxi-Out Time ■ 2016 3.0 2.5 2.0 1.5 1.0 0.5 0.0 LOWW LOWI LOWK LOWS LOWL

Average additional taxi-out time at Vienna in 2016 is impacted by an increase of the indicator in winter months and then in May, associated to the redevelopment works on runway 11/29 that took place in April and May.

### 3. Additional ASMA Time



Additional times in the terminal airspace for LOWW remain below the 2 min/arr. and close to the European average, having even slightly decreased in 2016.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-	OUT TIME	ADDITIONAL ASMA TIME					
AIRPORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Graz	LOWG	n/a	n/a				n/a	n/a			
Innsbruck	LOWI	n/a	n/a				n/a	n/a			
Klagenfurt	LOWK	n/a	n/a				n/a	n/a			
Linz	LOWL	n/a	n/a				n/a	n/a			
Salzburg	LOWS	n/a	n/a				n/a	n/a			
Vienna	LOWW	2.15	2.48				1.98	1.87			

	En route Capacity incentive scheme												
	2015	2016	2017	2018	2019	Observations							
National Capacity target	0.21	0.21	0.20	0.19	0.10	FAB CE reports national performance for Austria							
Deadband +/-	0.03	0.03	0.03	0.03	0.05	according to the Vienna FIR, consistent with the FAB							
Actual performance	0.06	0.05				CE performance plan.							

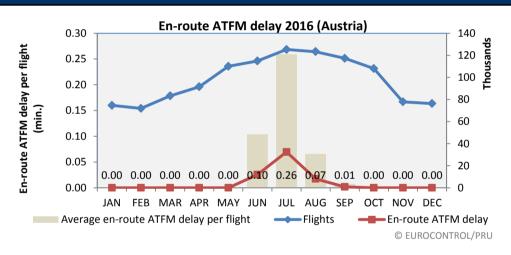
#### National capacity incentive scheme

Bonus/Penalty = FAB PONDER x NATIONAL ANSP ELEMENT x 0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Austria 0.05 minutes per flight instead of the national target of 0.21 minutes per flight, a percentage deviation of 76%, results in a NATIONAL ANSP ELEMENT of 76%. Therefore the national en route capacity incentive for Austria = 50% \* 76% \* 0.5% (0.19%) of en route revenue of Austro Control = 385,661.76 EUR

#### Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.





	En-route ATFM delay per flight (Austria)											
2008 2009 2010 2011 2012 2013 2014 2015 2016												
1.10	0.97	1.23	0.18	0.13	0.21	0.02	0.06	0.05				

The positive contribution to capacity performance from Austria during 2016, with the vast majority of ATFM delay occurring during the Summer Months and attributed to adverse weather phenomena is noted. Even though the Network Manager expects Vienna ACC to have sufficient capacity to handle traffic for the remainder of RP2, significant capacity shortfalls are expected in Austria, in the Tyrol region, where traffic is handled by the DFS based in Germany. It would be expected that FAB CE and Austria in particular determine if and what corrective measures are needed to ensure sufficient capacity for airspace users in Austria.

### **Planning and Effective Use of CDRs**

Austria did not provide any data. Since AIRAC Nov 2016, Austria has declared Free Route Airspace from GND-UNL.

### **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 74%.

No information was provided regarding the allocation of airspace at H-3, it is impossible to determine how much restricted or segregated airspace, that was surplus to requirements, was released for GAT use.

Procedure 3 is not applicable within the State.

### **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### 1. Overview

In Austria, ANS at a total of 6 airports is subject to RP2. Austria established a national target on arrival ATFM delay. The actual performance in terms of arrival ATFM delay improved from 0.79 min/arr. in 2015 to 0.72 min/arr. in 2016. In both years the national target is fully met. Austria has not established an incentive scheme for the national target.

The adherence to ATFM slots is varied in Austria. With Vienna (LOWW), Graz (LOWG), and Klagenfurt (LOWK) high levels of compliance above 95% are observed. Innsbruck (LOWI) and Salzburg (LOWS) show a weak adherence to ATFM slot. To ensure the consistent monitoring of pre-departure delay, Austria is encouraged to strengthen the level of implementation of the Airport Operator Data Flow across the airports. The flow is currently only implemented for LOWW.

# 2. Arrival ATFM Delay



The national average of arrival ATFM delay improved in 2016 slightly (2015: 0.79 min/arr. vs 2016: 0.72 min/arr.) in comparison to 2015. The major driver for the national arrival ATFM performance is Vienna airport (LOWW). LOWW improved in 2016 by 0.1 min/arr. (2015: 1.06 min/arr. vs 2016: 0.96 min/arr.) and added positively to the national average. A shallow increase of arrival ATFM delay has been observed at Salzburg (LOWS) and Innsbruck (LOWI). Both airports experienced this increase in delay during the month of January 2016 and in combination with seasonal traffic and weather conditions.

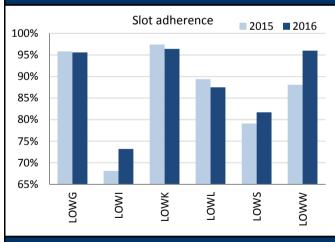
The national target of 1.29 min/arr. has been fully met.

### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target on arrival ATFM delay for Austria.

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Austria.

### 4. ATFM Slot Adherence



There has been a significant improvement in terms of slot adherence at Vienna (LOWW, 2015: 88.1%, 2016: 96.0%) by just under 8%. Accordingly the compliance rate of LOWW ranges now above the 95% threshold.

ATFM slot adherence improved also in Innsbruck (LOWI) and Salzburg (LOWS). However, the observed performance is relatively low for both airports considering the level of traffic experienced. It must also be noted that the compliance with the slot window occurs across the year with no clear correlation to the number of regulated flight or aforementioned seasonal weather and traffic.

### 5. Pre-departure Delay

The Airport Operator Data Flow is currently only established for Vienna (LOWW). To ensure consistency of the reporting, Austria shall encourage and empower the respective airport operator reporting entities to implement the Airport Operator Data Flow.

The observed performance at LOWW deteriorated in 2016 to 1.16 min/dep. (2015: 1.00 min/dep.).

						6.	Appen	dix								
	n/a: Ai	rport C	Operat	or Dat	a Flow	v not e	stablish	ed, or m	ore tha	ın two n	nonths	of miss	sing / r	non-va	lidate	d data
	ICAO	AVG	ARRIV	AL ATF	M DE	LAY		SLOT AI	DHEREN	NCE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Graz	LOWG	0.00	0.00				95.8%	95.6%				n/a	n/a			
Innsbruck	LOWI	0.01	0.05				68.1%	73.2%				n/a	n/a			
Klagenfurt	LOWK	0.00	0.00				97.4%	96.4%				n/a	n/a			
Linz	LOWL	0.00	0.00				89.4%	87.5%				n/a	n/a			
Salzburg	LOWS	0.07	0.12				79.1%	81.7%				n/a	n/a			
Vienna	LOWW	1.06	0.96				88.1%	96.0%				1.00	1.16			

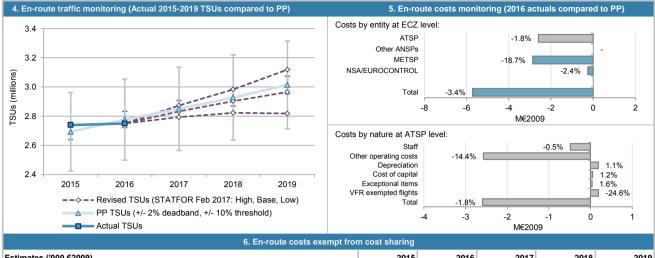
### AUSTRIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Austria ECZ represents 2.7% of the SES en-route ANS determined costs in 2016 ATSP: Austro Control FAB: FAB CE EUR National currency: 2. En-route DUC monitoring at Charging Zone level Austria: Data from RP2 Performance Plan (EC Decision 2016/599 of 15 April 2016) 2015D 2016D 2017D 2018D 2019D 188 243 000 194 934 000 204 696 000 209 564 000 207 200 000 En-route costs (nominal EUR) 1.7% 1.7% 1.7% Inflation % 120.1 122.1 114.2 116.1 118.1 Inflation index (100 in 2009) 164 901 573 167 908 470 173 369 786 174 525 859 169 672 673 Real en-route costs (EUR2009) 2 693 000 2 850 000 2 928 000 3 014 000 Total en-route Service Units 2 777 000 Real en-route unit cost per Service Unit (EUR2009) 61.23 60.46 60.83 59.61 56.29 Austria: Actual data from Reporting Tables 2016A 2018A 177 369 528 185 344 157 En-route costs (nominal EUR) 0.8% Inflation % 1.0% 113.1 114.3 Inflation index (100 in 2009) Real en-route costs (EUR2009) 156 763 660 162 189 938 Total en-route Service Units 2 739 285 2 749 863 Real en-route unit cost per Service Unit (EUR2009) 57.23 58.98 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -9 589 843 -10 873 472 En-route costs (nominal EUR) in value in % -5.8% -4 9% Inflation % -0.9 p.p. -0.7 p.p in p.p. in p.p. -1.0 p.p. -1.8 p.p Inflation index (100 in 2009) -8 137 913 -5 718 531 Real en-route costs (EUR2009) in value in % -4.9% -3.4% 46 285 -27 137 Total en-route Service Units in value 1.7% -1.0% in % Real en-route unit cost per Service Unit (EUR2009) in value -4.01 -1.48 -6.5% -2.5% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost -1% ■ Difference -2% In 2016, the actual en-route unit cost in real terms (58.98 €2009) is -2.5% lower than planned in between actual and the PP (60.46 €2009). This difference results from the combination of lower than planned TSUs ( -3% 1.0%) and lower than planned en-route costs (-3.4%, or -5.7 M€2009). determined -4% en-route costs (real terms) En-route service units -5% -6% The difference between actual and planned TSUs (-1.0%) does not fall outside the ±2% dead 2015 2016 2017 2018 2019 band. The resulting loss of en-route revenues (-1.4 M€2009) is therefore borne solely by the 3% The number of en-route service units (SUs) planned in the PP for the 2017-2019 period is 2% slightly higher than the STATFOR February 2017 base case. If this scenario materialises, the Difference 1.7% traffic is expected to stay within the ±2% dead band foreseen in the traffic risk-sharing 1% mechanism for the remainder of RP2. actual and 0% planned total -1.0% service units En-route costs -1% In nominal terms, actual en-route costs are -4.9% lower than planned. However, since the actual -2% 2015 2016 2017 2018 2019 inflation index is also lower than planned (-1.8 p.p.), actual en-route costs are -3.4% below the planned level when expressed in €2009. 80 The lower than planned en-route costs in real terms are driven by reductions across all the -6.5% 60 reporting entities: Austro Control (-1.8% or some -2.6 M€2009), METSP (-18.7% or -2.9 En-route DUC (PP, 2015-2019) 61.23 60.46 60.83 59.61 M€2009) and the NSA/EUROCONTROL (-2.4%, or -0.3 M€2009). Austro control being the main 56.29 40 contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12. En-route unit costs (actual) Costs exempt from cost-sharing are reported for a total amount of ±5.7 M€2009 relating to 20 pension costs and EUROCONTROL costs (see technical note 1 in gate-to-gate box 3). These costs will be eligible for carry-over (charged to airspace users) to the following reference 0 period(s), if deemed eligible by the European Commission. 2015 2016 2017 2018 2019

### AUSTRIA: En-route charging zone

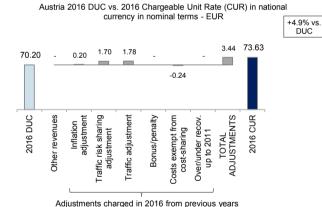
# Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	-4 591	6 078			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	-42	-349			
_	ATSP	-4 591	6 078			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	-42	-349			
Total costs ex	empt from cost sharing	-4 633	5 729			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



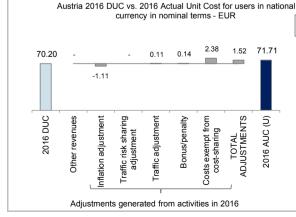
The CUR charged to airspace users in 2016 is 73.63 €. This is +4.9% higher than the nominal DUC (70.2 €). The difference between these two figures (+3.44 €) mainly relates to:

- an inflation adjustment (+0.20 €), corresponding to a higher than planned inflation index for 2014, resulting in a subsequent charging to airspace users in 2016:
- traffic risk sharing adjustment (+1.70 €), corresponding to the share of the loss in revenues due to lower traffic than planned in previous years charged to airspace users in 2016:
- traffic adjustment (+1.78 €), for the costs not subject to traffic risk sharing and the related loss due to lower traffic than planned in previous years charged to airspace users in 2016; and,
- costs exempt from cost-sharing (-0.24  $\in$ ) for costs that were exempted from the cost-sharing mechanism in previous period and reimbursed to the users in 2016.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the performance plan.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

+2.2% vs.



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (71.71  $\in$ ) is +2.2% (+1.52  $\in$ ) higher than the nominal DUC (70.2  $\in$ ). The factors contributing to the observed difference are: the inflation adjustment (-1.11  $\in$ ), the traffic adjustment (+0.11  $\in$ ), the bonus relating to the capacity target mechanism (+0.14  $\in$ ) and the cost exempt from cost-sharing (+2.38  $\in$ ). The traffic adjustment reflects the loss in revenues related to the costs not subject to traffic risk sharing, due to lower than planned traffic in 2016, which will be charged to airspace users in future years.

These costs and adjustments are divided by the **actual** TSUs in 2016.

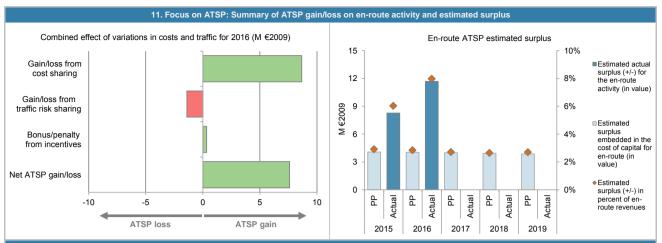
# **AUSTRIA: En-route ATSP (Austro Control)**

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)					
	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	139 252	141 598			
actual costs for the ATSP	133 108	139 005			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	6 144	2 593			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-4 591	6 078			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 554	8 671			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.7%	-1.0%			
Determined costs for the ATSP (PP) - based on actual inflation	140 496	143 853			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2 415	-1 406			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	127	337			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 095	7 603			
10. Focus on ATSP: En-route ATS  *This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in  ATSP estimated surplus ('000 €2009) from RP2 Performance Plan			unting profit/loss reporte	d in the P&L accounts o	f the ATSP.
Fotal asset base	101 595	100 801	99 772	98 292	96 6
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
	100.0%	100.0%	99 772	98 292	96 6
Estimated proportion of financing through equity (in value)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)					2.0
Cost of capital pre-tax (in value)	4 064 0.0%	4 032 0.0%	3 991 0.0%	3 932 0.0%	3 8
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)		•			4.1
Determined RoE pre-tax rate (in %)	4.0% 4 064	4.0% 4 032	4.0% 3 991	4.0% 3 932	4.0 3.8
Estimated surplus embedded in the cost of capital for en-route (in value)	4 004	4 032	3 991	3 932	3 0
Overall estimated surplus (+/-) for the en-route activity	4 064	4 032	3 991	3 932	3 8
- · · · · · · · · · · · · · · · · · · ·		141 598		148 168	143 1
Revenue/costs for the en-route activity	139 252		14/ 104		
Revenue/costs for the en-route activity	139 252 2.9%	2.8%	147 184 2.7%	2.7%	2.
Estimated surplus (+/-) in percent of en-route revenues					2. <sup>-</sup> 4.
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)	2.9%	2.8%	2.7%	2.7%	
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base	2.9% 4.0%	2.8% 4.0%	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2.9% 4.0% 2015A 104 379	2.8% 4.0% 2016A	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	2.9% 4.0% 2015A 104 379 100.0%	2.8% 4.0% 2016A 102 024 100.0%	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	2.9% 4.0% 2015A 104 379	2.8% 4.0% 2016A 102 024	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	2.9% 4.0% 2015A 104 379 100.0% 104 379	2.8% 4.0% 2016A 102 024 100.0% 102 024	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0%	2.8% 4.0% 2016A 102 024 100.0% 102 024 0.0%	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0% 0	2.8% 4.0% 2016A 102 024 100.0% 102 024 0.0% 0	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0% 0 4 175	2.8% 4.0% 2016A 102 024 100.0% 102 024 0.0% 0 4 081	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0% 0 4 175 0.0%	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0%	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0% 0 4 175 0.0% 0	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0% 0	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	2.9% 4.0% 2015A 104 379 100.0% 104 379 0.0% 0 4 175 0.0% 0 4.0%	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0% 0 4.0%	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	2.9% 4.0%  2015A 104 379 100.0% 104 379 0.0% 0 4 175 0.0% 4.0% 4 175	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0% 4 080 4.0% 4 081	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through deuty (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Deverall estimated surplus (+/-) for the en-route activity	2.9% 4.0%  2015A  104 379 100.0% 104 379 0.0% 0 4 175 0.0% 4.0% 4 175 4 095	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0% 4 081 7 603	2.7% 4.0%	2.7% 4.0%	4.
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	2.9% 4.0%  2015A  104 379 100.0% 104 379 0.0% 0 4 175 0.0% 4 175 4 095 8 270	2.8% 4.0%  2016A  102 024 100.0% 102 024 0.0% 0 4 081 0.0% 4 081 7 603 11 684	2.7% 4.0%	2.7% 4.0%	4.

#### **AUSTRIA: En-route ATSP (Austro Control)**

### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 Austro Control en-route costs vs. PP

In 2016, Austro Control actual en-route costs are -1.8% (-2.6 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- lower staff costs (-0.5% or -0.5 M€2009), as indicated in the Additional Information to the June 2017 en-route Reporting Tables mainly due to costs containment measures (collective agreement) applicable for RP1 and 2016, a lower inflation than planned and deviation from social capital/pensions cost;
- lower other operating costs (-14.4% or -2.6 M€2009), mainly due to costs optimisation programs decided in RP1 that have been maintained including training, external services, optimisation of maintenance contracts and travel costs;
- higher depreciation costs (+1.1% or +0.2 M€2009);
- a higher cost of capital (+1.2% or +0.05 M€2009); and,
- higher exceptional items (+1.6% or +0.2 M€2009).

From the Additional Information to the June 2017 en-route Reporting Tables, it is our understanding that the staff costs have been impacted by the recognition of actuarial losses for pension liabilities up to 2012 following the cancellation of the so-called "corridor method". This loss will be recovered over 14 years starting in 2016.

#### Austro Control net gain/loss on en-route activity in 2016

As shown in box 9, Austro Control generated a net gain of +7.6 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +8.7 M€2009 arising from the cost-sharing mechanism;
- a loss of -1.4 M€2009 arising from the traffic risk-sharing mechanism; and,
- a gain of +0.3 M€2009, corresponding to a bonus eligible for payment to Austro Control as part of the capacity target incentive mechanism. This amount corresponds to 0.2% of Austro Control en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission.

Note that if the costs exempt from cost-sharing included in this analysis for the year 2016 (+6.1 M€2009) are not deemed eligible by the European Commission, the net gain generated by Austro Control on its en-route activity would amount to +1.5 M€2009.

### Austro Control overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+7.6 M€2009) and the surplus embedded in the actual cost of capital (+4.1 M€2009) amounts to +11.7 M€2009 (8% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 11.5%, which is higher than the 4.0% planned in the PP.

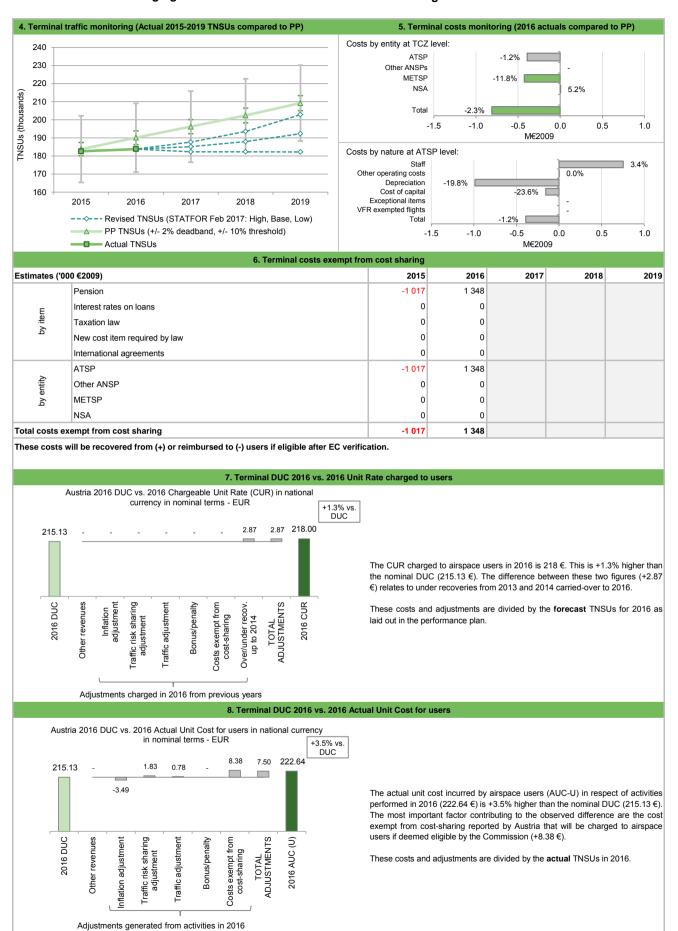
### **AUSTRIA: Terminal charging zone**

### Monitoring of terminal COST-EFFICIENCY for 2016

1. Cont	extual economic information: term	inal air navigat	ion services			
· Austria TCZ represents 3.2% of the SES terminal ANS de	termined costs in 2016		pplying traffic risk	•	Ye	
· ATSP: Austro Control			fewer than 70,00			5
· National currency: EUR		·	between 70,000			0
Number of airports in charging zone in 2016: 6,	of which: -{ 2. Terminal DUC monitoring at Ch		more than 225,00	00 IFRs ATMs:		1
	2. Terminal Doc monitoring at or	larging Zone le	VCI			
Austria: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019[
Terminal costs (nominal EUR)		39 907 000	40 897 000	42 355 000	43 033 000	43 359 00
Inflation %		1.7%	1.7%	1.7%	1.7%	1.79
Inflation index (100 in 2009)		114.2	116.1	118.1	120.1	122.
Real terminal costs (EUR2009)		34 958 681	35 227 065	35 873 086	35 838 079	35 505 97
Total terminal Service Units		183 800	190 100	196 200	202 400	209 20
Real terminal unit cost per Service Unit (EUR2009)		190.20	185.31	182.84	177.07	169.7
Austria: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		36 870 804	39 327 723			
Inflation %		0.8%	1.0%			
Inflation index (100 in 2009)		113.1	114.3			
Real terminal costs (EUR2009)		32 587 346	34 414 686			
Total terminal Service Units		182 586	183 801			
Real terminal unit cost per Service Unit (EUR2009)		178.48	187.24			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-3 036 196	-1 569 277	2017	2010	201
Terrilliai Costs (Horrilliai Cost)	in %	-7.6%	-3.8%			
Inflation %	in p.p.	-0.9 p.p.	-0.7 p.p.			
Inflation index (100 in 2009)	in p.p.	-1.0 p.p.	-1.8 p.p.			
Real terminal costs (EUR2009)	in value	-2 371 335	-812 379			
Near terminal costs (EUN2009)	in %	-6.8%	-2.3%			
Total terminal Service Units	in value	-1 214	-6 299			
Total terminal Service Offits	in %	-0.7%	-3.3%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-11.72	1.93			
real terminal and east per early los one (Earlesse)	in %	-6.2%	1.0%			
3. Focus on terminal at State/Charg	ing Zone level	0%			<u> </u>	<del></del>
This analysis focuses on the Austria Terminal Charging Zon	_		-2.3%			
Schwechat, Linz, Salzburg, Innsbruck, Graz and Klagenfurt.		-2% -				■ Difference between
Terminal unit cost		-4% -				actual and determined
In 2016, the actual terminal unit cost in real terms (187.24 €						terminal costs (real
the PP (185.31 €2009). This difference results from the TNSUs (-3.3%) and lower than planned terminal costs (-2.3°	-	-6%6.8	5%			terms)
Terminal service units		-8%	15 2016	2017 20	018 2019	
Traffic risk sharing applies in the TCZ. The difference bet		0%				<del></del>
3.3%) falls outside the ±2% dead band, but does not excee traffic risk sharing mechanism. The resulting loss of ten		-0.7	7%			
between the airspace users and the ATSP, the latter bearing		-1% -				□ Difference
Based on the STATFOR February 2017 base TNSU scenarioscende the TNSUs planned in the PP for the remainder of F	•	00/				between actual and
traffic is expected to exceed the ±2% dead band foreseen						planned
but remain within the 10% threshold for the remainder of RP	2.	-3% -	-3.3%			service units
Terminal costs		-4%				
In nominal terms, actual terminal costs are -3.8% lower than	•	201	15 2016	2017 20	018 2019	
inflation index is also lower than planned (-1.8 p.p.) the actual planned level when expressed in €2009.	al terminal costs are -2.3% below the	250				
The lower than planned terminal costs in real terms are of			1.0%			
reporting entities: Austro Control (-1.2% or some -0.4 M€2009); and an increase for the NSA entity (+5.2%, or +		₩ 150 Q	.31	7		■Terminal DUC (PP,
M€2009); and an increase for the NSA entity (+5.2%, or the main contributor to the terminal cost base, a detailed a	nalysis at ATSP level is provided in	cost	178.48 185.31	182.84	169.72	2015-2019
50X 12.		5			_	<ul><li>Terminal unit costs</li></ul>
Costs exempt from cost-sharing are reported for the TCZ relating to pension costs. These costs will be eligible for ca		00				(actual)
to the following reference period(s), if deemed allowed by th	, , ,	0	(E 0010	2017	110 0010	-
		201	15 2016	2017 20	)18 2019	

### **AUSTRIA: Terminal charging zone**

### Monitoring of terminal COST-EFFICIENCY for 2016



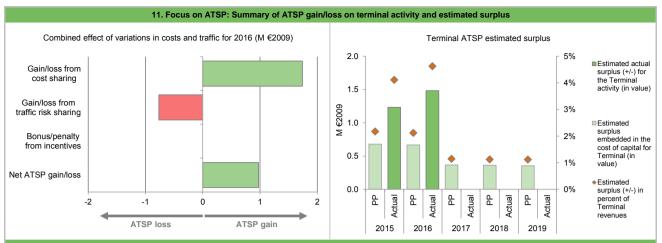
# **AUSTRIA: Terminal ATSP (Austro Control)**

### Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Determined costs for the ATSP (PP) - based on planned inflation	31 251	31 502	2011	2010	20
ctual costs for the ATSP	29 324	31 110			
office of the state of the stat	1 928	392			
unounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-1 017	1 348			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	910	1 740			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.7%	-3.3%			
Determined costs for the ATSP (PP) - based on actual inflation	31 530	32 003			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-208	-766			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	702	973			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the calculation of the economic surplus retained by the ATSP is based on the determined RoE.	•		nunting profit/loss reports	ed in the P&L accounts o	f the ATSD
	2015P	2016P	2017P	2018P	201
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan		33 378	32 714	32 167	
Total asset base	33 945 100.0%	100.0%	15.4%	15.4%	31 6
Estimated proportion of financing through equity (in %)	33 945	33 378	5 033	4 949	15.4 4.8
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	0.0%	0.0%	84.6%	84.6%	84.0
Estimated proportion of financing through debt (in value)	0.0%	0.0 %	27 681	27 218	26 7
Cost of capital pre-tax (in value)	679	668	1 309	1 287	1 2
Average interest on debt (in %)	0.0%	0.0%	3.4%	3.4%	3.4
nterest on debt (in value)	0.0%	0.070	941	925	9
Determined RoE pre-tax rate (in %)	2.0%	2.0%	7.3%	7.3%	7.3
Estimated surplus embedded in the cost of capital for terminal (in value)	679	668	367	361	3
Estimated stripled difference in the coot of capital for terminal (in value)	0.0	000	001	001	
Overall estimated surplus (+/-) for the terminal activity	679	668	367	361	3
Revenue/costs for the terminal activity	31 251	31 502	32 138	32 118	31 8
Estimated surplus (+/-) in percent of terminal revenues	2.2%	2.1%	1.1%	1.1%	1.1
Estimated ex-ante RoE pre-tax rate (in %)	2.0%	2.0%	7.3%	7.3%	7.3
See note 1 in gate to gate box 3					
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Total asset base	26 555	25 514			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	26 555	25 514			
Estimated proportion of financing through dobt (in %)	0.0%	0.0%			
Estimated proportion of infancing through debt (iii %)	0	0			
	531	510			
Estimated proportion of financing through debt (in value)		0.0%			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	0.0%				
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	0	0			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	2.0%	2.0%			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	0 2.0% 531	2.0% 510			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	0 2.0% 531 702	2.0% 510 973			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	0 2.0% 531 702 1 233	2.0% 510 973 <b>1 484</b>			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	0 2.0% 531 702 1 233 30 026	2.0% 510 973 1 484 32 083			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	0 2.0% 531 702 1 233	2.0% 510 973 <b>1 484</b>			

### **AUSTRIA: Terminal ATSP (Austro Control)**

### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 Austro Control terminal costs in the TCZ vs. PP

Austro Control actual terminal costs in the TCZ are -1,2% (-0.4 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- higher staff costs (+3.4%, +0.8 M€2009); as indicated in the Additional Information to the June 2017 terminal Reporting Tables mainly due to costs linked to social capital (pensions) and "effects of transition to a new system (NG-AATMS) not as efficient as predicted in plan. (e.g. overtime in peak hours)";
- other operating costs in real terms in line with the planned in the PP;
- lower depreciation costs (-19.8%, -1.0 M€2009) due to the postponement of replacement investments and extension of the live of the existing technical equipment, and
- a lower cost of capital (-23.6%, -0.2 M€2009), due to a lower asset base in 2016 than planned.

From the Additional Information to the June 2017 terminal Reporting Tables, it is our understanding that the staff costs have been impacted by the recognition of actuarial losses for pension liabilities up to 2012 following the cancellation of the so-called "corridor method". This loss will be recovered over 14 years starting in 2016.

#### Austro Control 2016 net gain/loss on terminal activity in the TCZ

As shown in box 9, the terminal activity in the TCZ generated a net gain of +1.0 M€2009 in 2016. This is a combination of two elements:

- a gain of +1.7 M€2009 as a result of the cost-sharing mechanism; and
- a loss of -0.8 M€2009 as a result of traffic risk-sharing mechanism.

The gain from cost-sharing mentioned above (+1.7 M€2009) includes amounts reported by Austro Control for costs exempt from cost-sharing (+1.3 M€2009). Should these costs not be deemed eligible by the European Commission, Austro control would generate a net loss of -0.4 M€2009 for the terminal activity in 2016.

#### Austro Control 2016 overall estimated surplus for the terminal activity in the TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in the TCZ mentioned above (+1.0 M€2009) and the surplus embedded in the cost of capital (+0.5 M€2009) amounts to +1.5 M€2009 (4.6% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 5.8%, which is higher than the 2% planned in the PP (see technical note 1 in gate-to-gate box 3).

AUSTRIA: Gate-to-gate		Моі	nitoring o	f gate-to-ga	ate COST-E	FFICIENC	for 2016
	1. Monitoring of gate-t	o-gate	ANS costs				
Austria: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Real en-route costs (EUR2009)			164 901 573	167 908 470	173 369 786	174 525 859	169 672 673
Real terminal costs (EUR2009)			34 958 681	35 227 065	35 873 086	35 838 079	35 505 972
Real gate-to-gate costs (EUR2009)			199 860 254	203 135 535	209 242 872	210 363 938	205 178 645
En-route share (%)			82.5%	82.7%	82.9%	83.0%	82.7%
Austria: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Real en-route costs (EUR2009)			156 763 660	162 189 938			
Real terminal costs (EUR2009)			32 587 346	34 414 686			
Real gate-to-gate costs (EUR2009)			189 351 006	196 604 624			
En-route share (%)			82.8%	82.5%			
Difference between Actuals and Planned (Actuals	vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-10 509 249	-6 530 910			
g g (= - · · = - · · · )	in %		-5.3%	-3.2%			
En-route share	in p.p.		0.3%	-0.2%			
	. Share of en-route and terminal in	gate-to					
reductions in both en-route costs (-3.4%, or -5.7 Memerous).  The actual share of en-route in gate-to-gate ANS cost the PP for 2016 (82.7%).  For Austro Control, the estimated gate-to-gate ecome M€2009 (see boxes 10 for the detailed analysis at chof gate-to-gate ANS revenues.	ts (82.5%) is slightly lower than plant	100% 90% 80% 70% 60% 50% 40% 30% 20%	83%	15% 85% 2016	18% 82% 2017	2018	201
3.Tec Note 1: For this analysis, and based on the Additional 2%.	chnical notes on en-route and termi Information provided, it is assumed the		•	rted by Austria	En-route ■Ter		ty capped at

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Croatia

Version: 1.1

Date: 9 October 2017

### **CROATIA**

### **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	49	С	С	В	В	В						
Croatia Control	82	D	D	D	С	D						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	N/A	N/A
Runway Incursions (RIs)	N/A	N/A
ATM Specific Occurrences (ATM-S)		6%
Source of RAT data:	TA	NΑ

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	6	3
Legal/Judiciary	5	2
Occurrence reporting and Investigation	2	0
TOTAL	13	5
Croatia Control	Number of que	stions answered
Croatia Control	YES	NO
Policy and its implementation	11	2
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	19	5

### **Observations**

Two out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 2 are below Level C.

#### **CROATIA**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

Initially 2 Croatian airports, Zagreb and Lucko, were subject to RP2 monitoring. In 2016 Lucko is removed from the list leaving only the main national airport Zagreb. However the Airport Operator Data Flow has only been established in August 2017 and therefore the monitoring of the environment indicators for 2016 cannot be performed.

### 2. Additional Taxi-Out Time

Due to the lack of data, the additional taxi-out time cannot be monitored at LDZA.

### 3. Additional ASMA Time

Due to the lack of data, the additional ASMA time cannot be monitored at LDZA.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

									<u> </u>			
AIRPORT NAME	ICAO	ADDITIONAL TAXI-OUT TIME					ADDITIONAL ASMA TIME					
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Zagreb	LDZA	n/a	n/a				n/a	n/a				

#### **CROATIA**

	En route Capacity incentive scheme													
2015 2016 2017 2018 2019 Observations														
National Capacity target	0.23	0.22	0.21	0.21	0.19									
Deadband +/-	0.03	0.03	0.03	0.03	0.03									
Actual performance	0.54	0.04												

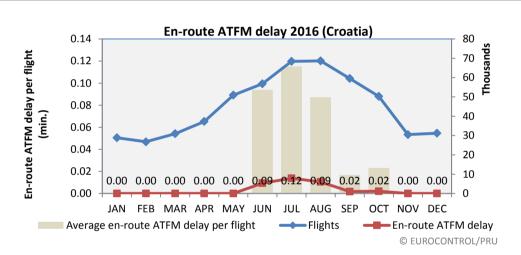
#### National capacity incentive scheme

Bonus/Penalty = FAB PONDER x NATIONAL ANSP ELEMENT x 0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Croatia was 0.04 minutes per flight instead of the national target of 0.22 minutes per flight, a percentage deviation of 82%, results in a NATIONAL ANSP ELEMENT of 82%. Therefore the national en route capacity incentive for Croatia = 50% \*82% \* 0.5% (0.2%) of en route revenue of CroatiaControl = 1,209,451.86 HRK

### Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.

### Observations regarding national capacity performance



En-route ATFM delay per flight (Croatia)											
2008 2009 2010 2011 2012 2013 2014 2015 2016											
1.96	0.67	1.03	0.52	0.26	0.09	0.31	0.54	0.04			

There was a marked improvement in en route capacity performance for Croatia in 2016 from 2015 levels, when staffing issues resulted in limitations to the number of sectors being opened at peak periods. The Network Manager expects Croatia to continue to achieve the required performance levels for en route capacity throughout the remainder of RP2.

### **Planning and Effective Use of CDRs**

Croatia did not provide any data. There are no CDRs in Croatian airspace.

### **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 86%.

Procedure 3 is applicable within the State.

### **Observations on Effective booking procedures**

Croatia states that the information on effective booking procedures refers to AMC manageable areas published in the NM CACD.

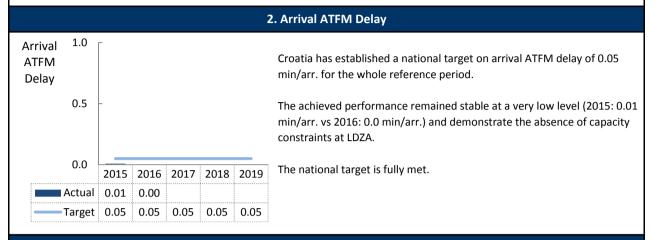
### **Monitoring of Airports Contribution to CAPACITY for 2016**

### 1. Overview

As of 2016, ANS at Zagreb (LDZA) are subject to RP2. The observed performance is commensurate with the level of traffic experienced.

Croatia has established a national target on arrival ATFM delay that was fully met in 2015 and 2016.

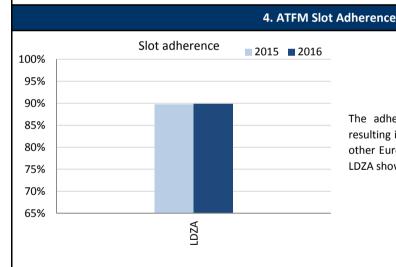
The implementation of the Airport Operator Data Flow to ensure the consistency of the reporting is planned for end 2017.



### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target on arrival ATFM delay for Croatia.

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Croatia.



The adherence to ATFM slots remained stable in 2016 resulting in a compliance level of 89.9%. In comparison with other European airports experiencing a similar traffic share, LDZA shows a lower performance.

### 5. Pre-departure Delay

The Airport Operator Data Flow required for the collection of delay data and calculation of the indicator was not established in 2016. Therefore Pre-Departure Delay is not available.

						6.	Appen	dix								
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data																
	ICAO	AVG /	ARRIV	AL ATF	M DE	LAY	·	SLOT A	DHEREN	ICE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Zagreb	LDZA	0.01	0.00				89.7%	89.9%				n/a	n/a			

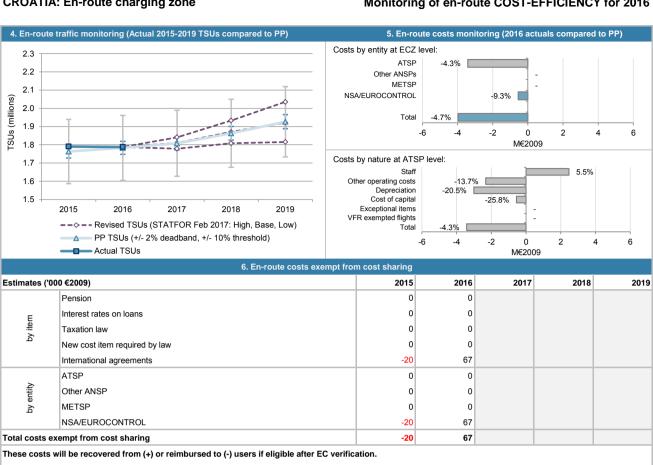
### CROATIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

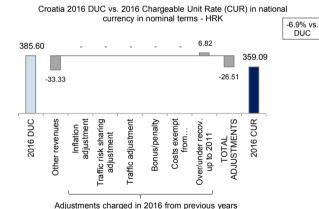
	1. Co	ontextual economic info	rmation: en-ro	oute air na	avigatio	on services			
· Croatia ECZ represents 1.4% of the	he SES en-route AN	S determined costs in 201	16						
· ATSP: Cro	atia Control								
· FAB: FAE	3 CE								
· National currency: HRI	K Exchan	ge rate 2009: 1 EUR = 7	7.33804 HRK						
		2. En-route DUC mo	onitoring at Ch	narging Z	one lev	/el			
Croatia: Data from RP2 Performar	nce Plan (E	C Decision 2015/348 of 2	2 March 2015)		2015D	2016D	2017D	2018D	2019D
En-route costs (nominal HRK)		* See note 1		670 06		687 516 987	691 440 691	687 394 177	674 346 800
Inflation %					0.2%	1.0%	1.5%	2.5%	2.5%
Inflation index (100 in 2009)					109.2	110.4	112.0	114.8	117.7
Real en-route costs (HRK2009)				613 41	4 184	622 991 131	617 287 272	598 707 050	573 017 597
Total en-route Service Units				1 76	3 000	1 783 000	1 808 000	1 863 185	1 926 787
Real en-route unit cost per Servic	e Unit (HRK2009)			3	47.94	349.41	341.42	321.34	297.40
Real en-route unit cost per Servic	e Unit (EUR2009)				47.42	47.62	46.53	43.79	40.53
Croatia: Actual data from Reportir	ng Tables			. 2	2015A	2016A	2017A	2018A	2019A
En-route costs (nominal HRK)		* See note 1		644 63	1 574	645 102 631			
Inflation %					-0.3%	-0.6%			
Inflation index (100 in 2009)					109.3	108.6			
Real en-route costs (HRK2009)				589 82	8 471	593 822 416			
Total en-route Service Units				1 79	0 210	1 787 992			
Real en-route unit cost per Servic	e Unit (HRK2009)			3	29.47	332.12			
Real en-route unit cost per Servic	e Unit (EUR2009)				44.90	45.26			
Difference between Actuals and P	lanned				2015	2016	2017	2018	2019
En-route costs (nominal HRK)		in value		-25 43	4 957	-42 414 356			
		in %		-	3.8%	-6.2%			
Inflation %		in p.p.		-0	.5 p.p.	-1.6 p.p.			
Inflation index (100 in 2009)		in p.p.		0.	.1 p.p.	-1.7 p.p.			
Real en-route costs (HRK2009)		in value		-23 58	5 713	-29 168 716			
(=,		in %		_	-3.8%	-4.7%			
Total en-route Service Units		in value		2	7 210	4 992			
		in %			1.5%	0.3%			
Real en-route unit cost per Servic	e Unit (HRK2009)	in value			18.46	-17.29			
The area of the control of the control	o ome (marazoo)	in %			-5.3%	-4.9%			
Real en-route unit cost per Servic	e Unit (FUR2009)	in value			-2.52	-2.36			
Trout on route unit boot per bervio	c omi (Lonzooo)	in %			-5.3%	-4.9%			
3 Focus on e	n-route at State/Ch			0%	0.070	4.070			
En-route unit cost	ir route at otate/on	arging Lone level						'	
In 2016, Croatia's actual real en-ro				-1%					Difference
lower than planned in the PP (349. lower than planned en-route costs (				-2%					between
above the planned figure (by +0.3%)		czoooj, wille doldalo 10	oo are ongritty	-3%	-3.89				actual and determined
En reute comice unite				-4%		-4.7%			en-route costs (real terms)
En-route service units The difference between actual and p	planned TSUs (+0.3%	6) is within the ±2% dead	band foreseen	-5%					
in the traffic risk sharing mechanism	n. The resulting addit	ional en-route revenue re		-6%	201	5 2016	2017 20	018 2019	
risk sharing is therefore fully retained. The planned TSUs for the remaining	,	,	Eehruany 2017	2.0%	,				
base case scenario.	ig years or the ru	are close to GTATI GIV I	Columny 2017	2.070					
F				1.5%	1.59	%			□Difference
En-route costs The actual en-route costs are -4.7%	6 lower than planne	d in real terms (-6.2% lov	wer in nominal	1.0%	-				between
terms as the actual inflation index f		,							actual and planned total
plan).				0.5%	-	0.30/			service units
The lower than planned en-route of	osts in real terms a	are driven by reductions	across all the	0.0%		0.3%			
reporting entities: Croatia Control (C	, ,	,	,		201	5 2016	2017 20	018 2019	
9.3% or -0.6 M€2009). CCL being provided in box 12.	uie main contributo	ii, a detailed analysis at	AISP IEVEL IS	60 -					
				6	-5.3%	6 -4.9%			
The NSA costs are lower than plann as a result of "savings and rational				40 -	47.42	47.62	6		■En-route DUC (PP,
planned projects did not materialise		ii respect of cost of capi	iai as liie lWO	cost,	47	47.6%	46.5	40.53	2015-2019)
				ji 20 -				4	■En-route
Costs exempt from cost sharing a difference in EUROCONTROL cos				-					unit costs (actual)
airspace users) in the following r			, -	0 -					
Commission.					2015	2016	2017 2	018 2019	
, ,	eference period(s),	if deemed allowed by	the European	0 -	2015	5 2016	2017 2	018 2019	

### CROATIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016



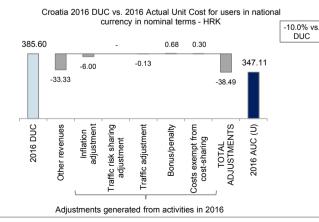
## 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 was 359.09 HRK. This is significantly lower (by -6.9%) than the nominal DUC (385.60 HRK). The difference between these two figures is mainly due to the fact that the DC and the DUC for Croatia include costs relating to the services provided by CCL in the airspace of Bosnia and Herzegovina, whereas the amounts relating to these services are deducted as other revenues for the calculation of the CUR, in order to avoid double charging as these are already charged to users through the unit rate of Bosnia and Herzegovina (see note 1).

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (347.11 HRK) is also significantly lower (by -10.0%) than the nominal DUC (385.60 HRK). This difference is also mainly due to the deduction of other revenues relating to the provision of services in the Bosnia and Herzegovina (BiH) airspace (-33.33 HRK/SU, see item 7 above)

These costs and adjustments are divided by the actual TSUs in 2016.

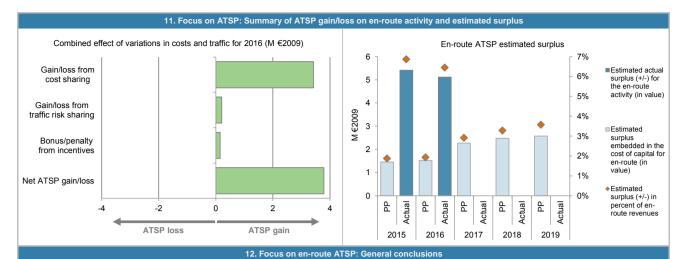
# **CROATIA: En-route ATSP (Croatia Control)**

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Determined costs for the ATSP (PP) - based on planned inflation	77 773	78 951			
ctual costs for the ATSP	74 864	75 529			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	2 909	3 422			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
iain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	2 909	3 422			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.5%	0.3%			
Determined costs for the ATSP (PP) - based on actual inflation	73 265	75 582			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	1 131	212			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	152			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 040	3 785			
10. Focus on ATSP: En-route ATS	P estimated surplu	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This is	different from the accour	nting profit/loss reported	in the P&L accounts of	f the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	73 705	69 855	64 242	57 466	51 (
stimated proportion of financing through equity (in %)	57.7%	61.9%	66.8%	71.3%	76.
stimated proportion of financing through equity (in value)	42 525	43 240	42 916	40 974	39 (
stimated proportion of financing through debt (in %)	42.3%	38.1%	33.2%	28.7%	23.
stimated proportion of financing through debt (in value)	31 180	26 614	21 325	16 492	12 (
Cost of capital pre-tax (in value)	2 185	2 148	2 768	2 860	2 8
verage interest on debt (in %)	2.3%	2.3%	2.3%	2.3%	2.
nterest on debt (in value)	727	620	497	384	2
Determined RoE pre-tax rate (in %)	3.4%	3.5%	5.3%	6.0%	6.
stimated surplus embedded in the cost of capital for en-route (in value)	1 458	1 528	2 271	2 476	2 5
Overall estimated surplus (+/-) for the en-route activity	1 458	1 528	2 271	2 476	2 5
Revenue/costs for the en-route activity	77 773	78 951	77 953	75 442	71 9
Estimated surplus (+/-) in percent of en-route revenues	1.9%	1.9%	2.9%	3.3%	3.
Estimated ex-ante RoE pre-tax rate (in %)	3.4%	3.5%	5.3%	6.0%	6.
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	66 166	58 867			
stimated proportion of financing through equity (in %)	60.6%	64.0%			
Estimated proportion of financing through equity (in value)	40 097	37 658			
Estimated proportion of financing through debt (in %)	39.4%	36.0%			
stimated proportion of financing through debt (in value)	26 069	21 209			
Cost of capital pre-tax (in value)	1 733	1 595			
werage interest on debt (in %)	1.4%	1.2%			
	359	264			
	3.4%	3.5%			
Determined RoE pre-tax rate (in %)	1 375	1 331			
Determined RoE pre-tax rate (in %) Stimated surplus embedded in the cost of capital for en-route (in value)		3 785			
Determined RoE pre-tax rate (in %) Sistimated surplus embedded in the cost of capital for en-route (in value)  Let ATSP gain(+)/loss(-) on en-route activity	4 040				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Let ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	5 415	5 116			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	5 415 78 904	79 314			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	5 415				

# **CROATIA: En-route ATSP (Croatia Control)**

# Monitoring of en-route COST-EFFICIENCY for 2016



### Actual 2016 CCL en-route costs vs. PP

In 2016, CCL's real actual en-route costs are -4.3% (-3.4 M€2009) lower than planned in the PP. This results from the combination of:

- higher staff costs (+5.5% or +2.5 M€2009),"result of significantly improved operational capacity";
- lower other operating costs (-13.7% or -2.3 M€2009), "due to savings realised in external services consumed, delayed spending in maintenance and spare parts following the delay in certain CAPEX projects, and decreased level of asset written offs";
- lower depreciation costs (-20.5% or -3.0 M€2009), mainly due to the postponement of some CAPEX projects; and
- lower cost of capital (-25.8% or -0.6 M€2009), as a the asset base is lower than planned due to postponed projects and as a result of lower interest on debt than planned.

### CCL net gain/loss on en-route activity in 2016

As shown in box 9, CCL generated a net gain of +3.8 M€2009 on the 2016 en-route activity. This is a combination of three elements:

- a gain of +3.4 M€2009 arising from the cost-sharing mechanism;
- a gain of +0.2 M€2009 arising from the traffic risk sharing mechanism; and
- a gain of +0.2 M€2009, corresponding to a bonus to CCL as part of the capacity target incentive mechanism. This amount corresponds to 0.2% of CCL en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs).

The amounts reported in respect of financial incentives 2016, to be charged or reimbursed to users, will be examined by the European Commission.

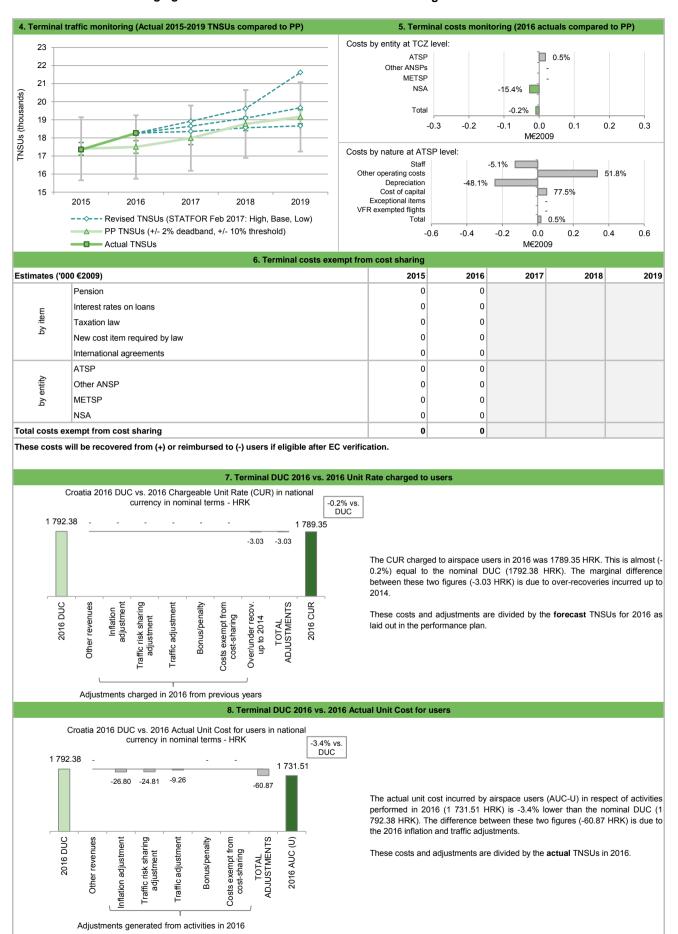
# CCL overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+3.8 M€2009) and the surplus embedded in the actual cost of capital (+1.3 M€2009) amounts to +5.1 M€2009 (6.5% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 13.6%, which is significantly higher than the 3.5% planned.

# **CROATIA: Terminal charging zone**

1. Conte	extual economic information: tern	ninal a	air na	vigation	services				
· Croatia TCZ represents 0.3% of the SES terminal ANS de	termined costs in 2016	· Is	this 7	TCZ apply	ying traffic risk	sharing?		Yes	3
· ATSP: Croatia Control		· Ai	irports	s with few	ver than 70,00	0 IFRs ATMs:		•	
· National currency: HRK		· Ai	irports	s with bet	ween 70,000	and 225,000 I	FRs ATMs	: (	)
· Number of airports in charging zone in 2016: 1,	of which: -	· Ai	irports	s with mo	re than 225,00	00 IFRs ATMs	s:	(	)
	2. Terminal DUC monitoring at C	hargiı	ng Zo	one level	l				
Croatia: Data from RP2 Performance Plan			2	015D	2016D	2017	D	2018D	2019[
Terminal costs (nominal HRK)		3	30 23	6 645	31 366 706	32 186 13	6 33 5	03 704	33 569 846
Inflation %				0.2%	1.0%	1.5	%	2.5%	2.5%
Inflation index (100 in 2009)				109.2	110.4	112.	.0	114.8	117.7
Real terminal costs (HRK2009)		2	27 68	0 217	28 422 832	28 734 34		81 079	28 525 549
Total terminal Service Units			1	7 400	17 500	17 98		18 771	19 162
Real terminal unit cost per Service Unit (HRK2009)			1 5	90.82	1 624.16	1 597.3	_	554.59	1 488.65
Real terminal unit cost per Service Unit (EUR2009)				16.79	221.33	217.6		211.85	202.87
Croatia: Actual data from Reporting Tables				2015A	2016A	2017		2018A	2019 <i>A</i>
Terminal costs (nominal HRK)		3		1 203	30 803 249				
Inflation %				-0.3%	-0.6%				
Inflation index (100 in 2009)				109.3	108.6				
Real terminal costs (HRK2009)		,		8 558	28 354 651				
Total terminal Service Units				7 355	18 262				
Real terminal unit cost per Service Unit (HRK2009)				95.42	1 552.65				
Real terminal unit cost per Service Unit (EUR2009)				17.42	211.59				
Difference between Actuals and Planned				2015	2016	201	7	2018	2019
Terminal costs (nominal HRK)	in value		2	4 557	-563 457		T		
,	in %			0.1%	-1.8%				
Inflation %	in p.p.		-0.	5 p.p.	-1.6 p.p.				
Inflation index (100 in 2009)	in p.p.			1 p.p.	-1.7 p.p.				
Real terminal costs (HRK2009)	in value			8 341	-68 181				
. 150. 151. 111. 1555.5 (1.11.1. 12555)	in %			0.0%	-0.2%				
Total terminal Service Units	in value			-45	762				
	in %			-0.3%	4.4%				
Real terminal unit cost per Service Unit (HRK2009)	in value			4.61	-71.51				
, , ,	in %			0.3%	-4.4%				
Real terminal unit cost per Service Unit (EUR2009)	in value			0.63	-9.75				
, , ,	in %			0.3%	-4.4%				
3. Focus on terminal at State/Chargi	ng Zone level	0.	.4%						1
This analysis focuses on Croatia Terminal Charging zon			00/						
(including Zagreb/Lucko airfield).		0.	.2% -	0.03%					■ Difference between
Terminal unit cost		0.	.0%	0.03 /6	+	+	-		actual and determined
In 2016, the real actual terminal unit cost (1 552.65 HRK200	, , , ,		00/		-0.2%				terminal costs (real
than the 2016 terminal DUC set in the PP (1 624.16 HRK terminal costs are close to the planned figures (-0.2%), w			.2% -						terms)
units is +4.4% higher than planned.			.4%	2015	2010	2017	2012	2010	
Terminal service units			50/	2015	2016	2017	2018	2019	
Traffic risk sharing applies in the TCZ. The difference be	•		5%						
(+4.4%) falls outside the ±2% dead band, but is inside the ± risk sharing mechanism. The resulting additional terminal re			4% -		4.4%				
the ATSP and the airspace users, with the gain retained			3% -						□ Difference between
M€2009.			2%						actual and planned
The planned TNSUs for the remaining years of the RP are	pelow the STATFOR February 2017	1	1% -						terminal service units
base case scenario.			0%	-0.3%					-
Terminal costs		'	-1% □	2015	2016	2017	2018	2019	
The real actual terminal costs for 2016 remained at the same	•		300 7						1
actual costs are higher than planned by +0.02 M€2009 and N	ISA costs lower by -0.03 M€2009.	o :	250 -	0.3%	-4.4%				
There are no costs exempted from cost-sharing reported for	the TCZ.	lĕ	200 -		e .	8			■Terminal
		تب	150 -	216.79	221.33	217.68	211.85	2.87	DUC (PP, 2015-2019)
		==	100 -	2 2	2 72	8	2	202.	■Terminal
			50 -						unit costs (actual)
			0		<u> </u>				
		4		2015	2016	2017	2018	2019	

# **CROATIA: Terminal charging zone**

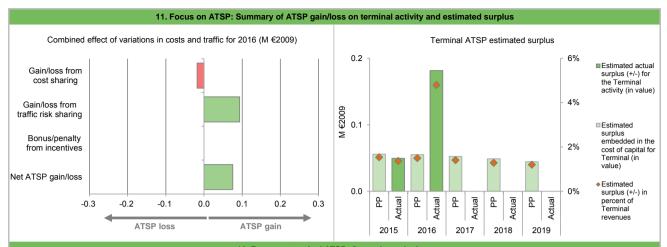


# **CROATIA: Terminal ATSP (Croatia Control)**

04 - b (1000 C0000)	0045	0040	.0047	0040	201
Cost sharing ('000 €2009)	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	3 646	3 695			
ctual costs for the ATSP	3 671	3 713 -18			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-25				
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-25	-18	2047	2040	20
Traffic risk sharing ('000 €2009)	<b>2015</b> -0.3%	2016	2017	2018	20
Difference in total service units (actual vs PP) % Determined costs for the ATSP (PP) - based on actual inflation	3 348	4.4% 3 447			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-9	93			
	2015	2016	2017	2018	20
ncentives ('000 €2009)	0	0	2017	2016	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-34	75			
10. Focus on ATSP: Terminal AT					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	1 180	1 118	1 028	920	8
Estimated proportion of financing through equity (in %)	57.7%	61.9%	66.8%	71.3%	76.4
Estimated proportion of financing through equity (in value)	681	692	687	656	6
Estimated proportion of financing through debt (in %)	42.3%	38.1%	33.2%	28.7%	23.6
Estimated proportion of financing through debt (in value)	499	426	341	264	1
Cost of capital pre-tax (in value)	67	65	61	55	
Average interest on debt (in %)	2.3%	2.3%	2.3%	2.3%	2.3
nterest on debt (in value)	12	10	8	6	
Determined RoE pre-tax rate (in %)	8.2%	8.0%	7.7%	7.5%	7.2
Estimated surplus embedded in the cost of capital for terminal (in value)	56	55	53	49	•
Overall estimated surplus (+/-) for the terminal activity	56	55	53	49	
	3 646	3 695	3 742	3 810	3 7
Revenue/costs for the terminal activity	3 646 1.5%	3 695 1.5%	3 742 1.4%	3 810 1.3%	3 7: 1.2
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues					
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)	1.5%	1.5%	1.4%	1.3%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	1.5% 8.2%	1.5% 8.0%	1.4% 7.7%	1.3% 7.5%	1.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)	1.5% 8.2% 2015A	1.5% 8.0% 2016A	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	1.5% 8.2% 2015A 1 675	1.5% 8.0% 2016A 2 082	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	1.5% 8.2% 2015A 1 675 60.6%	1.5% 8.0% 2016A 2 082 64.0%	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	1.5% 8.2% 2015A 1 675 60.6% 1 015	1.5% 8.0% 2016A 2 082 64.0% 1 332	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4%	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0%	1.4% 7.7%	1.3% 7.5%	1.: 7.:
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660 92 1.4%	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2%	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660 92 1.4% 9	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2% 9	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660 92 1.4% 9 8.2%	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2% 9	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660 92 1.4% 9 8.2% 83	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2% 9 8.0% 106	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	1.5% 8.2% 2015A 1 675 60.6% 1 015 39.4% 660 92 1.4% 9 8.2% 83 -34	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2% 9 8.0% 106 75	1.4% 7.7%	1.3% 7.5%	1.2 7.2
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Alter ATSP gain(+)/loss(-) on terminal activity  Deterall estimated surplus (+/-) for the terminal activity	1.5% 8.2%  2015A 1 675 60.6% 1 015 39.4% 660 92 1.4% 9 8.2% 83 -34 50	1.5% 8.0% 2016A 2 082 64.0% 1 332 36.0% 750 116 1.2% 9 8.0% 106 75	1.4% 7.7%	1.3% 7.5%	1.2 7.2

# **CROATIA: Terminal ATSP (Croatia Control)**

# Monitoring of terminal COST-EFFICIENCY for 2016



# 12. Focus on terminal ATSP: General conclusions

### Actual 2016 CCL costs vs. PP

CCL's real actual terminal costs are slightly higher (by +0.5% or +0.02 M€2009) than planned in the PP.

# CCL 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity of the TCZ generated a net gain of +0.08 M€2009 in 2016. This is a combination of two elements:

- a loss of -0.02 M€2009 as a result of the cost-sharing mechanism; and,
- a gain of +0.09 M€2009 as a result of traffic risk-sharing mechanism.

### CCL 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in Croatia TCZ mentioned above (+0.08M€2009) and the surplus embedded in the cost of capital (+0.1 M€2009) amounts to +0.2 M€2009 (4.8% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 13.6%, which is higher than the 8.0% planned in the PP.

# **CROATIA:** Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Croatia: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			83 593 737	84 898 846	84 121 546	81 589 505	78 088 644
Real terminal costs (EUR2009)			3 772 154	3 873 355	3 915 806	3 976 686	3 887 353
Real gate-to-gate costs (EUR2009)			87 365 891	88 772 201	88 037 352	85 566 191	81 975 997
En-route share (%)			95.7%	95.6%	95.6%	95.4%	95.3%
Croatia: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			80 379 566	80 923 846			
Real terminal costs (EUR2009)			3 773 291	3 864 063			
Real gate-to-gate costs (EUR2009)			84 152 857	84 787 909			
En-route share (%)			95.5%	95.4%			
Difference between Actuals and Planned (Actuals vs. PP)			2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-3 213 034	-3 984 292			
	in %		-3.7%	-4.5%			
En-route share	in p.p.		-0.2%	-0.2%			
2. Share	of en-route and terminal in	gate-to	o-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -4.5% (-4.0 M€ lower en-route costs.	2009) lower than planned, d		90% 4.	4.4% %4.4%	4.4%	4.6%	4.7%
The actual share of en-route in gate-to-gate ANS costs (95.4' PP for 2016 (95.6%).	%) is in line with that planned	100% 90% 80%	6 17%	15%	18%		
For CCL, the estimated gate-to-gate economic surplus in 2 boxes 10 for the detailed analysis at charging zone level), cor ANS revenues.		70%	6 6	85%	82%		
		30% 20% 10% 0%	6 6				
			2015	2016 ■E	2017 En-route ■Ter	2018 minal	2019
3.Technical	notes on en-route and term	inal inf	ormation repo	rted by Croatia			

# Note 1: ANS provision in Sarajevo FIR (Bosnia and Herzegovina - BiH)

Croatia's determined en-route costs for RP2, as well as 2015 and 2016 actual en-route costs include costs for services provided by CCL in Sarajevo FIR (Bosnia and Herzegovina - BiH). In agreement with the European Commission, Croatia committed to deduct the income received for the services provided to the Sarajevo FIR (Bosnia and Herzegovina – BiH) as 'other revenues' in the Croatian cost base to avoid double charging. This ensures that these amounts are only charged once (through the BiH unit rate, outside the SES area).

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Czech Republic

Version: 1.1

Date: 9 October 2017

# **CZECH REPUBLIC**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Culture						
State level	72	С	С	В	С	С					
ANS CR	83	D	E	D	D	D					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	UZI	PLN

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	5	4
Legal/Judiciary	6	1
Occurrence reporting and Investigation	2	0
TOTAL	13	5
ANS CR	Number of que	stions answered
ANS CR	YES	NO
Policy and its implementation	12	1
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	21	3

# **Observations**

Only one component (Safety Assurance) out of the verified four in the EoSM Component/area of the State does not meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 1 area is below Level C.

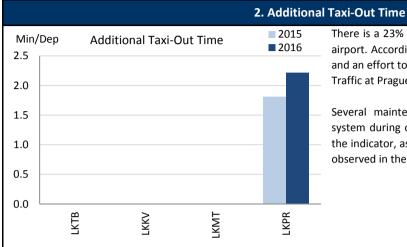
# **CZECH REPUBLIC**

# Monitoring of Airports Contribution to ENVIRONMENT for 2016

# 1. Overview

There are four airports in Czech Republic subject to RP2 monitoring. Nevertheless, the airport operator data flow is only established for Prague. The implementation of the APDF at the rest of Czech airports is required to be able to monitor the performance.

The indicators show that Prague performs in line with the general European trend, adequately contributing to the global performance of the European network.

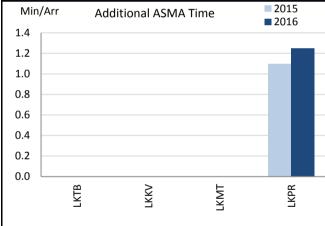


There is a 23% increase of the additional taxi-out times at Prague airport. According to Czech NSA, this is due to longer traffic peaks and an effort to maximize runway throughput.

Traffic at Prague in 2016 is 7% higher than in 2015.

Several maintenance works were carried out on the taxiway system during off peak summer season with no visible impact on the indicator, as the increase in the additional taxi-out time is only observed in the winter months.

# 3. Additional ASMA Time



According to Czech NSA, the additional time in terminal airspace in Prague is 14% higher than in 2015 due to longer traffic peaks that result in aircraft flying the STAR for a longer time in an effort to maximize runway throughput.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Brno-Tuřany	LKTB	n/a	n/a				n/a	n/a			
Karlovy Vary	LKKV	n/a	n/a				n/a	n/a			
Ostrava	LKMT	n/a	n/a				n/a	n/a			
Prague	LKPR	1.81	2.22				1.10	1.25			

# **Monitoring of CAPACITY for 2016**

# **CZECH REPUBLIC**

	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	0.09	0.10	0.09	0.10	0.10									
Deadband +/-	0.03	0.03	0.03	0.03	0.03									
Actual performance	0.01	0.01												

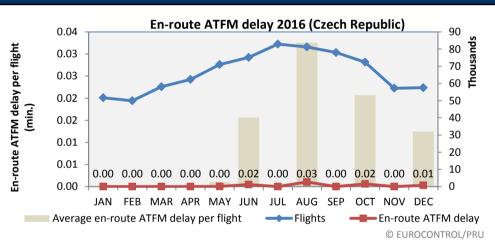
# National capacity incentive scheme

Bonus/Penalty = FAB PONDER x NATIONAL ANSP ELEMENT x 0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Czech Republic was 0.01 minutes per flight instead of the national target of 0.10 minutes per flight, a percentage deviation of 90%, results in a NATIONAL ANSP ELEMENT of 90%. Therefore the national en route capacity incentive for Czech Republic = 50% \* 90% \* 0.5% (0.23%) of en route revenue of ANS CR Control = 6,207,149.25 CZK

# Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.

# Observations regarding national capacity performance



	En-route ATFM delay per flight (Czech Republic)											
2008	2009	2010	2011	2012	2013	2014	2015	2016				
0.44	0.29	0.15	0.01	0.00	0.04	0.01	0.01	0.01				

The continued positive contribution to en route capacity provided by the Czech Republic in 2016 is noted. The Network Manager expects the Czech Republic to have a capacity gap if traffic continues to grow along current routes.

# **Planning and Effective Use of CDRs**

Czech Republic mentions that local data allows for monitoring and reporting number of aircraft filling FPLs via DCTs which are CDR1 like routes. However, Czech Republic did not provide any data.

# Observations on Planning and effective Use of CDRs

It is noted that Czech Republic, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 39%.

No information was provided regarding the allocation of airspace at H-3, it is impossible to determine how much restricted or segregated airspace, that was surplus to requirements, was released for GAT use.

Procedure 3 is not applicable within the State.

# **Observations on Effective booking procedures**

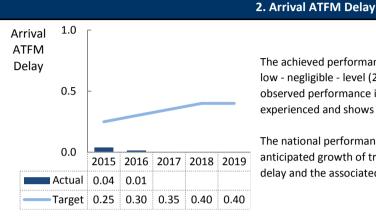
No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

# **Monitoring of Airports Contribution to CAPACITY for 2016**

# 1. Overview

ANS at a total of 4 airports are subject to RP2 in the Czech Republic. A national target on arrival ATFM has been established. Performance in terms of arrival ATFM delay is at a very low negligible level and even improved slightly in 2016 in comparison to 2015. The compliance with ATFM slots ranges within the top class across Europe. Pre-departure delay can only be monitored at the time being for Prague (LKPR). There has been a discernible increase at LKPR in 2016.

The Airport Operator Data Flow is currently only established for LKPR. The Czech Republic may consider the establishment of the data flow for the other airports.



# The achieved performance in terms of arrival ATFM delay is stable at a very

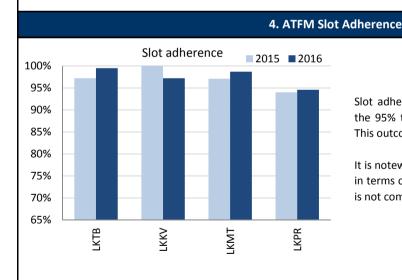
low - negligible - level (2015: 0.04 min/arr. vs 2016: 0.01 min/arr.). The observed performance is commensurate with the level of traffic experienced and shows no capacity constraints on operations.

The national performance meets the target fully in 2015 and 2016. The anticipated growth of traffic did not result in a higher share of arrival ATFM delay and the associated increasing target value.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target for arrival ATFM delay for the Czech Republic.

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for the Czech Republic.



# Slot adherence of ANS at Prague (LKPR) just ranges below the 95% threshold which is exceeded by all other airports. This outcome is amongst the best-in-class across Europe.

It is noteworthy that this also applies for the smaller airports in terms of traffic well below 10000 movements a year. This is not common across Europe.

# 5. Pre-departure Delay

Pre-departure delay increased in 2016 (0.53 min/dep.) in comparison to 2015 (0.36 min/dep.) at Prague (LKPR). This is reported to be linked with the introduction of ACDM at LKPR (i.e. holding at gate rather than runway holding point) and the increase in air traffic.

To ensure the consistency of the monitoring, Czech Republic may consider the establishment of the data flow for the other airports.

						6	. Appen	dix								
	n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data															
AIRPORT NAME ICA	AVG AF		ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	ICE		AVG	PRE-DI	PART	URE D	ELAY
	CODE 2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Brno-Tuřany	LKTB	0.00	0.00				97.2%	99.5%				n/a	n/a			
Karlovy Vary	LKKV	0.00	0.00				100.0%	97.2%				n/a	n/a			
Ostrava	LKMT	0.00	0.00				97.1%	98.7%				n/a	n/a			
Prague	LKPR	0.04	0.02				94.0%	94.6%				0.36	0.53			

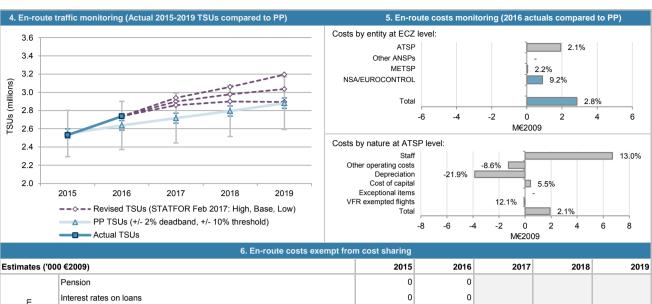
# **CZECH REPUBLIC: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Czech Republic ECZ represents 1.7% of the SES en-route ANS determined costs in 2016 ATSP: ANS CR FAB: FAB CE CZK Exchange rate 2009: 1 EUR = 26.4147 CZK National currency: 2. En-route DUC monitoring at Charging Zone level Czech Republic: Data from RP2 Performance Plan(EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 3 022 287 900 3 087 882 700 3 126 037 100 3 149 817 800 3 102 014 900 En-route costs (nominal CZK) Inflation % 1.9% 2.0% 113.7 118.3 120.7 111.5 116.0 Inflation index (100 in 2009) 2 710 775 667 2 715 303 433 2 694 955 079 2 662 212 166 2 570 401 338 Real en-route costs (CZK2009) 2 717 000 2 795 000 2 881 000 Total en-route Service Units 2 548 000 2 637 000 Real en-route unit cost per Service Unit (CZK2009) 1 063.88 1 029.69 991.89 952.49 892.19 38.98 37.55 36.06 33.78 Real en-route unit cost per Service Unit (EUR2009) 40.28 Czech Republic: Actual data from Reporting Tables 2015A 2016A 2018A 2 845 608 972 3 074 649 841 En-route costs (nominal CZK) 0.3% Inflation % 0.6% 109.5 110.2 Inflation index (100 in 2009) 2 598 187 485 2 790 570 169 Real en-route costs (CZK2009) Total en-route Service Units 2 531 815 2 737 047 Real en-route unit cost per Service Unit (CZK2009) 1 026.22 1 019.56 Real en-route unit cost per Service Unit (EUR2009) 38.85 38.60 Difference between Actuals and Planned 2017 2018 2019 2015 2016 -176 678 928 -13 232 859 En-route costs (nominal CZK) in value -5.8% in % -0.4% Inflation % -1.6 p.p. -1.4 p.p in p.p. in p.p. -2.0 p.p. Inflation index (100 in 2009) -3.5 p.p -112 588 182 75 266 735 Real en-route costs (CZK2009) in value in % -4.2% 2.8% -16 185 100 047 Total en-route Service Units in value -0.6% 3.8% in % Real en-route unit cost per Service Unit (CZK2009) in value -37.67 -10.14 -3.5% -1.0% in % -0.38 Real en-route unit cost per Service Unit (EUR2009) in value -1.43 -3.5% -1.0% 3. Focus on en-route at State/Charging Zone level 4% En-route unit cost 2% In 2016, the actual real en-route unit cost (1 019.56 CZK2009 or 38.60 €2009) is -1.0% lower ■ Difference than planned in the PP (1 029.69 CZK2009 or 38.98 €2009). This difference results from the between actual and 0% combination of higher than planned TSUs (+3.8%) and higher than planned en-route costs (+2.8%, or +2.8 M€2009). determined en-route costs (real terms) -4% En-route service units The difference between actual and planned TSUs (+3.8%) falls outside the ±2% dead band but -6% is inside the ±10% threshold foreseen in the traffic risk sharing mechanism. The resulting 2015 2016 2017 2018 2019 additional en-route revenue is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +2.4 M€2009. 6% The planned TSUs for the remaining years of the RP are lower than the STATFOR February 4% Difference 2017 low case scenario. 3.8% 2% actual and En-route costs planned total service units In nominal terms, actual en-route costs are fairly in line with the plan (i.e. -0.4%). However, since 0% the actual inflation index is lower to what was planned (-3.5 p.p.), actual en-route costs are -0.6% +2.8% higher than planned, when expressed in real terms 2015 2016 2017 2018 2019 The higher than planned en-route costs, in real terms, are driven by higher actual costs across 60 all the reporting entities: ANS CR (+2.1% or +1.9 M€2009), NSA/EUROCONTROL (+9.2% or +0.9M€2009) and METSP (CHMI) (+2.2% or +0.04 M€2009). A detailed analysis for ANS CR, -3.5% -1.0% being the main contributor, is provided in Box 12. En-route DUC (PP 40 40.28 2015-2019) 38.98 37.55 Costs exempt from cost-sharing are reported for a total amount of -0.4 M€2009 in respect of the 36.06 33.78 En-route unit costs (actual) difference in Eurocontrol costs, to be reimbursed to airspace users in the following reference 20 period(s), if deemed allowed by the European Commission. 0 2015 2016 2018 2019 2017

# **CZECH REPUBLIC: En-route charging zone**

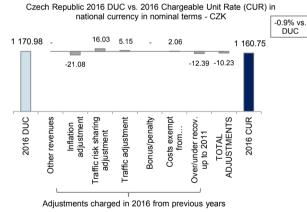
# Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
<u> </u>	New cost item required by law	0	0			
	International agreements	-95	-419			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	-95	-419			
Total costs ex	kempt from cost sharing	-95	-419			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

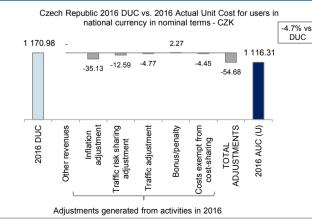
# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to the airspace users in 2016, 1 160.75 CZK, is slightly lower (i.e. -0.9%) than the nominal DUC (1 170.98 CZK), as the adjustments carried over from 2014 (cost exempt from cost sharing, traffic risk sharing and traffic adjustment) are partly offset by the deduction of the inflation adjustment as well as the difference in revenue relating to the revision of the 2015 unit rate (recorded under "over/under-recoveries incurred up to 2011", as in the Reporting Tables).

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (1 116.31 CZK) is -4.7% lower than the nominal DUC (1 170.98 CZK) mainly due to the inflation adjustment (-35.13 CZK) which reflects the impact of the lower actual inflation index than planned for the year 2016 and which will be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

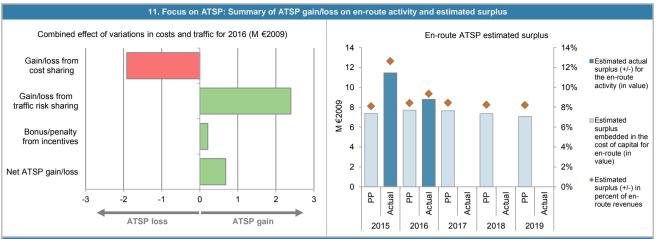
# CZECH REPUBLIC: En-route ATSP (ANS CR)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	91 070	91 337			
Actual costs for the ATSP	86 485	93 260			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	4 585	-1 923			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	4 585	-1 923			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.6%	3.8%			
Determined costs for the ATSP (PP) - based on actual inflation	92 707	94 273			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-589	2 393			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	101	213			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 097	683			
10. Focus on ATSP: En-route ATS					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	113 529	118 314	117 666	113 293	108 7
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	113 529	118 314	117 666	113 294	108 7
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	7 379	7 690	7 648	7 364	7 0
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.5%	6.5%	6.5%	6.5%	6.5
Estimated surplus embedded in the cost of capital for en-route (in value)	7 379	7 690	7 648	7 364	7 06
Discrett activated asymptom ( / ) for the an reside activity	7 379	7 690	7 648	7 364	7.04
Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	91 070	91 337	90 424	89 284	7 06 85 87
· · · · · · · · · · · · · · · · · · ·	8.1%	8.4%	8.5%	8.2%	8.2
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)	6.5%	6.5%	6.5%	6.5%	6.5
estimated ex-ante Roc pre-tax rate (in %)	0.5 %	0.5 /6	0.376	0.5 //	0.5
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	113 202	124 797		_0.0	
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	113 202	124 797			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0.070	0.070			
	7 358	8 112			
Cost of capital pre-tax (in value)	0.0%	0.0%			
	0.070	0.070			
Average interest on debt (in %)	n	0			
Average interest on debt (in %) nterest on debt (in value)	6.5%	6.5%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	6.5%	6.5% 8 112			
overage interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)		6.5% 8 112 683			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	6.5% 7 358 4 097	8 112 683			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity	6.5% 7 358 4 097 11 456	8 112 683 <b>8 795</b>			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Determined Surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	6.5% 7 358 4 097 11 456 90 582	8 112 683 <b>8 795</b> <b>93 943</b>			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	6.5% 7 358 4 097 11 456	8 112 683 <b>8 795</b>			

# **CZECH REPUBLIC: En-route ATSP (ANS CR)**

# Monitoring of en-route COST-EFFICIENCY for 2016



# 12. Focus on en-route ATSP: General conclusions

### Actual 2016 ANS CR en-route costs vs. PP

In 2016, ANS CR's actual en-route costs are +2.1% (+1.9 M€2009) higher, in real terms than planned in the PP. This results mainly from the combination of:

- higher staff costs (+13.0% or +6.7 M€2009), mainly "caused by high traffic increase and irregular development of traffic within the year and related overtime hours of ATCOs";
- lower other operating costs (-8.6% or -1.3 M€2009), mainly due to "savings in repairs, energy and software maintenance as well as lower than expected inflation";
- lower depreciation costs (-21.9% or -3.9 M€2009), mainly due to "delays in public procurement processes, in particular by repeating of some tenders."; and,
- higher cost of capital (+5.5% or +0.4 M€2009), mainly due to a higher asset base than planned (due to higher net current assets than planned, while the NBV of fixed assets is lower than was planned).

### ANS CR net gain/loss on en-route activity in 2016

As shown in Box 9, ANS CR generated a net gain of +0.7 M€2009 on the en-route activity. This is a combination of three elements:

- a loss of -1.9 M€2009 arising from the cost-sharing mechanism;
- a gain of +2.4 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +0.2 M€2009, corresponding to a bonus to ANS CR as part of the capacity target incentive mechanism. This amount corresponds to 0.2% of ANS CR en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs).

The amounts reported in respect of financial incentives for 2016, to be charged or reimbursed to users, will be examined by the European Commission.

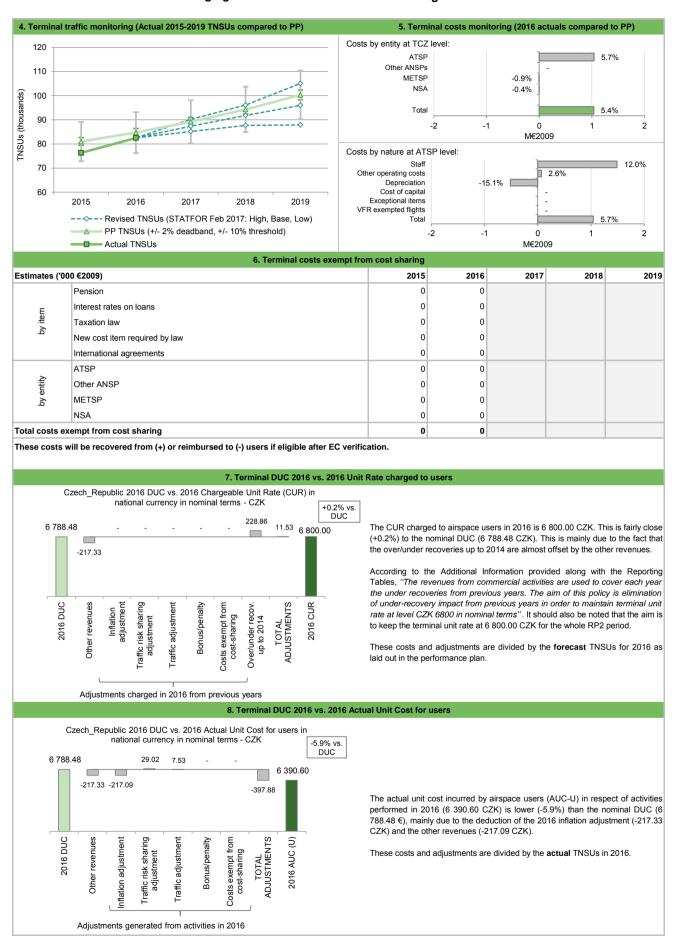
# ANS CR overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+0.7 M€2009) and the surplus embedded in the actual cost of capital (+8.1 M€2009) amounts to +8.8 M€2009 (9.4% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 7.0%, which is slightly higher than the one planned i.e. 6.5%.

# **CZECH REPUBLIC: Terminal charging zone**

1. Cont	extual economic information: term	ninal air n	avigatio	on services			
· Czech_Republic TCZ represents 1.7% of the SES termina	al ANS determined costs in 2016	· Is this	TCZ ap	plying traffic risk	sharing?	Υe	:S
· ATSP: ANS CR	1	· Airpor	ts with f	ewer than 70,00	0 IFRs ATMs:		3
· National currency: CZK		· Airpor	ts with b	etween 70,000	and 225,000 IFI	Rs ATMs:	1
Number of airports in charging zone in 2016: 4,	of which: -	· Airpor	ts with n	nore than 225,0	00 IFRs ATMs:		0
	2. Terminal DUC monitoring at C	harging 2	Zone lev	rel			
Czech_Republic: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Terminal costs (nominal CZK)		547 9	63 000	574 984 000	605 574 000	639 886 000	682 085 000
Inflation %			1.9%	2.0%	2.0%	2.0%	2.0%
Inflation index (100 in 2009)			111.5	113.7	116.0	118.3	120.7
Real terminal costs (CZK2009)		491 4	83 544	505 607 298	522 065 054	540 828 836	565 191 417
Total terminal Service Units			81 000	84 700	89 200	94 300	100 307
Real terminal unit cost per Service Unit (CZK2009)		6	067.70	5 969.39	5 852.75	5 735.19	5 634.64
Real terminal unit cost per Service Unit (EUR2009)		:	229.71	225.99	221.57	217.12	213.31
Czech_Republic: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Terminal costs (nominal CZK)		537 5	35 000	587 224 000			
Inflation %			0.3%	0.6%			
Inflation index (100 in 2009)			109.5	110.2			
Real terminal costs (CZK2009)		490 7	97 128	532 967 935			
Total terminal Service Units			76 290	82 481			
Real terminal unit cost per Service Unit (CZK2009)		6	433.29	6 461.73			
Real terminal unit cost per Service Unit (EUR2009)		:	243.55	244.63			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal CZK)	in value	-10 4	28 000	12 240 000			
	in %		-1.9%	2.1%			
Inflation %	in p.p.	-1	I.6 p.p.	-1.4 p.p.			
Inflation index (100 in 2009)	in p.p.	-2	2.0 p.p.	-3.5 p.p.			
Real terminal costs (CZK2009)	in value	-6	86 416	27 360 637			
	in %		-0.1%	5.4%			
Total terminal Service Units	in value		-4 710	-2 219			
	in %		-5.8%	-2.6%			
Real terminal unit cost per Service Unit (CZK2009)	in value	:	365.59	492.34			
	in %		6.0%	8.2%			
Real terminal unit cost per Service Unit (EUR2009)	in value		13.84	18.64			
	in %	00/	6.0%	8.2%			
3. Focus on terminal at State/Charg		8%					
This analysis focuses on Czech Republic Terminal Charging zor Karlovy/Vary, Ostrava/Mosnov and Brno/Turany.	ne comprising 4 airports, Prana/Ruzyne,	6%					■Difference
Terminal unit cost		4%	-	5.4%			between actual and
In 2016, the actual terminal unit cost in real terms (6 461.73 CZK	, , ,	2/0	-				determined terminal
than planned in the PP (5 969.39 CZK2009 or 225.99 €2009). This than planned TNSUs (-2.6%), while the terminal costs were sign							costs (real terms)
(+5.4%,or +1.0 M€2009).		-2%	-0.19	%			territory
The NSA Monitoring Report for 2016 includes the following informati		-2 /0	201	5 2016	2017 2	018 2019	
In order to minimize costs, due to the traffic development, the Czec capital for terminal services; the aim was to maintain nominal uni		0%			-	-	
years (CZK 6800). This policy has been applied since 2008. Inflation also had a major impact on DUC development because it v	vas far lower than expected and planned	-2%		-2.6%			
Due to the inflation development and adjustment for 2018 UR, the	ne actual 2018 UR will be lower than in			2.070			Difference
previous years. The NSA CZ does not intend to apply corrective med	asures, the situation is being monitored.	-4%	-				between actual and
Terminal service units Traffic risk sharing applies in the TCZ. The difference between a	actual and planned TNSIIe (-2.6%) falls	-6%	-5.89	%			planned terminal
outside the ±2% dead band, but is inside the ±10% threshold forest	een in the traffic risk-sharing mechanism.						service units
The resulting loss of terminal revenues is therefore shared betwee the loss borne by the ATSP amounting to -0.4 M€2009.	n the ATSP and the airspace users, with	-8%	004	5 0040	0047	0040	
Based on the STATFOR February 2017 baseline forecast, TNSUs a	ire expected to remain below the planned		201	5 2016	2017 2	018 2019	
TNSUs for the remaining years of RP2.		300	6.0%	8.2%			
Terminal costs In nominal terms, actual terminal costs are +2.1% higher than plai	nned. However, since the actual inflation	250 00 21		ည			■Terminal
index is lower to what was planned (-3.5 p.p.), actual terminal cos		₩ 200	229.71	243.55 225.99 244.63	221.57	33	DUC (PP, 2015-2019)
expressed in CZK2009.		ts 150	22	22	22	213.31	
As, shown in Box 5, the higher than planned real terminal costs are	e essentially driven by higher actual costs	₩					Perminai
As, shown in Box 5, the higher than planned real terminal costs are for ANS CR (+5.7% or +1.0 M€2009), while NSA and METSP at planned (i.e0.4% and -0.9% respectively) A detailed analysis for A	e essentially driven by higher actual costs ctual costs remained close to what was NS CR, is provided in Box 12	j 100					Terminal unit costs (actual)
As, shown in Box 5, the higher than planned real terminal costs are for ANS CR (+5.7% or +1.0 Mc2009), while NSA and METSP a planned (i.e0.4% and -0.9% respectively) A detailed analysis for A There are no costs exempted from cost-sharing reported for the TC2	•	100 50 0	-				

# **CZECH REPUBLIC: Terminal charging zone**

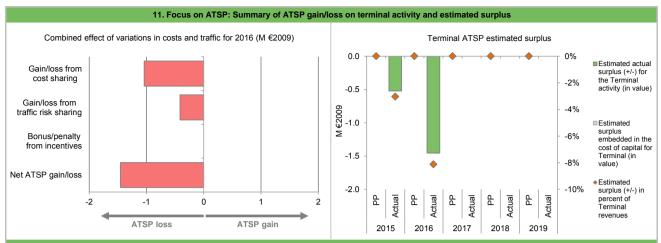


# CZECH REPUBLIC: Terminal ATSP (ANS CR)

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	17 817	18 352			
Actual costs for the ATSP	17 770	19 394			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	47	-1 042			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	47	-1 042			
Traffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Difference in total service units (actual vs PP) %	-5.8%	-2.6%			
Determined costs for the ATSP (PP) - based on actual inflation	18 137	18 942			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-570	-414			
Incentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-523	-1 456			
10. Focus on ATSP: Terminal ATS	•				(III. ATOD
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	21 235	22 661	22 677	22 017	22 52
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.09
Estimated proportion of financing through equity (in value)	21 235	22 661	22 677	22 017	22 52
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.09
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	0	0	0	0	
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.09
Interest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	-	-	-	-	
Estimated surplus embedded in the cost of capital for terminal (in value)	0	0	0	0	
Overall estimated surplus (+/-) for the terminal activity	0	0	0	0	
Revenue/costs for the terminal activity	17 817	18 352	18 973	19 683	20 61
Estimated surplus (+/-) in percent of terminal revenues	0.0%	0.0%	0.0%	0.0%	0.09
Estimated ex-ante RoE pre-tax rate (in %)	0.0%	0.0%	0.0%	0.0%	0.09
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	21 189	23 474			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	21 189	23 474			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	0	0			
Average interest on debt (in %)	0.0%	0.0%			
	0	0			
Interest on debt (in value)	_	_			
	1	0			
Determined RoE pre-tax rate (in %)	0				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	-523	-1 456			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity		-1 456			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	-523 - <b>523</b>	-1 456			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	-523 -523 17 246	-1 456 17 938			
Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	-523 - <b>523</b>	-1 456			

# **CZECH REPUBLIC: Terminal ATSP (ANS CR)**

# Monitoring of terminal COST-EFFICIENCY for 2016



# 12. Focus on terminal ATSP: General conclusions

### Actual 2016 ANS CR costs vs. PP

In 2016, ANS CR's actual terminal costs are +5.7% (+1.0 M€2009) higher, in real terms, than planned in the PP. This results from the combination of:

- significantly higher staff costs (+12.0% or +1.5 M€2009), "mainly caused by significant increase of traffic and related overtime ATCOs hours";
- higher other operating costs (+2.6% or +0.1 M€2009); and,
- lower depreciation costs (-15.1% or -0.5 M€2009), mainly due to "delays in public procurement processes, in particular by repeating of some tenders".

It should be noted that, according to the NSA Monitoring Report, "In order to minimize costs, the Czech Republic decided not to apply a cost of capital for terminal services; the aim was to maintain nominal unit costs at the same level as in previous years (CZK 6800). This policy has been applied since 2008". This is in line with the RP2 PP assumptions, as no cost of capital has been included in the determinal cost base.

### ANS CR 2016 net gain/loss on terminal activity

As shown in Box 9, the terminal activity of the TCZ generated a net loss of -1.5 M€2009 in 2016. This is a combination of two elements:

- a loss of -1.0 M€2009 as a result of the cost-sharing mechanism; and,
- a loss of -0.4 M€2009 as a result of traffic risk-sharing mechanism.

# ANS CR 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus is equal to the net loss from the terminal activity in the TCZ mentioned above (-1.5M€2009) as ANS CR does not charge any cost of capital (see explanation above). This implies a negative surplus of -8.1% of the 2016 terminal revenues.

# **CZECH REPUBLIC: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate A	NS costs					
zech Republic: Data from RP2 Performan	ce Plan		2015D	2016D	2017D	2018D		2019
eal en-route costs (EUR2009)			102 623 754	102 795 165	102 024 823	100 785 251		09 50
eal terminal costs (EUR2009)			18 606 440	19 141 133	19 764 186	20 474 540	21 39	96 85
eal gate-to-gate costs (EUR2009)			121 230 194	121 936 298	121 789 009	121 259 791	118 70	06 35
n-route share (%)			84.7%	84.3%	83.8%	83.1%		82.0
zech Republic: Actual data from Reportin	g Tables		2015A	2016A	2017A	2018A		2019
eal en-route costs (EUR2009)			98 361 423	105 644 591				
eal terminal costs (EUR2009)			18 580 454	20 176 944				
eal gate-to-gate costs (EUR2009)			116 941 878	125 821 535				
n-route share (%)			84.1%	84.0%				
fference between Actuals and Planned (A	Actuals vs. PP)		2015	2016	2017	2018		20
eal gate-to-gate costs (EUR2009)	in value		-4 288 317	3 885 237				
3	in %		-3.5%	3.2%				
-route share	in p.p.		-0.5%	-0.3%				
Froute share	2. Share of en-route and terminal in	nate-to-r						
	2. Offare of en-route and terminal in							
	+3.2% (+3.9 M€2009) higher than planned	as a	100%	%6.; %7.;	.2%	%6.	%0:	
sult of both higher en-route and terminal cost	IS.	100%						
	NS costs (84.0%) is in line with that planned	90%	17%	15%	18%			
for 2016 (84.3%).		80%						
r ANS CR, the estimated gate-to-gate econ-	omic surplus in 2016 amounts to 7.3 M€2009	70%						
xes 10 for the detailed analysis at charging	zone level), corresponding to 6.6% of gate-to							
IS revenues.		50%						
		40%	83%	85%	82%			
		30%						
		20%						
		10%						
		0%						
		0 70	2015	2016	2017	2018		20
		0 70	2015	2016	2017	2018		20
		0 76	2015		2017 n-route ■Ter			20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter		_	20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			20
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			21
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2
3.7	Technical notes on en-route and terminal			■E	n-route ■Ter			2

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Hungary

Version: 1.1

Date: 9 October 2017

# **HUNGARY**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management													
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture								
State level	45	В	В	В	В	В								
Hungarocontrol	77	D	D	D	D	D								

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)					
	RAT application (%)						
	ATM Ground	ATM Overall					
Separation Minima Infringements (SMIs)	N/A	100%					
Runway Incursions (RIs)	N/A	100%					
ATM Specific Occurrences (ATM-S)		100%					
Source of RAT data:	KB	SZ					

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	2	7
Legal/Judiciary	3	4
Occurrence reporting and Investigation	1	1
TOTAL	6	12
Hungarocontrol	Number of que	stions answered
nungarocontrol	YES	NO
Policy and its implementation	13	0
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	22	2

# **Observations**

None of the four reviewed EoSM Components/areas of the State meet level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

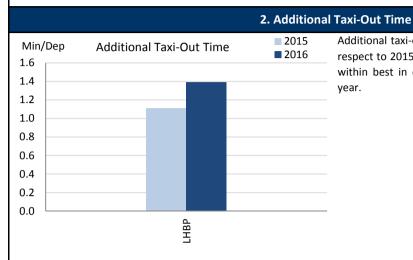
Out of 34 questions in Components 1-4 (not including Component - Safety Culture), 8 are below Level C.

# **HUNGARY**

# **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

# 1. Overview

Hungary identified only its main airport Budapest as subject to RP2 monitoring. The Airport Operator Data Flow is correctly established and, with a 4% increase in movements in 2016, the indicators show a performance commensurate with that traffic.



Additional taxi-out times in Budapest have increased by 25% with respect to 2015. However this performance (1.39 min/dep.) is still within best in class for airports around 100000 movements per year.

# Min/Arr Additional ASMA Time 1.0 0.8 0.6 0.4 0.2 0.0 Additional ASMA Time 2015 The additional 2016, with a 2015. Nevertheless, commensurate 2016 Nevertheless, commensurate

The additional ASMA times have significantly increased as of April 2016, with a global average in 2016 almost 60% higher than in 2015

Nevertheless, this performance (0.94 min/arr.) is still commensurate with the level of traffic at Budapest airport.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

		•											
AIRPORT NAME	ICAO		ADDITION	OUT TIME	ADDITIONAL ASMA TIME								
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019		
Budapest/ Ferihegy	LHBP	1.11	1.39				0.59	0.94					

# **Monitoring of CAPACITY for 2016**

# **HUNGARY**

	En route Capacity incentive scheme														
	2015	2016	2017	2018	2019	Observations									
National Capacity target	0.06	0.05	0.05	0.04	0.05										
Deadband +/-	0.03	0.03	0.03	0.03	0.03										
Actual performance	0.03	0.07													

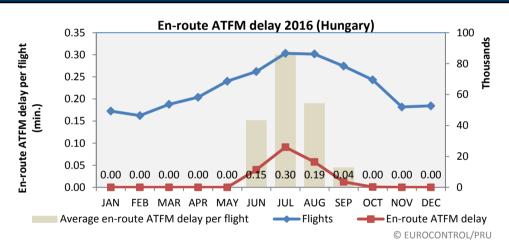
# National capacity incentive scheme

Bonus/Penalty = FAB PONDER x NATIONAL ANSP ELEMENT x 0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Hungary was 0.07 minutes per flight instead of the national target of 0.05 minutes per flight. However, the national en route capacity incentive scheme includes a deadband of +/- 0,03 minutes per flight around the national target; the actual performance falls within this deadband, therefore no penalty is due. Additionally, in the overall FAB CE incentive scheme, no penalties are due based on individual national / ANSP performance if the overall FAB targets were achieved.

# Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.

# Observations regarding national capacity performance



	En-route ATFM delay per flight (Hungary)													
2008	2008 2009 2010 2011 2012 2013 2014 2015 2016													
0.00	0.02	0.00	0.00	0.00	0.00	0.00	0.03	0.07						

It is noted that Hungary did not achieve its national target for en route capacity during 2016. The traffic levels were above the baseline forecast, but below the high forecast, from STATFOR Feb 2016. ATFM delays occurred during the period June to September when Budapest ACC opened a maximum of 7 sectors compared to the 10 sectors at maximum configuration published in the previous capacity plans. The Network Manager does not expect capacity constraints in Hungary during the remainder of RP2.

# Planning and Effective Use of CDRs

Hungary did not provide any data: since Free route airspace operations was implemented between 9500'-FL660 in Budapest FIR on February 5th 2015, this KPI is not applicable.

# **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 22%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0%

Procedure 3 is applicable within the State. 151 ad hoc hours used, however no notification has been done via UPP process.

# **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

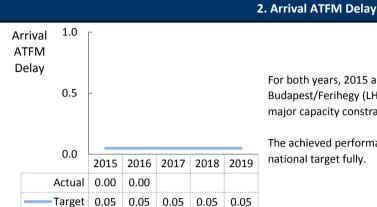
# **HUNGARY**

# **Monitoring of Airports Contribution to CAPACITY for 2016**

# 1. Overview

In Hungary, ANS at Budapest/Ferihegy (LHBP) are subject to RP2. LHBP accrues no arrival ATFM delay in 2015 and 2016. The national target is fully met in both years.

Hungary contributes adequately to the airport related ANS Capacity performance in FAB CE and Europe.



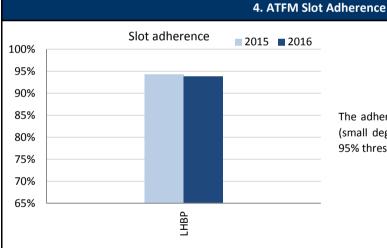
For both years, 2015 and 2016, no arrival ATFM delay was observed at Budapest/Ferihegy (LHBP). The achieved performance at LHBP suggests no major capacity constraints.

The achieved performance in 2015 and 2016 meets the established national target fully.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target for arrival ATFM delay for Hungary.

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Hungary.



The adherence to ATFM slots remained broadly unchanged (small degradation in 2016 by 0.5%) and ranges under the 95% threshold.

# 5. Pre-departure Delay

ANS at Budapest/Ferihegy (LHBP) accrue a reasonably low share of pre-departure delay which is commensurate with the level of air traffic. Performance in 2016 improved marginally by 0.02 min/dep. (2015: 0.13 min/dep. vs 2016: 0.11 min/dep.).

6.	м		n	_	n	М	IV
· U.	А	w	w	c	ш	u	ΙА

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

ICAO	ICAO	AVG ARRIVAL ATFM DELAY				SLOT ADHERENCE					AVG PRE-DEPARTURE DELAY					
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Budapest/ Ferihegy	LHBP	0.00	0.00				94.3%	93.8%				0.13	0.11			

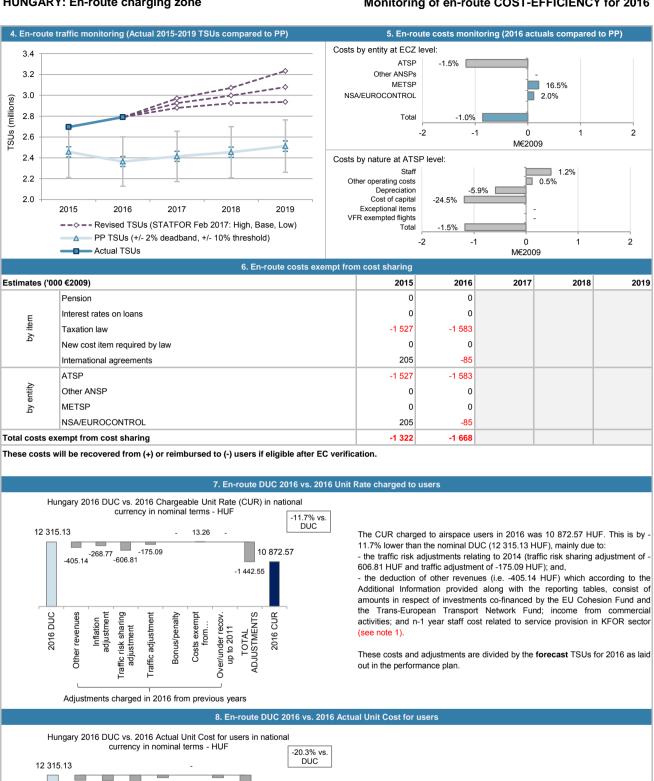
# **HUNGARY: En-route charging zone**

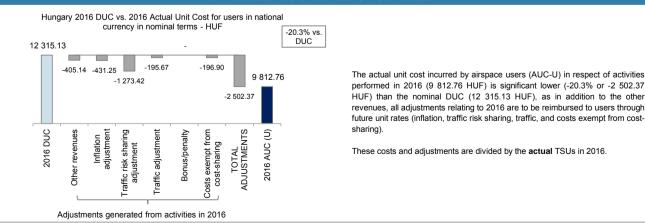
# Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Hungary ECZ represents 1.4% of the SES en-route ANS determined costs in 2016 ATSP: HungaroControl FAB: FAB CE HUF Exchange rate 2009: 1 EUR = 279.699 HUF National currency: 2. En-route DUC monitoring at Charging Zone level (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D Hungary: Data from RP2 Performance Plan 28 133 097 383 29 114 984 951 29 632 945 277 30 406 204 408 31 345 254 629 En-route costs (nominal HUF) Inflation % 1.8% 3.0% 3.0% 3.0% 3.0% Inflation index (100 in 2009) 119.3 122.8 126.5 130.3 134.2 Real en-route costs (HUF2009) 23 587 547 923 23 699 795 100 23 418 852 735 23 330 056 076 23 350 067 982 Total en-route Service Units 2 457 201 2 364 165 2 413 812 2 453 639 2 512 526 Real en-route unit cost per Service Unit (HUF2009) 9 599.36 10 024.60 9 702.02 9 508.35 9 293.46 Real en-route unit cost per Service Unit (EUR2009) 34.32 35.84 34.69 33.99 33.23 Hungary: Actual data from Reporting Tables 2015A 2016A 2017A 2018A 2019A En-route costs (nominal HUF) 26 757 017 076 27 629 019 479 Inflation % 0.1% 0.4% Inflation index (100 in 2009) 117.3 117.8 Real en-route costs (HUF2009) 22 810 236 710 23 459 775 733 2 790 211 Total en-route Service Units 2 695 944 Real en-route unit cost per Service Unit (HUF2009) 8 460.95 8 407.89 Real en-route unit cost per Service Unit (EUR2009) 30.25 30.06 Difference between Actuals and Planned 2015 2016 2017 2018 2019 En-route costs (nominal HUF) in value -1 376 080 307 -1 485 965 472 -4.9% -5.1% in p.p. -1.7 p.p -2.6 p.p -5.1 p.p Inflation index (100 in 2009) in p.p -2.0 p.p. Real en-route costs (HUF2009) in value -777 311 213 -240 019 367 -3.3% -1.0% Total en-route Service Units in value 238 744 426 046 in % 9.7% 18.0% Real en-route unit cost per Service Unit (HUF2009) in value -1 138 41 -1 616 71 in % -11 9% -16 1% Real en-route unit cost per Service Unit (EUR2009) in value -4 07 -5 78 in % -11.9% -16.1% 3. Focus on en-route at State/Charging Zone level En-route unit cost -1.0% The 2016 actual en-route unit cost in real terms (8 407.89 HUF2009 or 30.06 €2009) is -16.1% lower -1% than planned in the RP2 performance plan (10 024.60 HUF2009 or 35.84 €2009). This difference Difference between actual and determined en-route costs (real terms) results from the combination of higher actual TSUs than planned (by +18.0%) and lower actual real enroute costs than planned (by -1.0%, or -0.9 M€2009). En-route service units The difference between actual and planned TSUs for 2016 (+18.0%) exceeds the +10% threshold foreseen in the traffic risk-sharing mechanism. The resulting additional en-route revenues relating to -4% traffic risk sharing to be retained by HungaroControl amounts to +3.5 M€2009 2015 2016 2017 2018 2019 20% The difference between actual an planned TSUs is mainly explained by the effects of the Ukrainian crisis which continued throughout 2016 (leading to an increase by +3.5% compared to 2015 after significant increases of +14.6% in 2014 and +12.0% in 2015 ), while the TSU forecast assumption 18.0% 15% retained by Hungary in the RP2 PP foresaw these effects of the Ukrainian crisis to last only until mid-■ Difference between 2015. 10% actual and planned total service units Based on the latest STATFOR forecast (February 2017), the threshold will also be exceeded for the 9.7% remaining three years of RP2. 5% En-route costs 0% In nominal terms, actual en-route costs are -5.1% lower than planned. However, since the actual 2015 2016 2017 2018 2019 inflation index is lower to what was planned (by nearly -5.1 p.p.), actual en-route costs are -1.0% below planned, when expressed in real terms. 50 As, shown in Box 5, the lower than planned en-route costs are essentially driven by lower actual costs 40 -16.1% for HungaroControl (-1.5% or -1.2 M€2009), while NSA/EUROCONTROL and METSP actual costs -11.9% ■ En-route show an increase compared to the plan (by +0.1 M€2009 and +0.2 M€2009, respectively) DUC (PP 30 34.32 35.84 34.69 33.99 33.23 2015-2019) HungaroControl being the main contributor, a detailed analysis at ATSP level is provided in box 12. 20 ■ En-route unit costs (actual) Costs exempted from cost-sharing are reported for a total amount of -1.7 M€2009 to be reimbursed to 10 airspace users in the following reference period(s), if deemed allowed by the European Commission n 2015 2016 2017 2018 2019

# **HUNGARY: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016





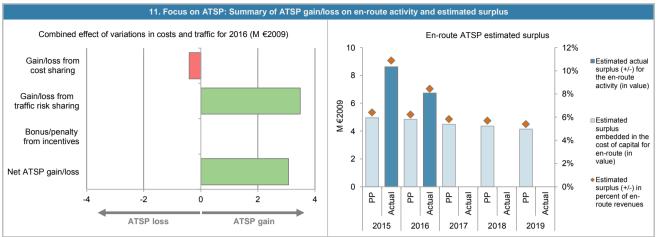
# **HUNGARY: En-route ATSP (HungaroControl)**

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	77 413	77 777			
Actual costs for the ATSP	74 349	76 603			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	3 064	1 174			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-1 527	-1 583			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 537	-409			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	9.7%	18.0%			
Determined costs for the ATSP (PP) - based on actual inflation	76 996	79 189			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	3 322	3 484			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 859	3 075			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	-		ounting profit/loss reports	ed in the P&L accounts of	of the ATSP
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	62 782	61 295	56 737	55 212	52 38
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	62 782	61 295	56 737	55 212	52 38
Estimated proportion of financing through equity (in value)	0.0%	0.0%	0.0%	0.0%	0.0
	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	4 960	4 842	4 482	-	4 13
Cost of capital pre-tax (in value)	0.0%	0.0%	0.0%	4 362 0.0%	
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)			1	-	7.0
Determined RoE pre-tax rate (in %)	7.9% 4 960	7.9%	7.9% 4 482	7.9%	7.9
Estimated surplus embedded in the cost of capital for en-route (in value)	4 900	4 842	4 402	4 362	4 13
Overall estimated surplus (+/-) for the en-route activity	4 960	4 842	4 482	4 362	4 13
Revenue/costs for the en-route activity	77 413	77 777	76 773	76 484	76 58
Estimated surplus (+/-) in percent of en-route revenues	6.4%	6.2%	5.8%	5.7%	5.4
Estimated ex-ante RoE pre-tax rate (in %)	7.9%	7.9%	7.9%	7.9%	7.9
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Fotal asset base	47 555	46 287			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	47 555	46 287			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0 2757	0 0.057			
Cost of capital pre-tax (in value)	3 757	3 657			
	0.0%	0.0%			
	0	7 0%			
nterest on debt (in value)		7.9%			
nterest on debt (in value) Determined RoE pre-tax rate (in %)	7.9%	0.057			
nterest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	3 757	3 657			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	3 757 4 859	3 075			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	3 757 4 859 <b>8 616</b>	3 075 <b>6 732</b>			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Determined Surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	3 757 4 859 8 616 79 208	3 075 6 732 79 678			
Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	3 757 4 859 <b>8 616</b>	3 075 <b>6 732</b>			

# **HUNGARY: En-route ATSP (HungaroControl)**

# Monitoring of en-route COST-EFFICIENCY for 2016



# 12. Focus on en-route ATSP: General conclusions

### Actual 2016 HungaroControl en-route costs vs. PP

In 2016, HungaroControl actual en-route costs are -1.5% (-1.2 M€2009) lower, in real terms, than planned in the PP. As shown on Box 5 and explained in the Additional Information provided along with the reporting table, this results from the combination of:

- actual staff costs lower than planned by -3.0% in nominal terms "due to the cancellation of early retirement contribution". However, since the actual inflation index is lower to what was planned (-5.1 p.p.), actual staff costs are higher than planned (+1.2% or +0.5 M€2009) when expressed in real terms;
- actual other operating costs lower than planned by -3.6% in nominal terms as "savings were realized in costs of both materials and services. Some facility management fees were re-negotiated, and lower prices were contracted." This decrease is however smaller than the difference between actual and planned inflation, leading to higher costs than planned when expressed in real terms (+0.5% or +0.1 M€2009).;
- lower depreciation costs (-5.9% or -0.6 M€2009) due to postponed CAPEX in RP1 and in 2016; and,
- lower cost of capital (-24.5% or -1.2 M€2009), mainly due to the higher level of cash and cash equivalents driven by the traffic increase that come in reduction of the actual asset base

### HungaroControl net gain/loss on en-route activity in 2016

As shown in Box 9, HungaroControl generated a net gain of +3.1 M€2009 on the 2016 en-route activity. This is a combination of two elements:

- a loss of -0.4 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +3.5 M€2009 arising from the traffic risk-sharing mechanism.

No bonus/penalty is reported for HungaroControl in respect of the capacity incentive scheme, as HungaroControl did not meet the national target (while FAB CE met its target) and the national performance is within the dead-band. It should be noted that the amounts reported in respect of financial incentives 2016 will be examined by the European Commission

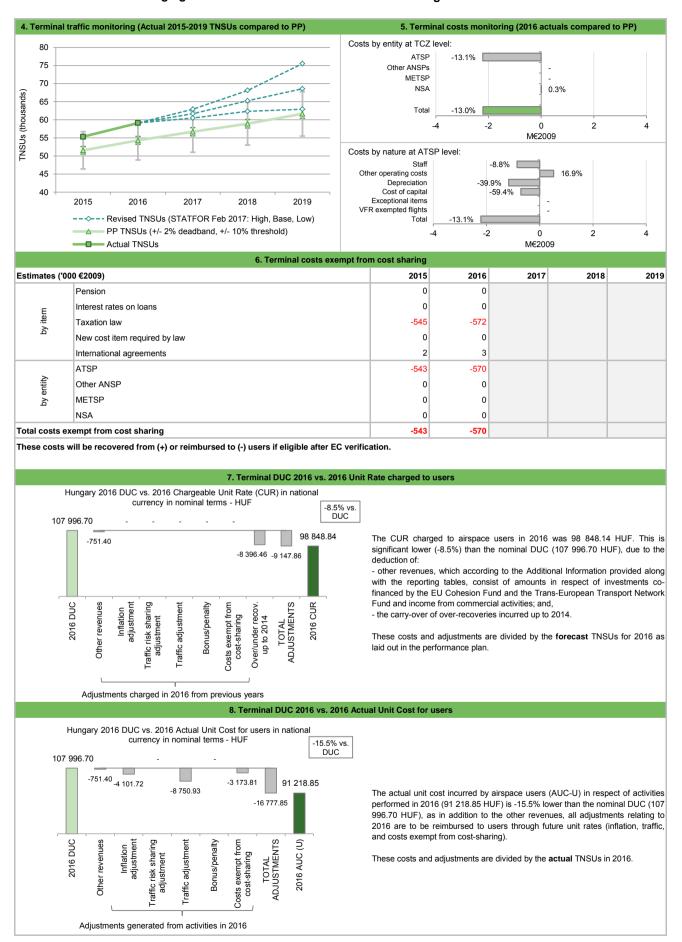
# HungaroControl overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+3.1 M€2009) and the surplus embedded in the actual cost of capital (+3.7 M€2009) amounts to +6.7 M€2009 (8.4% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 14.5%, which is higher than the 7.9% planned in the PP.

## **HUNGARY: Terminal charging zone**

1.	Contextual economic information:	terminal air navi	gation services			
Hungary TCZ represents 1.5% of the SES terminal AN	IS determined costs in 2016	· Is this TCZ ap	oplying traffic risk s	sharing?		No
ATSP: HungaroControl		· Airports with f	ewer than 70,000	IFRs ATMs:		0
National currency: HUF		· Airports with I	oetween 70,000 ar	nd 225,000 IFRs A	ATMs:	1
· Number of airports in charging zone in 2016: 1,	of which:		more than 225,000	IFRs ATMs:		0
	2. Terminal DUC monitoring	at Charging Zone	e level			
Hungary: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019D
Terminal costs (nominal HUF)		5 614 637 198	1		6 382 139 652	6 284 449 073
Inflation %		1.8%		3.0%	3.0%	3.0%
Inflation index (100 in 2009)		119.3		126.5	130.3	134.2
Real terminal costs (HUF2009)		4 707 463 319				4 681 484 161
Total terminal Service Units		51 589		56 713	58 925	61 635
Real terminal unit cost per Service Unit (HUF2009)		91 250.07	87 910.05	85 470.72	83 103.96	75 954.54
Real terminal unit cost per Service Unit (EUR2009)		326.24	314.30	305.58	297.12	271.56
Hungary: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019A
Terminal costs (nominal HUF)		4 310 296 431	4 895 199 717			
Inflation %		0.1%	0.4%			
Inflation index (100 in 2009)		117.3	117.8			
Real terminal costs (HUF2009)		3 674 508 321	4 156 509 702			
Total terminal Service Units		55 315	59 113			
Real terminal unit cost per Service Unit (HUF2009)		66 429.11	70 315.04			
Real terminal unit cost per Service Unit (EUR2009)		237.50				
Difference between Actuals and Planned		2015		2017	2018	2019
Terminal costs (nominal HUF)	in value	-1 304 340 767				
Inflation 0/	in %	-23.2%				
Inflation %	in p.p.	-1.7 p.p.				
Inflation index (100 in 2009) Real terminal costs (HUF2009)	in p.p. in value	-1 032 954 998				
Real terminal costs (HOF2009)	in %	-21.9%				
Total terminal Service Units	in value	3 726				
Total terrimal ecrylec erite	in %	7.2%				
Real terminal unit cost per Service Unit (HUF2009)	in value	-24 820.96				
, , ,	in %	-27.2%	-20.0%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-88.74	-62.91			
	in %	-27.2%	-20.0%			
3. Focus on terminal at State/Cha	rging Zone level	0%				
This analysis focuses on Hungary Terminal Charging Zo Liszt Ferenc International.	ne comprising 1 airport, i.e. Budapes	t -5% -				
LIGHT GOTO MOTIVATION.		-10% -	-13.0%			■ Difference between
Terminal unit cost In 2016, the actual terminal unit cost in real terms (70 3	15.04 HHE2009 or 251.40 €2009) is .	-15% -				actual and determined
20.0% lower than planned in the PP (87 910.05 HUF20			.9%			terminal costs (real terms)
costs decreased (-13.0%, or -2.2 M€2009) despite the (+8.8%).	increase in TNSUs compared to plar	ון ויי				
		-25% 20	15 2016	2017 2	018 2019	
Terminal service units Traffic risk sharing does not apply in the TCZ. The dif	ference between actual and planned	10%				
TNSUs is +8.8%.	·	8% -	8.8%			
Based on the STATFOR February 2017 forecast (baseling	ne scenario), the TNSUs are expected	6% - 7.2	2%			□ Difference between
to remain above the planned value in the remaining year	s of RP2.	40/				actual and planned
The number of TNSUs has increased by +6.9% in 2016 due to the expansion of Budapest Airport to new airlines		P				terminal service units
flight frequencies (for both commercial and cargo operati	ons).					
Terminal costs		0% 20	15 2016	2017 2	018 2019	-
In nominal terms, actual terminal costs are -16.6% low	•	400				
actual inflation index is lower to what was planned (-5.1   below planned, when expressed in real terms.	p.p.), actual terminal costs are -13.0%	-21.	2% -20.0%			
The lower than planned terminal costs are mainly drive		ω	.30	58		■ Terminal DUC (PP,
for HungaroControl (-13.1% or -2.2 M€2009), while NS/ (i.e. +0.3%). HungaroControl being the main contributor provided in box 12.	n costs are fairly in line with the plan , a detailed analysis at ATSP level is	200 - 8	314.30	305.58	271.56	2015-2019)
provided in box 12.		100 -	237.		5.	■ Terminal unit costs (actual)
Costs exempted from cost-sharing are reported for a		100				. ( 2.)
reimbursed to airspace users in the following reference	e period(s), if deemed allowed by the	0 20	15 2016	2017 2	018 2019	-
European Commission.			2010	2011 2	2019	

### **HUNGARY: Terminal charging zone**

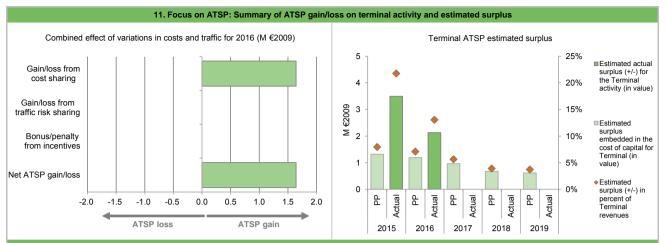


**HUNGARY: Terminal ATSP (HungaroControl)** 

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	16 620	16 869	2017	2010	201
Actual costs for the ATSP	12 932	14 655			
Oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	3 688	2 214			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-543	-570			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	3 145	1 644			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable		20.0	20	20.0	
Not Applicable					
. тост рриодог					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	3 145	1 644			
10. Focus on ATSP: Terminal ATSF					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in t					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Fotal asset base	20 345	18 372	14 886	10 432	9 47
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	20 345	18 372	14 886	10 432 0.0%	9 47
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	1 322	1 194	968	678	6′
Cost of capital pre-tax (in value)	0.0%	0.0%	0.0%	0.0%	0.0
Average interest on debt (in %) nterest on debt (in value)	0.0%	0.0%	0.0%	0.0 %	0.0
Determined RoE pre-tax rate (in %)	6.5%	6.5%	6.5%	6.5%	6.5
Estimated surplus embedded in the cost of capital for terminal (in value)	1 322	1 194	968	678	6.5
Estimated surplus embedded in the cost of capital for terminal (in value)	1 022	1 134	300	070	0
Overall estimated surplus (+/-) for the terminal activity	1 322	1 194	968	678	61
Revenue/costs for the terminal activity	16 620	16 869	17 132	17 315	16 55
Estimated surplus (+/-) in percent of terminal revenues	8.0%	7.1%	5.6%	3.9%	3.7
Estimated ex-ante RoE pre-tax rate (in %)	6.5%	6.5%	6.5%	6.5%	6.5
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	5 410	7 459			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	5 410	7 459			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	352	485			
Average interest on debt (in %)	0.0%	0.0%			
nterest on debt (in value)	0	0			
, ,	6.5%	6.5%			
Determined RoE pre-tax rate (in %)	352	485			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	ا مندم	1 644			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	3 145				
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	3 497	2 129			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	3 497 16 077	16 300			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	3 497				

### **HUNGARY: Terminal ATSP (HungaroControl)**

### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 HungaroControl terminal costs vs. PP

HungaroControl actual terminal costs are -13.1% (-2.2 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- lower actual staff costs than planned (by -0.9 M€2009 or -8.8%) mainly due to: the "cost exempted from cost sharing termination of pension contribution for early retirement"; the lower than planned inflation; and the fact that "due to the increased en route traffic, part of the ATCO capacity was directed to en route";
- higher actual other operating costs than planned (by +0.5 M€2009 or +16.9%), "due to higher support costs and due to an ATCO training which were not planned in the performance plan for 2016";
- lower depreciation costs than foreseen in the plan (by -1.2 M€2009 or -39.9%) "due to postponed remote tower project. Also the technological concept of the remote tower has changed compared to the Performance Plan, this modification caused a difference in side-investments. (e.g. renewal of tower systems)"; and,
- lower cost of capital (-0.7 M€2009, -59.4%), as "Increased traffic resulted in higher level of cash and cash equivalents, consequently a lower level of asset base for cost of capital. At the same time, investments were performed at a low level."

#### HungaroControl 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity in Hungary TCZ generated a net gain of +1.6 M€2009 in 2016, as result of the cost-sharing mechanism. Traffic risk sharing does not apply and there are no financial incentives for the Terminal Charging Zone.

#### HungaroControl 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in Hungary TCZ mentioned above (+1.6 M€2009) and the surplus embedded in the cost of capital (+0.5 M€2009) amounts to +2.1 M€2009 (13.1% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 28.5% which is significantly higher than the planned 6.5% in the PP, mainly due to the significant decrease (i.e. -59.4%) of the asset base as a consequence of the postponement of the Remote Tower project and the higher level of cash and cash equivalents driven by the traffic increase that come in reduction of the actual asset base.

### **HUNGARY: Gate-to-gate**

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	o-gate	ANS costs				
Hungary: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			84 331 899	84 733 214	83 728 768	83 411 296	83 482 844
Real terminal costs (EUR2009)			16 830 462	17 073 781	17 330 420	17 507 695	16 737 579
Real gate-to-gate costs (EUR2009)			101 162 361	101 806 995	101 059 188	100 918 991	100 220 423
En-route share (%)			83.4%	83.2%	82.9%	82.7%	83.3%
Hungary: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			81 552 800	83 875 079			
Real terminal costs (EUR2009)			13 137 367	14 860 653			
Real gate-to-gate costs (EUR2009)			94 690 167	98 735 732			
En-route share (%)			86.1%	84.9%			
Difference between Actuals and Planned (Actual	ıls vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-6 472 194	-3 071 263			
	in %		-6.4%	-3.0%			
En-route share	in p.p.		2.8%	1.7%			
	2. Share of en-route and terminal in	gate-to-	gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -3.09 lower en-route costs (by -1.0% or -0.9 M€2009) and		ue to	100%	8.9%	.1%	3%	.7%
The actual share of en-route in gate-to-gate ANS oplanned in the PP for 2016 (83.2%), due to the shi to the en-route activity to cope with the en-route trail	ft of some ATCO capacities from the te	90% 80% 70%	17%	15%	18%		
For HungaroControl, the estimated gate-to-gate M€2009 (see boxes 10 for the detailed analysis at of gate-to-gate ANS revenues.		60% 50% 40%		85%	82%		
		30% 20% 10%					
		0%		2016	2017	2018	2019
				<b>■</b> E	En-route ■Ter	minal	

### Note 1: ATS provision in Kosovo (KFOR sector)

HungaroControl has been designated for the provision of air traffic services in the upper airspace over Kosovo (KFOR sector) for 5 years, starting from 3 April 2014. The actual costs for 2016 for Hungary en-route charging zone include cost for these services (e.g. ATCO staff cost), which are recovered through the charges of Serbia-Montenegro-KFOR en-route charging zone (outside the SES area). In agreement with the European Commission, Hungary committed to deduct the income received for the services provided to the KFOR sector as 'other revenues' in the Hungarian cost base to avoid double charging.

# PRB Annual monitoring report 2016

Slovakia

Version: 1.1

Date: 9 October 2017

### **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	60	С	С	В	С	В						
LPS SR	86	D	D	D	D	D						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the R	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	CAA	/LPS

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	8	1
Legal/Judiciary	5	2
Occurrence reporting and Investigation	2	0
TOTAL	15	3
LPS SR	Number of que	stions answered
LF3 JN	YES	NO
Policy and its implementation	13	0
Legal/Judiciary	2	1
Occurrence reporting and Investigation	8	0
TOTAL	23	1

### **Observations**

Only one question in the EoSM Component/area of the State in safety promotion does not meet the 2019 EoSM target level. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 1 is below Level C.

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

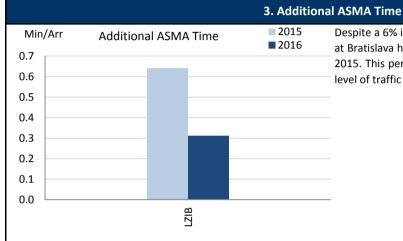
#### 1. Overview

Slovakia has only identified its main airport Bratislava as subject to RP2. The provision of data does not cover the required information to calculate taxi times so that indicator cannot be monitored.

Member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

### 2. Additional Taxi-Out Time

Due to the lack of data, the additional taxi-out time indicator at Bratislava cannot be monitored at the time being.



Despite a 6% increase in traffic in 2016, the additional ASMA times at Bratislava have been reduced to less than half of the average of 2015. This performance (0.31 min/arr.) is commensurate with the level of traffic at LZIB (around 20000 movements per year)

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

,	a. / po	. с орс. асс	<b>-</b> ata			00.0					aced data
AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	OUT TIME			ADDITIO	ONAL ASM	IA TIME	
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bratislava	LZIB	n/a	n/a				0.64	0.31			

		Er	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.10	0.10	0.10	0.11	0.10	
Deadband +/-	0.03	0.03	0.03	0.03	0.03	
Actual performance	0.07	0.03				

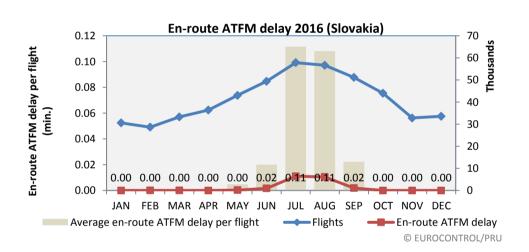
#### National capacity incentive scheme

Bonus/Penalty = FAB PONDER  $\times$  NATIONAL ANSP ELEMENT  $\times$  0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Slovakia was 0,03 minutes per flight instead of the national target of 0.10 minutes per flight, a percentage deviation of 70%, resulting in a NATIONAL ANSP ELEMENT of 70%. Therefore the national en route capacity incentive for Slovakia = 50%  $\times$  70%  $\times$  0.5% (0.23%) of en route revenue of LPS = 90,927.19 EUR

### Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.

### Observations regarding national capacity performance



	En-route ATFM delay per flight (Slovakia)										
2008	2009	2010	2011	2012	2013	2014	2015	2016			
0.16	0.06	0.10	0.00	0.00	0.00	0.14	0.07	0.03			

The achievement of the national target and the positive contribution to both the FAB CE target and the Union-wide target for en route capacity, for Slovakia in 2016 is noted. It is also noted that the Network Manager does not expect capacity problems in Slovakia for the remainder of RP2.

### Planning and Effective Use of CDRs

Slovakia did not provide any data.

### Observations on Planning and effective Use of CDRs

It is noted that Slovakia, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 31%.

No information was provided regarding the allocation of airspace at H-3, it is impossible to determine how much restricted or segregated airspace, that was surplus to requirements, was released for GAT use.

Procedure 3 is applicable within the State. Despite airspace reservations, via the UPP process, the airspace was never actually used for the purpose for which it was reserved.

### **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

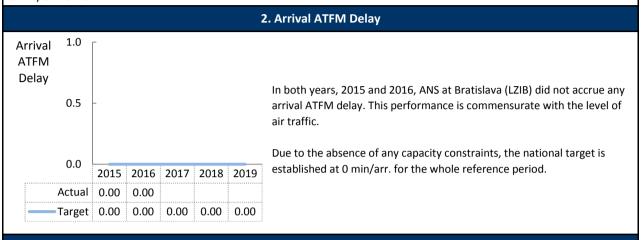
#### **Monitoring of Airports Contribution to CAPACITY for 2016**

### 1. Overview

In Slovakia, ANS at Bratislava (LZIB) are subject to RP2. Slovakia has established a national target of 0 min/arr. which was fully met in 2015 and 2016.

Slovakia contributes adequately to the airport related ANS Capacity performance in FAB CE and Europe.

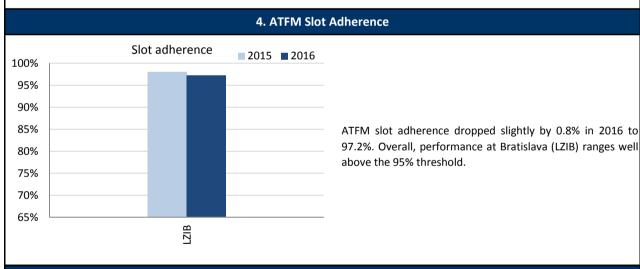
The Airport Operator Data Flow is currently not established for LZIB. Coordination is on-going with a view to establish the data flow by end of 2017.



### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target for arrival ATFM delay for Slovakia.

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Slovakia.



### 5. Pre-departure Delay

The implementation of the Airport Operator Data Flow is on-going.

						6.	Appen	dix								
	n/a: A	irport (	Operat	tor Da	ta Flov	v not e	establish	ed, or r	nore tha	an two r	nonths	of miss	sing / r	non-va	lidate	d data
	ICAO	AVG .	ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	ICE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bratislava	LZIB	0.00	0.00				98.0%	97.2%				n/a	n/a			
					<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>			<u> </u>		<u> </u>	<u> </u>

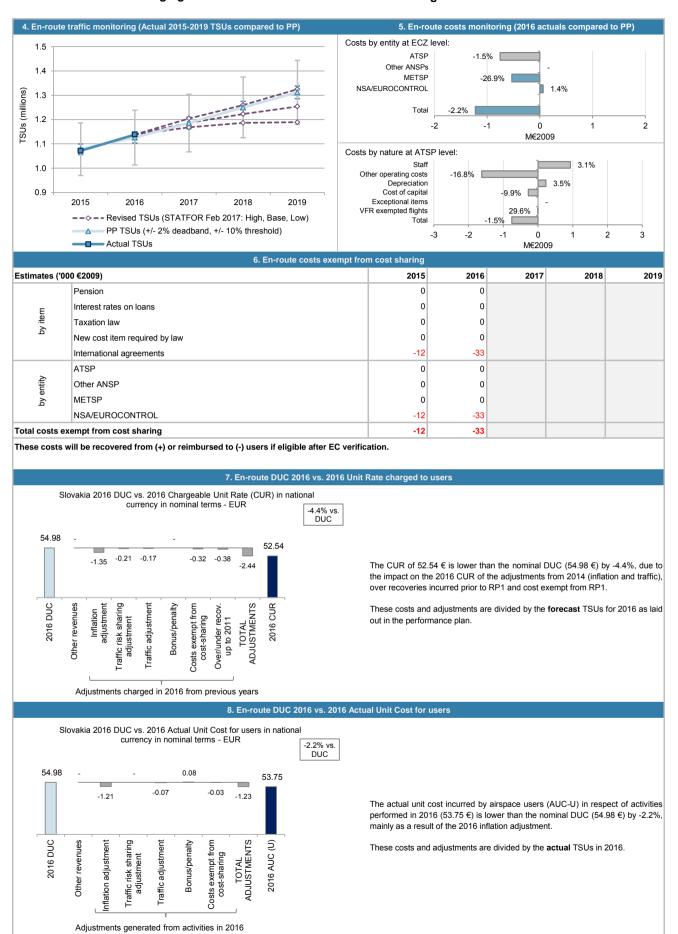
### SLOVAKIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Slovakia ECZ represents 0.9% of the SES en-route ANS determined costs in 2016 ATSP: LPS FAB: FAB CE EUR National currency: 2. En-route DUC monitoring at Charging Zone level Slovakia: Data from RP2 Performance Plan (EC Decision 2016/599 of 15 April 2016) 2015D 2016D 2017D 2018D 2019D 59 272 906 61 912 217 62 981 088 66 300 093 67 598 994 En-route costs (nominal EUR) 0.0% 1.4% 1.7% 1.8% Inflation % 110.3 115.7 118.1 111.8 113.7 Inflation index (100 in 2009) 53 754 368 55 355 807 55 381 628 57 279 434 57 253 112 Real en-route costs (EUR2009) 1 078 000 1 126 000 1 186 000 1 250 000 1 312 000 Total en-route Service Units Real en-route unit cost per Service Unit (EUR2009) 49.86 49.16 46.70 45.82 43.64 Slovakia: Actual data from Reporting Tables 2016A 2018A 57 543 515 59 191 004 En-route costs (nominal EUR) Inflation % -0.3% -0.5% 109.9 109.3 Inflation index (100 in 2009) Real en-route costs (EUR2009) 52 361 339 54 131 116 Total en-route Service Units 1 071 382 1 138 250 Real en-route unit cost per Service Unit (EUR2009) 48.87 47.56 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -2 721 213 -1 729 391 En-route costs (nominal EUR) in value in % -2 9% -4 4% Inflation % in p.p. -0.3 p.p. -1.9 p.p Inflation index (100 in 2009) in p.p. -2.5 p.p -0.4 p.p -1 393 029 -1 224 691 Real en-route costs (EUR2009) in value in % -2.6% -2.2% -6 618 12 250 Total en-route Service Units in value -0.6% 1.1% in % Real en-route unit cost per Service Unit (EUR2009) in value -0.99 -1.61 -2.0% -3.3% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost In 2016, the actual real en-route unit cost (47.56 €2009) is -3.3% lower than planned in the PF ■ Difference (49.16 €2009). This difference results from the combination of higher than planned TSUs (by between actual and +1.1%) and lower than planned en-route costs (-2.2%, or -1.2 M€2009). determined En-route service units -2% en-route costs (real terms) The difference between actual and planned TSUs (+1.1%) falls within the ±2% dead band foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues i.e. 0.5 -3% M€2009 is fully retained by the ATSP. 2017 2018 2019 2015 2016 The planned TSUs for the remaining years of the RP are significantly above the STATFOR February 2017 baseline scenario and slightly below STATFOR February 2017 high case 2% scenario 1% Difference En-route costs 1.1% In nominal terms, actual en-route costs are -4.4% lower than planned. However, since the actual actual and inflation index is lower to what was planned (-2.5 p.p.), actual en-route costs are -2.2% below planned total 0% service units planned, when expressed in €2009 -0.6% The lower than planned en-route costs, in real terms, are driven by lower actual costs for LPS (--1% 2015 2016 2017 2018 2019 1.5% or -0.8 M€2009) and METSP (-26.9% or -0.5 M€2009), while the NSA actual costs are slightly higher than planned (+1.4% or +0.1 M€2009). A detailed analysis of LPS is provided in 60 -2.0% -3.3% 50 Costs exempt from cost sharing are reported for a total amount of -0.03 M€2009 for the En-route DUC (PP, 2015-2019) 49.86 40 46.70 45.82 43.64 difference in EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to 49 cost airspace users) in the following reference period(s), if deemed allowed by the European 30 En-route unit costs (actual) Commission. Unit 20 10 0 2015 2016 2017 2018 2019

### SLOVAKIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016



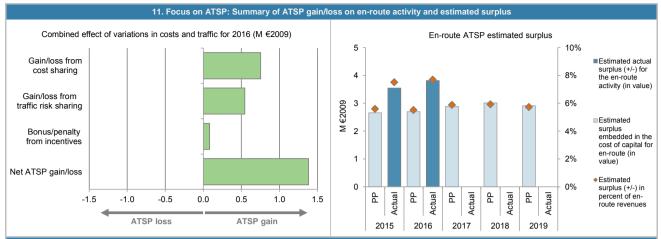
## SLOVAKIA: En-route ATSP (LPS)

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	47 459	48 948			
Actual costs for the ATSP	46 046	48 194			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 414	754			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 414	754			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.6%	1.1%			
Determined costs for the ATSP (PP) - based on actual inflation	47 619	50 066			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-292	545			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	83			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	1 121	1 382			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in			ounting profit/loss report	ed in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Fotal asset base	50 437	49 897	52 003	55 853	56 0
Stimated proportion of financing through equity (in %)	85.1%	88.7%	92.3%	96.2%	99.0
Estimated proportion of financing through equity (in value)	42 915	44 259	48 022	53 718	55.5
	14.9%	11.3%	7.7%	3.8%	1.0
Estimated proportion of financing through debt (in %)	7 522	5 638	3 981	2 134	5
Estimated proportion of financing through debt (in value)	2 831	2 832	2 982		
Cost of capital pre-tax (in value)	2.3%	2.4%	2.4%	3 069 2.5%	2 9 2.5
Average interest on debt (in %)					
nterest on debt (in value)	173	132	96	52	-
Determined RoE pre-tax rate (in %)	6.2%	6.1%	6.0%	5.6%	5.2
Estimated surplus embedded in the cost of capital for en-route (in value)	2 658	2 699	2 886	3 016	2 9
Overall estimated surplus (+/-) for the en-route activity	2 658	2 699	2 886	3 016	2 9
Revenue/costs for the en-route activity	47 459	48 948	49 073	50 888	50 7
Estimated surplus (+/-) in percent of en-route revenues	5.6%	5.5%	5.9%	5.9%	5.7
Estimated ex-ante RoE pre-tax rate (in %)	6.2%	6.1%	6.0%	5.6%	5.2
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Fotal asset base	44 959	46 638			
Estimated proportion of financing through equity (in %)	86.9%	85.5%			
Estimated proportion of financing through equity (in value)	39 087	39 891			
Estimated proportion of financing through debt (in %)	13.1%	14.5%			
Estimated proportion of financing through debt (in value)	5 872	6 747			
Cost of capital pre-tax (in value)	2 521	2 551			
Average interest on debt (in %)	1.7%	1.8%			
nterest on debt (in value)	100	118			
	6.2%	6.1%			
Determined RoE pre-tax rate (in %)	2 42.1	2 433			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	2 421	1 202			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	1 121	1 382			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	1 121 3 543	3 815			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	1 121 3 543 47 167	3 815 49 576			
Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	1 121 3 543	3 815			

### **SLOVAKIA: En-route ATSP (LPS)**

### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 LPS en-route costs vs. PP

In 2016, LPS's actual en-route costs are -1.5% (-0.8 M€2009) lower, in real terms than planned in the PP. This results from the combination of:

- higher staff costs (+3.1% or +0.9 M€2009);
- lower other operating costs (-16.8% or -1.6 M€2009), as a result of "further savings of maintenance costs (as a result of previous infrastructure investments), decreased prices of energies and telecommunication fees and also due to cost saving measures aimed to reduce travel costs";
- higher depreciation costs (+3.5% or +0.2 M€2009);
- lower cost of capital (-9.9% or -0.3 M€2009), mainly due to lower asset base and interest rate on debt than planned.

#### LPS net gain/loss on en-route activity in 2016

As shown in Box 9, LPS generated a net gain of +1.4 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +0.8 M€2009 arising from the cost-sharing mechanism;
- a gain of +0.5 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +0.1 M€2009 corresponding to a bonus for LPS as part of the capacity target incentive mechanism. This amount corresponds to 0.2% of LPS en-route revenues (based on the ATSP chargeable unit rate and actual TSUs in 2016). It should be noted that the amounts reported in respect of financial incentives will be examined by the European Commission.

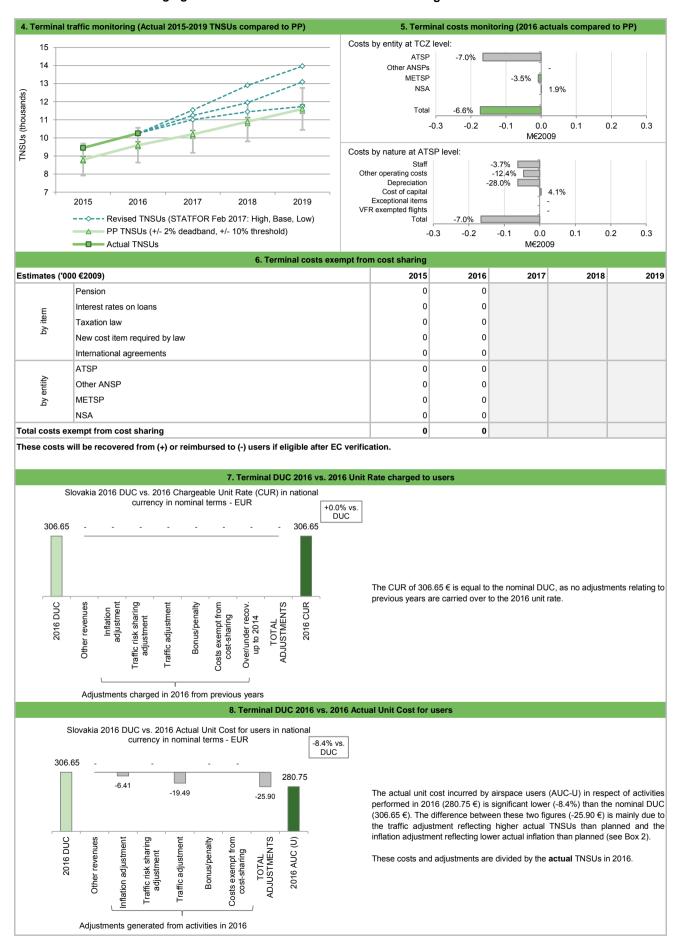
#### LPS overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+1.4 M€2009) and the surplus embedded in the actual cost of capital (+2.4 M€2009) amounts to +3.8 M€2009 (7.7% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 9.6%, which is higher than the 6.1% planned.

## SLOVAKIA: Terminal charging zone

	extual economic information: term					
<ul> <li>Slovakia TCZ represents 0.2% of the SES terminal ANS d</li> </ul>	etermined costs in 2016	· Is this TCZ ap		•	No	
· ATSP: LPS		· Airports with fe	ewer than 70,000	) IFRs ATMs:	1	
· National currency: EUR		· Airports with b	etween 70,000 a	and 225,000 IFRs	ATMs: 0	
· Number of airports in charging zone in 2016: 1,	of which: -{	· Airports with m	nore than 225,00	0 IFRs ATMs:	(	
	2. Terminal DUC monitoring at Ch	narging Zone lev	el			
Slovakia: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		2 828 016	2 943 863	2 988 005	3 136 195	3 205 198
Inflation %		0.0%	1.4%	1.7%	1.8%	2.0%
Inflation index (100 in 2009)		110.3	111.8	113.7	115.7	118.1
Real terminal costs (EUR2009)		2 564 717	2 632 112	2 627 465	2 709 491	2 714 649
Total terminal Service Units		8 800	9 600	10 200	10 900	11 600
Real terminal unit cost per Service Unit (EUR2009)		291.45	274.18	257.59	248.58	234.0
Slovakia: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal EUR)		2 771 137	2 688 878			
Inflation %		-0.3%	-0.5%			
Inflation index (100 in 2009)		109.9	109.3			
Real terminal costs (EUR2009)		2 521 578	2 459 022			
Total terminal Service Units		9 446	10 251			
Real terminal unit cost per Service Unit (EUR2009)		266.95	239.87			
Real terminal unit cost per Service Unit (EUR2009)		200.93	239.61			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-56 879	-254 985			
	in %	-2.0%	-8.7%			
Inflation %	in p.p.	-0.3 p.p.	-1.9 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.4 p.p.	-2.5 p.p.			
Real terminal costs (EUR2009)	in value	-43 139	-173 091			
	in %	-1.7%	-6.6%			
Total terminal Service Units	in value	646	651			
	in %	7.3%	6.8%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-24.50	-34.31			
	in %	-8.4%	-12.5%			
3. Focus on terminal at State/Chargi						
3. Focus on terminal at State/Chargi	ng Zone level	0%				1
This analysis focuses on Slovakia Terminal Charging	-	-1.7%	6	+	+	1
-	-		6		<u> </u>	■ Difference between
This analysis focuses on Slovakia Terminal Charging	-	-1.7%	6	<u> </u>	<u> </u>	
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 €.	g zone comprising one airport,  2009) is significantly lower (-12.5%)	-1.79 -2% - -4% -		<u> </u>		between actual and determined terminal
This analysis focuses on Slovakia Terminal Chargin Bratislava/M.R. Stefanik. Terminal unit cost	g zone comprising one airport,  2009) is significantly lower (-12.5%)  com the combination of significantly	-2% - -4% - -6% -	-6.6%	<u> </u>	<u> </u>	between actual and determined
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr	g zone comprising one airport,  2009) is significantly lower (-12.5%)  com the combination of significantly	-2% - -4% - -6% - -8%	-6.6%	2047 200	2010	between actual and determined terminal costs (real
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower the step of th	g zone comprising one airport,  2009) is significantly lower (-12.5%)  com the combination of significantly	-1.79 -2% - -4% - -6% - -8% - 2018	-6.6%	2017 201	8 2019	between actual and determined terminal costs (real
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to or -0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ	g zone comprising one airport,  2009) is significantly lower (-12.5%)  rom the combination of significantly than planned terminal costs (-6.6%)	-1.79 -2% - -4% - -6% - -8% - 2018	-6.6% 5 2016	2017 201	8 2019	between actual and determined terminal costs (real
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units	g zone comprising one airport,  2009) is significantly lower (-12.5%)  rom the combination of significantly than planned terminal costs (-6.6%)	-1.79 -2% - -4% - -6% - -8% - 2015	-6.6% 5 2016	2017 201	8 2019	between actual and determined terminal costs (real terms)
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to or -0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%) ence between actual and planned	-2%4%6%8% - 2018	-6.6%	2017 201	8 2019	between actual and determined terminal costs (real
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.	g zone comprising one airport,  2009) is significantly lower (-12.5%) rom the combination of significantly than planned terminal costs (-6.6%) rence between actual and planned teenario, the TNSUs are expected to	-2%4%6%8% - 2018	-6.6%	2017 201	8 2019	between actual and determined terminal costs (real terms)
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline so	g zone comprising one airport,  2009) is significantly lower (-12.5%) rom the combination of significantly than planned terminal costs (-6.6%) rence between actual and planned teenario, the TNSUs are expected to	-2%4%6%8% - 2018	-6.6%	2017 201	8 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline sc remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly han planned terminal costs (-6.6%)  ence between actual and planned cenario, the TNSUs are expected to P2.  han the determined costs by -8.7%.	-2%4%6%8% 2018 8% - 4% - 2% -	-6.6%	2017 201	8 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline so remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned tenario, the TNSUs are expected to P2.  than the determined costs by -8.7%.  16 (by -2.5 p.p.), actual cost in real	-2%4%6%8% 2018 8% - 4% - 2% -	-6.6% 2016	2017 201		between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline sc remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned tenario, the TNSUs are expected to P2.  than the determined costs by -8.7%.  16 (by -2.5 p.p.), actual cost in real	-2%4%6%8% 2015  8% - 4% - 2% - 0% 2015	-6.6% 2016			between actual and determined terminal costs (real terms)  Difference between actual and planned
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline so remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse  The lower than planned terminal costs, in real terms, are ess	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned  cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs	-2%4%6%8% - 2018 8%7.3% 6%7.3% 2018 3508.49	-6.6% 5 2016 6.8%			between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to or -0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline so remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned  cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs	-2%4%6%8% - 2018 -8%7.3% -6%7.3%	-6.6% 5 2016 6.8% 6 2016	2017 201		between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline so remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse  The lower than planned terminal costs, in real terms, are ess	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs s provided in Box 12.	-2%	-6.6% 2016 6.8% -12.5%	2017 201	8 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline sc remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse The lower than planned terminal costs, in real terms, are ess for LPS (-7.0% or -0.2 M€2009). A detailed analysis of LPS is	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs s provided in Box 12.	-2%	-6.6% 5 2016 6.8%			between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP, 2015-2019)
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline sc remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse The lower than planned terminal costs, in real terms, are ess for LPS (-7.0% or -0.2 M€2009). A detailed analysis of LPS is	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs s provided in Box 12.	-2%6%8% 2015  8%8% 2015  8%8% 2015  8%8% 2015  1508.49  97 1508.49  1508.49  1508.49  1508.49  1508.49  1508.49  1508.49	-6.6% 2016 6.8% -12.5%	2017 201	8 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP, 2015-2019) Terminal unit costs
This analysis focuses on Slovakia Terminal Charging Bratislava/M.R. Stefanik.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (239.87 € than planned in the PP (274.18 €2009). This is resulting fr higher than planned TNSUs (+6.8%) and significantly lower to r-0.2M€2009).  Terminal service units  Traffic risk sharing does not apply in the TCZ. The differ TNSUs is +6.8%.  Based on the STATFOR February 2017 forecast baseline sc remain above the planned values in the remaining years of R  Terminal costs In nominal terms, the 2016 actual terminal costs are lower the Since the actual inflation index is lower than planned for 20 terms are also lower than planned (by -6.6%) when expresse The lower than planned terminal costs, in real terms, are ess for LPS (-7.0% or -0.2 M€2009). A detailed analysis of LPS is	g zone comprising one airport,  2009) is significantly lower (-12.5%) om the combination of significantly than planned terminal costs (-6.6%)  ence between actual and planned cenario, the TNSUs are expected to P2.  than the determined costs by -8.7%. 16 (by -2.5 p.p.), actual cost in real d in €2009.  sentially driven by lower actual costs s provided in Box 12.	-2%6%8% 2015  8%8% 2015  8%8% 2015  8%8% 2015  1508.49  978.49  978.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49  988.49	-6.6% 2016 6.8% -12.5%	2017 201	8 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP, 2015-2019) Terminal

### **SLOVAKIA: Terminal charging zone**

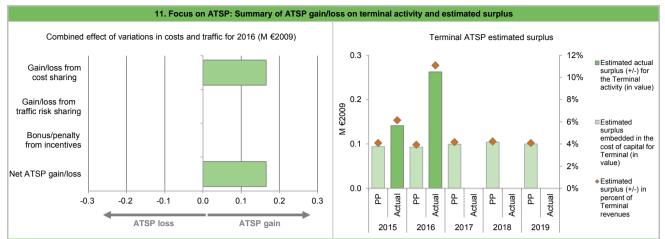


## **SLOVAKIA: Terminal ATSP (LPS)**

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	2 299	2 368	2011	2010	201
Actual costs for the ATSP	2 254	2 203			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	44	166			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	44	166			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	44	166			
10. Focus on ATSP: Terminal ATSI					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in t					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Fotal asset base	1 783	1 719	1 791	1 924	1 93
Estimated proportion of financing through equity (in %)	85.1%	88.7%	92.4%	96.2%	99.0
Estimated proportion of financing through equity (in value)	1 517	1 525	1 654	1 851	19
Estimated proportion of financing through debt (in %)	14.9%	11.3%	7.6%	3.8%	1.0
Estimated proportion of financing through debt (in value)	266	194	137	74	
Cost of capital pre-tax (in value)	100	98	103	106	10
Average interest on debt (in %)	2.3%	2.4%	2.4%	2.5%	2.5
nterest on debt (in value)	6	5	3	2	5.0
Determined RoE pre-tax rate (in %)	6.2%	6.1%	6.0%	5.6%	5.2
Estimated surplus embedded in the cost of capital for terminal (in value)	94	93	99	104	10
Overall estimated surplus (+/-) for the terminal activity	94	93	99	104	10
Revenue/costs for the terminal activity	2 299	2 368	2 388	2 458	2 45
Estimated surplus (+/-) in percent of terminal revenues	4.1%	3.9%	4.2%	4.2%	4.1
Estimated ex-ante RoE pre-tax rate (in %)	6.2%	6.1%	6.0%	5.6%	5.2
The second of th	3.2.0				
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Fotal asset base	1 796	1 858			
Estimated proportion of financing through equity (in %)	86.9%	85.5%			
Estimated proportion of financing through equity (in value)	1 561	1 589			
Estimated proportion of financing through debt (in %)	13.1%	14.5%			
Estimated proportion of financing through debt (in value)	235	269			
	101	102			
	1.7%	1.8%			
Cost of capital pre-tax (in value)		5			
Cost of capital pre-tax (in value) Average interest on debt (in %)	4				
Cost of capital pre-tax (in value) Average interest on debt (in %) nterest on debt (in value)	4 6.2%	6.1%			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)		6.1% 97			
Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	6.2%				
Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	6.2% 97	97			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	6.2% 97 44	97 166			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues	6.2% 97 44 <b>141</b>	97 166 <b>263</b>			

### **SLOVAKIA: Terminal ATSP (LPS)**

### Monitoring of terminal COST-EFFICIENCY for 2016



### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 LPS costs vs. PP

LPS's actual terminal costs are lower, in real terms to what was planned in the PP. This is due to lower staff costs (-3.7% or -0.06 M€2009) due to a lower number of ATCOs than planned; lower operating costs (-12.4% or -0.05 M€2009) resulting from savings; lower depreciation (-28% or -0.06 M€2009) due to delays in procurement processes.

#### LPS 2016 net gain/loss on terminal activity

As shown in Box 9, the terminal activity of the TCZ generated a net gain of +0.2 M€2009 in 2016, as result of the cost-sharing mechanism. Traffic risk sharing does not apply and there are no financial incentives for the Terminal Charging Zone.

#### LPS 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+0.2 M€2009) and the surplus embedded in the actual cost of capital (+0.1 M€2009) amounts to +0.3 M€2009 (11.1% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 16.5%, which is higher than the 6.1% planned.

## SLOVAKIA: Gate-to-gate

## Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate A	NS costs				
Slovekies Date from DD2 Df			2015D	2016D	2017D	2018D	2019D
Slovakia: Data from RP2 Performance Plan			53 754 368	55 355 807			
Real en-route costs (EUR2009)					55 381 628	57 279 434	57 253 112
Real terminal costs (EUR2009)			2 564 717	2 632 112	2 627 465	2 709 491	2 714 649
Real gate-to-gate costs (EUR2009)			56 319 084	57 987 919	58 009 093	59 988 925	59 967 761
En-route share (%)			95.4%	95.5%	95.5%	95.5%	95.5%
Slovakia: Actual data from Reporting Table	S		2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			52 361 339	54 131 116			
Real terminal costs (EUR2009)			2 521 578	2 459 022			
Real gate-to-gate costs (EUR2009)			54 882 916	56 590 138			
En-route share (%)			95.4%	95.7%			
Difference between Actuals and Planned (A			2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-1 436 168	-1 397 781			
	in %		-2.6%	-2.4%			
En-route share	in p.p.		0.0%	0.2%			
	2. Share of en-route and terminal in	gate-to-g	gate actual co	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -2.	4% (-1.4 M€2009) lower than planned due to		d0% 4.	4.5% 4.3%	4.5%	4.5%	4.5%
lower en-route and terminal costs.		100%					
The actual share of en-route in gate-to-gate Al	NS costs (95.7%) is in line with the share pla	90%	17%	15%	18%		
in the PP for 2016 (95.5%).		80%					
For LPS, the estimated gate-to-gate econom							
Boxes 10 for the detailed analysis at charging and ANS revenues.	zone level), corresponding to 7.8% of gate-to						
ANS revenues.		50%	000/	85%	000/		
		40%	83%	0370	82%		
		30% 20%					
		10%					
		10% 0%					
		10% 0%	2015	2016	2017	2018	2019
			2015				2019
	3.Technical notes on en-route and termi	0%		■Er	2017 n-route ■Terr		201
	3.Technical notes on en-route and terminate	0%		■Er			20
	3.Technical notes on en-route and terminal states and terminal states are states as a second state of the state	0%		■Er			20

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Slovenia

Version: 1.1

Date: 9 October 2017

### **SLOVENIA**

### **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	58	В	С	В	В	В						
Slovenia Control	70	С	D	С	С	D						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	N/A	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	CAA/Slove	nja Control

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	9	0
Legal/Judiciary	6	1
Occurrence reporting and Investigation	2	0
TOTAL	17	1
Slovenia Control	Number of que	stions answered
Sioverna Control	YES	NO
Policy and its implementation	13	0
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	21	3

### **Observations**

One out of the four reviewed EoSM Components/areas of the State is below the 2019 EoSM target level (Safety Culture excluded). After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), 3 are below Level C.

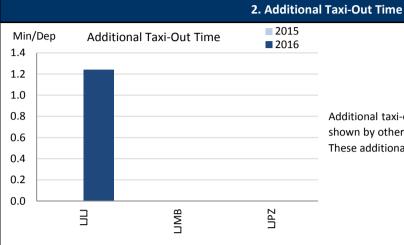
#### **SLOVENIA**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

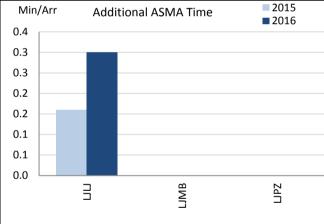
Slovenia identified three airports as subject to RP2 monitoring. However, the airport data flow is only established for Ljubljana, where remaining data issues were solved allowing for a full monitoring including taxi-out times as of 2016.

Slovenian airports should establish the airport operator data flow to allow for a correct monitoring of the airport indicators.



Additional taxi-out times at Ljubljana are slightly above the values shown by other airports with that number of movements per year. These additional times are significantly higher during the winter.

## 3. Additional ASMA Time



Despite the increase of additional ASMA times at Ljubljana in 2016, they are still well below the average for airports in RP2, commensurate with the level of traffic.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO	ADDITIONAL TAXI-OUT TIME					ADDITIONAL ASMA TIME				
AIRPORT IVAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Ljubljana	LJLJ	n/a	1.24				0.16	0.30			
Maribor	LJMB	n/a	n/a				n/a	n/a			
Portorož	LJPZ	n/a	n/a				n/a	n/a			

#### **Monitoring of CAPACITY for 2016**

#### **SLOVENIA**

	En route Capacity incentive scheme												
	2015	2016	2017	2018	2019	Observations							
National Capacity target	0.21	0.21	0.22	0.23	0.22								
Deadband +/-	0.03	0.03	0.03	0.03	0.03								
Actual performance	0.00	0.01											

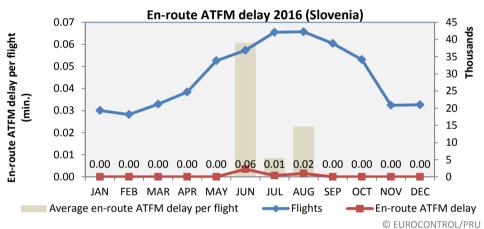
#### National capacity incentive scheme

Bonus/Penalty = FAB PONDER  $\times$  NATIONAL ANSP ELEMENT  $\times$  0.5% ANSP EN ROUTE REVENUE. The FAB CE monitoring report states that the actual national delay in Slovenia was 0.01 minutes per flight instead of the national target of 0.21 minutes per flight, a percentage deviation of 95%, results in a NATIONAL ANSP ELEMENT of 95%. Therefore the national en route capacity incentive for Slovenia = 50%  $\times$  95%  $\times$  0.5% (0.24%) of en route revenue of Slovenia Control = 77,851.15 EUR

#### Compliance issues relating to national capacity incentive scheme

The FAB CE monitoring report states that there were no compliance issues despite the PRB highlighting that the aggregation of ANSP contributions for the FAB were inconsistent with the FAB targets.

# Observations regarding national capacity performance



En-route ATFM delay per flight (Slovenia)											
2008	2009	2010	2011	2012	2013	2014	2015	2016			
0.03	0.02	0.00	0.00	0.00	0.00	0.00	0.00	0.01			

The continued excellent en route capacity performance in Slovenia during 2016, and the positive contribution both to the FAB CE and the Union-wide target for en route capacity is noted. It is also noted that the Network Manager does not expect any capacity problems in Slovenia for the remainder of RP2.

### Planning and Effective Use of CDRs

Such data is not available at national level, since there are no CDRs in Slovenian airspace.

### Observations on Planning and effective Use of CDRs

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 88%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0%

Procedure 3 is not applicable within the State.

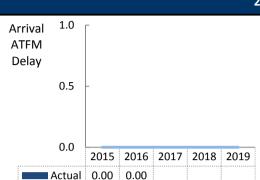
### **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

### 1. Overview

ANS at 3 airports are subject to RP2 in Slovenia. As in the past, no arrival ATFM delay has been accrued in Slovenia. The national target is fully met in 2015 and 2016.



0.00

0.00

Target 0.00

## 2. Arrival ATFM Delay

In line with the performance observed in 2015, no arrival ATFM delay was accrued in 2016 in Slovenia.

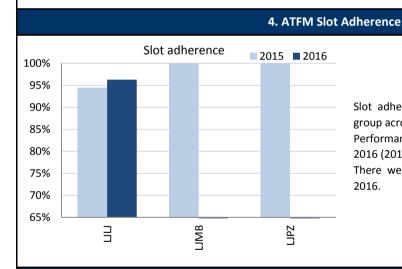
Ljubljana (LJLI) is the major airport in Slovenia. The good performance is consistent with the traffic observed and demonstrates that there are no capacity constraints at LJLI.

### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FAB CE performance plan sets a national target for arrival ATFM delay for Slovenia.

0.00

The FAB CE performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Slovenia.



## Slot adherence in Slovenia ranges within the best-in-class

group across Europe well above 95%.
Performance at Ljubljana (LJLJ) improved slightly by 0.8% in

2016 (2015: 94.5% vs 2016: 96.3%).

There were no regulated departures at LIMB and LIPZ in 2016.

### 5. Pre-departure Delay

Ljubljana (LILI) accrued negligible pre-departure delay in 2015 and 2016. This level of performance is commensurate with the level of traffic observed.

To improve the level of operational monitoring for Maribor (LJMB) and Portoroz (LJPZ), Slovenia may consider the establishment of the airport operator flow at these airports.

### 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

ICAO	AVG ARRIVAL ATFM DELAY			SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY								
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Ljubljana	LJLJ	0.00	0.00				94.5%	96.3%				0.03	0.02			
Maribor	LJMB	0.00	0.00				100.0%					n/a	n/a			
Portorož	LJPZ	0.00	0.00				100.0%					n/a	n/a			

### SLOVENIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Slovenia ECZ represents 0.5% of the SES en-route ANS determined costs in 2016 ATSP: Slovenia Control FAB: FAB CE EUR National currency: 2. En-route DUC monitoring at Charging Zone level Slovenia: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 32 094 283 33 168 798 33 870 218 34 392 801 35 029 005 En-route costs (nominal EUR) 1.6% 1.9% 2.0% 2.0% Inflation % 121.2 111.9 114.3 116.5 118.8 Inflation index (100 in 2009) 28 675 840 29 018 678 29 079 819 28 949 500 28 906 876 Real en-route costs (EUR2009) 481 500 499 637 529 770 546 470 Total en-route Service Units 514 217 Real en-route unit cost per Service Unit (EUR2009) 59.56 58.08 56.55 54.65 52.90 Slovenia: Actual data from Reporting Tables 2016A 2018A 31 147 499 32 468 008 En-route costs (nominal EUR) -0.8% Inflation % -0.2% 108.4 108.2 Inflation index (100 in 2009) Real en-route costs (EUR2009) 28 723 475 30 001 219 Total en-route Service Units 466 264 501 752 Real en-route unit cost per Service Unit (EUR2009) 61.60 59.79 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -946 784 -700 790 En-route costs (nominal EUR) in value in % -3.0% -2 1% Inflation % -2.4 p.p. -2.3 p.p in p.p. in p.p. Inflation index (100 in 2009) -3.5 p.p -6.1 p.p 47 635 982 541 Real en-route costs (EUR2009) in value in % 0.2% 3.4% -15 236 2 115 Total en-route Service Units in value -3.2% 0.4% in % Real en-route unit cost per Service Unit (EUR2009) in value 2.05 1.71 3.4% 3.0% in % 3. Focus on en-route at State/Charging Zone level 4% En-route unit cost In 2016, Slovenia's actual real en-route unit cost (59.79 €2009) is +3.0% higher than planned in 3% ■ Difference the PP (58.08 €2009). between actual and This difference results from the combination of higher than planned actual real en-route costs 2% (+3.4%, or +1.0 M€2009), while TSUs remained close to what was planned (+0.4%). determined en-route costs 1% (real terms) In terms of corrective measures, the FAB CE FAB Monitoring Report for 2016 indicates that 0.2% "Cost reductions were applied at an ANSP level, but costs at a national level (staff, 0% depreciation) are not directly linked to level of inflation" 2015 2016 2017 2018 2019 En-route service units 2% The difference between actual and planned TSUs (+0.4%) falls within the ±2% dead band 1% 0.4% foreseen in the traffic risk sharing mechanism. The resulting gain of additional en-route revenues 0% Difference i.e. +0.1 M€2009 is fully retained by the ATSP. Based on the STATFOR February 2017 forecast, the planned TSUs for the remaining years of -1% actual and RP2 are expected to remain mostly in line with the baseline scenario planned total -2% service units -3.2% -3% En-route costs In nominal terms, actual en-route costs are -2.1% (-0.7 M€) lower than planned. However, since -4% 2015 2016 2017 2018 2019 the actual inflation index is also significantly lower than planned for 2016 (by -6.1 p.p.), actual costs in real terms are higher than planned (+3.4%) when expressed in real terms. The higher than planned en-route costs, in real terms, are driven by higher costs for Slovenia 3.4% 3.0% Control (+3.7%, or +1.0 M€2009) and NSA/EUROCONTROL (+1.3%, or +0.03 M€2009) while costs for MET service provider (ARSO) remained in line with the plan. Slovenia Control being 60 En-route DUC (PP, 2015-2019) 59.56 61.60 56.55 the main contributor, a detailed analysis is provided in box 12. 58.08 54.65 52.90 40 Costs exempt from cost sharing are reported for a total amount of -0.03 M€2009 comprising the En-route unit costs (actual) variation in EUROCONTROL costs to be reimbursed to airspace users in the following reference 20 period(s), if deemed allowed by the European Commission.

0

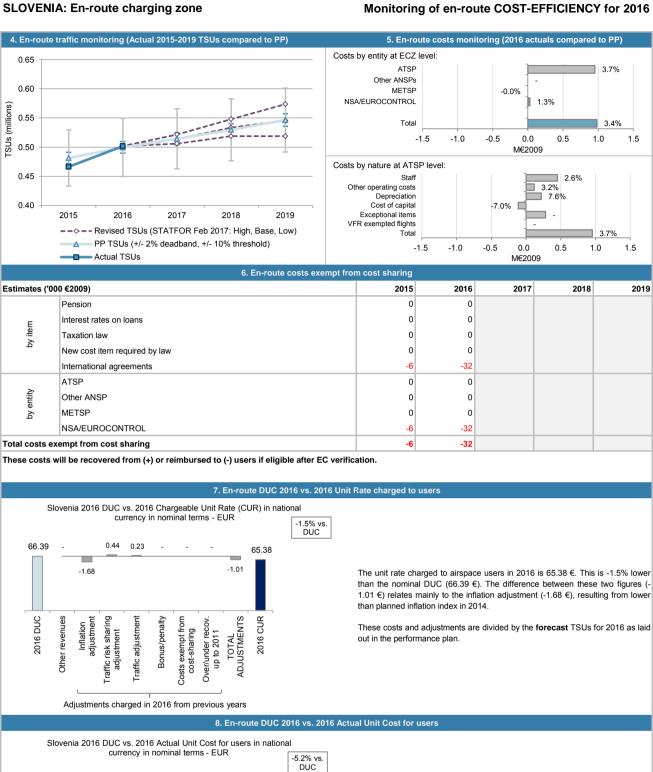
2015

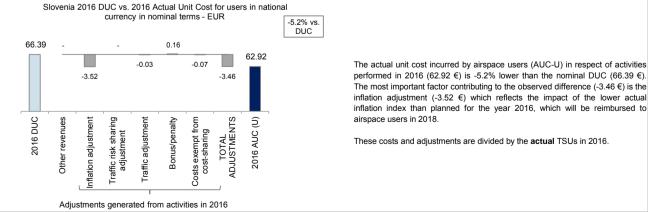
2016

2017

2018

2019





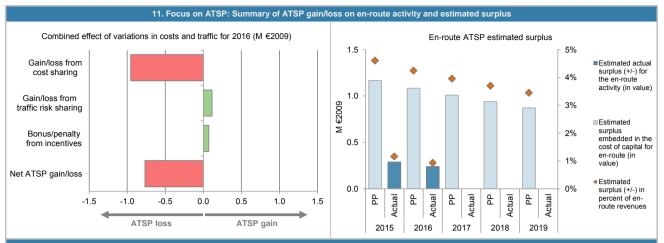
## SLOVENIA: En-route ATSP (Slovenia Control)

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	25 314	25 555			
actual costs for the ATSP	25 527	26 509			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-212	-954			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-212	-954			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-3.2%	0.4%			
Determined costs for the ATSP (PP) - based on actual inflation	26 127	26 990			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-614	114			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	37	72			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-790	-768			
10. Focus on ATSP: En-route ATS	•				
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	28 581	26 582	24 732	23 011	21 3
Estimated proportion of financing through equity (in %)	51.0%	51.0%	51.0%	51.0%	51.0
Estimated proportion of financing through equity (in value)	14 575	13 556	12 612	11 734	10 9
estimated proportion of financing through debt (in %)	49.0%	49.0%	49.0%	49.0%	49.0
Estimated proportion of financing through debt (in value)	14 006	13 027	12 120	11 276	10 4
Cost of capital pre-tax (in value)	1 723	1 603	1 491	1 388	1 2
Average interest on debt (in %)	4.0%	4.0%	4.0%	4.0%	4.0
nterest on debt (in value)	557	518	482	449	4
Determined RoE pre-tax rate (in %)	8.0%	8.0%	8.0%	8.0%	8.0
Estimated surplus embedded in the cost of capital for en-route (in value)	1 166	1 084	1 009	939	87
Overall estimated surplus (+/-) for the en-route activity	1 166	1 084	1 009	939	8'
Revenue/costs for the en-route activity	25 314	25 555	25 499	25 361	25 2
Estimated surplus (+/-) in percent of en-route revenues	4.6%	4.2%	4.0%	3.7%	3.4
Estimated ex-ante RoE pre-tax rate (in %)	8.0%	8.0%	8.0%	8.0%	8.0
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	26 399	24 715			
Estimated proportion of financing through equity (in %)	51.0%	51.0%			
Estimated proportion of financing through equity (in value)	13 462	12 604			
Estimated proportion of financing through debt (in %)	49.0%	49.0%			
Estimated proportion of financing through debt (in value)	12 937	12 112			
	1 592	1 490			
Cost of capital pre-tax (in value)	4.0%	4.0%			
		482			
Average interest on debt (in %)	515				
Average interest on debt (in %) interest on debt (in value)		8.0%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	515				
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	515 8.0%	8.0%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	515 8.0% 1 077	8.0% 1 008			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Determined Surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	515 8.0% 1 077 -790	8.0% 1 008 -768			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	515 8.0% 1 077 -790 <b>287</b>	8.0% 1 008 -768 <b>240</b>			

#### SLOVENIA: En-route ATSP (Slovenia Control)

### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

### Actual 2016 Slovenia Control en-route costs vs. PP

In 2016, Slovenia Control's actual en-route costs are +3.7% (+1.0 M€2009) higher, in real terms than planned in the PP. However, this is mainly due to a lower than planned inflation index (-6.1 p.p.), as actual costs are lower than planned in nominal terms (-1.8%, or -0.5 M€). This results from the combination of:

- higher staff costs (+2.6%, or +0.5 M€2009), although staff costs are lower than planned in nominal terms (-2.9%, or -0.6 M€);
- higher other operating costs (+3.2%, or +0.1 M€2009), although other operating costs are lower than planned in nominal terms (-2.3%, or -0.1 M€);
- higher depreciation costs (+7.6%, or +0.2 M€2009);
- lower cost of capital (-7.0% or -0.1 M€2009), as a result of lower than planned asset base in real terms (-7.0%); and,
- exceptional items costs (0.3 M€2009), which were not planned in the PP.

No information is provided from the Slovenian NSA on the drivers for the above mentioned changes in either the FAB Monitoring Report 2016 or the Additional Information to the Reporting Tables.

#### Slovenia Control net gain/loss on en-route activity in 2016

As shown in box 9, Slovenia Control generated a net loss of -0.8 M€2009 on the en-route activity. This is a combination of three elements:

- a loss of -1.0 M€2009 arising from the cost-sharing mechanism;
- a gain of +0.1 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +0.1 M€2009 (or +78 '000 € in nominal terms), corresponding to a bonus for Slovenia Control as part of the capacity target incentive mechanism. This amount corresponds to 0.3% of Slovenia Control en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs).

The amounts reported in respect of financial incentives 2016, to be charged or reimbursed to users, will be examined by the European Commission.

#### Slovenia Control overall estimated surplus for the en-route activity

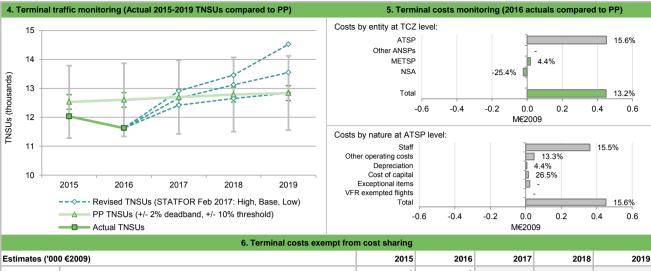
Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-0.8 M€2009) and the surplus embedded in the actual cost of capital (+1.0 M€2009) amounts to +0.2 M€2009 (0.9% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 1.9%, which is much lower than the 8.0% planned in the PP.

### **SLOVENIA: Terminal charging zone**

1. Con	textual economic information: term	ninal air	navigati	on services			
· Slovenia TCZ represents 0.3% of the SES terminal ANS	determined costs in 2016			oplying traffic risk	-	N	
· ATSP: Slovenia Control		· Airpo	orts with f	ewer than 70,00	00 IFRs ATMs:		3
· National currency: EUR		· Airpo	orts with b	petween 70,000	and 225,000 IFF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 3,	of which: -	· Airpo	orts with r	more than 225,0	00 IFRs ATMs:		0
	2. Terminal DUC monitoring at Cl	harging	Zone lev	vel			
Slovenia: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		3 8	366 727	3 885 016	3 909 038	3 930 727	3 942 720
Inflation %			1.6%	2.1%	1.9%	2.0%	2.0%
Inflation index (100 in 2009)			111.9	114.3	116.5	118.8	121.2
Real terminal costs (EUR2009)		3 4	454 872	3 398 918	3 356 167	3 308 617	3 253 638
Total terminal Service Units			12 531	12 602	12 697	12 786	12 837
Real terminal unit cost per Service Unit (EUR2009)			275.71	269.71	264.33	258.78	253.46
Slovenia: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal EUR)		3.	789 131	4 164 883	2017A	2010A	20137
Inflation %		3	-0.8%	-0.2%			
			108.4	108.2			
Inflation index (100 in 2009) Real terminal costs (EUR2009)		3,	494 246	3 848 452			
, ,		3.	12 031	11 625			
Total terminal Service Units  Real terminal unit cost per Service Unit (EUR2009)			290.44	331.04			
real terminal unit cost per cervice onit (Eck2003)			200.44	001.04			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value		-77 596	279 868			
	in %		-2.0%	7.2%			
Inflation %	in p.p.		-2.4 p.p.	-2.3 p.p.			
Inflation index (100 in 2009)	in p.p.		-3.5 p.p.	-6.1 p.p.			
Real terminal costs (EUR2009)	in value		39 374	449 535			
	in %		1.1%	13.2%			
Total terminal Service Units	in value		-500	-977			
	in %		-4.0%	-7.8%			
Real terminal unit cost per Service Unit (EUR2009)	in value		14.73	61.33			
	in %		5.3%	22.7%			
3. Focus on terminal at State/Charg	<del></del>	16%	7				
This analysis focuses on the Slovenian Terminal Chargin Ljubljana/Brnik (LJLJ), Maribor/Orehova Vas (LJMB) and Pe		12%	5 -	13.2%			■Difference
Terminal unit cost		8%					between actual and
In 2016, the actual terminal unit cost in real terms (331.04 €	2009) is significantly higher (+22.7%)						determined terminal
than planned in the PP (269.71 €2009).  This difference results from the combination of significan	the lower TNCHe then planned (by	4%	1.1	%			costs (real terms)
7.8%) and significantly higher actual real terminal costs than		0%					
			201	5 2016	2017 2	018 2019	
In terms of corrective measures, the FAB CE FAB Monit "Cost reductions were applied at an ANSP level, but		0%		<del></del>		-	1
depreciation) are not directly linked to the level of inflation".	•	-2%	, -				
Terminal service units		-4%	-4.0	%			Difference
Traffic risk sharing does not apply in the TCZ. The diffe	erence between actual and planned						between actual and
TNSUs is -7.8%. Based on STATFOR February 2017 base	•	-6%	, -	-7.8%			planned terminal
expected to increase throughout the remaining years of RP	and be above planned by 2019.	-8%	, -				service units
Terminal costs		-10%		5 0040	2017		
In nominal terms actual terminal costs are +7.2% (+0.3 M€) the actual inflation index is significantly lower than planned			201	5 2016	2017 2	018 2019	
are even higher than planned (+13.2%) when expressed in		400		22.7%			
This result is the combination of higher costs than planned	•	0 300	5.39				■Terminal
M€2009) and for the MET service provider (+4.4%, or +0 NSA were below plans (-25.4%, or -0.02M€2009). Slovenia	**	it, €2		71	e9		DUC (PP,
detailed analysis is provided in box 12.		8 200	275.71	290.44	264.33	253.46	2015-2019)
No costs exempted from cost-sharing are reported for the T	°C7	i i i			2 2	25	■Terminal unit costs
140 costs exempled from cost-shalling are reported for the f	<b>UL</b> .						(actual)
		C		5 0010	0047	240 2245	4
			201	5 2016	2017 2	018 2019	

#### **SLOVENIA: Terminal charging zone**

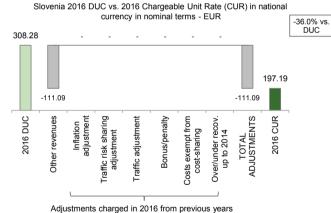
### Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
٤	Interest rates on loans	0	0			
by item	Taxation law	0	0			
ف (	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

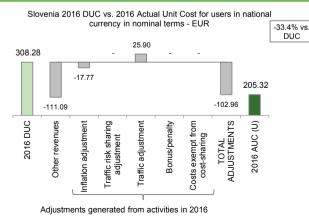
### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 197.19 €. This is significantly lower (-36.0%) than the nominal DUC (308.28 €). This significant difference between these two figures (-111.09 €) refers to deduction of other revenues, which according to the Additional Information provided along with the Terminal Reporting tables, consist of amounts in respect of commercial activities of Slovenia Control; and, for 2016 "the Ministry of Infrastructure, responsible as well for the transport, dedicated 750 000€ per year for improvement of business environment for all TNC users, resulting in a reduction of unit rate".

These costs and adjustments are divided by the  ${\bf forecast}$  TNSUs for 2016 as laid out in the performance plan.

### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (205.32 €) is -33.4% lower than the nominal DUC (308.28 €). The factors contributing to the observed difference (-102.96 €) are: other revenues (-111.09 €), see analysis in box 7 above; the inflation adjustment (-17.77 €) which reflects the impact of the lower inflation index than planned for the year 2016, and which will be reimbursed to airspace users in 2018, and the traffic adjustment (+25.90 €) which reflects the impact of lower than planned TNSUs for the year 2016, and which will be charged to airspace users in 2018.

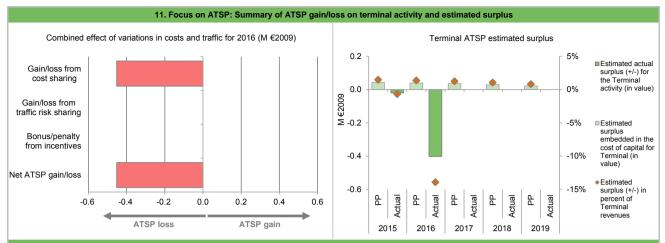
These costs and adjustments are divided by the actual TNSUs in 2016.

## **SLOVENIA: Terminal ATSP (Slovenia Control)**

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
etermined costs for the ATSP (PP) - based on planned inflation	2 931	2 891			
ctual costs for the ATSP	3 008	3 343			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-77	-452			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-77	-452	2047	2040	
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2011	2010	
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-77	-452			
40 Equip on ATSD Terminal ATS	2 actimated curplu	o *			
10. Focus on ATSP: Terminal ATS  *This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in:	•		ing profit/loss reported	in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	1 045	952	855	704	5
Estimated proportion of financing through equity (in %)	51.0%	51.0%	51.0%	51.0%	51.0
Estimated proportion of financing through equity (in value)	533	485	436	359	2
Estimated proportion of financing through debt (in %)	49.0%	49.0%	49.0%	49.0%	49.0
Estimated proportion of financing through debt (in value)	512	466	419	345	2
Cost of capital pre-tax (in value)	63	57	52	42	
Average interest on debt (in %)	4.0%	4.0%	4.0%	4.0%	4.0
nterest on debt (in value)	20	19	17	14	7.0
Determined RoE pre-tax rate (in %)	8.0%	8.0%	8.0%	8.0%	8.0
Estimated surplus embedded in the cost of capital for terminal (in value)	43	39	35	29	0.0
and the same and an area and a section supplies to terminal (in tallet)		33	55	20	•
Overall estimated surplus (+/-) for the terminal activity	43	39	35	29	:
Revenue/costs for the terminal activity	2 931	2 891	2 851	2 812	27
Estimated surplus (+/-) in percent of terminal revenues	1.5%	1.3%	1.2%	1.0%	0.8
Estimated ex-ante RoE pre-tax rate (in %)	8.0%	8.0%	8.0%	8.0%	8.0
·					
		2016A	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	-0.071			
,	<b>2015A</b> 1 387	1 205			
Total asset base					
Fotal asset base Estimated proportion of financing through equity (in %)	1 387	1 205			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	1 387 51.0%	1 205 51.0%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	1 387 51.0% 707	1 205 51.0% 614			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	1 387 51.0% 707 49.0%	1 205 51.0% 614 49.0%			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	1 387 51.0% 707 49.0% 680	1 205 51.0% 614 49.0% 590			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in walue)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	1 387 51.0% 707 49.0% 680	1 205 51.0% 614 49.0% 590			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	1 387 51.0% 707 49.0% 680 84 4.0%	1 205 51.0% 614 49.0% 590 73 4.0%			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	1 387 51.0% 707 49.0% 680 84 4.0% 27	1 205 51.0% 614 49.0% 590 73 4.0%			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	1 387 51.0% 707 49.0% 680 84 4.0% 27 8.0%	1 205 51.0% 614 49.0% 590 73 4.0% 23 8.0%			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	1 387 51.0% 707 49.0% 680 84 4.0% 27 8.0% 57	1 205 51.0% 614 49.0% 590 73 4.0% 23 8.0% 49			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	1 387 51.0% 707 49.0% 680 84 4.0% 27 8.0% 57	1 205 51.0% 614 49.0% 590 73 4.0% 23 8.0% 49			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity Diverall estimated surplus (+/-) for the terminal activity	1 387 51.0% 707 49.0% 680 84 4.0% 27 8.0% 57 -77	1 205 51.0% 614 49.0% 590 73 4.0% 23 8.0% 49 -452			

#### **SLOVENIA: Terminal ATSP (Slovenia Control)**

### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 Slovenia Control costs vs. PP

Slovenia Control's actual terminal costs are +15.6% (+0.5 M€2009) higher, in real terms than planned in the PP. This results from the combination of:

- higher staff costs (+15.5% or +0.4 M€2009):
- higher other operating costs (+13.3% or +0.05 M€2009);
- higher depreciation costs (+4.4% or +0.01 M€), although depreciation costs are slightly lower than planned in nominal terms (-1.2%, or -0.002 M€);
- higher cost of capital (+26.5% or +0.02M€), which reflects the fact that a higher than planned total asset base (+26.5% in real terms)was used to compute the actual cost of capital: and
- exceptional items costs (0.02 M€), which were not planned in the PP.

No information is provided from the Slovenian NSA on the drivers of the above mentioned changes in either the FAB Monitoring Report 2016 or the Additional Information to the Reporting Tables.

### Slovenia Control 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity of the TCZ generated a net loss of -0.5 M€2009 for Slovenia Control in 2016, as result of the cost-sharing mechanism. This is the second consecutive year Slovenia Control incurs a net loss for terminal activity, following a loss of -0.1 M€2009 in 2015.

### Slovenia Control 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity in the TCZ mentioned above (-0.5 M€2009) and the surplus embedded in the cost of capital (+0.05 M€2009) amounts to a an overall loss of -0.4 M€2009, which implies a negative surplus (-13.9% of the 2016 terminal revenues) and a negative ex-post RoE for the TCZ in 2016. This indicates that the part of surplus embedded in the cost of capital through the RoE was not sufficient to compensate for the losses arising from the higher actual costs than planned in the NPP. Given that the difference between the actual and planned inflation index is likely to remain or even further widen, it would be important to closely monitor the evolution of the situation and to understand the impact of these losses of revenue on Slovenia control's financial strength.

# SLOVENIA: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) Real terminal costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate ANS costs (I.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (I.e. 89.5%). For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  3.Technical notes on en-route and terminal info	100% % 6 6 6 83%	3 398 918 32 417 596 89.5% 2016A 30 001 219 3 848 452 33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	2017D 29 079 819 3 356 167 32 435 986 89.7% 2017A  2017  18%	2018D 28 949 500 3 308 617 32 258 117 89.7% 2018A	2019D 28 906 876 3 253 638 32 160 514 89.9% 2019A
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) Real gate-to-gate costs (EUR2009) Real en-route costs (EUR2009) Real en-route costs (EUR2009) Real gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	28 675 840 3 454 872 32 130 712 89.2% 2015A 28 723 475 3 494 246 32 217 721 89.2% 2015 87 009 0.3% -0.1% 0-gate actual c 100% 90% 17% 66 66 83%	29 018 678 3 398 918 32 417 596 89.5% 2016A 30 001 219 3 848 452 33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	29 079 819 3 356 167 32 435 986 89.7% 2017A	28 949 500 3 308 617 32 258 117 89.7% 2018A	28 906 876 3 253 638 32 160 514 89.9% 2019A
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Slovenia: Actual data from Reporting Tables Real en-route costs (EUR2009) Real gate-to-gate costs (EUR2009) Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in % En-route share  in p.p.  2. Share of en-route and terminal in gate-to-gate and the route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	3 454 872 32 130 712 89.2%  2015A 28 723 475 3 494 246 32 217 721 89.2%  2015 87 009 0.3% -0.1%  2016 100% 90% 17% 66 68 68 68 68 68 68 68	3 398 918 32 417 596 89.5%  2016A 30 001 219 3 848 452 33 849 671 88.6%  2016 1 432 076 4.4% -0.9%  costs (2016)	3 356 167 32 435 986 89.7% 2017A	3 308 617 32 258 117 89.7% 2018A	3 253 638 32 160 514 89.9% 2019A
Real gate-to-gate costs (EUR2009) En-route share (%)  Slovenia: Actual data from Reporting Tables  Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in % En-route share  in p.p.  2. Share of en-route and terminal in gate-to-gate share are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	32 130 712 89.2% 2015A 28 723 475 3 494 246 32 217 721 89.2% 2015 87 009 0.3% -0.1% 0-gate actual c 100% 90% 17% 66 66 68 68 68 68 68	32 417 596 89.5% 2016A 30 001 219 3 848 452 33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	32 435 986 89.7% 2017A 2017 2017	32 258 117 89.7% 2018A	32 160 514 89.9% 2019A 2019
En-route share (%)  Slovenia: Actual data from Reporting Tables  Real en-route costs (EUR2009)  Real terminal costs (EUR2009)  Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share  in p.p.  2. Share of en-route and terminal in gate-to-gate share in p.p.  Lead to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	89.2%  2015A  28 723 475  3 494 246  32 217 721  89.2%  2015  87 009  0.3%  -0.1%  0-gate actual c  100%  90%  17%  66  67  68  68  68  68  68	89.5%  2016A  30 001 219 3 848 452 33 849 671 88.6%  2016 1 432 076 4.4% -0.9%  costs (2016)	2017A 2017A	89.7% 2018A 2018	89.9% 2019A 2019
Real en-route costs (EUR2009) Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share in p.p.  2. Share of en-route and terminal in gate-to In 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	28 723 475 3 494 246 32 217 721 89.2%  2015 87 009 0.3% -0.1% 0-gate actual colored actual color	30 001 219 3 848 452 33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	2017 % % 18%	2018	2019
Real terminal costs (EUR2009) Real gate-to-gate costs (EUR2009) En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in % En-route share  in p.p.  2. Share of en-route and terminal in gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	3 494 246 32 217 721 89.2% 2015 87 009 0.3% -0.1% 0-gate actual c 100% 90% 17% 6666666666666666666666666666666666	3 848 452 33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	18%		
Real gate-to-gate costs (EUR2009)  En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share  in 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	32 217 721 89.2% 2015 87 009 0.3% -0.1% 0-gate actual c 100% 88 90% 17%	33 849 671 88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	18%		
En-route share (%)  Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009)  in value in %  En-route share  in 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	89.2%  2015  87 009  0.3%  -0.1%  2-gate actual c  100%  90%  17%  66  68  83%	88.6% 2016 1 432 076 4.4% -0.9% costs (2016)	18%		
Difference between Actuals and Planned (Actuals vs. PP)  Real gate-to-gate costs (EUR2009) in value in %  En-route share in p.p.  2. Share of en-route and terminal in gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	2015 87 009 0.3% -0.1% 0-gate actual cr 100% 90% 17% 66 66 66 66 66 66	2016 1 432 076 4.4% -0.9% costs (2016)	18%		
Real gate-to-gate costs (EUR2009) in value in %  En-route share in p.p.  2. Share of en-route and terminal in gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	87 009 0.3% -0.1%  -0.1	1 432 076 4.4% -0.9% costs (2016)	18%		
in %  En-route share  2. Share of en-route and terminal in gate-to  2. Share of en-route and terminal in gate-to  1 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in  the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te  ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9%  the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  100%  80%  70%  60%  40%  30%  20%	0.3% -0.1%  -0.9ate actual c  100% -0.9ate actual c  17% -0.9ate a	4.4% -0.9% costs (2016)	18%	0.3%	%+100
En-route share  2. Share of en-route and terminal in gate-to In 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	-0.1%  o-gate actual control of the	-0.9% costs (2016)	18%	0.3%	%-1-%
2. Share of en-route and terminal in gate-to.  In 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	9-gate actual c	2016) 8 99 99 15%	18%	0.3%	%
In 2016, actual gate-to-gate ANS costs are slightly higher +4.4% (+1.4 M€2009) than planned in the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	100% % 6 6 6 83%	15%	18%	%6.0	0.1%
the RP2 PP, due to higher cost for both en-route (+3.4%, or +1.0 M€2009) and te ANS(+13.2%, or +0.4 M€2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.	6 17% 6 6 6 83%	15%	18%	0.3%	0.1%
ANS(+13.2%, or +0.4 Me2009).  The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 Me2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  100%  60%  50%  40%  30%  20%	6 17% 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6				
The actual share of en-route in gate-to-gate ANS costs (i.e. 88.6%) is slightly lower (-0.9% 80% 70% For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  90% 80% 70% 60% 70% 60% 30% 30% 30% 30% 30% 30% 30% 30% 30% 3	83% 66 66 66				
the one planned in the PP (i.e. 89.5%).  For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  40% 30% 20%	66683%	85%	82%		
For Slovenia Control, the estimated gate-to-gate economic surplus in 2016 is negative amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  40% 30% 20%	6 6 83% 6	85%	82%		
amounts to -0.2 M€2009 (see boxes 10 for the detailed analysis at charging zone corresponding to -0.6% of the gate-to-gate ANS revenues.  50% 40% 30% 20% 10%	6 83% 6 6	85%	82%		
corresponding to -0.6% of the gate-to-gate ANS revenues.  40% 30% 20% 10%	6 83% 6 6	85%	82%		
30% 20% 10%	6 6	30,0	0276		
20% 10% 0%	, ,				
10% 0%	ó				
	<u>.</u>				
3.Technical notes on en-route and terminal info					
3.Technical notes on en-route and terminal info	2015	2016	2017	2018	2019
3.Technical notes on en-route and terminal info		≡E	n-route ■Tern	ninal	
	rmation repor	rted by Slovenia			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**FABEC** 

Version: 1.1

Date: 9 October 2017

**FABEC** 

# **Monitoring of SAFETY for 2016**

	Effectiv	veness of Safety Managem	ent				
			2015 Value	2016 Value	2017 Value	2018 Value	2019 Target
	at State level	For all MOs					С
Union-wide targets	at ANSP level	For Safety Culture MO					С
	at ANSP level	For all other MOs					D
	States / Regulatory authorities	For all MOs	В	Α			
FAB level	ANSPs	For Safety Culture MO	С	С			
	ANSPs	For all other MOs	В	С			

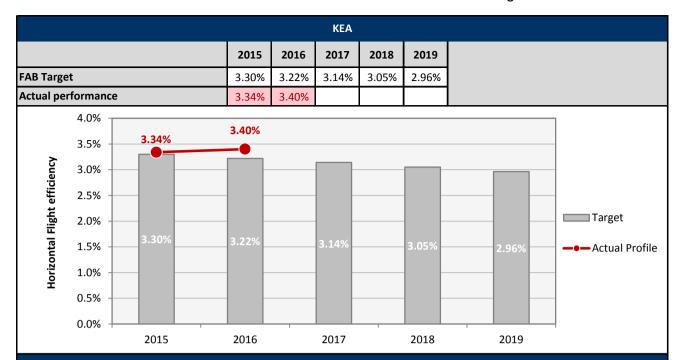
	Application of the severity classification of the Risk	Analysis '	Tool (RAT)			
	Ground Score	2015	2016	2017	2018	2019
		Value	Value	Target	Value	Target
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%
targets	Runway Incursions (RIs)			>= 80%		100%
FAB level	Separation Minima Infringements (SMIs)	100%	97%			
rad level	Runway Incursions (RIs)	96%	72%			
	Overall Score	2015	2016	2017	2018	2019
	Overall Score	Value	Value	Target	Target	Target
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%
	ATM Specific Occurences (ATM-S)			>= 80%		100%
	Separation Minima Infringements (SMIs)	100%	99%			
FAB level	Runway Incursions (RIs)	97%	88%			
	ATM Specific Occurences (ATM-S)	86%	84%			

# Observations

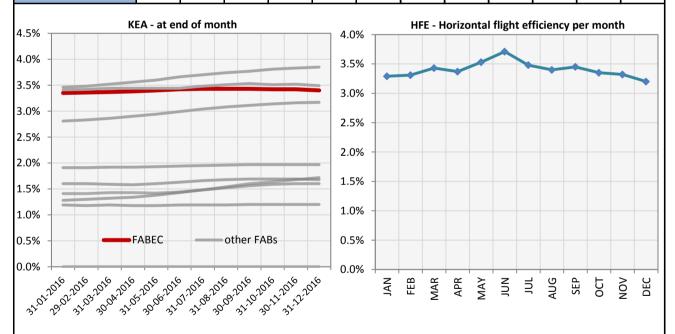
The lowest answer in all EoSM Component/area of the States is Level "A" in the Safety Culture component which is below the 2019 EoSM target level. Note that this component is not verified by EASA. Safety Promotion is already at the 2019 EoSM target level.

# **Monitoring of ENVIRONMENT for 2016**

# **FABEC**



#### Monthly KEA and HFE evolution in 2016 JAN FEB MAR **APR** MAY JUN JUL **AUG SEP** OCT NOV DEC KEA (at end of month) 3.35% 3.36% 3.37% 3.38% 3.40% 3.42% 3.43% 3.43% 3.43% 3.42% 3.42% 3.40% HFE 3.29% 3.31% 3.43% 3.37% 3.53% 3.71% 3.48% 3.40% 3.45% 3.35% 3.20% 3.32%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

# **Observations**

NM proposed measures: To implement FRA Project at DSNA - France and Skyguide - Switzerland. To expand cross border FRA operations with adjacent FABs - ACCs (e.g. Denmark / Sweden FAB, UK Ireland FAB). To further Improve interfaces with SW FAB, UK Ireland FAB and Blue Med FAB.

## Monitoring of Airports Contribution to ENVIRONMENT for 2016

#### 1. Overview

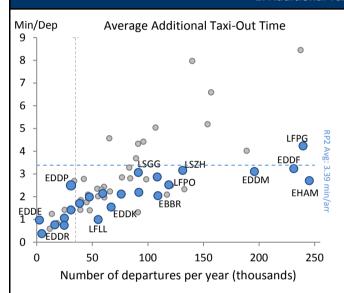
FABEC states identify a total of 88 airports as subject to RP2 monitoring, but in 2016 only 23 of them have implemented the Airport Operator Data Flow and therefore the analysis can be based only on these airports.

In terms of taxi-out time the analysed airports show in most cases additional taxi-out times below the average for airports in RP2, even for the airports within the busiest in Europe.

Regarding the additional time in terminal airspace the performance is in most cases commensurate with the level of traffic, while for the busiest airports the additional times are kept remarkably low given those levels of traffic.

The level of implementation of the airport operator flow varies across FABEC member states. These shall encourage the timely implementation of the airport data flow to improve the level of reporting for the Environment KPA.

# 2. Additional Taxi-Out Time

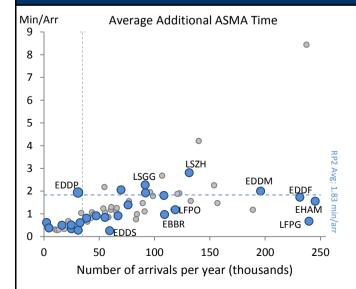


In general terms, analysed FABEC airports up to 50000 departures per year have a linear relationship of the additional taxi-out times versus the level of traffic.

However, for airports between 50000 and 150000 departures per year, FABEC airports outperform other airports in the rest of Europe, with additional taxi-out values always below the RP2 average (weighted average for airports subject to RP2).

Munich, Frankfurt and especially Amsterdam, as the busiest airport in Europe, still manage to keep their additional taxiout times below the 3.39 min/dep. of the RP2 average.

# 3. Additional ASMA Time



FABEC airports up to 100000 arrivals per year show additional times in the terminal area commensurate with the level of traffic with the exception of Leipzig (EDDP) and Stuttgart (EDDS), which show respectively extremely high and low values.

Most of the airports in FABEC with a yearly traffic above 100000 arrivals have very low additional times for their levels of traffic, remarkably low in the case of Paris Charles de Gaulle (LFPG), well below 1 min/arr.

#### **FABEC**

#### **Monitoring of CAPACITY for 2016**

	Minutes of ATFM en-route delay												
	2015	2016	2017	2018	2019	Observations							
FAB Reference Value	0.43	0.42	0.42	0.42	0.43								
FAB Target	0.48	0.49	0.42	0.42	0.43								
Actual performance	0.69	1.07											

### FABEC assessment of capacity performance

As described in the FABEC ANSP individual achievements graph presented below, the global FABEC underperformance for En route capacity has been driven in 2016 by the individual underperformance of Belgocontrol, DSNA and MUAC against their individual 2016 All causes and CRSTMP expected contribution to FABEC target values.

Belgocontrol has generated en-route delays, mainly due to under staffing and some capacity shortage.

Regarding DSNA, Brest, Paris, Bordeaux and Marseille ACC generated delays over their individual contribution to FABEC target 2016 values, Brest remaining the main driver for 2016 DSNA underachievement. Main reasons for those additional delays were industrial actions in France (26% of yearly All causes delays), ERATO training and implementation in Brest and Bordeaux (25% of yearly delays).

Nevertheless 70% of CRSTMP delays are still capacity delays, mainly in Brest and Bordeaux ACC. Sector opening schedules are not always optimized consistently with traffic peak hours and week-end. Additional traffic flows in some sectors combined with remaining impact of ERATO implementation in Brest end 2015 (till April 2016) and the training of ATCOs before ERATO implementation in Bordeaux end 2016 (lower impact due to lessons learnt from Brest previous implementation and enhanced coordination with NM an Users) have been identified as drivers for additional delays in 2016. Regarding Reims, preparation work for implementation of a new ATM system (4Flight) and traffic distribution with higher demand on shortest routes and lack of predictability of demand in some sectors have been identified.

MUAC had to cope with unforecasted changes in traffic flows and related increase of traffic in the Brussels and Deco sectors. Capacity shortage delays counted 43% of total MUAC delay in 2016 (45% in Brussels sector and 51% in Deco sector, only 13% in Hannover sector) of each total sector delays. Deco capacity shortage related delays increased from 10 548 minutes in 2015 to 152 198 in 2016.

Reason for those changes could be the impact of the change of balance between unit rates (Germany, Belgium), the very low level of fuel price and the Ukrainian crisis having a major impact on flight planning.

# Monitoring process for capacity performance

The monitoring for En Route Capacity performance is carried out under the auspices of the FABEC Financial and Performance Committee (FPC), counterpart of the European Commission at the States side, consulting and reporting to FABEC Council as appropriate.

On a monthly basis and through the AFG/PMG (ANSP FABEC Group / Performance Monitoring Group) the ANSPs collectively submit a report to the FPC, based on PRU available data, consolidated and analysed, on their joint progress in achieving the FABEC target set and reference or indicative values and on the results and analysis of the En route capacity achievement.

In case the FABEC target set and/or the annual/reference values are threatened not to be met AFG/PMG is asked to propose to FPC possible corrective measures which the ANSPs determine fit to react to the weaker performance at FAB, national and/or ACC level, in order to remedy the situation.

The FPC analyses the reports, assesses the actions considered by the ANSPs together with the necessity of appropriate measures to be taken by the States or the NSAs and makes an advice to the proposals, made by the AFG/PMG, to the FABEC Council for such appropriate measures, after consultation with the AFG/PMG. The potential corrective measures take into account the seriousness of the risk of not meeting the targets set and/or the annual/reference values.

The FPC is also responsible for the management of the Capacity KPA financial incentive schemes (see section 3 of this monitoring report).

This monitoring process is described in the FABEC FPC States Performance Process description, regularly updated.

# **Application of Corrective Measures for Capacity**

After discussions at FABEC Finances and Performance Committee, the following corrective measures, proposed by ANSP and endorsed by FABEC States are planned to be implemented to mitigate the performance gaps experienced in 2016:

#### At FABEC level

o Considering the high levels of weather-induced delay in 2016 compared to the previous years, FABEC has decided to launch a study on long-term weather impact on ATM. The study will be carried out by MET Alliance.

#### • At ANSP level:

o Belgocontrol: A capacity gap is expected in 2017-2018. The gap should be closed by 2019 if the current recruitment plan provides the expected benefits in due time. The reassessment of sector capacities following the CAPAN study, the upgrade of the CANAC2 hardware, the segregation of EBCI and EBBR flows (to mitigate the impact of the high growth of traffic on the Southwest axis), the implementation of Cooperative Traffic Management initiatives (enhanced Pre-tact, complexity assessment took, enhancement of ATFCM procedures) as well as the enhanced Civ/Mil ASM procedures implementation and the expected impact of the FUA enhancement on the improved use of the route network are the other initiatives planned over RP2 and beyond.

o DSNA: capacity increases are expected mainly coming from the flexible rostering. The national agreement is already validated, and the local agreements are under negotiation. If local agreements are achieved, capacity gaps should be closed for quite the whole period in the five French ACCs. The only 2 remaining capacity gaps would be Brest ACC in 2017 due to the huge increase of traffic of the past years and Reims ACC in 2019 due to system change. System changes will also bring extra capacity (ERATO in Brest and in Bordeaux mainly). ATFCM and ASM measures that have been developed (Mac, CAP, XMAN...) are also contributing to the gap closure.

o MUAC: the current capacity gap should be closed by 2019 when the main capacity initiatives planned by MUAC will have been implemented. Among them, the FABEC FRA Step 2: H24 DCTs with military activity, the initial FUA implementation above FL365, the Cooperative Traffic Management initiatives (ATC2ATM Program, improved ATFCM procedures), the Brussels UIR 3rd layer, the FABEC ATFCM/ASM Step 2: CDM procedures, the cross training of ATCOs, the further development of the iFMP (integrated Flow Management Position), N-VCS (New-generation Voice Communications System), RDFS (Radio Direction Finder System), the advanced tactical ATFCM measures and the stepped implementation of XMAN (with possible negative impact on capacity) are the main drivers. The potential benefit of a re-sectorisation of the DECO and HANNOVER sector groups is being evaluated. If found feasible and beneficial to the network, the actual implementation should take place in 2018. Furthermore, a study is undergoing to reduce the number of sectors open during night. A result of the study is expected in 2017. As a result of traffic volatility stemming from the changes in national route charges MUAC could still be challenged by changes in the traffic patterns resulting in higher traffic growth at Sector Group level.

# **Capacity Planning**

Over RP2, FABEC is progressively closing the capacity gap with the required performance level to achieve the breakdown reference values. FABEC members planned the required system implementations during RP2 in order to renew ATM systems to offer higher capacity and new services, enhance quality of service and comply with interoperability regulations. Those implementations require large training phases which have an impact on operational staffing and temporary capacity shortages due to commissioning phase. Moreover the recent modifications in traffic patterns, mainly due to improvement of flight planning systems by aircraft operators, that have already impacted the capacity of some FABEC ACCs or sectors and could create additional complexity and new bottlenecks generating delays. However FABEC members committed with their respective capacity plans.

Belgocontrol's contribution is consistent with the NM reference values.

MUAC will continue to actively develop measures in order to better balance traffic among MUAC's sector groups which aims at alleviating pressure off the Brussels sectors. MUAC will continue to implement the capacity initiatives described in the NOP to achieve the reference value towards the end of RP2.

DSNA plans to be consistent with required performance towards the end of RP2 through the implementation of a 4-pillar strategy, i.e. technical modernisation (ERATO in Brest and Bordeaux, Enhanced Mode S, Datalink FOC, 4Flight in Reims-Marseille-Paris); staff management (new ATCO flexible rostering system); ATFCM / CDM (rolling summer collaborative ATFCM plan, SALTO ATFCM support tool); airspace design (optimisations, long range DCTs, Direct Routing Airspace).

LVNL plans to improve and develop FUA for TMA-C and TMA-D, insight in Departures EHAM due to A-CDM and doesn't foresee any capacity gap during the whole period.

DFS: due to the planned implementation of projects (e.g. commissioning of the new Berlin Airport, P2 system, PSS, iCAS system) in the period 2016-2018, limited ATFM delays may occur in the respective training and transition phase.

It is expected that the Average ATFM Delay en-route per Movement will be even below the reference values for the last three years of RP2.

Skyguide's contribution is consistent with the NM reference values and no capacity gap is foreseen over RP2. However cost saving measures due to the highly challenging cost efficiency target will be an impediment to deliver additional capacity. Besides, projects such as stripless will generate further temporary capacity reduction during the implementation phase.

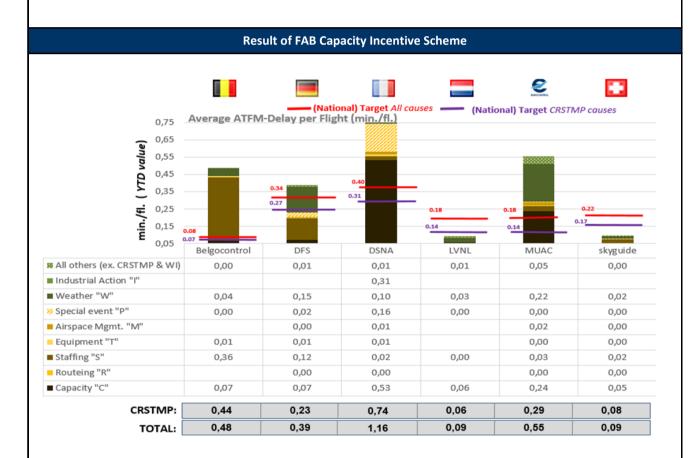
# Assessment of capacity performance

It is noted that FABEC failed to achieve their en route capacity target in 2016, following a similar result in 2015. It is noted that FABEC has decided to abandon planned additional capacity improvements since they are no longer 'feasible'. FABEC states that they are concentrating on small flight efficiency projects instead of significant capacity enhancements, even though the previous and existing capacity plans were/are inconsistent with the required level of performance. It is noted that the Network Manager highlights, using the latest capacity plans, that FABEC will not achieve the required level of performance in 2017, and will just meet the target in 2018 if there are no disruptions due to technical failure or industrial action (Delays due to industrial action in FABEC were 0.11 & 0.17 in 2015 & 2016 respectively.) It is also noted that the corrective measures listed in the annual monitoring report were not actually implemented in 2016 but are only planned to be implemented.

## **En route Capacity Incentive Scheme**

FABEC applied a common en route incentive scheme described in section 4.1 of the FABEC RP2 performance plan dated July 2015. The incentive scheme uses the FAB targets and then applies a ratio of 78% of the FAB targets for the delay causes CRSTMP only, to give a FAB CRSTMP target. A dead-band of +/- 10% of the CRSTMP target is applied to decide if the FAB level was achieved; national / ANSP incentives are determined according to how each ANSP has contributed to the FAB target.

For the actual FABEC en-route Capacity delay data a review to proof non-CRSTMP regulations was conducted by FABEC NSAs via a data validation process within FABEC Finance and Performance Committee (FPC). Therefore, a number of non-CRSTMP regulations identified by ANSPs were subject to an analysis under the direction of the FPC (see description of the verification process in the FABEC Performance Plan). The relevant number of the regulations to be verified consisted of 2.5% of the non-CRSTMP regulations causing the highest delay as well as non-CRSTMP regulations of 5 sample days. These sample days were agreed and communicated in the 43th FPC meeting dated 25.11.2016. The relevant data, consisting of 169 regulations, was received by end of March 2017. Data provided included e.g. regulation reasons, start and end date, regulation descriptions and in-depth analysis as regards weather. The verification process was then conducted by FPC members in the month of April. In case of inconsistencies the ANSPs were informed to solve these issues whereby in case of no sufficient and comprehensible justifications, the opinion of the FPC was crucial. The process was finalized in May 2017 to be able to adjust the Capacity data before the monitoring report became due.



The 2016 FABEC underachievement triggers the activation of the Financial common FABEC incentive scheme, generating a malus for 3 FABEC ANSP (Belgocontrol, DSNA, MUAC). In conjunction with this incentive mechanism an internal validation process was established in order to approve non-CRSTMP regulations.

# **Compliance Issues Relating to FAB Capacity Incentive Scheme**

The PRB noted several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report.

# Update on Military dimension of the plan

No new information was provided by FABEC on how civil military coordination and cooperation is providing additional capacity.

# Observations on Military dimension of the plan

It is noted that FABEC have abandoned the implementation of civil military projects that were intended to provide additional capacity.

# **Application of FUA**

FABEC provided no new information regarding the application of FUA.

# **Observations of the Application of FUA**

It is noted that FABEC have provided no information on progress in the application of FUA and no information on how the FAB EC authorities determine whether or not they are providing the optimum benefits for both civil and military airspace users.

#### **FABEC**

#### 1. Overview

FABEC represents the largest FAB in terms of geographic region / number of member states and the respective air navigation services at airports subject to RP2. Local variability of performance is heavily masked on the aggregated FAB level. FABEC, next to SW FAB and UK-Ireland FAB, influences the European performance significantly.

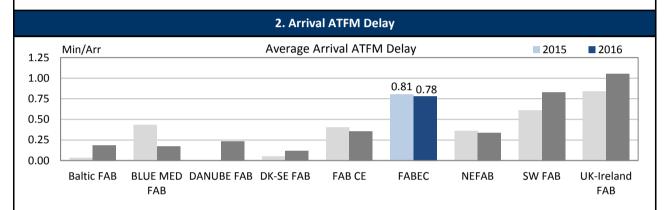
In 2016, a slight improvement of arrival ATFM delay has been observed on FABEC level (2015: 0.81 min/arr. vs 2016: 0.78 min/arr.) which ranges well above the European average of 0.67 min/arr.

Across FABEC, there is a variety of methods of establishing the national target on arrival ATFM delay and the associated incentive scheme

Given the number of airports, there is a wide spread of the compliance to ATFM slots. Noteworthy is that with

Amsterdam/Schiphol (EHAM) and Paris Charles de Gaulle (LFPG), two major European hubs show an adherence rate of under 90% which has repercussions on the network in terms of predictability.

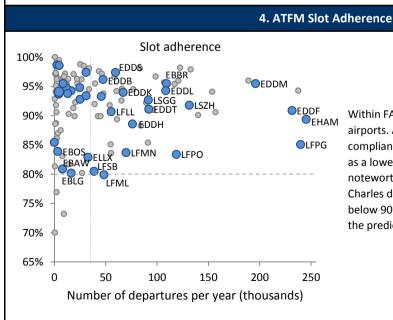
The implementation of the Airport Operator Data Flow is not completed for all airports within FABEC. This impedes a consistent monitoring of pre-departure delay. In particular, France and the Netherlands shall encourage their identified reporting entities to comply with the requirements.



On a FAB level, the average arrival ATFM delay improved slightly in comparison with 2015 by 0.03 min/arr. (2015: 0.81 min/arr. vs 2016: 0.78 min/arr.). The achieved performance ranges well above the European average of 0.67 min/arr. in 2016. Due to the size / number of airports, FABEC performance - next to SW FAB and UK-Ireland FAB - drives the European average.

# 3. Arrival ATFM Delay – National Targets and Incentive Schemes

Across FABEC, there exists a variety of methods of establishing the national target on arrival ATFM delay and the associated incentive scheme.



Within FABEC slot adherence varies widely amongst the airports. A variety of airports ranges below 90% of compliance with ATFM slots while the 80% margin appears as a lower margin for the weakest performing services. It is noteworthy that with Amsterdam Schiphol (EHAM) and Paris Charles de Gaulle (LFPG), two major European hubs range below 90%. Given the level of traffic, this has ramification on the predictability of European network.

# 5. Pre-departure Delay

Across FABEC, the implementation of the Airport Operator Data Flow varies and as such impedes a consistent monitoring of predeparture delay for all FAB member states. The data flow has now been established for Luxembourg and Switzerland. The implementation is completed for Germany with the final airports under-going the technical validation phase (consistent reporting for 2017 onwards).

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Belgium

Version: 1.1

Date: 9 October 2017

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	64	В	D	С	С	Α						
Belgocontrol	78	С	E	С	С	С						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		93%
Source of RAT data:	ВС	AA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture			
State level	Number of que	stions answered	
State level	YES	NO	
Policy and its implementation	8	1	
Legal/Judiciary	5	2	
Occurrence reporting and Investigation	2	0	
TOTAL	15	3	
Belgocontrol	Number of questions answered		
Beigocontrol	YES	NO	
Policy and its implementation	10	3	
Legal/Judiciary	2	1	
Occurrence reporting and Investigation	5	3	
TOTAL	17	7	

# **Observations**

Only one, the safety policy and objectives, out of the four verified areas in the EoSM Component/areas of the State does not meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 3 are below Level C.

## Monitoring of Airports Contribution to ENVIRONMENT for 2016

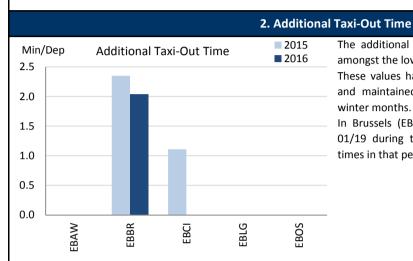
#### 1. Overview

Belgium identifies 5 airports as subject to RP2 monitoring.

In 2016, the Airport Operator Data Flow is fully established at two airports (i.e. EBBR and EBCI). The other Belgian airports are still undergoing the validation process with no apparent progress.

Given the limited perspective, the trends for the performance in taxi-out and terminal airspace follow a similar pattern. Yearly traffic in 2016 has stayed at the same levels as 2015 for both airports, with the indicators for Brussels having improved to best in class values while in Charleroi they have maintained similar values as past year.

Despite the events at Brussels airport in March 2016, reducing by 35% the traffic in March and April, no dramatic effect can be observed in any of the indicators for those months.

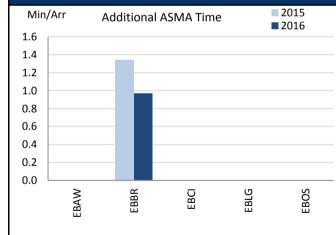


The additional taxi-out times for both EBBR and EBCI are kept amongst the lowest given their levels of traffic.

These values have also decreased in 2016 with respect to 2015, and maintained quite constant throughout the year, including winter months.

In Brussels (EBBR), despite the works that took place on RWY 01/19 during the months of August-September, the additional times in that period are the lowest in the year.

# 3. Additional ASMA Time



Additional times in the terminal airspace have also drastically decreased in EBBR by approx. 30% in 2016. This decrease is especially significant in summer, bringing the yearly average for Brussels to less than 1 min/arr.

Both EBBR and EBCI show best in class values for additional ASMA times given their traffic levels.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO	ADDITIONAL TAXI-OUT TIME						ADDITIONAL ASMA TIME					
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019		
Antwerp	EBAW	n/a	n/a				n/a	n/a					
Brussels	EBBR	2.35	2.04				1.34	0.97					
Charleroi	EBCI	1.11	0.00				0.00	0.00					
Liège	EBLG	n/a	n/a				n/a	n/a					
Ostend-Bruges	EBOS	n/a	n/a				n/a	n/a					

	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	N/A	N/A	N/A	N/A	N/A	Because there are two ANSPs in Belgium, Belgocontrol and EUROCONTROL (MUAC), Belgium								
Deadband +/-	N/A	N/A	N/A	N/A	NI/A	did not set a national target. Exclusive use of CRSTMP codes means that the PRB is unable to independently								
Actual performance	0.50	0.72				validate the results for incentive purposes. Actual performance reported here is for all causes of delay.								

# National capacity incentive scheme

#### Incentive scheme targets:

The capacity delay target at FAB level was set at an average of 0.38 min/flight for CRSTMP causes ATFM delays.

Belgocontrol's broken down target was set at 0.07 min/flight.

EUROCONTROL (MUAC) broken down target was set at 0.14 min/flight

2016 achievement (As reported by FABEC)

- FABEC: 0.67 min/flight for CRSTMP ATFM delays
- Belgocontrol: 0.44 min/flight for CRSTMP delays
- EUROCONTROL (MUAC): 0.29 min/flight for CRSTMP delays

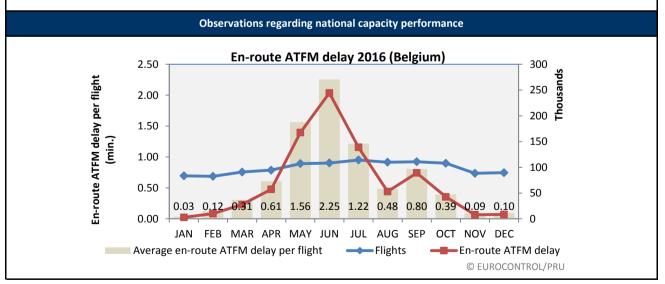
#### **BONUS / MALUS**

The percentage of malus for Belgocontrol was -0.5% of total ANSP's revenue in 2015, which equates to a penalty of €506,874.19. The percentage of malus for EUROCONTROL (MUAC) was -0.5% of total ANSP's revenue in 2015, which equates to a penalty of €794,361.44.

NOTE: The penalty for EUROCONTROL (MUAC) is applicable because of the performance over the four MUAC States (Belgium, Luxembourg, Germany and the Netherlands). The breakdown of the MUAC penalty per State is: Belgium €248,800.36; Luxembourg €7,694.98; Germany €377,536.96 and the Netherlands €160,329.15.

# Compliance issues relating to national capacity incentive scheme

The PRB noted several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report



En-route ATFM delay per flight (Belgium)											
2008	08 2009 2010 2011 2012 2013 2014 2015 201										
0.17	0.24	0.20	0.04	0.03	0.08	0.02	0.50	0.72			

The deterioration of en route capacity performance in Belgium in 2016 (0,72 minutes per flight) in comparison with 2015 (0,50 minutes per flight) is noted. It is noted that traffic increased from 2015 levels by approximately 2% whereas ATFM delays rose by 44% year on year. It is noted that the Network Manager highlights the probability of capacity shortfalls in both MUAC and Brussels ACC in 2017 and 2018 based on the current capacity plans (NOP 2017-2021). It is noted that FABEC report the cancellation of capacity enhancement projects despite repeated warnings that capacity plans, and deployment of available capacity, in the FABEC airspace were not consistent with the required level of performance.

# **Planning and Effective Use of CDRs**

Such data is not available at national level (or FAB) level.

CURA (civil use of released airspace) and PRISMIL (Pan-European Repository of Information Supporting Civil-Military Performance Monitoring) tools are currently not designed to provide rate of planning of conditional routes (CDRs) and effective use of CDRs. Indeed, only the Special Use of Airspace (SUA) can be evaluated. Belgium is therefore currently evaluating SUA aggregated indicators matching IR (EC) 390/2013 to replace CDR-based indicators.

#### **Observations on Planning and effective Use of CDRs**

It is noted that Belgium, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 70%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 10%

Procedure 3 is not applicable within the State.

## **Observations on Effective booking procedures**

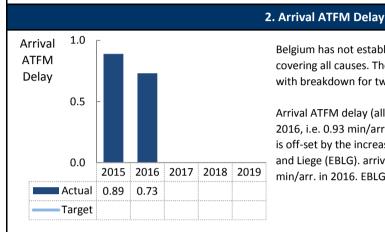
Belgium reports that airspace is very often released at tactical level (ASM level 3), however tactical releases are yet not always recorded in ASM systems and also not always notified to the Network Manager. No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### 1. Overview

In Belgium, ANS at a total of 5 airports are subject to RP2. Local targets have been established for a subset of the airports as a method for establishing a national target on all airports was not available. In their monitoring report Belgium accounts only for contributions by EBBR and EBLG. The following is based on the available data for all 5 airports subject to monitoring.

Arrival ATFM delay (all causes/ 5 airports) improved in 2016 (2015: 0.89 min/arr. vs 2016: 0.73 min/arr). The reported level of arrival ATFM delay at EBBR and EBLG is consistent.

The Airport Operator Data Flow is not yet established for Antwerp (EBAW), Liege (EBLG), and Ostend-Bruges (EBOS).



Belgium has not established a national target on arrival ATFM delay covering all causes. The national target is currently set on CRSTMP causes with breakdown for two airports EBBR and EBLG

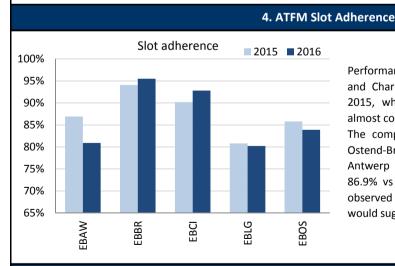
Arrival ATFM delay (all causes) reduced at Brussels (EBBR) significantly in 2016, i.e. 0.93 min/arr. (2015: 1.26 min/arr.), however, this improvement is off-set by the increase in arrival ATFM delay observed in Charleroi (EBCI) and Liege (EBLG). arrival ATFM performance at EBCI jumped to 0.47 min/arr. in 2016. EBLG approximately doubled to 0.33 min/arr.

Belgium monitors, for target and incentive purposes, CRSTMP values. This national average for all airports deteriorated from 0.05 min/arr. in 2015 to 0.16 min/arr. in 2016.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Belgium has established local targets based on CRSTMP causes for Brussels (EBBR) and Liege (EBLG).

The observed arrival ATFM delay performance at EBBR in 2016 ranges within the deadband, while performance at EBLG does not meet the established local target. Accordingly, a penalty for the 2016 performance observed at EBLG is applied for BELGOCONTROL.



Performance in terms of slot adherence at Brussels (EBBR) and Charleroi (EBCI) improved in 2016 in comparison to 2015, while the performance at Liege (EBLG) remained almost constant.

The compliance with ATFM slots deteriorated slightly at Ostend-Bruges (EBOS; 2015: 85.8% vs 2016: 83.9%), while at Antwerp (EBAW) a significant lower performance (2015: 86.9% vs 2016: 80.9%) was observed. The level of traffic observed at these airports and the number of regulations would suggest a higher compliance with the slot window.

# 5. Pre-departure Delay

The monitoring of pre-departure delay is dependent on the establishment of the Airport Operator Data Flow. For the time being, this flow is only established for Brussels (EBBR) and Charleroi (EBCI). The technical preparation for the establishment of the data flow with the other airports is on-going.

Though the overall share of pre-departure delay increased in 2016, EBCI accrues a negligible share. The performance at Brussels shows an improvement by 0.23 min/dep. in 2016 versus 2015. Nonetheless there is a high share of unreported delay which requires further validation.

					6.	Appen	dix								
: Air	rport C	Operat	tor Da	ta Flov	v not e	establish	ed, or n	nore tha	an two r	nonths	of miss	ing / r	ion-va	lidate	data
	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY					
DE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
٩W	0.00	0.00				86.9%	80.9%				n/a	n/a			
BR	1.26	0.93				94.1%	95.5%				0.66	0.43			
CI	0.00	0.47				90.2%	92.8%				0.07	0.16			
LG	0.14	0.33				80.8%	80.2%				n/a	n/a			
os	0.00	0.00				85.8%	83.9%				n/a	n/a			
(	AO DE AW BR	AVG A DE 2707 27	AVG ARRIVA DE 10 90 0.00 AW 0.00 0.00 BR 1.26 0.93 CI 0.00 0.47 G 0.14 0.33	AVG ARRIVAL ATR  AVG ARRIVAL ATR  100	AVG ARRIVAL ATFM DEI  AVG ARRIVAL ATFM DEI  AW 0.00 0.00  BR 1.26 0.93  CI 0.00 0.47  GG 0.14 0.33	AVG ARRIVAL ATFM DELAY  AVG ARRIVAL ATFM DELAY  100  100  100  100  100  100  100  1	AVG ARRIVAL ATFM DELAY  AVG DE	AVG ARRIVAL ATFM DELAY  SLOT AI  AVG ARRIVAL ATFM DELAY  SLOT AI  SLOT AI  AW 0.00 0.00 86.9% 80.9%  BR 1.26 0.93 94.1% 95.5%  CI 0.00 0.47 90.2% 92.8%  GG 0.14 0.33 80.8% 80.2%	AVG ARRIVAL ATFM DELAY SLOT ADHEREN  AVG ARRIVAL ATFM DELAY SLOT ATFM	AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG DE  10  10  10  10  10  10  10  10  10  1	AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AW 0.00 0.00  86.9% 80.9%  R 1.26 0.93  94.1% 95.5%  1 0.00 0.47  90.2% 92.8%  6 0.14 0.33  80.8% 80.2%	AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG  AVG  AVG  AVG  AVG  AVG  AVG  AV	AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG PRE-DI  AVG PRE-DI  AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG PRE-DI  AVG PRE-DI	AVG ARRIVAL ATFM DELAY  SLOT ADHERENCE  AVG PRE-DEPART  AVG PR	AO DE VI

#### **BELGIUM & LUXEMBOURG: En-route charging zone**

European Commission

# Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Belgium & Luxembourg ECZ represents 02% of the SES en-route ANS determined costs in 2016 ATSP: Belgocontrol FAB: FABEC EUR National currency: 2. En-route DUC monitoring at Charging Zone level Belgium & Luxembourg: Data from RP2 PP (EC Decision 2017/553 of 22 March 2017) 2015D 2016D 2017D 2018D 2019D 168 277 718 172 792 013 177 260 922 180 556 020 183 521 461 En-route costs (nominal EUR) Inflation % 1.1% 1.4% 117.6 111.6 112.9 114.4 116.0 Inflation index (100 in 2009) 150 757 603 152 984 440 154 897 964 155 652 698 156 055 562 Real en-route costs (EUR2009) 2 580 000 2 650 000 2 720 000 Total en-route Service Units 2 440 000 2 510 000 Real en-route unit cost per Service Unit (EUR2009) 61.79 60.95 60.04 58.74 57.37 Belgium & Luxembourg: Actual data from Reporting Tables 2016A 2018A 160 753 284 166 383 298 En-route costs (nominal EUR) Inflation % 0.6% 1.8% 113.1 Inflation index (100 in 2009) 111.1 Real en-route costs (EUR2009) 144 755 264 147 175 819 Total en-route Service Units 2 454 178 2 499 996 Real en-route unit cost per Service Unit (EUR2009) 58.98 58.87 2018 2019 Difference between Actuals and Planned 2017 2015 2016 -6 408 715 -7 524 434 En-route costs (nominal EUR) in value in % -4 5% -3 7% Inflation % -0.5 p.p. 0.6 p.p in p.p. in p.p. -0.6 p.p. Inflation index (100 in 2009) 0.1 p.p -6 002 339 -5 808 621 Real en-route costs (EUR2009) in value in % -4.0% -3.8% 14 178 -10 004 Total en-route Service Units in value 0.6% -0.4% in % Real en-route unit cost per Service Unit (EUR2009) in value -2.80 -2.08 -4.5% -3.4% in % 3. Focus on en-route at State/Charging Zone level En-route unit cost -1% In 2016, the actual en-route unit cost in real terms (58.87 €2009) is -3.4% lower than planned in the PP ■ Difference (60.95 €2009). This difference results from the combination of slightly lower than planned TSUs (-0.4%) between actual and and lower than planned en-route costs in real terms (-3.8%, or -5.8 M€2009). -3% determined En-route service units en-route costs The difference between actual and planned TSUs (-0.4%) falls inside the ±2% dead band foreseen in (real terms) -4% 4.09 the traffic risk-sharing mechanism. The resulting loss of en-route revenues (-0.3 M€2009) is therefore fully borne by the main ATSP. -5% 2018 2015 2017 2019 2016 According to STATFOR February 2017 base TSU scenario, the en-route TSUs for Belgium & 1.0% Luxembourg charging zone are expected to remain in line with the PP and within the ±2% dead-band foreseen in the traffic risk sharing mechanism for the remainder of RP2. 0.5% 0.6% Difference En-route costs In nominal terms, actual en-route costs are -3.7% (-6.4 M€) lower than planned. Since the actual 0.0% actual and inflation index is slightly above the plan (+0.1 p.p.), actual en-route costs are -3.8% below plans when -0.4% planned total expressed in real terms service units -0.5% The lower than planned en-route costs in real terms are primarily driven by lower costs for Belgocontrol -1.0% (-6.1%, or -5.6 M€2009) and the NSA/EUROCONTROL (-6.5%, or -0.8 M€2009), while the costs for the 2015 2016 2017 2018 2019 other ANSPs are higher than planned (+1.3%, or +0.6 M€2009). A detailed analysis at the level of the main ATSP (Belgocontrol) is provided in Box 12. 80 For MUAC, the higher than planned actual en-route costs in real terms (+1.5%, or +0.6 M€2009) reflect 60 a combination of higher staff costs (+4.0%, or +1.3 M€2009), lower other operating costs (-4.0%, or -0.2 En-route DUC (PP 61.79 60.95 60.04 58.74 M€2009), lower depreciation costs (-14.3%, or -0.4 M€2009) and lower cost of capital (-43.2%, or -0.1 57.37 2015-2019) 40 M€2009) En-route unit costs (actual) Costs exempt from cost-sharing are reported for a total amount of +1.4 M€2009 comprising unforeseen 20 changes in costs or revenues stemming from international agreements. These costs will be eligible for carry-over (charged to airspace users) to the following reference period(s), if deemed allowed by the

0

2015

2016

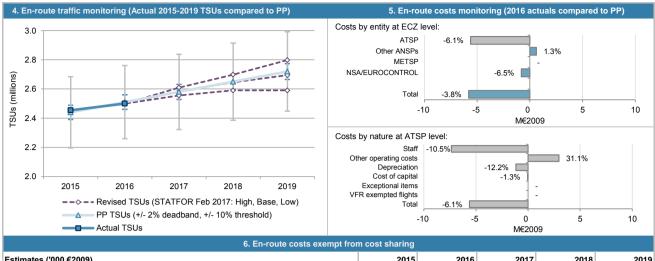
2017

2018

2019

# **BELGIUM & LUXEMBOURG: En-route charging zone**

# Monitoring of en-route COST-EFFICIENCY for 2016



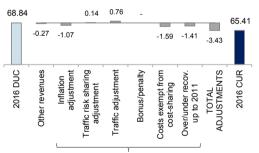
Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهَ ا	New cost item required by law	0	0			
	International agreements	-129	1 398			
	ATSP	0	0			
entity	Other ANSP	0	2 157			
by e	METSP	0	0			
	NSA/EUROCONTROL	-129	-759			
Total costs ex	tempt from cost sharing	-129	1 398			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

Belgium & Luxembourg 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national currency in nominal terms - EUR

-05% vs. DUC



Adjustments charged in 2016 from previous years

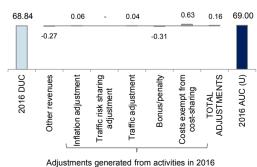
The en-route unit rate charged to airspace users (CUR) in 2016 is 65.41 €. This is -5.0% lower than the nominal DUC (68.84 €). The difference between these two figures (-3.43 €) mainly relates to the adjustment for costs exempt from costs sharing (-1.59 €), the over-recovery generated in 2015 due to temporary application of a higher unit rate and reimbursed to users through the 2016 and 2017 unit rates (-1.41 €, for practical reasons reported as "over/under recov. up to 2011" in the chart) and the inflation adjustment (-1.07 €), reflecting the impact of lower than planned inflation index in 2014. Finally, the adjustment to other revenues (-0.27 €) reflects a government subsidy received by ANA Luxembourg to finance certain costs (i.e. depreciation costs, cost of capital, and the costs related to the electrical engineering department (ELE)). This is slightly balanced by the traffic risk sharing adjustment (+0.14 €) and the traffic adjustment (+0.76 €), which reflect the impact of lower traffic than planned for the year 2014.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

Belgium & Luxembourg 2016 DUC vs. 2016 Actual Unit Cost for users in national currency in nominal terms - EUR





The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (69.00 €) is +0.2% (+0.16 €) higher than the nominal DUC (68.84 €). The most important factors contributing to the observed difference are: the adjustment for other revenues (-0.27 €) to ANA Luxemburg described above and the adjustment for penalty (-0.31 €). The latter reflects the impact of FABEC FAB en-route capacity target incentive scheme applied to Belgocontrol and MUAC in 2016, see also **Note 1** at the end of this Report. These adjustments are more than compensated by the adjustment for costs exempt from cost-sharing (+0.63 €).

These costs and adjustments are divided by the actual TSUs in 2016.

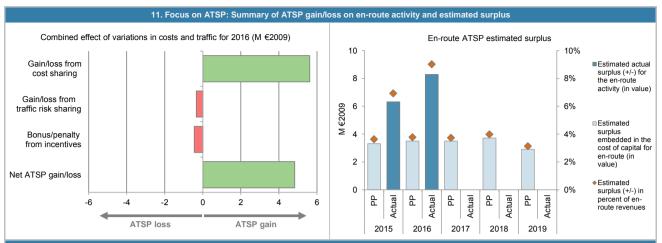
# **BELGIUM: En-route ATSP (Belgocontrol)**

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing (1000 62000)	2045	2016	2017	2018	201
Cost sharing ('000 €2009)	2015		2017	2010	20
Determined costs for the ATSP (PP) - based on planned inflation	91 079	92 659			
Actual costs for the ATSP	88 088	87 035			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	2 992	5 624			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	2 992	5 624	0047	0040	
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	0.6%	-0.4%			
Determined costs for the ATSP (PP) - based on actual inflation	84 792	85 734			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	493	-342	2215	22/2	
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-456 3 028	-448 4 834			
10. Focus on ATSP: En-route ATS	P estimated surplu	ıs *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This is	different from the account	nting profit/loss reported	d in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Total asset base	78 793	77 836	72 977	72 740	73 4
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.
Estimated proportion of financing through equity (in value)	78 793	77 836	72 977	72 740	73 4
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	О	0	0	
Cost of capital pre-tax (in value)	3 310	3 496	3 502	3 719	2 9
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	4.2%	4.5%	4.8%	5.1%	4.0
Estimated surplus embedded in the cost of capital for en-route (in value)	3 310	3 496	3 502	3 719	2 9
Overall estimated surplus (+/-) for the en-route activity	3 310	3 496	3 502	3 719	2 9
Revenue/costs for the en-route activity	91 079	92 659	93 716	93 306	92 8
Estimated surplus (+/-) in percent of en-route revenues	3.6%	3.8%	3.7%	4.0%	3.
Estimated ex-ante RoE pre-tax rate (in %)	4.2%	4.5%	4.8%	5.1%	4.0
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Total asset base	78 273	76 819			
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	78 273	76 819			
	0.0%	0.0%			
	0	0			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	0	2.450			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	3 288	3 450			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)		0.0%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	3 288				
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	3 288 0.0%	0.0%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Oetermined RoE pre-tax rate (in %)	3 288 0.0% 0	0.0%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	3 288 0.0% 0 4.2%	0.0% 0 4.5%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	3 288 0.0% 0 4.2% 3 288	0.0% 0 4.5% 3 450			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Deverall estimated surplus (+/-) for the en-route activity	3 288 0.0% 0 4.2% 3 288 3 028	0.0% 0 4.5% 3 450 4 834			
Estimated proportion of financing through debt (in %)	3 288 0.0% 0 4.2% 3 288 3 028 6 317	0.0% 0 4.5% 3 450 4 834 8 284			

#### **BELGIUM: En-route ATSP (Belgocontrol)**

# Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 Belgocontrol en-route costs vs. PP

In 2016, Belgocontrol actual en-route costs are -6.1% (-5.6 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 en-route reporting tables, this results from a combination of:

- lower staff costs (-10.5%, or -7.4 M€2009), mainly driven by delays in the recruitment process;
- much higher other operating costs (+31.1%, or +3.0 M€2009), primarily justified by increases in costs for temporary reinforcement of staff;
- lower depreciation costs (-12.2%, or -1.2 M€2009), resulting from delays in the investment programme. Based on the information provided in the FABEC FAB Monitoring Report 2016, the actual capex for 2016, in real terms (€2009), is much lower (-75.7%) than planned in PP; and,
- slightly lower cost of capital (-1.3%, or -0.05 M€2009) as a result of the slightly lower than planned asset base (-1.3%, or -1.0 M€2009).

#### Belgocontrol net gain/loss on en-route activity in 2016

As shown in box 9, Belgocontrol generated a net gain of +4.8 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +5.6 M€2009 arising from the cost-sharing mechanism;
- a loss of -0.3 M€2009 arising from the traffic risk-sharing mechanism; and.
- a loss of -0.4 M€2009 (or -0.5 M€ in nominal terms), corresponding to a penalty for Belgocontrol as part of the en-route capacity target incentive mechanism. This amount corresponds to 0.5% of Belgocontrol en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this penalty in the chargeable cost base will be examined by the European Commission. See also Note 1 at the end of this Report.

# Belgocontrol overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+4.8 M€2009) and the surplus embedded in the actual cost of capital (+3.5 M€2009) amounts to +8.3 M€2009 (9.0% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 10.8%, which is significantly higher than the 4.5% planned in the PP for 2016.

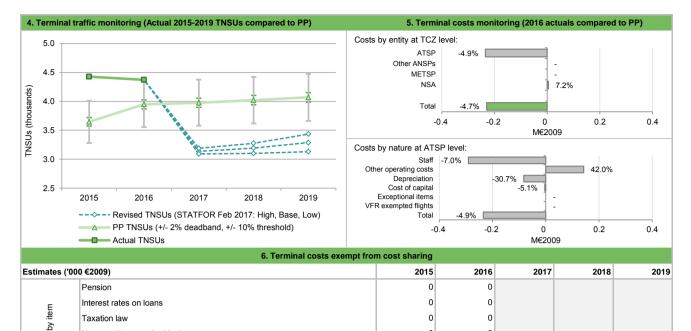
# **BELGIUM ANTWERPEN: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Cont	extual economic information: term	inal air navigati	on services			
· Belgium Antwerpen TCZ represents 0.4% of the SES terr	minal ANS determined costs in 2016	· Is this TCZ ap	plying traffic risk	sharing?	No	0
· ATSP: Belgocontrol		· Airports with fewer than 70,000 IFRs ATMs:				1
· National currency: EUR		· Airports with b	between 70,000	.s ATMs:	0	
Number of airports in charging zone in 2016: 1,	of which: -		more than 225,00	00 IFRs ATMs:	(	0
	2. Terminal DUC monitoring at Cl	harging Zone lev	/el			
Belgium Antwerpen: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019D
Terminal costs (nominal EUR)		5 402 889	5 506 774	5 653 055	5 832 191	6 229 428
Inflation %		1.1%	1.2%	1.3%	1.4%	1.4%
Inflation index (100 in 2009)		111.6	112.9	114.4	116.0	117.6
Real terminal costs (EUR2009)		4 840 371	4 875 519	4 939 875	5 027 781	5 297 129
Total terminal Service Units		3 646	3 947	3 976	4 021	4 068
Real terminal unit cost per Service Unit (EUR2009)		1 327.71	1 235.18	1 242.50	1 250.51	1 302.00
Belgium Antwerpen: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019A
Terminal costs (nominal EUR)		4 696 338	5 252 264			
Inflation %		0.6%	1.8%			
Inflation index (100 in 2009)		111.1	113.1			
Real terminal costs (EUR2009)		4 228 962	4 645 937			
Total terminal Service Units		4 426	4 371			
Real terminal unit cost per Service Unit (EUR2009)		955.43	1 062.99			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-706 552	-254 510			
	in %	-13.1%	-4.6%			
Inflation %	in p.p.	-0.5 p.p.	0.6 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.6 p.p.	0.1 p.p.			
Real terminal costs (EUR2009)	in value	-611 409	-229 582			
	in %	-12.6%	-4.7%			
Total terminal Service Units	in value	781	423			
	in %	21.4%	10.7%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-372.28 -28.0%	-172.19 -13.9%			
	in %	-20.076	-13.976			
		0% +				
3. Focus on terminal at State/Charg This analysis focuses on Belgium Antwerpen Terminal	<u> </u>			'	,	
Antwerpen airport (EBAW). In this TCZ the financing of te	rminal ANS activities in 2016 is fully	070	-4.7%			■Difference
subsidised by the State or regional authorities, no unit rate i also Note 2 at the end of this Report.	s charged to the airspace users. See	-6% -				between actual and determined
,		-9% -				terminal
Terminal unit cost In 2016, the actual terminal unit cost in real terms (1 0	62.99 €2009) is -13.9% lower than	-12%12.6	5%			costs (real terms)
planned in the PP (1 235.18 €2009). This difference results	from the combination of higher than	-15%	5 2016	2017 20	2010	
planned TNSUs (+10.7%) and lower than planned termina M $\in$ 2009).	ai costs in real terms (-4.7%, or -0.2	25%	5 2016	2017 20	018 2019	7
Terminal service units		20%				
The actual TNSUs are +10.7% higher than planned. The nu	•		%			□Difference
2019 period is significantly above the STATFOR February 2 it is noted, that STATFOR forecast only includes IFR flights						between actual and
information to June 2017 terminal reporting tables, from 20 from both IFR and VFR flights in the calculation and reportin	•	10% -	10.7%			planned terminal
Tront boar in reality of resigning in the calculation and reporting	g.	5% -				service units
Terminal costs In nominal terms, actual terminal costs are -4.6% (-0.3 M€)	lower than planned. Since the actual	0% 201	5 2016	2017 20	018 2019	-
inflation index is slightly above the plan (+0.1 p.p.), actual t	-	1 500				7
when expressed in real terms.		-28.0°	-13.9%			
The lower than planned terminal costs in real terms are dr		Ψ 000 💟	235.18	242.50	302.00	■Terminal DUC (PP,
Belgocontrol (-4.9%, or -0.2 M€2009), whereas NSA cos (+7.2%, or +0.005 M€2009). A detailed analysis at ATSP le			1 235 1 062.99	1 24.	1 3(	2015-2019)
	·	Onit 600	1 0			■Terminal unit costs
No costs exempt from cost sharing are reported for Antwerp	en TCZ.	300 -				(actual)
		0 301	5 2010	2017	110 2010	
		201	5 2016	2017 20	018 2019	

# **BELGIUM ANTWERPEN: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

0

0

0

0

n

Λ

0

0

0

0

0

n

Λ

0

Analysis not applicable, terminal ANS in Antwerpen TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

Analysis not applicable, terminal ANS in Antwerpen TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 9. Focus on terminal ATSP: General conclusions \*See Note 2

#### Actual 2016 Belgocontrol terminal costs in the TCZ vs. PP

New cost item required by law

International agreements

Other ANSP

METSP

Total costs exempt from cost sharing

NSA

ģ

Belgocontrol actual terminal costs in Antwerpen TCZ are -4.9% (-0.2 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-7.0%, or -0.3 M€2009), mainly driven by delays in the recruitment process;
- higher other operating costs (+42.0%, or +0.1 M€2009), primarily justified by increases in costs for temporary reinforcement of staff,
- lower depreciation costs (-30.7%, or -0.1 M€2009), resulting from delays in the investment programme; and,
- a slightly lower cost of capital (-5.1%, or -0.004 M€2009).

No description of the main drivers for the deviation between actual and determined costs is provided individually for each TCZ in the FABEC FAB 2016 Monitoring Report or in the additional information to June 2017 terminal reporting tables. A consolidated description for the variation in costs for Belgocontrol, aggregating all five TCZs, is reported in the additional information to June 2017 terminal reporting tables.

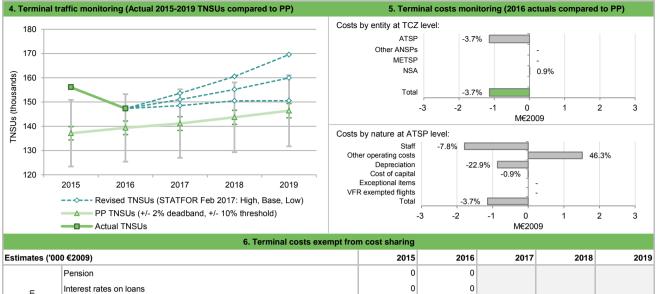
# **BELGIUM BRUSSELS: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	ctual economic information: term	inal air navigat	ion services			
· Belgium Brussels TCZ represents 2.8% of the SES termina	I ANS determined costs in 2016	· Is this TCZ a	pplying traffic risk	sharing?	No	)
· ATSP: Belgocontrol		· Airports with	fewer than 70,000	) IFRs ATMs:	(	)
· National currency: EUR		· Airports with	between 70,000 a	and 225,000 IFR	s ATMs:	
· Number of airports in charging zone in 2016: 1,	of which:	· Airports with	more than 225,00	00 IFRs ATMs:	(	)
	2. Terminal DUC monitoring at Cl	narging Zone le	vel			
Belgium Brussels: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		34 001 220	35 029 505	35 994 691	36 596 159	36 991 971
Inflation %		1.12%	1.2%	1.3%	1.4%	1.4%
Inflation index (100 in 2009)		111.6	112.9	114.4	116.0	117.6
Real terminal costs (EUR2009)		30 461 207	31 013 987	31 453 658	31 548 606	31 455 737
Total terminal Service Units		137 140	139 355	141 121	143 691	146 408
Real terminal unit cost per Service Unit (EUR2009)		222.12	222.55	222.88	219.56	214.85
Belgium Brussels: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019A
Terminal costs (nominal EUR)		32 935 259				
Inflation %		0.60%	1.8%			
Inflation index (100 in 2009)		111.1	113.1			
Real terminal costs (EUR2009)		29 657 572	29 878 014			
Total terminal Service Units		156 085	147 297			
Real terminal unit cost per Service Unit (EUR2009)		190.01	202.84			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-1 065 961	-1 252 200			
	in %	-3.1%	-3.6%			
Inflation %	in p.p.	-0.5 p.p.	0.6 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.6 p.p.	0.1 p.p.			
Real terminal costs (EUR2009)	in value	-803 635	-1 135 973			
	in %	-2.6%	-3.7%			
Total terminal Service Units	in value	18 945	7 942			
	in %	13.8%	5.7%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-32.11	-19.71			
	in %	-14.5%	-8.9%			
3. Focus on terminal at State/Chargir	g Zono lovol			- + -		+
This analysis focuses on Belgium Brussels Terminal Chargerussels airport (EBBR). In this TCZ the costs for terminal (25%) subsidised by the State or regional authorities. See also Terminal unit cost in 2016, the actual terminal unit cost in real terms (202.84 €20 the PP (222.55 €2009). This difference results from the country that the TNSUs (+5.7%) and lower than planned terminal costs in real Terminal service units	ging Zone (TCZ) which comprises ANS activities in 2016 were partly on Note 2 at the end of this Report.  2009) is -8.9% lower than planned in ombination of higher than planned terms (-3.7%, or -1.1 M€2009).	-2% - -3% - -4% - -5%	-3.7%			■ Difference between actual and determined terminal costs (real terms)
Traffic risk sharing does not apply in Brussels TCZ. The differ TNSUs (+5.7%) generates a gain of terminal revenues (+1.8			15 2016	2017 20	18 2019	
and reimbursed to the airspace users and to the state. This is	done in proportion to the respective					
shares in financing of the costs by user charges and other rev	enues from the State	12% - 13.8	3%			□ Difference
It is noted that the TNSUs included in the RP2 PP are expeditional states and the rest of RP2 (2015 STATFOR forecast only includes IFR flights while, as indical June 2017 terminal reporting tables, from 2014 onwards Belg and VFR flights in the calculation and reporting.  Terminal costs  In nominal terms, actual terminal costs are -3.6% (-1.3 M€) Ic	7-2019). However, it is noted, that ted in the additional information to ium includes TNSUs from both IFR	6% - 3% - 0% -	5.7%	2017 20	18 2019	between actual and planned terminal service units
inflation index is slightly above the plan (+0.1 p.p.), actual terwhen expressed in real terms.	minal costs are -3.7% below plans	-14.5	5% -8.9%			
The lower than planned terminal costs in real terms are drive Belgocontrol (-3.7%, or -1.1 M€2009), while the costs for planned (+0.9% or +0.004 M€2009). A detailed analysis at AT No costs exempt from cost sharing are reported for Brussels	the NSA are slightly higher than SP level is provided in Box 9.	Onit cost, 6	190.01 222.55 202.84	222.88	214.85	Terminal DUC (PP, 2015-2019  Terminal unit costs
The second exemplement cost snaming are reported for prossets		0 20	15 2016	2017 20	18 2019	(actual)

#### **BELGIUM BRUSSELS: Terminal charging zone**

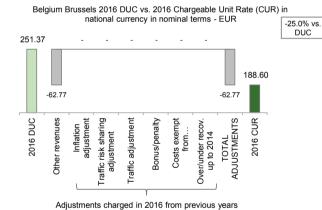
# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
by item	Interest rates on loans	0	0			
	Taxation law	0	0			
<u> </u>	New cost item required by law	0	0			
	International agreements	0	0			
_	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA	0	0			
Total costs ex	tempt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

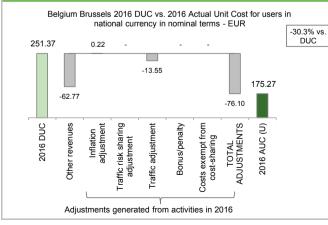


The terminal unit rate charged to airspace users (CUR) in 2016 is 188.60 €. This is -25.0% lower than the nominal DUC (251.37 €). The difference between these two figures (-62.77 €) relates to other revenues, which, according to the additional information provided in the June 2017 terminal reporting tables, reflects the fact that 25% of the terminal costs in Brussels TCZ are subsidised by the State or regional authorities.

As specified in the additional information to June 2017 terminal reporting tables, a modulation of terminal charges is applied in Belgium Brussels TCZ.

These costs and adjustments are divided by the forecast TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (175.27  $\in$ ) is -30.3% lower than the nominal DUC (251.37  $\in$ ). The factors contributing to the observed difference (-76.10  $\in$ ) are: deduction of other revenues (-62.77  $\in$ ), see box 7 above for more details), the traffic adjustment (-13.55  $\in$ ) and the inflation adjustment (+0.22  $\in$ ). The traffic adjustment reflects the additional gain of revenues due to higher than planned TNSUs in 2016, which will be reimbursed to airspace users and to the state in 2018. The inflation adjustment corresponds to the impact of a slightly higher than planned inflation index for the year 2016, and the forthcoming recovery from airspace users and from the State in 2018.

As specified in the additional information to June 2017 terminal reporting tables, a modulation of terminal charges is applied in Belgium Brussels TCZ.

These costs and adjustments are divided by the **actual** TNSUs in 2016.

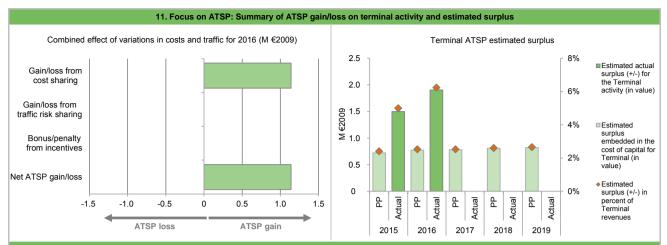
# Terminal ATSP (Belgocontrol) Belgium Brussels

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	30 031	30 581			
Actual costs for the ATSP	29 253	29 442			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	778	1 140			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	778	1 140			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	778	1 140			
10. Focus on ATSP: Terminal ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	•		unting profit/loss reported	I in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	27 816	27 594	26 078	26 092	26 50
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	27 816	27 594	26 078	26 092	26 50
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	723	773	782	809	82
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	2.6%	2.8%	3.0%	3.1%	3.1
Estimated surplus embedded in the cost of capital for terminal (in value)	723	773	782	809	82
Overall estimated surplus (+/-) for the terminal activity	723	773	782	809	82
Revenue/costs for the terminal activity	30 031	30 581	31 019	31 109	31 01
Estimated surplus (+/-) in percent of terminal revenues	2.4%	2.5%	2.5%	2.6%	2.6
	2.6%	2.8%	3.0%	3.1%	3.1
Estimated ex-ante RoE pre-tax rate (in %)					
	20454	20424	22474	00404	0046
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base	27 734	27 340	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)	27 734 100.0%	27 340 100.0%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	27 734 100.0% 27 734	27 340 100.0% 27 340	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	27 734 100.0% 27 734 0.0%	27 340 100.0% 27 340 0.0%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)	27 734 100.0% 27 734 0.0% 0	27 340 100.0% 27 340 0.0% 0	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)	27 734 100.0% 27 734 0.0% 0	27 340 100.0% 27 340 0.0% 0	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	27 734 100.0% 27 734 0.0% 0 721 0.0%	27 340 100.0% 27 340 0.0% 0 766 0.0%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	27 734 100.0% 27 734 0.0% 0 721 0.0%	27 340 100.0% 27 340 0.0% 0 766 0.0%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6%	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6% 721	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6% 721 778	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8% 766 1 140	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in walue)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6% 721 778	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8% 766 1 140	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6% 721 778 1 499 30 031	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8% 766 1 140 1 905 30 581	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	27 734 100.0% 27 734 0.0% 0 721 0.0% 0 2.6% 721 778	27 340 100.0% 27 340 0.0% 0 766 0.0% 0 2.8% 766 1 140	2017A	2018A	2015

#### **Terminal ATSP (Belgocontrol) Belgium Brussels**

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 Belgocontrol terminal costs in the TCZ vs. PP

Belgocontrol actual terminal costs in the TCZ are -3.7% (-1.1 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-7.8%, or -1.8 M€2009), mainly driven by delays in the recruitment process;
- higher other operating costs (+46.3%, or +1.5 M€2009), primarily justified by increases in costs for temporary reinforcement of staff;
- lower depreciation costs (-22.9%, or -0.9 M€2009), resulting from delays in the investment programme; and,
- slightly lower cost of capital (-0.9%, or -0.007 M€2009).

No description of the main drivers for the deviation between actual and determined costs is provided individually for each TCZ in the FABEC FAB 2016 Monitoring Report or in the additional information to June 2017 terminal reporting tables. A consolidated description for the variation in costs for Belgocontrol, aggregating all five TCZs, is reported in the additional information to June 2017 terminal reporting tables.

#### Belgocontrol 2016 net gain/loss on terminal activity in the TCZ

As shown in Box 9, Belgocontrol generated a net gain of +1.1 M€2009 in 2016 from the terminal activity in the Brussels TCZ as a result of the cost sharing mechanism.

## Belgocontrol 2016 overall estimated surplus for the terminal activity in the TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in the TCZ mentioned above (+1.1 M€2009) and the surplus embedded in the cost of capital (+0.8 M€2009) amounts to +1.9 M€2009 (6.2% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 7.0%, which is significantly higher than the 2.8% planned in the PP.

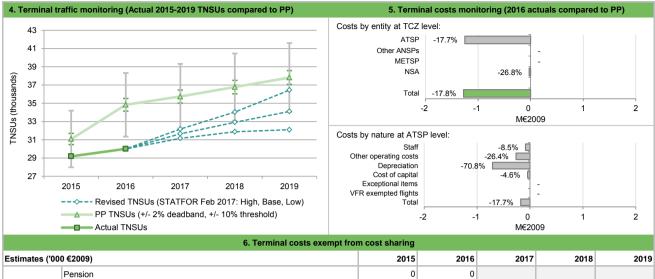
# **BELGIUM CHARLEROI: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	xtual economic information: term	inal air navi	gation s	services			
· Belgium Charleroi TCZ represents 0.6% of the SES termin	al ANS determined costs in 2016	· Is this TC	Z applyi	ng traffic risk	sharing?	No	)
· ATSP: Belgocontrol	1	· Airports w	ith fewe	er than 70,000	0 IFRs ATMs:	1	
· National currency: EUR		· Airports w	ith betw	een 70,000 a	and 225,000 IFR	s ATMs:	)
· Number of airports in charging zone in 2016: 1,	of which: -	· Airports w	ith more	e than 225,00	00 IFRs ATMs:	(	)
	2. Terminal DUC monitoring at Cl	harging Zone	e level				
Belgium Charleroi: Data from RP2 Performance Plan		201	5D	2016D	2017D	2018D	2019D
Terminal costs (nominal EUR)		7 475 5		8 108 922	8 546 450	8 819 991	8 607 741
Inflation %			1%	1.2%	1.3%	1.4%	1.4%
Inflation index (100 in 2009)			1.6	112.9	114.4	116.0	117.6
Real terminal costs (EUR2009)		6 697 2		7 179 377	7 468 243	7 603 488	7 319 503
Total terminal Service Units		31 0		34 839	35 739	36 776	37 820
Real terminal unit cost per Service Unit (EUR2009)		215.	.41	206.07	208.96	206.75	193.53
Belgium Charleroi: Actual data from Reporting Tables		201		2016A	2017A	2018A	2019A
Terminal costs (nominal EUR)		3 773 5		6 672 780			
Inflation %			6%	1.8%			
Inflation index (100 in 2009)			1.1	113.1			
Real terminal costs (EUR2009)		3 398 0		5 902 467			
Total terminal Service Units		29 1	_	30 005			
Real terminal unit cost per Service Unit (EUR2009)		116.	.40	196.71			
Difference between Actuals and Planned		20	)15	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-3 702 0	)41	-1 436 142			
	in %	-49.	5%	-17.7%			
Inflation %	in p.p.	-0.5 p	o.p.	0.6 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.6 p	o.p.	0.1 p.p.			
Real terminal costs (EUR2009)	in value	-3 299 2	266	-1 276 910			
	in %	-49.3	3%	-17.8%			
Total terminal Service Units	in value	-1 8	898	-4 834			
	in %	-6.	1%	-13.9%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-99.	.01	-9.36			
	in %	-46.0	0%	-4.5%			
3. Focus on terminal at State/Chargii	ng Zone level	0%		-	- + .		-
This analysis focuses on Belgium Charleroi Terminal Chargir				-17.8%			
airport (EBCI). In this TCZ the financing of terminal ANS act the State or regional authorities, no unit rate is charged to the		-20%					■ Difference between
the end of this Report.	aopaco acoro. coo a.co 11010 <b>2</b> a.	-30%					actual and determined
Terminal unit cost		-40%	-49.3%				terminal costs (real
In 2016, the actual terminal unit cost in real terms (196.71 €2	009) is -4.5% lower than planned in	F00/					terms)
the PP (206.07 €2009). This difference results from the of TNSUs (-13.9%) and significantly lower than planned termin	-	0070	2015	2016	2017 20	18 2019	
1.3 M€2009).	ar costs in real terms (-17.0%, or -	0% +	2010	2010	2017 20	2010	1
Terminal service units							
The actual TNSUs are -17.8% lower than planned. The number	per of TNSUs planned for the 2017-	-3% -	-6.1%				□Difference
2019 period is well above the STATFOR February 2017 by							between actual and
noted, that STATFOR forecast only includes IFR flights w information to June 2017 terminal reporting tables, from 2014		Ω0/.					planned terminal
from both IFR and VFR flights in the calculation and reporting		-12% -		-13.9%			service units
Terminal costs		-15%					
In nominal terms, actual terminal costs are -17.7% (-1.4 M			2015	2016	2017 20	18 2019	
actual inflation index is slightly above the plan (+0.1 p.p.), act plans when expressed in real terms.	uai terminal costs are -17.8% below		-46.0%	-4.5%			
,		200			(C)		
The lower than planned terminal costs in real terms are d across all entities: Belgocontrol (-17.7%, or -1.3 M€2009		6000 - 150 -	215.41	206.07	208.96	3.53	■Terminal DUC (PP,
M€2009). A detailed analysis at ATSP level is provided in Bo	•	Unit cost		19	N N	193.	2015-2019)
No costs exempt from cost sharing are reported for Charlessi	TC7		116.40				<ul><li>Terminal unit costs</li></ul>
No costs exempt from cost sharing are reported for Charleroi	104.	50 -	Ξ				(actual)
		0	2015	2016	2017 20	18 2019	
			2010	2010	2011 20	10 2018	

# **BELGIUM CHARLEROI: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
by item	Interest rates on loans	0	0			
	Taxation law	0	0			
<u>ق</u>	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

Analysis not applicable, terminal ANS in Charleroi TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

Analysis not applicable, terminal ANS in Charleroi TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 9. Focus on terminal ATSP: General conclusions \*See Note 2

#### Actual 2016 Belgocontrol terminal costs in the TCZ vs. PP

Belgocontrol actual terminal costs in Charleroi TCZ are -17.7% (-1.3 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-8.5%, or -0.5 M€2009), mainly driven by delays in the recruitment process;
- lower other operating costs (-26.4%, or -0.1 M€2009), driven by a combination factors: the reversal of a provision and the increases in costs for temporary reinforcement of staff;
- much lower depreciation costs (-70.8%, or -0.6 M€2009), resulting from delays in the investment programme; and,
- a slightly lower cost of capital (-4.6%, or -0.004 M€2009).

No description of the main drivers for the deviation between actual and determined costs is provided individually for each TCZ in the FABEC FAB 2016 Monitoring Report or in the additional information to June 2017 terminal reporting tables. A consolidated description for the variation in costs for Belgocontrol, aggregating all five TCZs, is reported in the additional information to June 2017 terminal reporting tables.

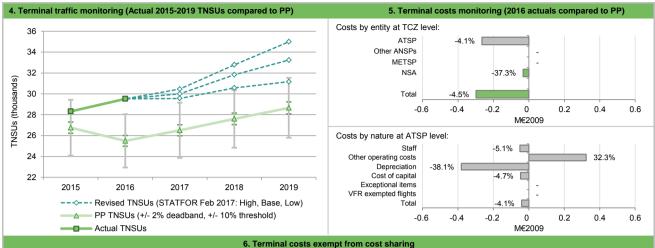
# **BELGIUM LIEGE: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	xtual economic information: term	inal air naviga	tion services			
Belgium Liege TCZ represents 0.6% of the SES terminal A	.NS determined costs in 2016	· Is this TCZ	applying traffic risk	sharing?	No	)
· ATSP: Belgocontrol		· Airports wit	n fewer than 70,00	0 IFRs ATMs:	•	
· National currency: EUR		· Airports wit	n between 70,000	and 225,000 IFR	s ATMs:	)
· Number of airports in charging zone in 2016: 1,	of which: -	· Airports wit	n more than 225,0	00 IFRs ATMs:	(	)
	2. Terminal DUC monitoring at Cl	narging Zone	evel			
Belgium Liege: Data from RP2 Performance Plan		2015	D 2016D	2017D	2018D	20190
Terminal costs (nominal EUR)		7 177 90	7 486 635	7 872 765	8 073 493	7 955 035
Inflation %		1.19	6 1.2%	1.3%	1.4%	1.4%
Inflation index (100 in 2009)		111.	6 112.9	114.4	116.0	117.6
Real terminal costs (EUR2009)		6 430 58	6 628 424	6 879 549	6 959 950	6 764 481
Total terminal Service Units		26 76	25 496	26 508	27 602	28 662
Real terminal unit cost per Service Unit (EUR2009)		240.3	1 259.98	259.53	252.16	236.00
Belgium Liege: Actual data from Reporting Tables		2015	A 2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		6 824 57	7 156 500			
Inflation %		0.69	6 1.8%			
Inflation index (100 in 2009)		111.	1 113.1			
Real terminal costs (EUR2009)		6 145 39	8 6 330 345			
Total terminal Service Units		28 32	2 29 517			
Real terminal unit cost per Service Unit (EUR2009)		216.9	9 214.46			
Difference between Actuals and Planned		201	5 2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-353 33	4 -330 135			
	in %	-4.99	-4.4%			
Inflation %	in p.p.	-0.5 p.p	o. 0.6 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.6 p.p	o. 0.1 p.p.			
Real terminal costs (EUR2009)	in value	-285 18	-298 078			
	in %	-4.49	-4.5%			
Total terminal Service Units	in value	1 56	2 4 022			
	in %	5.89	6 15.8%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-23.3	2 -45.52			
	in %	-9.79	<b>-17.5</b> %			
3. Focus on terminal at State/Chargin	ng Zone level	0%		- + -		1
This analysis focuses on Belgium Liège Terminal Charging Z (EBLG). In this TCZ the financing of terminal ANS activities State or regional authorities, no unit rate is charged to the airsend of this Report.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (214.46 € in the PP (259.98 €2009). This difference results from the	s in 2016 is fully subsidised by the space users. See also Note 2 at the 2009) is -17.5% lower than planned	-2% - -3% - -4% -	-4.5%			Difference between actual and determined terminal costs (real terms)
TNSUs (+15.8%) and lower than planned terminal costs in re		0,0	015 2016	2017 20	18 2019	
Terminal service units The actual TNSUs are +15.8% higher than planned. The num 2019 period is well below the STATFOR February 2017 be noted, that STATFOR forecast only includes IFR flights w information to June 2017 terminal reporting tables, from 2014 from both IFR and VFR flights in the calculation and reporting  Terminal costs In nominal terms, actual terminal costs are -4.4% (-0.3 M€) Is inflation index is in slightly above the plan (+0.1 p.p.), actu	ase TNSU scenario. However, it is thile, as indicated in the additional 4 onwards Belgium includes TNSUs.	15% - 10% - 5% - 5% - 5	15.8% 8% 015 2016	2017 20	18 2019	□ Difference between actual and planned terminal service units
plans when expressed in real terms.  The lower than planned terminal costs in real terms are d	riven by lower than planned costs	300 -9	-17.5% 7%	53		
across all entities: Belgocontrol (-4.1%, or -0.3 M€2009) M€2009). A detailed analysis at ATSP level is provided in Bo No costs exempt from cost sharing are reported for Liège TC	x 9.	Unit cost, €200 - 001 - 001 - 001 - 001 - 001 - 001 - 001 - 001	259.98	259.53	236.00	Terminal DUC (PP, 2015-2019  Terminal unit costs (actual)
		0	015 2016	2017 20	18 2019	

# **BELGIUM LIEGE: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
by item	Pension	0	0			
	Interest rates on loans	0	0			
	Taxation law	0	0			
۵	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
þ	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

Analysis not applicable, terminal ANS in Liège TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

Analysis not applicable, terminal ANS in Liège TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

#### 9. Focus on terminal ATSP: General conclusions \*See Note 2

#### Actual 2016 Belgocontrol terminal costs in the TCZ vs. PP

Belgocontrol actual terminal costs in Liège TCZ are -4.1% (-0.3 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-5.1%, or -0.3 M€2009), mainly driven by delays in the recruitment process;
- higher other operating costs (+32.3%, or +0.2 M€2009), primarily justified by increases in costs for temporary reinforcement of staff,
- lower depreciation costs (-38.1%, or -0.1 M€2009), resulting from delays in the investment programme; and,
- slightly lower cost of capital (-4.7%, or -0.003 M€2009).

No description of the main drivers for the deviation between actual and determined costs is provided individually for each TCZ in the FABEC FAB 2016 Monitoring Report or in the additional information to June 2017 terminal reporting tables. A consolidated description for the variation in costs for Belgocontrol, aggregating all five TCZs, is reported in the additional information to June 2017 terminal reporting tables.

It is noted that according to the FABEC FAB 2016 Monitoring Report, a penalty of 19 '000 €2009 (or 22 '000 € in nominal terms) is reported for Belgocontrol in 2016 for failing to achieve the local terminal capacity target in Liège TCZ. However, since the terminal ANS activity in this TCZ is fully subsidised by the State or regional authorities, this penalty will have no impact on the airspace users.

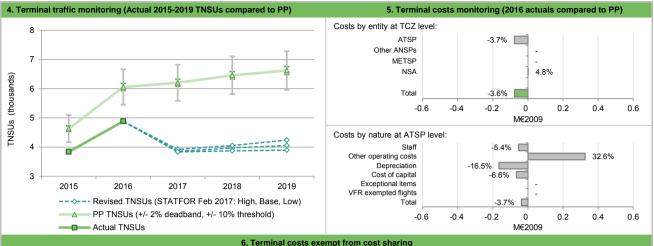
# **BELGIUM OOSTENDE-BRUGGE: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	xtual economic information: term	inal air navigat	on services			
· Belgium Oostende-Brugge TCZ represents 0.2% of the SE	S terminal ANS determined costs in	· Is this TCZ a	oplying traffic risk	sharing?	No	0
· ATSP: Belgocontrol	ſ	· Airports with	· Airports with fewer than 70,000 IFRs ATMs:			
· National currency: EUR		· Airports with	between 70,000	and 225,000 IFR:	s ATMs:	)
· Number of airports in charging zone in 2016: 1,	of which:	· Airports with	more than 225,00	00 IFRs ATMs:	(	)
	2. Terminal DUC monitoring at Ch	narging Zone le	vel			
Belgium Oostende-Brugge: Data from RP2 Performance	Dian	2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)	ridii	2 321 852	2 410 573	2 573 002	2 579 116	2 591 757
Inflation %		1.1%	1.2%	1.3%	1.4%	1.4%
Inflation index (100 in 2009)		111.6	112.9	114.4	116.0	117.6
Real terminal costs (EUR2009)		2 080 114	2 134 243	2 248 396	2 223 390	2 203 873
Total terminal Service Units		4 635	6 057	6 204	6 459	6 621
Real terminal unit costs per Service Unit (EUR2009)		448.80	352.35	362.44	344.24	332.84
Belgium Oostende-Brugge: Actual data from Reporting	ables	2015A	2016A	2017A	2018A	2019A
Terminal costs (nominal EUR)		2 146 088	2 326 728			
Inflation %		0.6%	1.8%			
Inflation index (100 in 2009)		111.1	113.1			
Real terminal costs (EUR2009)		1 932 511	2 058 128			
Total terminal Service Units		3 838	4 883			
Real terminal unit cost per Service Unit (EUR2009)		503.57	421.50			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-175 764	-83 845			
,	in %	-7.6%	-3.5%			
Inflation %	in p.p.	-0.5 p.p.	0.6 p.p.			
Inflation index (100 in 2009)	in p.p.	-0.6 p.p.	0.1 p.p.			
Real terminal costs (EUR2009)	in value	-147 603	-76 115			
, ,	in %	-7.1%	-3.6%			
Total terminal Service Units	in value	-797	-1 174			
	in %	-17.2%	-19.4%			
Real terminal unit cost per Service Unit (EUR2009)	in value	54.77	69.15			
	in %	12.2%	19.6%			
3. Focus on terminal at State/Chargi	ng Zone level	0% +		- + -	+ -	4
This analysis focuses on Belgium Oostende-Brugge Termina		-2% -				
Oostende-Brugge airport (EBOS). In this TCZ the financing of t subsidised by the State or regional authorities, no unit rate is ch			-3.6%			■ Difference between
Note 2 at the end of this Report.	arged to the alispace users. See also	-4% -				actual and
Terminal unit cost		-6%7.1	%			determined terminal
In 2016, the actual terminal unit cost in real terms (421.50 €2009		-8%				costs (real terms)
PP (352.35 €2009). This difference results from the combination TNSUs (-19.4%) and lower than planned terminal costs in real terminal costs in real terminal costs.		-10%		2017 20		
In terms of corrective measures, the FABEC FAB 2016 Monitoring	Penort indicates that the "underlying	0% +	15 2016	2017 20	18 2019	1
reason for the higher actual unit cost, is the actual traffic is 19,4	6 lower than the planned traffic in the					
performance scheme (based upon STATFOR low growth scena are exempted from traffic risk sharing and the costs are not charg		-5% -				□ Difference
		-10%				between
Terminal service units The actual TNSUs are -19.4% lower than planned. The number	of TNSUs planned for the 2017-2019	-15%17.:				actual and planned
period is significantly above the STATFOR February 2017 base		-20%	-19.4%			terminal service units
that STATFOR forecast only includes IFR flights while, as indicate 2017 terminal reporting tables, from 2014 onwards Belgium includes the control of the con		-25%				
flights in the calculation and reporting.		-25% 201	5 2016	2017 20	18 2019	
Terminal costs		600	0/.			
In nominal terms, actual terminal costs are -3.5% (-0.08 M€) inflation index is slightly above the plan (+0.1 p.p.), actual terminal termi	The state of the s	g 500 12.2	19.6%			
expressed in real terms.	a. 555to are 5.0 % below plans when	2 400 - 8	3.57			■Terminal DUC (PP,
The lower than planned terminal costs in real terms are mainly of	riven by lower than planned costs for	cost, €2 300 - 448.80	35	24	4	2015-2019)
Belgocontrol (-3.7%, or -0.1 M€2009), while the costs for the	NSA are slightly higher than planned	-	352.	362.44	332.84	■Terminal unit costs
(+4.8% or +0.001 M€2009). A detailed analysis at ATSP level is p	roviaed in Box 9.	100 -				(actual)
No costs exempt from cost sharing are reported for Oostende-Bru	gge TCZ.	0 1		201=	40	
		201	15 2016	2017 20	18 2019	

# **BELGIUM OOSTENDE-BRUGGE: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016



	6. Terminal costs exempt not	ii cost sharing				
Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users

Analysis not applicable, terminal ANS in Oostende-Brugge TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

Analysis not applicable, terminal ANS in Oostende-Brugge TCZ was free of charge for the airspace users since terminal ANS costs were 100% subsidised by the State or regional authorities in 2016. See also Note 2 at the end of this Report.

# 9. Focus on terminal ATSP: General conclusions \*See Note 2

#### Actual 2016 Belgocontrol terminal costs in the TCZ vs. PP

Belgocontrol actual terminal costs in Oostende-Brugge TCZ are -3.7% (-0.1 M€2009) lower, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- lower staff costs (-5.4%, or -0.09 M€2009), mainly driven by delays in the recruitment process;
- higher other operating costs (+32.6%, or +0.06 M€2009), primarily justified by increases in costs for temporary reinforcement of staff;
- lower depreciation costs (-16.5%, or -0.05 M€2009), resulting from delays in the investment programme; and,
- a slightly lower cost of capital (-6.6%, or -0.002 M€2009).

No description of the main drivers for the deviation between actual and determined costs is provided individually for each TCZ in the FABEC FAB 2016 Monitoring Report or in the additional information to June 2017 terminal reporting tables. A consolidated description for the variation in costs for Belgocontrol, aggregating all five TCZs, is reported in the additional information to June 2017 terminal reporting tables.

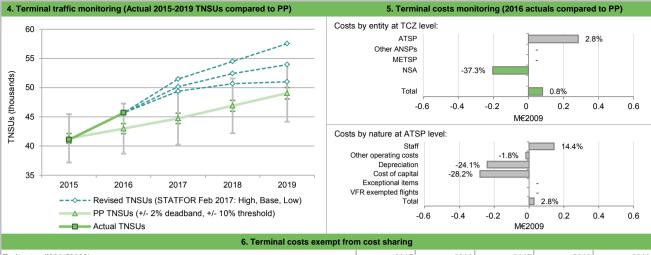
# LUXEMBOURG: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

	extual economic information: term	inal air navigati	on services			
<ul> <li>Luxembourg TCZ represents 1.0% of the SES terminal At</li> </ul>	NS determined costs in 2016		plying traffic risk	-	No.	
· ATSP: ANA LUX		·	ewer than 70,000		1	
National currency: EUR		·	petween 70,000 a			
Number of airports in charging zone in 2016: 1,	of which: -{ 2. Terminal DUC monitoring at Ch		nore than 225,00	00 IFRs ATMs:	0	
	2. Torrimia 200 monitoring at or	iai giilig Lone let				
Luxembourg: Data from RP2 Performance Plan		2015D	2016D	2017D	2018D	2019[
Terminal costs (nominal EUR)		11 377 701	12 361 275	12 794 627	13 192 688	13 524 46
Inflation %		1.8%	1.8%	1.8%	1.9%	1.9%
Inflation index (100 in 2009)		114.4	116.4	118.6	120.9	123.
Real terminal costs (EUR2009)		9 944 465	10 615 918	10 789 343	10 915 761	10 979 79
Total terminal Service Units		41 322	42 989	44 732	46 898	49 04
Real terminal unit cost per Service Unit (EUR2009)		240.66	246.94	241.20	232.76	223.87
Luxembourg: Actual data from Reporting Tables		2015A	2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		11 782 917	12 028 446			
Inflation %		0.1%	0.0%			
Inflation index (100 in 2009)		112.5	112.5			
Real terminal costs (EUR2009)		10 478 064	10 696 404			
Total terminal Service Units		41 083	45 676			
Real terminal unit cost per Service Unit (EUR2009)		255.04	234.18			
Difference between Actuals and Planned		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	405 215	-332 828			
	in %	3.6%	-2.7%			
Inflation %	in p.p.	-1.7 p.p.	-1.8 p.p.			
Inflation index (100 in 2009)	in p.p.	-2.0 p.p.	-4.0 p.p.			
Real terminal costs (EUR2009)	in value	533 600	80 486			
	in %	5.4%	0.8%			
Total terminal Service Units	in value	-239	2 687			
	in %	-0.6%	6.3%			
Real terminal unit cost per Service Unit (EUR2009)	in value	14.39	-12.77			
	in %	6.0%	-5.2%			
3. Focus on terminal at State/Charg	ing Zone level	8%				
This analysis focuses on Luxembourg Terminal Charging 2						
						Difference
the State or regional authorities.	Zone (TCZ) comprising Luxembourg ies in 2016 were partly subsidised by	6% - Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La Laured La La La La La La La La La La La La La	%			■ Difference between
the State or regional authorities.		6% - Laured 5.4%	<b>%</b>			between actual and determined
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in	6% - 5.49 4% -	<b>%</b>			between actual and determined terminal costs (real
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the company to the company to the company terminal unit cost in real terms.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned	6% - Strain vs Planned 4% - 5.49 2% -	0.8%			between actual and determined terminal
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08	6% - Saumed 4% - S.4% 4% 4% 4% 4% 4% 4% 4% 4% 4% 4% 4% 4% 4	0.8%	2017 20	 118 2019	between actual and determined terminal costs (real
the State or regional authorities. <b>Terminal unit cost</b> In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the CTNSUs (+6.3%) and slightly higher than planned terminal of M€2009), although in nominal terms the costs are lower than	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08	6% - Start of the	0.8%	2017 20		between actual and determined terminal costs (real
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the c TNSUs (+6.3%) and slightly higher than planned terminal c M€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 n planned (see below).	90 6% - 10 5.49 10 10 10 10 10 10 10 10 10 10 10 10 10	0.8%	2017 20	18 2019	between actual and determined terminal costs (real
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the c TNSUs (+6.3%) and slightly higher than planned terminal c M€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. I planned TNSUs (+6.3%) will be carried-over and reimbourg	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 n planned (see below).  The difference between actual and sed to the airspace users in 2018.	90 6% - 10 5.49 10 10 10 10 10 10 10 10 10 10 10 10 10	0.8%	2017 20	18 2019	between actual and determined terminal costs (real terms)
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the c TNSUs (+6.3%) and slightly higher than planned terminal c M€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to	25% 20% - 201 25% - 20% - 201 25% - 20% - 20% - 200 25% - 20% - 200 25% - 20%	0.8%	2017 20	 18 2019	between actual and determined terminal costs (real terms)
the State or regional authorities. <b>Terminal unit cost</b> In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the CTNSUs (+6.3%) and slightly higher than planned terminal of M€2009), although in nominal terms the costs are lower than terminal service units <b>Terminal service units</b> Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimburn When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a significant throughou	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to	25% 20% - 201 25% - 20% - 201 25% - 20% - 20% - 200 25% - 20% - 200 25% - 20%	0.8%	2017 20	 18 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the cTNSUs (+6.3%) and slightly higher than planned terminal cM€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimburg When considering the STATFOR forecast (February 2017).	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.	9 Actual vs Planned  201  25%  200  201  25%  200  15%  10%  0%  0%  0%  0%	0.8%	2017 20		between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the c TNSUs (+6.3%) and slightly higher than planned terminal c M€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimbur.  When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a  Terminal costs	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8%	201  25% 20% 201  25% 20% 30% 30% 30% 30% 30% 30% 30% 30% 30% 3	0.8%		2019	between actual and determined terminal costs (real terms)
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €; the PP (246.94 €2009). This difference results from the common terminal content of the terminal content of the costs are lower than the costs are costs are lower than the costs are costs (+6.3%) will be carried-over and reimbure the considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a terminal costs are -2.7% (-0.3 M€).  Terminal costs In nominal terms, actual terminal costs are -2.7% (-0.3 M€) the actual inflation index is also lower than planned (-4.0 p. (+0.08 M€2009) higher than planned when expressed in real costs.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% Iterms.	25% 20% - 201 25% 20% - 201 300 - 201 300	0.8% 5 2016 6.3% 5 2016		ı	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the CTNSUs (+6.3%) and slightly higher than planned terminal cM€2009), although in nominal terms the costs are lower than  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimburg When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a Terminal costs  In nominal terms, actual terminal costs are -2.7% (-0.3 M€) the actual inflation index is also lower than planned (-4.0 p.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% I terms.  marily driven by higher costs for ANA	25% 20% 201 25% 201 300 6.0% 250 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0% 6.0	0.8% 5 2016 6.3% % 5 2016		ı	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the CTNSUs (+6.3%) and slightly higher than planned terminal cM€2009), although in nominal terms the costs are lower than Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimburg When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a Terminal costs  In nominal terms, actual terminal costs are -2.7% (-0.3 M€) the actual inflation index is also lower than planned (-4.0 p. (+0.08 M€2009) higher than planned when expressed in real The higher than planned terminal costs in real terms are prin (+2.8%, or +0.3 M€2009), while the costs for the NSA are M€2009). It is however noted that, due to the lower than	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% I terms.  marily driven by higher costs for ANA lower than planned (-37.3%, or -0.2 planned inflation index, actual ANA	25% 200 -0.66 201 300 6.0% 200 6.0% 200 983 200 900 900 900 900 900 90	0.8% 5 2016 6.3% 5 2016	2017 20	118 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP,
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the common terminal costs (186.3%) and slightly higher than planned terminal common terminal costs are lower than terminal service units  Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. In planned TNSUs (+6.3%) will be carried-over and reimburg When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a terminal costs  In nominal terms, actual terminal costs are -2.7% (-0.3 M€) the actual inflation index is also lower than planned (-4.0 p. (+0.08 M€2009) higher than planned when expressed in real terms are pring (+2.8%, or +0.3 M€2009), while the costs for the NSA are	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% I terms.  marily driven by higher costs for ANA lower than planned (-37.3%, or -0.2 planned inflation index, actual ANA	201 201 201 201 201 201 201 201 201 201	0.8% 5 2016 6.3% 5 2016		ı	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP,
Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 €: the PP (246.94 €2009). This difference results from the common terminal costs in real terms (234.18 €: the PP (246.94 €2009). This difference results from the coordinate of the proof of the proo	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% I terms.  marily driven by higher costs for ANA lower than planned (-37.3%, or -0.2 planned inflation index, actual ANA rms (-0.7%, or -0.08 M€). A detailed	25% 200 -0.66 201 300 6.0% 200 6.0% 200 983 200 900 900 900 900 900 90	0.8% 5 2016 6.3% 5 2016	2017 20	118 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP,
the State or regional authorities.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (234.18 € the PP (246.94 €2009). This difference results from the CTNSUs (+6.3%) and slightly higher than planned terminal cM€2009), although in nominal terms the costs are lower than Terminal service units  Traffic risk sharing does not apply in Luxembourg TCZ. planned TNSUs (+6.3%) will be carried-over and reimburg When considering the STATFOR forecast (February 2017 remain significantly higher than planned throughout RP2 for a Terminal costs  In nominal terms, actual terminal costs are -2.7% (-0.3 M€) the actual inflation index is also lower than planned (-4.0 p. (+0.08 M€2009) higher than planned when expressed in real terms are pring (+2.8%, or +0.3 M€2009), while the costs for the NSA are M€2009). It is however noted that, due to the lower than costs are lower than planned when expressed in nominal terms.	ies in 2016 were partly subsidised by 2009) is -5.2% lower than planned in combination of higher than planned costs in real terms (+0.8%, or +0.08 in planned (see below).  The difference between actual and sed to the airspace users in 2018. 7), it appears that traffic is likely to all scenarios.  Iower than planned. However, since p.), actual en-route costs are +0.8% I terms.  marily driven by higher costs for ANA lower than planned (-37.3%, or -0.2 planned inflation index, actual ANA rms (-0.7%, or -0.08 M€). A detailed	201 201 201 201 201 201 201 201 201 201	0.8% 5 2016 6.3% 5 2016	2017 20	118 2019	between actual and determined terminal costs (real terms)  Difference between actual and planned terminal service units  Terminal DUC (PP, 2015-2019)  Terminal

# **LUXEMBOURG: Terminal charging zone**

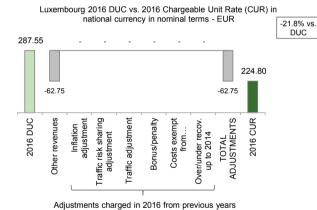
# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. Terminal DUC 2016 vs. 2016 unit rate charged to users

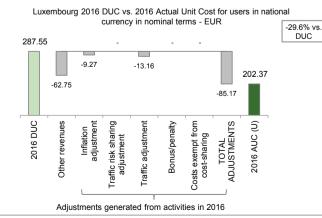


The terminal unit rate charged to airspace users (CUR) in 2016 is 224.80 €. This is -22% lower than the nominal DUC (287.55 €). The difference between these two figures (-62.75 €) relates to other revenues, which, according to the additional information provided in the June 2017 terminal reporting tables, reflects the subsidy granted by the State for terminal ANS activity in 2016.

As specified in the additional information to June 2017 terminal reporting tables, a modulation of terminal charges across user categories is applied in Luxembourg TCZ. See also **Note 3** at the end of this Report.

These costs and adjustments are divided by the forecast TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (202.37  $\ \in$ ) is -30% lower than the nominal DUC (287.55  $\ \in$ ). The most important factors contributing to the observed difference (-85.17  $\ \in$ ) are the deduction of other revenues (-62.75  $\ \in$ ), see box 7 above for more details) and the traffic adjustment (-13.16  $\ \in$ ). It is noted, that the traffic adjustment reported in the chart refers to the difference between modulation effect (+0.1 M $\ \in$  in total, resulting from the application of modulation of charges in TCZ) and the traffic effect (-0.7 M $\ \in$  in total), resulting from variation in traffic.

See also Note 3 at the end of this Report.

Furthermore, it is noted that no traffic adjustment is calculated for the NSA costs, since these costs are fully subsidised by the State and not charged to the airspace users.

These costs and adjustments are divided by the actual TNSUs in 2016.

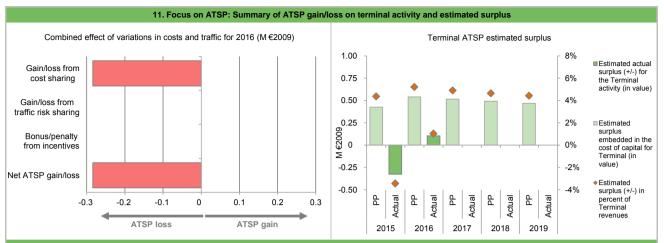
# LUXEMBOURG: Terminal ATSP (ANA LUX)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)  Determined costs for the ATSP (PP) - based on planned inflation  Actual costs for the ATSP	2015	2016	2017	2018	201
Actual costs for the ATSP	9 499	10 070			
	10 164	10 354			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-665	-284			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-665	-284			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Not Applicable					
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-665	-284			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the I	•		profit/loss reported in t	he Profit & Loss account	s of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	15 283	19 433	18 522	17 686	16 88
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	15 283	19 433	18 522	17 686	16 8
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	425	540	515	492	4
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	2.8%	2.8%	2.8%	2.8%	2.8
Estimated surplus embedded in the cost of capital for terminal (in value)	425	540	515	492	46
Overall estimated surplus (+/-) for the terminal activity	425	540	515	492	4
Revenue/costs for the terminal activity	9 737	10 381	10 510	10 597	10 6
Estimated surplus (+/-) in percent of terminal revenues	4.4%	5.2%	4.9%	4.6%	4.4
Estimated ex-ante RoE pre-tax rate (in %)	2.8%	2.8%	2.8%	2.8%	2.8
	2015A	2016A	2017A	2018A	2019
, , , , ,	12 126	13 956			
Total asset base	100 00/	100.0%			
otal asset base  Estimated proportion of financing through equity (in %)	100.0%	13 956			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	12 126	0.00/			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	12 126 0.0%	0.0%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	12 126 0.0% 0	0			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	12 126 0.0% 0 337	388			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	12 126 0.0% 0 337 0.0%	0 388 0.0%			
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	12 126 0.0% 0 337 0.0% 0	0 388 0.0% 0			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	12 126 0.0% 0 337 0.0% 0 2.8%	0 388 0.0% 0 2.8%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Interest on debt (in value) Everage of the value of the v	12 126 0.0% 0 337 0.0% 0	0 388 0.0% 0			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	12 126 0.0% 0 337 0.0% 0 2.8% 337	0 388 0.0% 0 2.8% 388			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in walue) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	12 126 0.0% 0 337 0.0% 0 2.8% 337 -665	0 388 0.0% 0 2.8% 388 -284			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	12 126 0.0% 0 337 0.0% 0 2.8% 337 -665	0 388 0.0% 0 2.8% 388 -284			

# **LUXEMBOURG: Terminal ATSP (ANA LUX)**

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 ANA terminal costs in the TCZ vs. PP

ANA actual terminal costs in the TCZ are +2.8% (+0.28 M€2009) higher, in real terms, than planned in the PP. However, this is mainly due to a lower than planned inflation index (+0.0 p.p.), as actual terminal costs are lower than planned when expressed in nominal terms (+0.7%, or +0.08 M€). According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- higher staff costs (+14.4%, or +0.74 M€2009) mainly due to "increase of staff in support functions";
- lower other operating costs (-1.8%, or -0.06M€2009);
- lower depreciation costs (-24.1%, or -0.25 M€2009) mainly explained by postponement of some projects due to "uncertainties on future collaboration"; and,
- a lower cost of capital (-28.2%, or -0.15 M€2009) resulting from lower current assets, which were initially overestimated in the PP.

#### ANA 2016 net gain/loss on terminal activity in the TCZ

As shown in Box 9, ANA incurred a net loss of -0.28 M€2009 in 2016 from the terminal activity in the Luxembourg TCZ as a result of the cost sharing mechanism.

#### ANA 2016 overall estimated surplus for the terminal activity in TCZ

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity in the TCZ mentioned above (-0.3 M€2009) and the surplus embedded in the cost of capital (+0.4 M€2009) amounts to +0.1 M€2009 (1.0% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 0.7%, which is lower than the 2.8% planned in the PP. It is noted that actual total asset base for 2016 in real terms is -28.2% lower than planned in the PP.

# **BELGIUM & LUXEMBOURG: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	to-gate	ANS costs				
Belgium & Luxembourg: Data from RP2 Perfori	mance Plan		2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			150 757 603	152 984 440	154 897 964	155 652 698	156 055 562
Real terminal costs (EUR2009)			60 454 020	62 447 468	63 779 064	64 278 977	64 020 519
Real gate-to-gate costs (EUR2009)			211 211 623	215 431 908	218 677 028	219 931 675	220 076 081
En-route share (%)			71.4%	71.0%	70.8%	70.8%	70.9%
Belgium & Luxembourg: Actual data from Repo	orting Tables		2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			144 755 264	147 175 819			
Real terminal costs (EUR2009)			55 840 520	59 511 295			
Real gate-to-gate costs (EUR2009)		200 595 784	206 687 114				
En-route share (%)		72.2%	71.2%				
Difference between Actuals and Planned (Actual	als vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-10 615 839	-8 744 794			
	in %		-5.0%	-4.1%			
En-route share	in p.p.		0.8%	0.2%			
	2. Share of en-route and terminal in	gate-to	-gate actual co	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -4.1 lower costs for both en-route (-3.8%, or -5.8 Me ANS.			100%	% % %	% %	%	%
The actual share of en-route in gate-to-gate ANS 2016 (71.0%).	costs (71.2%) is mostly in line with the F		5 17% 5	15%	18%		
		60% 50% 40% 30% 20%	83%	85%	82%		
		0%		2016 ■E	2017 En-route ■Ter	2018 minal	201

3.Technical notes on en-route and terminal information reported by Belgium & Luxembourg

Note 1: A penalty of -763 '000€ for not achieving the local en-route capacity target is reported for Belgium-Luxembourg charging zone in the 2016 FABEC FAB monitoring report and in the submission of June 2017 en-route reporting tables. This amount is split between the ATSPs in the charging zone with -507 '000€ allocated to Belgocontrol and -256 '000€ allocated to MUAC (Belgium-Luxembourg).

Note 2: According to the information provided in the additional information to the June 2017 terminal reporting tables "Based on the Royal decrees of 19 December 2016, 26 December 2015 and of 25 December 2016, the regional airports (100%) and a part of Brussels TCZ (25%) are financed from the State or regional authorities". As the terminal ANS activities are therefore fully financed though "income from other sources" in four of the five Belgium TCZs (with the exception of Brussels TCZ), the analysis of the terminal economic surplus for these TCZs is void. Nevertheless, the analysis at Belgium TCZ level still looks at the deviation between the terminal actual unit cost and the terminal DUC target reported for 2016 in the RP2 PP.

Note 3: It is noted, that in the June 2017 submission of terminal reporting tables, the traffic adjustment reported by Luxembourg refers to the difference between modulation effect (resulting from the application of modulation of charges in TCZ) and the traffic effect, resulting from variation in traffic. According to additional information to June 2017 terminal reporting tables, this was implemented since "the official reporting tables do not foresee any mechanism to report over- or under-coverage due to a modulation of the unit rate, as it is the case for the traffic effect"

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

France

Version: 1.1

Date: 9 October 2017

# **FRANCE**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	71	С	D	С	С	В						
DSNA	85	С	D	D	D	D						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)								
	RAT appli	cation (%)						
	ATM Ground	ATM Overall						
Separation Minima Infringements (SMIs)	97%	99%						
Runway Incursions (RIs)	69%	80%						
ATM Specific Occurrences (ATM-S)		86%						
Source of RAT data:	DS	AC						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture			
State level	Number of que	stions answered	
State level	YES	NO	
Policy and its implementation	7	2	
Legal/Judiciary	4	3	
Occurrence reporting and Investigation	2	0	
TOTAL	13	5	
DSNA	Number of questions answere		
DOINA	YES	NO	
Policy and its implementation	11	2	
Legal/Judiciary	3	0	
Occurrence reporting and Investigation	8	0	
TOTAL	22	2	

# **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

### Monitoring of Airports Contribution to ENVIRONMENT for 2016

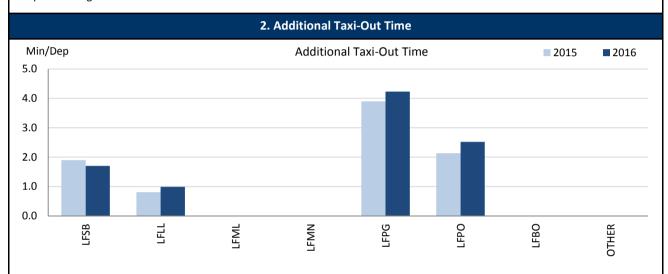
#### 1. Overview

For France, the scope of the RP2 monitoring comprises a total of 60 airports. However, 53 of these 60 airports are grouped into a basket ("OTHER") for monitoring and target setting purposes.

At the time being the Airport Operator Data Flow is only fully established for 4 of the 7 airports independently monitored and for none of the airports within the basket. Accordingly, the monitoring of the environmental performance is limited. France shall encourage the timely implementation of the airport operator data flow for a further batch of airports to improve the reporting situation.

Given the limited data availability, the French airport-related ANS contribution to Environment is difficult to assess. On the basis of the available data set, the taxi-out performance at French airports is commensurate with the levels of traffic and well below the average for RP2 airports.

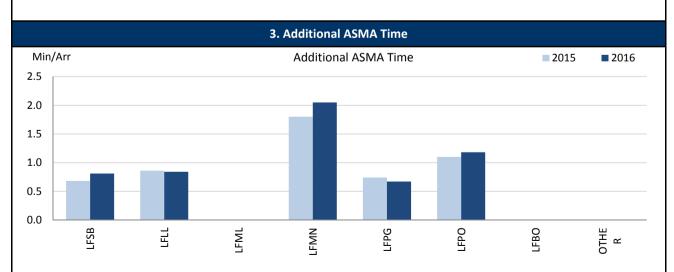
The ASMA indicator seems to follow the same trend as in 2015, when in general terms the values of additional ASMA times are significantly lower than those at other European airports with a similar share of traffic, especially in the case Paris CDG being clearly best in class. As an exception to this trend, LFMN keeps showing the highest ASMA value for airports in its category and above the European average.



The additional taxi-out times range, with the exception of LFPG, well below the 3 min/dep. However there is a slight increase with respect to 2015, despite the fact that traffic has maintained the same level for all these airports.

The complete renovation of RWY 06/24 at Paris Orly (LFPO) had a significant impact in the additional taxi-out times during the months of July and August.

In Paris Charles de Gaulle, the biggest increase is observed in December and to certain extent during the summer.



Nice continues to show a high additional time in terminal airspace for an airport with around 120000 yearly movements. This value has also increased in the first half of 2016.

The works at LFPO also impacted the additional ASMA times during July and August, resulting in a slight increase in the yearly aggregate.

Paris Charles de Gaulle shows the best performance in Europe regarding ASMA for an airport in its category.

				4. App	pendix						
n/	a: Airpo	rt Operate	or Data Flo	ow not est	tablished,	or more t	han two n	nonths of	missing /	non-valida	ated data
	ICAO				OUT TIME				ONAL ASM		
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bâle-Mulhouse	LFSB	1.90	1.70				0.68	0.81			
Lyon-Saint-Exupéry	LFLL	0.81	0.99				0.86	0.84			
Marseille-Provence	LFML	n/a	n/a				n/a	n/a			
Nice-Côte d'Azur	LFMN	n/a	n/a				1.80	2.05			
Paris-Charles-de-Gaulle	LFPG	3.90	4.23				0.74	0.67			
Paris-Orly	LFPO	2.13	2.52				1.10	1.18			
Toulouse-Blagnac	LFBO	n/a	n/a				n/a	n/a			
OTHER:		,	, -				, -	, -			
Agen-La Garenne	LFBA	n/a	n/a				n/a	n/a			
Ajaccio-Napoléon-Bonaparte	1	n/a	n/a				n/a	n/a			
Albert-Bray	LFAQ	n/a	n/a				n/a	n/a			
Angers-Marcé	LFJR	n/a	n/a				n/a	n/a			
Annecy-Meythet	LFLP	n/a	n/a				n/a	n/a			
Avignon-Caumont	LFMV		n/a					n/a			
	1	n/a					n/a				
Bastia-Poretta	LFKB	n/a	n/a				n/a	n/a			
Beauvais-Tillé	LFOB	n/a	n/a				n/a	n/a			
Bergerac-Roumanière	LFBE	n/a	n/a				n/a	n/a			
Béziers-Vias	LFMU	n/a	n/a				n/a	n/a			
Biarritz-Bayonne-Anglet	LFBZ	n/a	n/a				n/a	n/a			
Bordeaux-Mérignac	LFBD	n/a	n/a				n/a	n/a			
Brest-Bretagne	LFRB	n/a	n/a				n/a	n/a			
Brive-Souillac	LFSL	n/a	n/a				n/a	n/a			
Caen-Carpiquet	LFRK	n/a	n/a				n/a	n/a			
Calvi-Sainte-Catherine Cannes-Mandelieu	LFKC LFMD	n/a	n/a				n/a	n/a			
	1	n/a	n/a				n/a	n/a			
Carcassonne-Salvaza Châlons-Vatry	LFMK LFOK	n/a n/a	n/a n/a				n/a n/a	n/a n/a			
Chambéry-Aix-les-Bains	LFLB	n/a	n/a				n/a	n/a			
Châteauroux-Déols	LFLX	n/a	n/a				n/a	n/a			
Clermont-Ferrand-Auvergne	LFLC	n/a	n/a				n/a	n/a			
Deauville-Normandie	LFRG	n/a	n/a				n/a	n/a			
Dinard-Pleurtuit-Saint-Malo	LFRD	n/a	n/a				n/a	n/a			
Dôle-Tavaux	LFGJ	n/a	n/a				n/a	n/a			
Figari-Sud Corse	LFKF	n/a	n/a				n/a	n/a			
Grenoble-Isère	LFLS	n/a	n/a				n/a	n/a			
Hyères-Le Palyvestre	LFTH	n/a	n/a				n/a	n/a			
Istres-Le Tubé	LFMI	n/a	n/a				n/a	n/a			
La Rochelle-Ile de Ré	LFBH	n/a	n/a				n/a	n/a			
Lannion	LFRO	n/a	n/a				n/a	n/a			
Le Havre-Octeville	LFOH	n/a	n/a				n/a	n/a			
Lille-Lesquin	LFQQ	n/a	n/a				n/a	n/a			
Limoges-Bellegarde	LFBL	n/a	n/a				n/a	n/a			
Lorient-Lann Bihoué	LFRH	n/a	n/a				n/a	n/a			
Lyon-Bron	LFLY	n/a	n/a				n/a	n/a			
Metz-Nancy-Lorraine	LFJL	n/a	n/a				n/a	n/a			
Montpellier-Méditerranée	LFMT	n/a	n/a				n/a	n/a			
Nantes-Atlantique	LFRS	n/a	n/a				n/a	n/a			
Nîmes-Garons	LFTW	n/a	n/a				n/a	n/a			
Paris-Le Bourget	LFPB	n/a	n/a				n/a	n/a			
Pau-Pyrénées	LFBP	n/a	n/a				n/a	n/a			
Perpignan-Rivesaltes	LFMP	n/a					n/a	n/a			

Poitiers-Biard	LFBI	n/a	n/a		n/a	n/a		
Quimper-Pluguffan	LFRQ	n/a	n/a		n/a	n/a		
Rennes-Saint-Jacques	LFRN	n/a	n/a		n/a	n/a		
Rodez-Marcillac	LFCR	n/a	n/a		n/a	n/a		
Saint-Etienne-Bouthéon	LFMH	n/a	n/a		n/a	n/a		
Saint-Nazaire-Montoir	LFRZ	n/a	n/a		n/a	n/a		
Strasbourg-Entzheim	LFST	n/a	n/a		n/a	n/a		
Tarbes-Lourdes Pyrénées	LFBT	n/a	n/a		n/a	n/a		
Tours-Val de Loire	LFOT	n/a	n/a		n/a	n/a		
Toussus-le-Noble	LFPN	n/a	n/a		n/a	n/a		

### **Monitoring of CAPACITY for 2016**

#### **FRANCE**

	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	0.37	0.40	0.40	0.39	0.32	Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for								
Deadband +/-	N/A	N/A	N/A	N/A		incentive purposes. Actual performance reported here is for all causes of delay.								
Actual performance	0.84	1.18				fiere is for all causes of delay.								

#### National capacity incentive scheme

# Incentive scheme targets:

The capacity delay target at FAB level was set at an average of 0.38 min/flight for CRSTMP causes ATFM delays. DSNA's broken down target was set at 0.31 min/flight.

2015 achievement (As reported by FABEC)

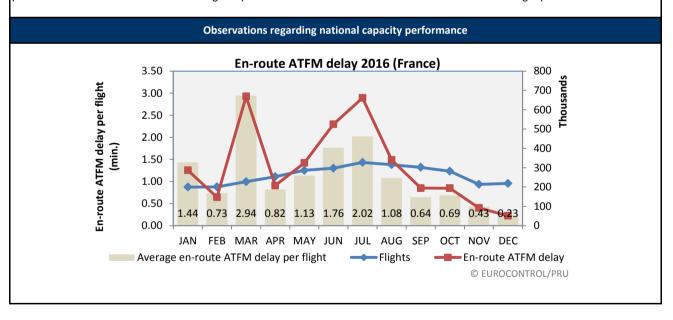
- FABEC: 0.67 min/flight for CRSTMP ATFM delays
- DSNA: 0.76 min/flight for CRSTMP delays

#### **BONUS / MALUS**

DSNA, as an ANSP contributing to the under-performance, achieved a malus of -0.5% of the total ANSP's revenue in 2016, which equates to a penalty of €3,298,387.92

# Compliance issues relating to national capacity incentive scheme

The PRB notes several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report



	En-route ATFM delay per flight (France)											
2008 2009 2010 2011 2012 2013 2014 2015 2016												
0.47	0.18	2.53	0.45	0.54	0.53	0.66	0.84	1.18				

The deterioration in en route capacity performance in France in 2016 (1,18 minutes delay per flight) in comparison to 2015 (0,84 minutes delay per flight) is noted. A 4% rise in traffic levels saw a 43% rise in ATFM delays. En route capacity performance was seriously impacted by ATC strikes, (which are not included in CRSTMP calculations used to calculate incentives) accounting for 26% of the total AFTM delay in 2016, according to the data from the Network Manager. It is noted that the Network Manager highlights a probable capacity shortfall in Brest ACC for 2017, based on the current capacity plans (NOP 2017-2021), but otherwise expects en route capacity performance in France to meet the requirements for the remainder of RP2. However, It is noted that France continues to experience difficulties in delivering capacity to meet the traffic demand due to factors such as, industrial action, inability to open sectors during periods of peak traffic, etc. It is noted that FABEC report of the cancellation of capacity enhancement projects despite repeated warnings that capacity plans and deployment of available capacity in the FABEC airspace were not consistent with the required level of performance.

#### **Planning and Effective Use of CDRs**

Such data is not available at national level (or FAB) level.

CURA (civil use of released airspace) and PRISMIL (Pan-European Repository of Information Supporting Civil-Military Performance Monitoring) tools are currently not designed to provide rate of planning of conditional routes (CDRs) and effective use of CDRs. Indeed, only the Special Use of Airspace (SUA) can be evaluated. France is therefore currently evaluating SUA aggregated indicators matching IR (EC) 390/2013 to replace CDR-based indicators.

#### **Observations on Planning and effective Use of CDRs**

It is noted that France, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 63%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 9% Procedure 3 is not applicable within the State.

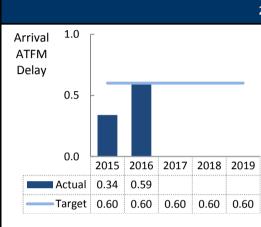
# PRB Observations on Effective booking procedures

France reports that airspace is very often released at tactical level (ASM level 3), however tactical releases are yet not always recorded in ASM systems and also not always notified to the Network Manager. No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **FRANCE**

#### 1. Overview

For France, ANS at a total of 60 airports falls under the scope of RP2. For practical reasons, the monitoring focuses on 7 major airports in terms of IFR movements and aggregates the 53 other airports into a residual group. France has established a national target for arrival ATFM delay. Despite a significant increase in arrival ATFM delay, the target (all causes) is met in 2016. The observed performance in terms of ATFM slot adherence at the 7 major airport has remained fairly stable, but ranges at the lower margin in comparison with other European airports, i.e. only Toulouse-Blagnac (LFBO) and Lyon-Saint Exupery (LFLL) reach or range above 90%. Paris Charles de Gaulle (LFPG) as one of the major European hubs only achieves a performance of 85.1%. The monitoring of pre-departure delay across all of these 7 major airports is at the time being not possible. France shall encourage the timely implementation of the Airport Operator Data Flow for these airports. From the 3 monitored airports (i.e. Bale-Mulhouse [LFSB], LFPG, and Paris-Orly [LFPO]), LFPG and LFPO show discernible levels of pre-departure delay (i.e. LFPG: 0.37 min/dep.; LFPO: 0.65 min/dep.).



#### 2. Arrival ATFM Delay

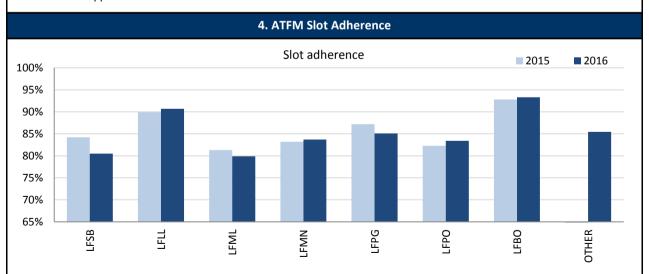
There has been a significant increase in terms of arrival ATFM delay (all causes) in France in 2016. The national average increased from 0.34 min/arr. to 0.59 min/arr. The value for 2016 just meets the established national target.

With the exception of Lyon-Saint Exupery (LFLL) and Nice Cote d'Azur (LFMN), the observed performance deteriorated in 2016 at all other airports. Paris-Orly (LFPO) shows a critical increase in almost doubling the 2015 performance (i.e. 2015: 0.96 min/arr. vs 2016: 1.90 min/arr.).

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

France established a national target on arrival ATFM delay (all causes: 0.60 min/arr. and CRSTMP: 0.15 min/arr.) as presented in the FABEC performance plan.

France established an incentive scheme for the national target. In 2016, the established target has been met, i.e. actual performance: 0.59 min/arr. (all causes) and 0.11 min/arr. (CRSTMP). The actual performance ranges in the established deadband and no bonus is applied for DSNA.



ATFM slot adherence varies across the major 7 airports in France. The achieved performance in 2016 is broadly in line with 2015. It is noteworthy that the general performance in terms of slot adherence ranges at the lower compliance bound across Europe. Only Lyon Saint Exupery (LFLL) and Toulouse-Blagnac (LFBO) achieve a good adherence within the upper performance band of 90% or more. Paris Charles de Gaulle (LFPG), as one of the major European hubs, only achieves 85.1% (deterioration by 2% in comparison with 2015).

# 5. Pre-departure Delay

Discernible levels of pre-departure delay are measured at Paris Charles de Gaulle (LFPG, 2016: 0.37 min/dep.) and Paris-Orly (LFPO, 2016: 0.66 min/dep.)

In general there is a high share of unreported delay at French airports which requires further validation. The indicator cannot be computed in some cases due to data quality issues.

_									
4		Λ	n	n	e	n		п	v
u	. /	Ξ١	u	u	•	ш	u		м.

	n/a: A	irport (	Operat	tor Da	ta Flov	w not e	establish	ied, or n	nore tha	an two r	nonths	of miss	sing / r	on-va	lidated	d data
	ICAO	AVG .	ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	NCE		AVG	PRE-D	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bâle-Mulhouse	LFSB	0.14	0.32				84.2%	80.5%				n/a	n/a			
Lyon-Saint-Exupéry	LFLL	0.03	0.03				89.9%	90.7%				0.12	n/a			
Marseille-Provence	LFML	0.12	0.54				81.3%	79.9%				n/a	n/a			
Nice-Côte d'Azur	LFMN	0.23	0.20				83.2%	83.7%				n/a	n/a			
Paris-Charles-de-Gaulle	LFPG	0.35	0.53				87.2%	85.1%				0.40	0.37			
Paris-Orly	LFPO	0.96	1.90				82.3%	83.4%				n/a	0.65			
Toulouse-Blagnac	LFBO	0.26	0.41				92.8%	93.3%				n/a	n/a			
Agen-La Garenne	LFBA	0.00	0.00				83.0%	82.1%				n/a	n/a			
Ajaccio-Napoléon-Bonaparte	LFKJ	0.01	0.09				88.6%	83.3%				n/a	n/a			
Albert-Bray	LFAQ	0.39	0.03				44.0%	54.7%				n/a	n/a			
Angers-Marcé	LFJR	0.04	0.05				85.5%	88.3%				n/a	n/a			
Annecy-Meythet	LFLP	0.15	0.00				84.2%	90.0%				n/a	n/a			
Avignon-Caumont	LFMV	0.04	0.31				81.5%	77.7%				n/a	n/a			
Bastia-Poretta	LFKB	0.00	0.02				84.5%	81.6%				n/a	n/a			
Beauvais-Tillé	LFOB	0.29	1.65				55.3%	49.5%				n/a	n/a			
Bergerac-Roumanière	LFBE	0.00	0.00				79.1%	79.4%				n/a	n/a			
Béziers-Vias	LFMU	0.00	0.00				97.0%	89.6%				n/a	n/a			
Biarritz-Bayonne-Anglet		0.00	0.00				88.5%	87.8%				n/a	n/a			
Bordeaux-Mérignac	LFBD	0.12	0.23				87.7%	89.1%				n/a	n/a			
Brest-Bretagne	LFRB	0.01	0.02				90.3%	91.4%				n/a	n/a			
Brive-Souillac	LFSL	0.00	0.00				94.3%	96.2%				n/a	n/a			
Caen-Carpiquet	LFRK	0.00	0.00				84.9%	86.3%				n/a	n/a			
Calvi-Sainte-Catherine	LFKC	0.22	0.23				90.5%	94.0%				n/a	n/a			
Cannes-Mandelieu	LFMD	1.15	1.96				94.9%	95.1%				n/a	n/a			
Carcassonne-Salvaza	LFMK	0.00	0.00				77.2%	80.9%				n/a	n/a			
Châlons-Vatry	LFOK	0.09	0.00									n/a	n/a			
Chambéry-Aix-les-Bains	LFLB	1.62	1.31				89.1%	91.0%				n/a	n/a			
Châteauroux-Déols	LFLX	0.00	0.00				84.8%	86.7%				n/a	n/a			
Clermont-Ferrand-Auvergne	LFLC	0.01	0.00				79.5%	83.2%				n/a	n/a			
Deauville-Normandie		0.02	0.00				85.6%	86.9%				n/a	n/a			
Dinard-Pleurtuit-Saint-Malo	LFRD	0.00	0.00				71.2%	75.8%				n/a	n/a			
Dôle-Tavaux	LFGJ	0.00	0.00				57.0%	42.2%				n/a	n/a			
Figari-Sud Corse	LFKF	1.58	1.37				84.6%	81.0%				n/a	n/a			
Grenoble-Isère	LFLS	1.70	2.77				95.1%	91.5%				n/a	n/a			
Hyères-Le Palyvestre	LFTH	0.00	0.01				84.3%	85.1%				n/a	n/a			
Istres-Le Tubé	LFMI	0.00	0.00				75.0%	70.8%				n/a	n/a			
La Rochelle-Ile de Ré 	LFBH	0.10	0.00				89.2%	86.9%				n/a	n/a			
Lannion	LFRO	0.00	0.00				92.9%	93.7%				n/a	n/a			
Le Havre-Octeville	LFOH	0.00	0.00				82.4%	80.4%				n/a	n/a			
Lille-Lesquin	LFQQ	0.34	0.22				89.3%	84.3%				n/a	n/a			
Limoges-Bellegarde	LFBL	0.03	0.11				91.7%	92.4%				n/a	n/a			
Lorient-Lann Bihoué	LFRH	0.00	0.00				86.7%	84.4%				n/a	n/a			
Lyon-Bron	LFLY	0.00	0.01				92.9%	92.1%				n/a	n/a			

Metz-Nancy-Lorraine	LFJL	0.00	0.00		75.4%	77.5%		n/a	n/a		
Montpellier-Méditerranée	LFMT	0.02	0.01		92.0%	89.8%		n/a	n/a		
Nantes-Atlantique	LFRS	0.16	0.33		88.6%	88.6%		n/a	n/a		
Nîmes-Garons	LFTW	0.00	0.00		91.4%	87.9%		n/a	n/a		
Paris-Le Bourget	LFPB	0.35	1.00		91.0%	90.0%		n/a	n/a		
Pau-Pyrénées	LFBP	0.01	0.00		89.7%	88.2%		n/a	n/a		
Perpignan-Rivesaltes	LFMP	0.57	0.00		96.8%	93.7%		n/a	n/a		
Poitiers-Biard	LFBI	0.01	0.00		90.4%	87.1%		n/a	n/a		
Quimper-Pluguffan	LFRQ	0.00	0.00		89.9%	92.3%		n/a	n/a		
Rennes-Saint-Jacques	LFRN	0.00	0.00		82.2%	83.6%		n/a	n/a		
Rodez-Marcillac	LFCR	0.00	0.00		94.6%	95.8%		n/a	n/a		
Saint-Etienne-Bouthéon	LFMH	0.00	0.00		91.3%	92.0%		n/a	n/a		
Saint-Nazaire-Montoir	LFRZ	0.00	0.00		88.6%	90.2%		n/a	n/a		
Strasbourg-Entzheim	LFST	0.01	0.00		78.9%	80.9%		n/a	n/a		
Tarbes-Lourdes Pyrénées	LFBT	0.00	0.00		95.8%	94.0%		n/a	n/a		
Tours-Val de Loire	LFOT	0.04	0.00		100.0%	71.4%		n/a	n/a		
Toussus-le-Noble	LFPN	1.68	1.59		65.0%	67.1%		n/a	n/a		

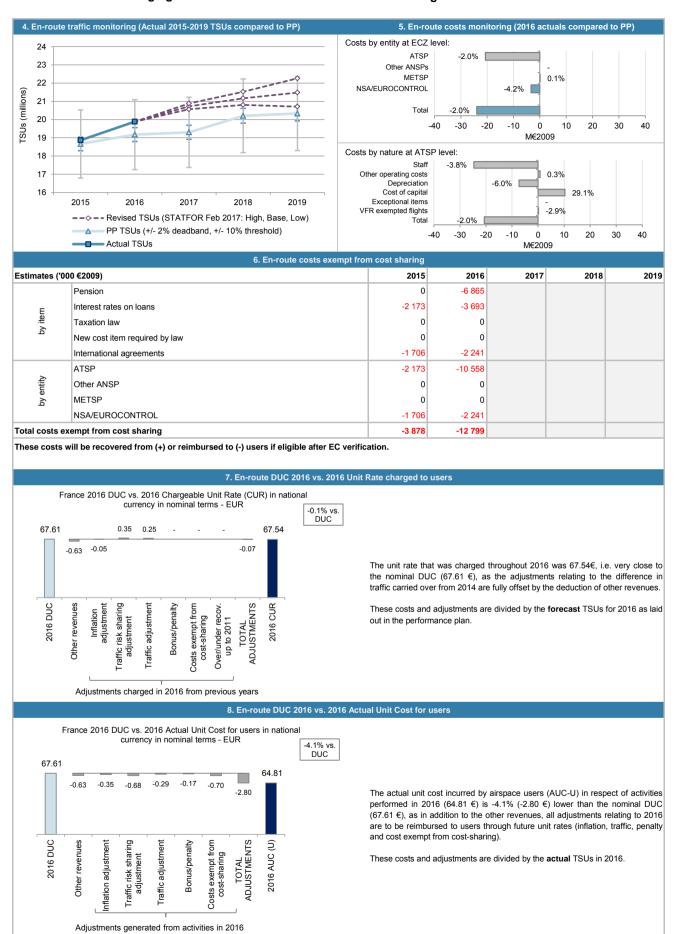
# FRANCE: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services France ECZ represents 19.2% of the SES en-route ANS determined costs in 2016 ATSP: DSNA FAB: FABEC EUR National currency: 2. En-route DUC monitoring at Charging Zone level (EC Decision 2017/553 of 22 March 2017) France: Data from RP2 Performance Plan 2015D 2016D 2017D 2018D 2019D 1 290 640 175 1 296 576 851 1 328 676 964 | 1 334 112 339 | 1 337 956 806 En-route costs (nominal EUR) 0.1% 1.1% Inflation % 108.2 109.1 111.5 113.0 110.3 Inflation index (100 in 2009) 1 188 249 284 1 192 625 922 1 204 538 004 1 196 187 863 1 184 005 999 Real en-route costs (EUR2009) 18 662 000 19 300 000 20 204 000 20 333 000 Total en-route Service Units 19 177 000 Real en-route unit cost per Service Unit (EUR2009) 63.91 61.96 62.41 59.21 58.23 France: Actual data from Reporting Tables 2015A 2016A 2018A 1 232 156 471 1 263 653 429 En-route costs (nominal EUR) Inflation % 0.1% 0.3% 108.2 108.5 Inflation index (100 in 2009) Real en-route costs (EUR2009) 1 138 811 120 1 164 312 572 Total en-route Service Units 18 867 771 19 882 659 Real en-route unit cost per Service Unit (EUR2009) 60.36 58.56 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -32 923 422 -58 483 704 En-route costs (nominal EUR) in value in % -4 5% -2 5% Inflation % -0.0 p.p. -0.5 p.p in p.p. Inflation index (100 in 2009) in p.p. -0.0 p.p. -0.6 p.p -53 814 802 -23 936 712 Real en-route costs (EUR2009) in value in % -4.5% -2.0% 205 771 705 659 Total en-route Service Units in value 1.1% 3.7% in % Real en-route unit cost per Service Unit (EUR2009) in value -3.55 -3.40 -5.6% -5.5% in % 3. Focus on en-route at State/Charging Zone level 0% -1% En-route unit cost ■ Difference between actual and -2% The 2016 actual en-route unit cost in real terms (58.56 €2009) is -5.5% lower than planned in the PP (61.96 €2009). This difference results from the combination of higher actual TSUs than -3% determined planned (by +3.7%) and lower actual en-route costs than planned (by -2.0%, or -23.9 M€2009). en-route costs (real terms) \_4% En-route service units -5% 2015 2016 2017 2018 2019 The difference between actual and planned TSUs for 2016 (+3.7%) falls outside the ±2% dead band, but is inside the ±10% threshold foreseen in the traffic risk sharing mechanism. The 5% resulting additional en-route revenue is therefore shared between the ATSP and the airspace 4% users, with the gain retained by the DSNA amounting to + 26.4 M€2009. Difference 3.7% The planned TSUs for the remaining years of the RP are lower than the STATFOR February 3% 2017 low case scenario. actual and 2% planned total service units En-route costs 1% 1.1% The actual en-route costs are -2.5% lower than planned in nominal terms (-2.0% in real terms, as 0% 2015 2016 2017 2018 2019 the actual inflation index for 2016 is lower by -0.6 p.p. than the economic assumption in the plan). The lower than planned en-route costs are essentially driven by lower actual costs for DSNA (--5.6% -5.5% 2.0% or -20.7 M€2009). NSA/EUROCONTROL actual costs also show a decrease compared to 60 En-route DUC (PP, 2015-2019) the amounts planned in the PP (-4.2%, or -3.4 M€2009), while the costs of Météo France are 63.91 62.41 61.96 59.21 58.23 close to the plan (+0.1% or +0.1 M€2009). 40 Costs exempted from cost-sharing are reported for a total amount of -12.8 M€2009 to be En-route unit costs (actual) reimbursed to airspace users in the following reference period(s), if deemed allowed by the 20 European Commission. 0 2015 2016 2017 2018 2019

# FRANCE: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016



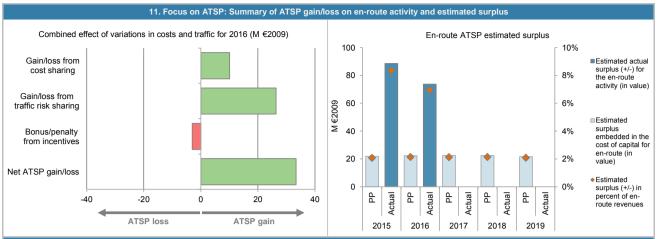
# FRANCE: En-route ATSP (DSNA)

# Monitoring of en-route COST-EFFICIENCY for 2016

24-1				المدم	
Cost sharing ('000 €2009)	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	1 052 355	1 046 866			
Actual costs for the ATSP	1 000 045	1 026 212			
oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	52 310	20 654			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-2 173	-10 558			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	50 138	10 096			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.1%	3.7%			
Determined costs for the ATSP (PP) - based on actual inflation	1 052 566	1 052 503			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	11 606	26 354			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	-2 247	-3 039			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	59 497	33 411			
10. Focus on ATSP: En-route ATS	P estimated surpl	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This	is different from the acc	ounting profit/loss report	ed in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Total asset base	726 555	743 507	752 317	748 055	720 6
Estimated proportion of financing through equity (in %)	35.0%	35.0%	35.0%	35.0%	35.
Estimated proportion of financing through equity (in value)	254 294	260 228	263 311	261 819	252 2
Estimated proportion of financing through debt (in %)	65.0%	65.0%	65.0%	65.0%	65.0
Estimated proportion of financing through debt (in value)	472 261	483 280	489 006	486 236	468 4
Cost of capital pre-tax (in value)	34 569	35 376	35 795	30 244	29 1
Average interest on debt (in %)	2.7%	2.7%	2.7%	1.6%	1.6
nterest on debt (in value)	12 751	13 049	13 203	7 780	7 4
Determined RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
Estimated surplus embedded in the cost of capital for en-route (in value)	21 818	22 328	22 592	22 464	21 6
Overall estimated surplus (+/-) for the en-route activity	21 818	22 328	22 592	22 464	21 6
Revenue/costs for the en-route activity	1 052 355	1 046 866	1 062 305	1 052 762	1 039 6
Estimated surplus (+/-) in percent of en-route revenues	2.1%	2.1%	2.1%	2.1%	2.
Estimated ex-ante RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Fotal asset base	742 759	744 089			
Estimated proportion of financing through equity (in %)	45.6%	63.2%			
Estimated proportion of financing through equity (in value)	338 549	470 636			
Estimated proportion of financing through debt (in %)	54.4%	36.8%			
Estimated proportion of financing through debt (in value)	404 209	273 453			
Cost of capital pre-tax (in value)	38 102	45 686			
	2.2%	1.9%			
	9 054	5 305			
nterest on debt (in value)	0.60/	8.6%			
nterest on debt (in value) Determined RoE pre-tax rate (in %)	8.6%	40 381			
nterest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	29 048				
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	29 048 59 497	33 411			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	29 048 59 497 <b>88 544</b>	33 411 <b>73 792</b>			
nterest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Determined Surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	29 048 59 497 <b>88 544</b> <b>1 059 541</b>	33 411 73 792 1 059 623			
Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	29 048 59 497 <b>88 544</b>	33 411 <b>73 792</b>			

#### FRANCE: En-route ATSP (DSNA)

# Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 DSNA en-route costs vs. PP

In 2016, DSNA actual en-route costs are -2.0% (-20.7 M€2009) lower, in real terms, than planned in the PP, mainly as a result of significantly lower en-route staff costs than planned (by -3.8% or -24.6 M€2009). According to the Additional Information provided along with the en-route Reporting Tables this is related to "the first effects of the 2016-2019 social agreement which should apply more fully in 2017 and onwards". More precisely, DSNA is under an important structural transition phase aiming to significantly improve its operational and economic performance by 2020. In this context, a DGAC social agreement was signed on 19 July 2016 for the period 2016-2019.

Actual 2016 other operating costs are broadly in line with the planned values (+0.3% or +0.8 M€2009).

Actual 2016 depreciation costs are lower than planned (-6.0% or -7.3 M€2009), due to "the fact that some fixed assets were put in operation with delay".

Actual 2016 cost of capital is higher than planned (+29.1% or +10.3 M€2009), corresponding to higher return on equity (due to a higher asset base and a higher percentage of financing through equity than planned) and lower interest on debt (due to both lower amounts of debt and lower interest rate on debt than planned). Note that the Additional Information to the Reporting Tables indicate that "this figure is subject to potential modification in November due to further update of DSNA's accounting data."

#### DSNA net gain/loss on en-route activity in 2016

As shown in box 9, DSNA generated a net gain of +33.4 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +10.1 M€2009 arising from the cost-sharing mechanism;
- a gain of +26.4 M€2009 arising from the traffic risk-sharing mechanism; and,
- a loss of -3.0 M€2009, corresponding to a penalty as part of the FABEC capacity target incentive mechanism. This amount corresponds to -0.3% of DSNA en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs).

The amounts reported in respect of financial incentives for 2016, to be charged or reimbursed to users, will be examined by the European Commission.

#### DSNA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+33.4 M€2009) and the surplus embedded in the actual cost of capital (+40.4 M€2009) amounts to +73.8 M€2009 (7.0% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 15.7%, which is higher than the 8.6% planned in the PP.

# FRANCE: Terminal charging zone

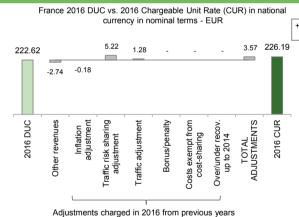
# Monitoring of terminal COST-EFFICIENCY for 2016

Terminal codes (nominal EUR)  241 039 641	1. Con	textual economic information: term	inal air	navigati	on services			
Mailtand currency   FUR	· France TCZ represents 20.0% of the SES terminal ANS	determined costs in 2016				•		
Number of airports in charging ration in 2016   60   of which:   A Purpose with more these 225,000   Fibe. ATMS   2   2   2   2   2   2   2   2   2	· ATSP: DSNA		· Airpo	orts with f	ewer than 70,00	0 IFRs ATMs:		53
### Prance: Data from RP2 Performance Plan  ### 20150	· National currency: EUR		· Airpo	orts with b	between 70,000	and 225,000 IFF	Rs ATMs:	5
Prance: Data from RP2 Performance Plan   29150   29160   20170   20180   20110   20181   201	Number of airports in charging zone in 2016: 60,	of which: -	· Airpo	orts with r	more than 225,00	00 IFRs ATMs:		2
Terminal costs (preminal FUR)  241 039 841 243 448 920 248 024 300 246 786 619 248 351 8 hillation (mider (100 in 2009)  100.2 100.3 1.13.5 1.13.5 1.13 1.13 1.13 1.13 1.1		2. Terminal DUC monitoring at Ch	narging	Zone lev	/el			
Inflation index (100 in 2009) Real terminal costs (EUR2009) 227 319 386 223 109 94 224 85 224 221 222 225 225 11775 4 Total terminal Service Units 1 1057 100 1 209 550 1 1097 200 1 118 000 1 114 22 210.70 20 204.02 204.02 197.03 118 000 1 114 22 210.70 20 204.02 204.03 197.93 192.  France: Actual data from Reporting Tables 20158 20168 20178 20178 20178 20178 20188	France: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Inflation index (100 in 2009) Real terminal costs (EUR2009) 227 751 985 223 109 47 224 881 267 221 222 205 58 11 15 11 1	Terminal costs (nominal EUR)		241 (	036 841	243 449 920	248 024 300	246 796 618	248 351 842
Infection intext (100 in 2009) Real terminal coals (EUR2009) Real terminal coals (EUR2009) 227 71 936 223 109 947 24 881 294 221 282 92 21 1975 4 100 21 100	Inflation %			0.1%	0.8%	1.1%	1.1%	1.3%
Real terminal costs (EUR2009) 22 27 37 39 05 22 32 109 947 2249 57 224 22 128 205 21 977.94 Total terminal Service Units (EUR2009) 21 007 100 100 38 350 1 1097 20 1 118 000 1 114 22 Real terminal unit cost per Service Unit (EUR2009) 21 007 20 210 2 20 43 197.39 192.  France: Actual data from Reporting Tables 20 15 20 15 20 15 20 16 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 15 20 15 20 15 20 16 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 15 20 16 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 16 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 16 20 17 20 18 20 197.54  France: Actual data from Reporting Tables 20 10 10 20 10 20 10 10 20 20 10 20 20 20 20 20 20 20 20 20 20 20 20	Inflation index (100 in 2009)			108.2	109.1	110.3	111.5	113.0
Total terminal cost per Service Unit (EUR2009)  210.70  204.02  204.03  1197.30  1192.  Finance: Actual data from Reporting Tables  2015A  2016A  2017A  2018A  2019  20			222 7	731 936	223 109 947	224 851 264	221 282 055	219 775 459
Page			10	057 100	1 093 550	1 097 200		1 142 200
Terminal costs (nominal EUR)				210.70				192.4
Terminal costs (nominal EUR)								
Inflation in Nex (100 in 2009) Real terminal unit cost per Service Unit (EUR2009)  Difference between Actuals and Planned  Terminal costs (common EUR)  in %  in yalue  3.802.993  8.889.795  -1.5%  -0.45%  in %  -1.5%  -0.45%  in p.p.  0.0 p.p.  -0.0 p.p	France: Actual data from Reporting Tables			1		2017A	2018A	2019A
Inflation index (100 in 2009)   219 427 928   223 550 101   1073 005   1073	Terminal costs (nominal EUR)		237 4	413 858	242 591 164			
Real terminal costs (EUR2009)   219 427 928   223 520 101   1 049 085   1 073 085	Inflation %			0.1%	0.3%			
Total terminal service Units    1 049 085	Inflation index (100 in 2009)			108.2	108.5			
Real terminal unit cost per Service Unit (EUR2009)  Difference between Actuals and Planned  2015  2016  2017  2018  2017  2018  2017  2018  2017  2018  2016  2017  2018  2017  2018  2016  2017  2018  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2016  2017  2018  2019	Real terminal costs (EUR2009)		219 4	427 928	223 520 101			
Difference between Actuals and Planned  Terminal costs (nominal EUR)  in value  in %  in p.p.  -0.0 p.p0.0 p.p0.0 p.p0.0 p.p0.5 p.p.  Inflation index (100 in 2009)  in value  in %  1 n yalue  3 304 008  41 10 154  10 208  Total terminal costs (EUR2009)  in value  in %  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2%  -1.5% -0.2% -0.2% -1.5% -0.2% -0.2% -1.5% -0.2%	Total terminal Service Units		1 (	049 085	1 073 058			
Terminal costs (nominal EUR)  in value in %  in p.p.  -0.0 p.p0.0 p.p0.5 p.p0.0 p.p0.5 p.p0.0 p.p0.5 p.p0.5 p.p0.0 p.p0.0 p.p0.5 p.p0.0 p.p0.0 p.p0.5 p.p0.0 p.p0.5 p.p0.0 p.p0.5 p.p0.0 p.p0	Real terminal unit cost per Service Unit (EUR2009)			209.16	208.30			
in % in p.p. 1.5% 0.0 p.p. 0.5 p.p. 1.55% 0.0 p.p. 0.5 p.p. 1.55% 0.2% 1.55%	Difference between Actuals and Planned			2015	2016	2017	2018	2019
Inflation % in p.p.	Terminal costs (nominal EUR)	in value	-3 6	622 983	-858 755			
Inflation index (100 in 2009) in p.p0.0 p.p0.8 p.p3 304 008 410 154	, ,	in %		-1.5%	-0.4%			
Inflation index (100 in 2009) in p.p0.0 p.p0.8 p.p3 304 008 410 154	Inflation %			.a.a 0.0	-0.5 p.p.			
Real terminal costs (EUR2009) In value In % In value In % In value In % In walue In w								
In % 1.5% 0.2% 3.8 focus on terminal state/Charging Zone level This analysis focuses on France Terminal Charging Zone comprising 60 airports. Note that from 2017 onwards, two charging zones are established. Zone 1 for Paris-CDG and Paris-Orly (C21), Zone 2 for the other 58 aerotromes (C22). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost in 12016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in 12016, the actual terminal unit cost in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (40.2%, or +0.4 Me2009) whereas the TNSUs are lower than planned in real terms (40.2%, or +0.4 Me2009).  Terminal service units Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for the resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 Me2009).  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The planned TnsUs for the Cast of the SNA cast of the SN	, , , , , , , , , , , , , , , , , , ,							
Total terminal Service Units in value in %	Treat terrillial costs (E0172009)							
in % -0.8% -1.9% -1.9% -1.54 -1.28 -1.54 -1.28 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.54 -1.55 -	Total terminal Carriae Units							
Real terminal unit cost per Service Unit (EUR2009) in value in % -1.54 4.28 -0.7% 2.1% 3. Focus on terminal at State/Charging Zone level  This analysis focuses on France Terminal Charging Zone comprising 60 airports. Note that from 2017 onwards, two charging Zones are established: Zone 1 for Paris-CDG and Paris-Only (C21), Zone 2 for the other 58 aerodromes (C22). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost  Terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €20099), as costs are slightly higher than planned in real terms (+0.2%, or +0.4 Mc2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 Mc2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 Mc2009) is due to higher costs than planned for the DSNA by ±2.7 Mc2009 (or +1.4%), partly compensated by percentage points lower than foreseen in the following reference period(s), if deemed allowed by the European Commission. This corresponds to a termbursement to users in respect of pension and the proper commission. This corresponds to a termbursement to users in respect of pension and the proper commission. The overall difference between actual and planned costs for 2016 (deemed allowed by the European Commission. This corresponds to a termbursement to users in respect of pension	Total terminal Service Units							
in %  3. Focus on terminal at State/Charging Zone level  This analysis focuses on France Terminal Charging Zone comprising 60 airports.  Note that from 2017 onwards, two charging zones are established: Zone 1 for Paris-CDG and Paris-Orly (ZZ1), Zone 2 for the other 58 aerodromes (CZ2). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in feel terms (40.2%, or +0.4 Mc2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 Mc2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned or the DSNA by +2.7 Mc2009 (or +1.4%), partly compensated by inher costs in the DSNA by +2.7 Mc2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 Mc2096 (or -9.6%) and lower NSA actual costs by -0.4 Mc2090 (or -2.25%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 Mc2009 to be rembursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and of the proper commission. This corresponds to a reimbursement to users in respect of pension and of the proper commission. This corresponds to a reimbursement to users in respect of pension and of the properties of the part of the properties of the properties of the properties of the properties of t	D. I							
3. Focus on terminal at State/Charging Zone level  This analysis focuses on France Terminal Charging Zone comprising 60 airports.  Note that from 2017 orwards, two charging zones are established: Zone 1 for Paris-CDG and Paris-Orly (C21), Zone 2 for the other 58 aerodromes (C22). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (20.8.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (40.2%, or +0.4 Me2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned risk sharing is therefore entirely borne by the DSNA (-3.8 Me2009).  The planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 Me2009).  Terminal costs  The planned TnSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 Me2009) is due to be lower costs for MétéoFrance by -2.0 Mé2009 (or -9.6%) and lower NSA actual costs by -0.4 Me2009 for the DSNA by +2.7 Mé2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 Mé2009 (or -9.6%) and lower NSA actual costs by -0.4 Me2009 for the dead of the de	Real terminal unit cost per Service Unit (EUR2009)							
This analysis focuses on France Terminal Charging Zone comprising 60 airports. Note that from 2017 onwards, two charging zones are established: Zone 1 for Paris-CDG and Paris-Orly (CZ1), Zone 2 for the other 58 aerodromes (CZ2). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in the PP (204.02 €2009), as costs are lower than planned by -1.9%.  Terminal service units Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs fro MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 to be lower costs fro MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and		in %		-0.7%	2.1%			
This analysis focuses on France Terminal Charging Zone comprising 60 airports. Note that from 2017 onwards, two charging zones are established: Zone 1 for Paris-CDG and Paris-Orly (CZ1), Zone 2 for the other 58 aerodromes (CZ2). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in the PP (204.02 €2009), as costs are lower than planned by -1.9%.  Terminal service units Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs fro MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 to be lower costs fro MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and								
Note that from 2017 onwards, two charging zones are established: Zone 1 for Paris-CDG and Paris-Orly (CZ1), Zone 2 for the other 58 aerodromes (CZ2). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (+0.2%, or +0.4 M€2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points bover than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -0.6%) and lower NSA actual costs by -0.4 M€2009 for -22.5%.  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and the plan a		<del></del>	2%	,				
Paris-Orly (CZ1), Zone 2 for the other 58 aerodromes (CZ2). For the present 2016 monitoring report, the data for 2017-2019 is still presented in a consolidated manner.  Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (+0.2%, or +0.4 M€2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  Terminal costs  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  Terminal costs  Terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by 0-0.4 M€2009 (or -22.5%).  Costs eventpled from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and to set the control of the			1%	5 -				= Difference
Terminal unit cost In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned by -1.9%.  Terminal service units Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  Terminal costs The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 bigher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs from MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and					0.2%			between
Terminal unit cost in 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (+0.2%, or +0.4 M€2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  Terminal costs  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	report, the data for 2017-2019 is still presented in a consolid	dated manner.	0%			+	-	determined
In 2016, the actual terminal unit cost in real terms (208.30 €2009) is +2.1% higher than planned in the PP (204.02 €2009), as costs are slightly higher than planned in real terms (+0.2%, or +0.4 M€2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	Terminal unit cost		-1%	1.50	0/			terminal costs (real
M€2009) whereas the TNSUs are lower than planned by -1.9%.  Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MéteoFrance by +2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and		€2009) is +2.1% higher than planned	.,,	-1.5	70			terms)
Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	, , , , , , , , , , , , , , , , , , , ,		-2%		5 2016	2017 2	018 2019	
Terminal service units  Traffic risk sharing applies in France Terminal Charging Zone(s). The difference between actual and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	included in the control and planned by	• 70.	0%					
and planned TNSUs for 2016 (-1.9%) falls within the ±2% dead band foreseen in the traffic risk-sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and		no(a). The difference between actual			%			
sharing mechanism. The resulting loss of terminal revenues relating to costs subject to traffic risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).  The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and			-1%					Difference
The planned TNSUs for the remaining years of the RP are in line with the STATFOR February 2017 base case scenario.  Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and		,		'				between
Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned of the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	risk sharing is therefore entirely borne by the DSNA (-3.8 M€2009).				-1.9%			planned
Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MéteoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	The planned TNSUs for the remaining years of the RP are	e in line with the STATFOR February		) ]				terminal service units
Terminal costs  The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MeteoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	2017 base case scenario.							
The actual terminal costs are slightly lower than planned in nominal terms (by -0.4%) and slightly higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	Terminal costs		-3%		5 2016	2017 2	018 2019	
higher than planned in real terms (+0.2%), as the actual inflation index for 2016 is -0.6 percentage points lower than foreseen in the plan.  The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	The actual terminal costs are slightly lower than planned in		300	) _				
The overall difference between actual and planned costs for 2016 (+0.4 M€2009) is due to higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%). Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	, , ,	ual inflation index for 2016 is -0.6	250		% 21%			
higher costs than planned for the DSNA by +2.7 M€2009 (or +1.4%), partly compensated by lower costs for MétéoFrance by -2.0 M€2009 (or -9.6%) and lower NSA actual costs by -0.4 M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and		s for 2016 (+0.4 M€2009) is due to	ő			_		
M€2009 (or -22.5%).  Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	higher costs than planned for the DSNA by +2.7 M€2009	9 (or +1.4%), partly compensated by		0.70	.30	.93	Ξ.	DUC (PP, 2015-2019)
Costs exempted from cost-sharing are reported for a total amount of -2.1 M€2009 to be reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and	, , ,	and lower NSA actual costs by -0.4		210	204.	204	192.4	
reimbursed to airspace users to the following reference period(s), if deemed allowed by the European Commission. This corresponds to a reimbursement to users in respect of pension and								unit costs
0045 0040 0047 0040 0040	reimbursed to airspace users to the following reference	period(s), if deemed allowed by the						(actual)
	European Commission. This corresponds to a reimburseme interest on loans (lower actual interest rate than planned).	ent to users in respect of pension and	0		5 2016	2017 2	018 2019	-

# FRANCE: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

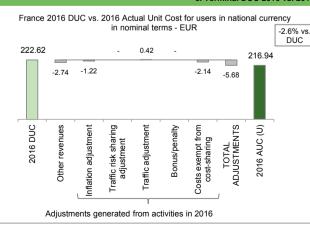




The CUR charged to airspace users in 2016 was 226.19 €. This is higher than the nominal DUC (222.62 €) by +1.6%, as the traffic adjustments carried over from 2014 are partly offset by the inflation adjustment from 2014 and the deduction of other revenues. France Terminal Charging Zone was the only TCZ that applied the Determined Costs method already in RP1.

These costs and adjustments are divided by the  ${\bf forecast}$  TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (216.94  $\ensuremath{\in}$ ) is -2.6% lower than the nominal DUC (222.62  $\ensuremath{\in}$ ), due to the deduction of other revenues, to the inflation adjustment and cost exempt from cost-sharing to be reimbursed to users. These deductions are only partially offset by the 2016 traffic adjustment (adjusted to take account of the results for the single terminal charging zone in 2016 – see note 1).

These costs and adjustments are divided by the actual TNSUs in 2016.

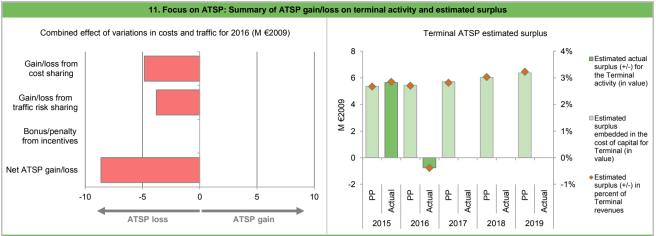
# FRANCE: Terminal ATSP (DSNA)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	200 752	201 091			
Actual costs for the ATSP	199 147	203 816			
Oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 605	-2 725			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-433	-2 117			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 172	-4 842			
Fraffic risk sharing (*000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.8%	-1.9%	2017	2010	20
Determined costs for the ATSP (PP) - based on actual inflation	200 793	202 174			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-1 <b>522</b>	-3 789			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-351	-8 630			
10. Focus on ATSP: Terminal ATS	SP estimated surpl	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This i	s different from the accou	nting profit/loss reported	I in the P&L accounts of	the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	178 452	181 011	190 049	200 711	212 3
Estimated proportion of financing through equity (in %)	35.0%	35.0%	35.0%	35.0%	35.
Estimated proportion of financing through equity (in value)	62 458	63 354	66 517	70 249	74 3
Estimated proportion of financing through debt (in %)	65.0%	65.0%	65.0%	65.0%	65.0
Estimated proportion of financing through debt (in value)	115 994	117 657	123 532	130 462	138 0
Cost of capital pre-tax (in value)	8 491	8 612	9 043	8 115	8.5
Average interest on debt (in %)	2.7%	2.7%	2.7%	1.6%	1.0
nterest on debt (in value)	3 132	3 177	3 335	2 087	2 2
Determined RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
Estimated surplus embedded in the cost of capital for terminal (in value)	5 359	5 436	5 707	6 027	6 3
Overall estimated surplus (+/-) for the terminal activity	5 359	5 436	5 707	6 027	63
Revenue/costs for the terminal activity	200 752	201 091	202 845	199 173	197 5
Estimated surplus (+/-) in percent of terminal revenues	2.7%	2.7%	2.8%	3.0%	3.2
Estimated ex-ante RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
		00404	2017A	2018A	201
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	-0		
	2015A 153 551	145 102	20		
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)					
Total asset base Estimated proportion of financing through equity (in %)	153 551	145 102			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	153 551 45.6%	145 102 63.3%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	153 551 45.6% 69 988	145 102 63.3% 91 777			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	153 551 45.6% 69 988 54.4%	145 102 63.3% 91 777 36.7%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	153 551 45.6% 69 988 54.4% 83 562	145 102 63.3% 91 777 36.7% 53 325			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	153 551 45.6% 69 988 54.4% 83 562 7 877	145 102 63.3% 91 777 36.7% 53 325 8 909			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2%	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9%			
Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2% 1 872	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9% 1 035			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2% 1 872 8.6%	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9% 1 035 8.6%			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2% 1 872 8.6% 6 005	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9% 1 035 8.6% 7 874			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2% 1 872 8.6% 6 005 -351	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9% 1 035 8.6% 7 874 -8 630			
Total asset base	153 551 45.6% 69 988 54.4% 83 562 7 877 2.2% 1 872 8.6% 6 005 -351	145 102 63.3% 91 777 36.7% 53 325 8 909 1.9% 1 035 8.6% 7 874 -8 630			

# FRANCE: Terminal ATSP (DSNA)

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 DSNA terminal costs vs. PP

DSNA actual terminal costs are +0.2% (+0.4 M€2009) higher, in real terms, than planned in the PP. This results from the combination of:

- higher actual staff costs than planned (by +10.9 M€2009 or +8.4%) mainly "because the allocation key between en-route and terminal services is lower than forecast, due to delays in the closing down of tower services on small aerodromes.";
- lower actual other operating costs than planned (by -3.0 M€2009 or -6.2%);
- lower depreciation costs than foreseen in the plan (by -6.6 M€2009 or -24.1%) "mainly because of the decision not to install 4-Flight in CDG and Orly airports as it was initially planned (their future ATM system will be Sysat as for other airports)";
- higher cost of capital (+0.3 M€2009 or +3.4%), reflecting a lower actual asset base than planned and a lower interest on debt; and,
- the deduction of lower actual costs for exempted VFR flights (resulting in +1.1 M€2009).

#### DSNA 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity in France TCZ generated a net loss of -8.6 M€2009 in 2016. This is a combination of two elements:

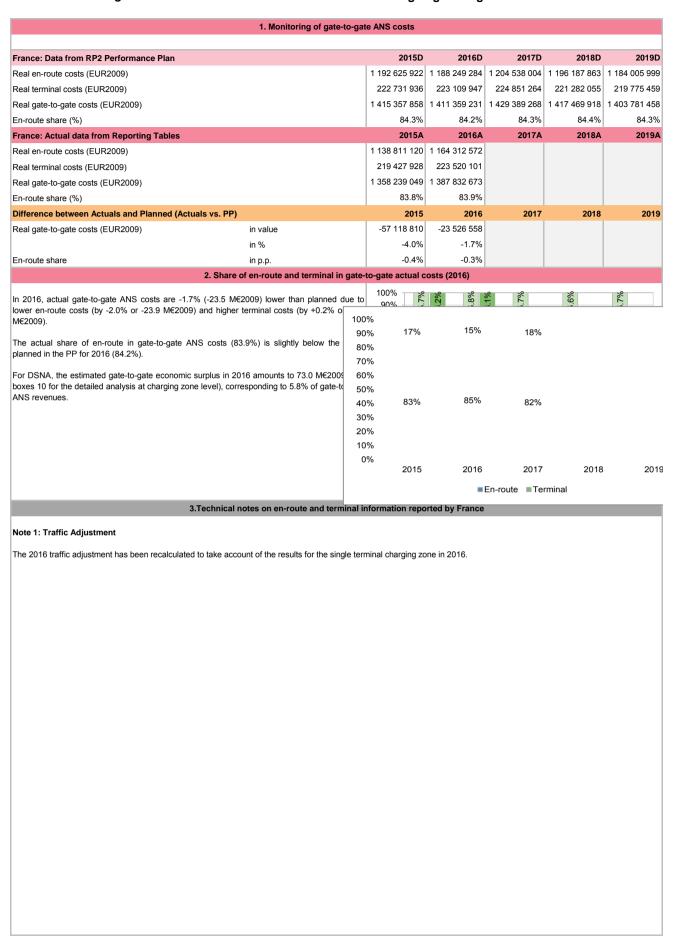
- a loss of -4.8 M€2009 as a result of the cost-sharing mechanism; and,
- a loss of -3.8 M€2009 as a result of traffic risk-sharing mechanism.

### DSNA 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity in France TCZ mentioned above (-8.6 M€2009) and the surplus embedded in the cost of capital (+7.9 M€2009) amounts to a loss of -0.8 M€2009 (-0.4% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is negative (-0.8%).

# FRANCE: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016



# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Germany

Version: 1.1

Date: 9 October 2017

# **GERMANY**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture							
State level	70	С	С	С	С	С							
DFS	92	D	E	D	D	С							

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the F	Risk Analysis Tool	(RAT)					
	RAT application (%)						
	ATM Ground	ATM Overall					
Separation Minima Infringements (SMIs)	100%	100%					
Runway Incursions (RIs)	100%	100%					
M Specific Occurrences (ATM-S)							
Source of RAT data:	BAF						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture				
State level	Number of questions answered			
State level	YES	NO		
Policy and its implementation	4	5		
Legal/Judiciary	4	3		
Occurrence reporting and Investigation	1	1		
TOTAL	9	9		
DFS	Number of que	stions answered		
DF3	YES	NO		
Policy and its implementation	13	0		
Legal/Judiciary	2	1		
Occurrence reporting and Investigation	7	1		
TOTAL	22	2		

# **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

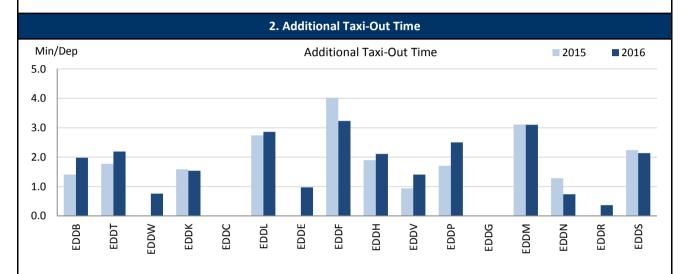
### Monitoring of Airports Contribution to ENVIRONMENT for 2016

#### 1. Overview

Germany identifies a total of 16 airports as subject to RP2 monitoring. Germany is in the process of completing the transition of all airports to the Airport Operator Data Flow.

The newly established data flow allows for the monitoring of ANS performance at 3 additional airports as of 2016 (i.e. Bremen [EDDW], Erfurt [EDDE], and Saarbrücken [EDDR]). With this, the Airport Operator Data Flow is now fully established for 14 airports, allowing for the monitoring of the environmental indicators. The implementation of the data flow with Dresden (EDDC) and Münster-Osnabrück (EDDG) is on-going (next to the data provision, a timeline of data reports is required).

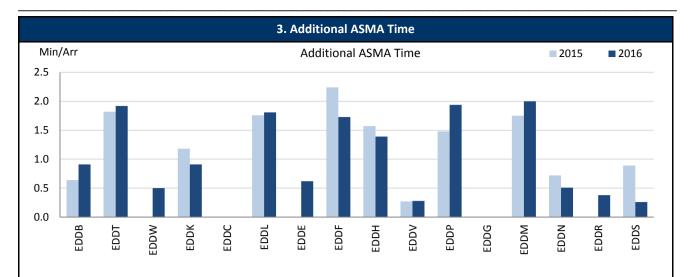
In total, traffic at German airports subject to RP2 increased by 2% in 2016. 8 of the 16 airports experienced an increase in traffic between 1 and 4%, except EDDB (+27%) and EDDK (+7%). 6 of the 16 airports experienced a decrease in traffic between 1 and 4%, except EDDR (-6%)



In general, additional taxi-out times at German airports are commensurate with the level of traffic.

Erfurt (EDDE) and Leipzig (EDDP), although well below the average for RP2 airports, show higher additional TXOT times than other airports with those traffic levels. On the other hand, Munich (EDDM) and Frankfurt (EDDF) show best in class values for airports above 300000 movements per year. Nevertheless, the total number of movements is not the only factor influencing the ATXOT.

In EDDF and EDDN the additional times have decreased by 20% and 58% respectively in 2016. 3 airports: EDDM, EDDK and EDDS have slightly reduced their additional TXOT while in the rest of German airports (with available 2015 data) the indicator has increased.



Additional ASMA times in Germany follow the general trend according to traffic levels, with the exception of Leipzig (EDDP) that shows very high values, up to 3 times higher than other airports with similar number of movements. Frankfurt and Munich keep additional ASMA times around the RP2 average (weighted average for airports subject to RP2), despite their high levels of traffic. Regarding the evolution with respect to 2015, 5 airports have increased and 5 airports have reduced the additional time, in the case of Stuttgart (EDDS) by 70% and making it best in class with extremely low additional ASMA times.

	4. Appendix													
	n/a: Airpo	rt Operato	or Data Flo	ow not es	tablished,	or more t	han two n	nonths of	missing /	non-valid	ated data			
AIRPORT NAME	ICAO		ADDITION	IAL TAXI-	OUT TIME		ADDITIONAL ASMA TIME							
AIRPORT IVAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019			
Berlin/ Schoenefeld	EDDB	1.41	1.98				0.64	0.91						
Berlin/ Tegel	EDDT	1.77	2.19				1.82	1.92						
Bremen	EDDW	n/a	0.76				n/a	0.50						
Cologne-Bonn	EDDK	1.59	1.54				1.18	0.91						
Dresden	EDDC	n/a	n/a				n/a	n/a						
Dusseldorf	EDDL	2.74	2.86				1.76	1.81						
Erfurt	EDDE	n/a	0.97				n/a	0.62						
Frankfurt	EDDF	4.02	3.23				2.24	1.73						
Hamburg	EDDH	1.90	2.11				1.57	1.39						
Hannover	EDDV	0.94	1.41				0.27	0.28						
Leipzig-Halle	EDDP	1.71	2.50				1.48	1.94						
Muenster-Osnabrueck	EDDG	n/a	n/a				n/a	n/a						
Munich	EDDM	3.11	3.10				1.75	2.00						
Nuremberg	EDDN	1.28	0.74				0.72	0.51						
Saarbruecken	EDDR	n/a	0.37				n/a	0.38						
Stuttgart	EDDS	2.24	2.14				0.89	0.26						

### **Monitoring of CAPACITY for 2016**

#### **GERMANY**

	En route Capacity incentive scheme													
	2015	2016	2017	2018	2019	Observations								
National Capacity target	N/A	N/A	N/A	N/A	N/A	Because there are two ANSPs in Germany, DFS and EUROCONTROL (MUAC), Germany did not set a national								
Deadband +/-	N/A	N/A	N/A	N/A	N/A	target. Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for incentive								
Actual performance	0.20	0.40				purposes. Actual performance reported here is for all causes of delay.								

#### National capacity incentive scheme

#### Incentive scheme targets:

The capacity delay target at FAB level was set at an average of 0.38 min/flight for CRSTMP causes ATFM delays.

DFS's broken down target was set at 0.27 min/flight.

EUROCONTROL (MUAC) broken down target was set at 0.14 min/flight

#### 2016 achievement (As reported by FABEC)

- FABEC: 0.67 min/flight for CRSTMP ATFM delays
- DFS: 0.23 min/flight for CRSTMP delays
- EUROCONTROL (MUAC): 0.29 min/flight for CRSTMP delays

#### **BONUS / MALUS**

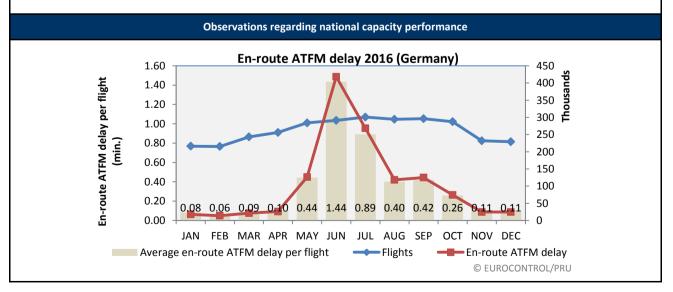
DFS achieved their local target for CRSTMP delays and were therefore exempt from any penalty.

The percentage of malus for EUROCONTROL (MUAC) was -0.5% of total ANSP's revenue in 2015, which equates to a penalty of €794,361.44.

NOTE: The penalty for EUROCONTROL (MUAC) is applicable because of the performance over the four MUAC States (Belgium, Luxembourg, Germany and the Netherlands). The breakdown of the MUAC penalty per State is: Belgium €248,800.36; Luxembourg €7,694.98; Germany €377,536.96 and the Netherlands €160,329.15.

# Compliance issues relating to national capacity incentive scheme

The PRB noted several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report



En-route ATFM delay per flight (Germany)											
2008	2009	2010	2011	2012	2013	2014	2015	2016			
0.73	0.72	1.34	0.86	0.51	0.24	0.26	0.20	0.40			

The deterioration of en route capacity performance in Germany in 2016 (0,40 minutes per flight) in comparison with 2015 (0,20 minutes per flight) is noted. Traffic increased from 2015 levels by approximately 2% whereas ATFM delays rose by 100% year on year.

It is noted that the Network Manager highlights the probability of capacity shortfalls in MUAC (2017-2019) Langen ACC and Karlsruhe UAC (2017 – 2018) based on the current capacity plans (NOP 2017-2021). The capacity situation in Karlsruhe UAC is, as reported by the DFS, due to 'a significant staffing problem' with about 25% fewer ATCOs than required.

It is noted that no information is provided regarding corrective measures to be implemented by the DFS at Karlsruhe UAC and that no information is provided about solving the ATCO shortage in the capacity planning section of the FABEC report. It is noted that the capacity situation at Karlsruhe UAC will also significantly impact capacity performance in the Tyrol region of Austria, and therefore FAB CE performance.

It is noted that FABEC report the cancellation of capacity enhancement projects despite repeated warnings that capacity plans, and deployment of available capacity, in the FABEC airspace were not consistent with the required level of performance.

# **Planning and Effective Use of CDRs**

Such data is not available at national level (or FAB) level.

CURA (civil use of released airspace) and PRISMIL (Pan-European Repository of Information Supporting Civil-Military Performance Monitoring) tools are currently not designed to provide rate of planning of conditional routes (CDRs) and effective use of CDRs. Indeed, only the Special Use of Airspace (SUA) can be evaluated. Germany is therefore currently evaluating SUA aggregated indicators matching IR (EC) 390/2013 to replace CDR-based indicators.

# **Observations on Planning and effective Use of CDRs**

It is noted that Germany, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 40%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 19%

Procedure 3 is applicable within the State and resulted in an effective usage of 42%

#### Observations on Effective booking procedures

Germany reports that airspace is very often released at tactical level (ASM level 3), however tactical releases are yet not always recorded in ASM systems and also not always notified to the Network Manager. No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **GERMANY**

#### 1. Overview

In Germany, ANS at 16 airports are subject to RP2. Germany has established a national target on arrival ATFM delay. Average arrival ATFM delay increased to 0.45 min/arr. in 2016 and ranges 0.12 min/arr. higher than in 2015. The national target (all causes) is met in both years.

Adherence to ATFM slots remained widely stable in 2016. With the exception of Hamburg (EDDH) all airports show a compliance with ATFM slots of above 90%.

Throughout 2016, the airport operator flow was not yet fully established for all airports in Germany. For the airports monitored, Frankfurt (EDDF) and Hamburg (EDDH) accrue discernible pre-departure delay in 2016 (i.e. EDDF: 0.52 min/dep. and EDDH: 0.32 min/dep.).

#### 1.0 Arrival **ATFM** Delay 0.5 0.0 2015 2016 2017 2018 2019 Actual 0.33 0.45 Target 0.65 0.65 0.65 0.65 0.65

# 2. Arrival ATFM Delay

Arrival ATFM delay (all causes) increased in Germany by 35% (i.e. 2015: 0.33 min/arr. vs 2016: 0.45 min/arr.) in 2016. A discernible increase has been observed in Berlin/Tegel (EDDB; 2015: 0.20 min/arr. vs 2016: 0.53 min/arr.), Dusseldorf (EDDL; 2015: 0.34 min/arr. vs 2016: 0.54 min/arr.), Frankfurt (EDDF; 2015: 0.67 min/arr. vs 2016: 0.86 min/arr.), and Munich (EDDM; 2015: 0.33 min/arr. vs 2016: 0.49 min/arr.). Performance at Hamburg (EDDH) improved by 30% and ranges now at 0.39 min/arr. in 2016.

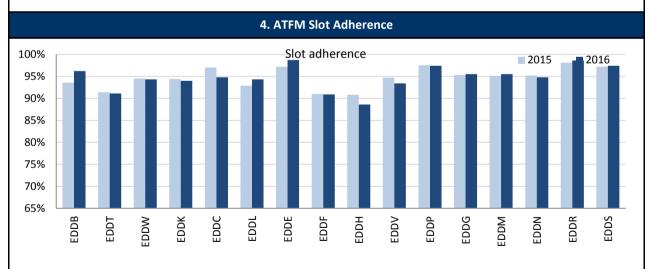
The level of arrival ATFM delay remained fairly constant at a negligible level for the other airports in Germany.

# 3. Arrival ATFM Delay – National Target and Incentive Scheme

Germany established a national target on arrival ATFM delay (all causes: 0.65 min/arr.; CRSTMP causes: 0.09 min/arr.) as presented in the FABEC performance plan.

The plan also presents an incentive scheme for the national target on CRSTMP causes. The actual performance exceeds the target, i.e. all causes: 0.45 min/arr. and corresponding CRSTMP: 0.01 min/arr. in 2016.

A bonus in accordance with 0.5% of the revenues has been awarded to DFS.



The adherence to ATFM slots in Germany remained at a high-level across all airport. Hamburg (EDDH) is the only airport that ranges below the 90% threshold at 88.6% following a deterioration of 2.2% in 2016 in comparison to 2015. Frankfurt (EDDF) and Berlin/Tegel (EDDT) range at 91%. Berlin/Schoenefeld (EDDB) showed an improvement of 2.6%, while it decreased at Hannover (EDDV) by about 1.3%. The other airports kept their ATFM slot compliance rate on a similar level than in 2015.

# 5. Pre-departure Delay

During the first half of 2017, the airport operator specification has been implemented for the remaining airports in Germany. However the level of reporting requires further validation as the number of delayed flights with no attributed delay causes, and/or the use of ambiguity codes for delayed departures with missing or non-standard delay codes varies widely. Accordingly, there is a limited level of valid reporting for 2016 (i.e. n/a label in the table in the appendix).

Frankfurt (EDDF) accrues a discernible share of pre-departure delay of 0.52 min/dep. followed by Hamburg with 0.32 min/dep. Across the other airports reported there is a negligible share of pre-departure delay by airspace users which needs to be validated upon completion of the data flow implementation.

6. Appendix																
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data															d data	
AIRPORT NAME	ICAO CODE	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE					AVG PRE-DEPARTURE DELAY				
		2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Berlin/ Schoenefeld	EDDB	0.00	0.05				93.6%	96.2%				n/a	n/a			
Berlin/ Tegel	EDDT	0.20	0.53				91.4%	91.1%				n/a	n/a			
Bremen	EDDW	0.00	0.03				94.5%	94.3%				0.02	0.04			
Cologne-Bonn	EDDK	0.02	0.08				94.4%	94.0%				n/a	n/a			
Dresden	EDDC	0.00	0.01				97.0%	94.8%				n/a	n/a			
Dusseldorf	EDDL	0.34	0.54				92.9%	94.3%				n/a	n/a			
Erfurt	EDDE	0.00	0.00				97.2%	98.7%				n/a	n/a			
Frankfurt	EDDF	0.67	0.86				91.0%	90.9%				n/a	0.52			
Hamburg	EDDH	0.57	0.39				90.8%	88.6%				n/a	0.32			
Hannover	EDDV	0.00	0.00				94.7%	93.4%				0.09	0.14			
Leipzig-Halle	EDDP	0.00	0.18				97.5%	97.4%				0.20	0.14			
Muenster-Osnabrueck	EDDG	0.00	0.00				95.3%	95.5%				n/a	n/a			
Munich	EDDM	0.33	0.49				95.1%	95.5%				n/a	0.04			
Nuremberg	EDDN	0.00	0.00				95.2%	94.8%				0.10	0.04			
Saarbruecken	EDDR	0.00	0.00				98.1%	98.6%				n/a	n/a			
Stuttgart	EDDS	0.09	0.08				97.2%	97.4%				n/a	n/a			

#### **GERMANY: En-route charging zone**

There are no costs exempt from cost-sharing reported

#### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Germany ECZ represents 15.0% of the SES en-route ANS determined costs in 2016 ATSP: DFS FAB: FABEC EUR National currency: 2. En-route DUC monitoring at Charging Zone level Germany: Data from RP2 Performance Plan (EC Decision 2017/553 of 22 March 2017) 2015D 2016D 2017D 2018D 2019D 1 069 142 223 1 039 587 943 933 436 977 927 369 907 922 283 254 En-route costs (nominal EUR) 1.4% 1.7% Inflation % 117.5 109.9 111.7 113.6 115.5 Inflation index (100 in 2009) 972 517 385 930 742 228 821 735 846 802 748 084 784 999 985 Real en-route costs (EUR2009) 12 801 000 13 122 000 13 365 000 Total en-route Service Units 13 057 000 13 242 000 Real en-route unit cost per Service Unit (EUR2009) 75.97 71.28 62.62 58.74 60.62 Germany: Actual data from Reporting Tables 2016A 2018A 998 129 209 960 889 127 En-route costs (nominal EUR) Inflation % 0.1% 0.4% 108.6 109.0 Inflation index (100 in 2009) Real en-route costs (EUR2009) 919 323 427 881 497 589 Total en-route Service Units 12 906 339 13 489 534 Real en-route unit cost per Service Unit (EUR2009) 71.23 65.35 2018 2019 Difference between Actuals and Planned 2017 2015 2016 -71 013 015 -78 698 815 En-route costs (nominal EUR) in value in % -6.6% -7 6% Inflation % -1.3 p.p. -1.2 p.p in p.p. in p.p. Inflation index (100 in 2009) -1.4 p.p -2.7 p.p -53 193 958 Real en-route costs (EUR2009) in value -49 244 638 in % -5.5% -5.3% 105 339 432 534 Total en-route Service Units in value 0.8% 3.3% in % Real en-route unit cost per Service Unit (EUR2009) in value -4.74 -5.94 -6.2% -8.3% in % 3. Focus on en-route at State/Charging Zone level -1% En-route unit cost In 2016, the actual en-route unit cost in real terms (65.35 €2009) is -8.3% lower than planned in the PP -2% ■ Difference (71.28 €2009). This difference results from the combination of higher than planned TSUs (+3.3%) and -3% between actual and lower than planned en-route costs (-5.3%, or -49.2 M€2009). -4% determined En-route service units en-route costs The difference between actual and planned TSUs (+3.3%) falls outside the ±2% dead-band but inside (real terms) the ±10% alert threshold foreseen in the traffic risk-sharing mechanism. The resulting additional en-route revenues relating to the traffic risk sharing are therefore shared between the ATSP (DFS) and the -7% airspace users with a gain to be retained by the ATSP amounting to +18.5 M€2009 2017 2019 2015 2016 2018 Considering the latest STATFOR February 2017 TSUs forecasts, the traffic outlook for the rest of RP2 4% remains much higher than the presented in the PP for Germany. Indeed, if any of three STATFOR February 2017 scenarios materialises, the traffic will be substantially higher than planned for the rest of RP2. The traffic is expected to exceed the ±2% dead band foreseen in the traffic risk-sharing 3% 3.3% Difference mechanism and in the high case would even exceed the 10% threshold in the years 2018 and 2019. 2% actual and planned total In nominal terms, actual en-route costs are -7.6% lower than planned. However, since the actual service units 1% inflation index is also lower than planned (-2.7 p.p.), actual en-route costs are -5.3% below the planned 0.8% level when expressed in €2009 0% 2015 2016 2017 2018 2019 The lower than planned en-route costs in real terms are mainly driven by DES (-6.9% or some -52.2 M€2009). Also the NSA/EUROCONTROL recorded lower than planned costs (-0.9%, or -0.7 M€2009). 100 On the other side the actual en-route costs of MUAC (+4.0% or some +2.6 M€2009) and of METSP -6.2% (+3.4% or +1.1 M€2009) are higher than planned. A detailed analysis at ATSP level is provided in box 80 -8.3% En-route DUC (PP 75.97 71.28 60 2015-2019) 62.62 For MUAC, the higher actual en-route costs for 2016 (i.e. +4.0%) reflect higher staff costs (+6.6% or 60.62 58.74 40 some +3.3 M€2009), slightly lower other operating costs (-1.5% or some -0.1 M€2009), lower En-route unit costs (actual) depreciation costs (i.e. -12.2% or some -0.5 M€2009) and lower cost of capital (-41.7% or some -0.1 20 0

2015

2016

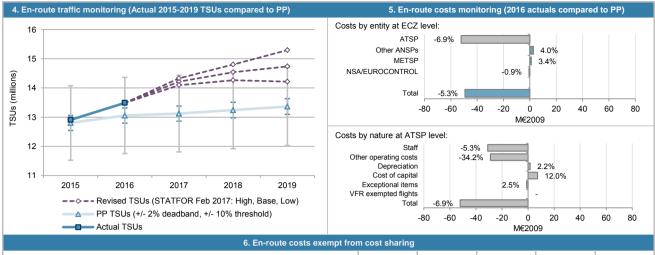
2017

2018

2019

#### **GERMANY: En-route charging zone**

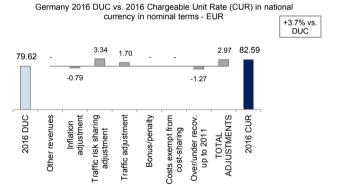
#### Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('0	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
e Taxation law		0	0			
Q Q	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	0	0			
Total costs e	xempt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



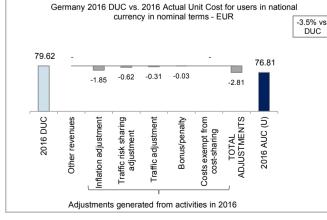
The CUR charged to airspace users in 2016 is 82.59 €. This is +3.7% higher than the nominal DUC (79.62 €). The difference between these two figures (+2.97 €) mainly relates to:

- an inflation adjustment (-0.79 €), corresponding to a lower than planned inflation index for 2014, resulting in a subsequent reimbursement to airspace users in 2016:
- a traffic risk sharing adjustment (+3.34 €), corresponding to the share of the loss in revenues due to lower traffic than planned in 2014 and charged to airspace users in 2016;
- a traffic adjustment (+1.70 €), for the costs not subject to traffic risk sharing and the related loss due to lower traffic than planned in 2014 and charged to airspace users in 2016: and
- an adjustment of -1.27 €, corresponding to the difference in revenue resulting from the temporary application of a higher unit rate throughout 2015 and reimbursed to users through the 2016 and 2017 unit rates. For practical reasons, this adjustment is reflected in the graph under the label "Over/under recovery up to 2011"

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the performance plan.

#### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



Adjustments charged in 2016 from previous years

Traffic r

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (76.81 €) is -3.5% (-2.81 €) lower than the nominal DUC (79.62 €). The factors contributing to the observed difference are: the inflation adjustment (-1.85 €), the traffic risk sharing adjustment (-0.62 €), the traffic adjustment (-0.31 €) and the penalty relating to the capacity target mechanism (-0.03 €). These adjustments will be reimbursed to airspace users in future years.

Note that the penalty relating to the capacity target mechanism borne by the CZ (-0.03 €) is generated by MUAC's performance.

These costs and adjustments are divided by the actual TSUs in 2016.

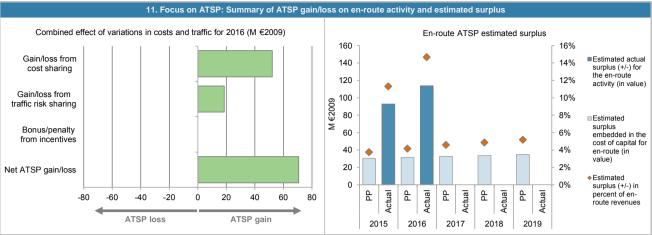
# **GERMANY: En-route ATSP (DFS)**

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
etermined costs for the ATSP (PP) - based on planned inflation	812 550	755 932			
ctual costs for the ATSP	762 125	703 760			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	50 425	52 172			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
cain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	50 425	52 172			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	0.8%	3.3%			
Determined costs for the ATSP (PP) - based on actual inflation	822 753	774 573			
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	6 770	18 542			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
let ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	57 195	70 714			
10. Focus on ATSP: En-route AT  *This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided	in the Reporting Tables. This	is different from the acco			
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	1 356 648	1 289 129	1 227 898	1 165 907	1 104 5
Estimated proportion of financing through equity (in %)	30.1%	32.7%	35.6%	38.6%	42.3
Estimated proportion of financing through equity (in value)	408 169	421 762	436 722	450 328	467 1
estimated proportion of financing through debt (in %)	69.9%	67.3%	64.4%	61.4%	57.7
Estimated proportion of financing through debt (in value)	948 479	867 368	791 176	715 579	637 3
Cost of capital pre-tax (in value)	62 410	60 499	58 854	57 103	55 5
Average interest on debt (in %)	3.4%	3.4%	3.3%	3.3%	3.3
nterest on debt (in value)	32 001	29 078	26 318	23 553	20 7
Determined RoE pre-tax rate (in %)	7.5%	7.5%	7.5%	7.5%	7.5
Estimated surplus embedded in the cost of capital for en-route (in value)	30 409	31 421	32 536	33 549	34 8
Overall estimated surplus (+/-) for the en-route activity	30 409	31 421	32 536	33 549	34 8
Revenue/costs for the en-route activity	812 550	755 932	709 432	690 931	672 9
Estimated surplus (+/-) in percent of en-route revenues	3.7%	4.2%	4.6%	4.9%	5.2
	7.5%	7.5%	7.5%	7.5%	7.5
Estimated ex-ante RoE pre-tax rate (in %)					
stimated ex-ante RoE pre-tax rate (in %)					
	2015A	2016A	2017A	2018A	2019
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A 1 397 725	2016A 1 457 775	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables otal asset base			2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	1 397 725	1 457 775	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	1 397 725 34.1%	1 457 775 39.6%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	1 397 725 34.1% 476 728	1 457 775 39.6% 577 082	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)	1 397 725 34.1% 476 728 65.9%	1 457 775 39.6% 577 082 60.4%	2017A	2018A	201
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)	1 397 725 34.1% 476 728 65.9% 920 997	1 457 775 39.6% 577 082 60.4% 880 693	2017A	2018A	201
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)  Average interest on debt (in %)	1 397 725 34.1% 476 728 65.9% 920 997 62 663	1 457 775 39.6% 577 082 60.4% 880 693 67 784	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Interest on debt (in value)	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9%	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in walue) Cost of capital pre-tax (in value) Exercise on debt (in %) Enterest on debt (in value) Exercise on debt (in value)	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9% 27 147	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8% 24 791	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Everage interest on debt (in value) Everage interest on debt (in %) Enterest on debt (in value) Everage interest on debt (in value)	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9% 27 147 7.5%	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8% 24 791 7.5%	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through deuty (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise on debt (in %) Enterest on debt (in value) Exercise on	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9% 27 147 7.5% 35 516	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8% 24 791 7.5% 42 993	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the cost of capital for en-route (in value)	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9% 27 147 7.5% 35 516 57 195	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8% 24 791 7.5% 42 993 70 714	2017A	2018A	2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through deut (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Deverall estimated surplus (+/-) for the en-route activity	1 397 725 34.1% 476 728 65.9% 920 997 62 663 2.9% 27 147 7.5% 35 516 57 195	1 457 775 39.6% 577 082 60.4% 880 693 67 784 2.8% 24 791 7.5% 42 993 70 714 113 706	2017A	2018A	2019

#### **GERMANY: En-route ATSP (DFS)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 DFS en-route costs vs. PP

In 2016. DFS actual en-route costs are -6.9% (-52.2 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- lower staff costs (-5.3% or -31.0 M€2009), as indicated in the Additional Information to the June 2017 en-route Reporting Tables, "the results were achieved by not replacing leaving personnel where not strictly operational necessary. In 2015 and 2016 salary increase was higher than planned. Staff reductions counterbalanced this increase. Furthermore, because of the positive economic situation in Germany the contribution to the Pension Protection Fund in 2016 was 0%";
- lower other operating costs (-34.2% or -28.9 M€2009), mainly due to an extraordinary lower actual inflation in 2016 than the foreseen in the PP and the related impact on lower operating costs in electricity, heating and maintenance costs of the buildings and technical systems;
- higher depreciation costs (2.2% or +1.6 M€2009); and,
- a significant higher cost of capital (+12.0% or +7.3 M€2009), as indicated in the Additional Information to the June 2017 en-route Reporting Tables, "the increase in cost of capital results from a larger rise in equity than anticipated, due to the good traffic development of the last two years and reduced costs".

#### DFS net gain/loss on en-route activity in 2016

As shown in box 9, DFS generated a net gain of +70.7 M€2009 on the en-route activity. This is a combination of two elements:

- a gain of +52.2 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +18.5 M€2009 arising from the traffic risk-sharing mechanism;

DFS net gain in 2016 (+70.7 M€2009), is significantly higher (+23.6%) than the net gain recorded in 2015 (+57.2M€2009). This is mainly due to the gain arising from the traffic risk sharing mechanisms, which is 173.9% higher in 2016 compared to 2015.

#### DFS overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+70.7 M€2009) and the surplus embedded in the actual cost of capital (+43 M€2009) amounts to +113.7 M€2009 (14.7% of the 2016 en-route revenues), which is 22.6% higher than in 2015 (92.7M€2009).

The resulting ex-post rate of return on equity is 19.7%, which is significantly higher than the 7.5% planned in the PP.

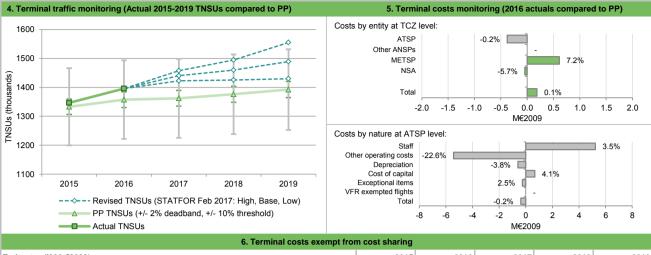
# **GERMANY: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Cont	extual economic information: term	inal	air nav	vigatio	n services			
· Germany TCZ represents 18.4% of the SES terminal ANS	determined costs in 2016	· Is	s this T	CZ app	olying traffic risk	sharing?	Ye	s
· ATSP: DFS		· •	Airports	with fe	wer than 70,00	0 IFRs ATMs:	!	9
· National currency: EUR		٠ ٨	Airports	with be	etween 70,000 a	and 225,000 IFF	Rs ATMs:	5
· Number of airports in charging zone in 2016: 16,	of which: -		Airports	with m	ore than 225,00	00 IFRs ATMs:	:	2
	2. Terminal DUC monitoring at Cl	harg	ing Zo	ne lev	el			
Germany: Data from RP2 Performance Plan			20	)15D	2016D	2017D	2018D	20190
Terminal costs (nominal EUR)		2	40 938		228 762 834	183 533 387	181 581 437	179 750 17
Inflation %		-		1.4%	1.6%	1.7%	1.7%	1.79
Inflation index (100 in 2009)				09.9	111.7	113.6	115.5	117.5
Real terminal costs (EUR2009)		,	19 163		204 811 176	161 570 590	157 180 161	152 994 086
Total terminal Service Units		~	1 332		1 357 300	1 362 100	1 376 000	1 392 200
Real terminal unit cost per Service Unit (EUR2009)				4.44	150.90	118.62	114.23	109.89
,								
Germany: Actual data from Reporting Tables			20	)15A	2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal EUR)		2	27 170	560	223 461 459			
Inflation %			(	0.1%	0.4%			
Inflation index (100 in 2009)			1	08.6	109.0			
Real terminal costs (EUR2009)		2	09 234	652	204 998 404			
Total terminal Service Units			1 346	490	1 395 519			
Real terminal unit cost per Service Unit (EUR2009)			15	5.39	146.90			
Difference between Actuals and Planned				2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value		13 767		-5 301 375			
, ,	in %		-6	5.7%	-2.3%			
Inflation %	in p.p.		-1.3	3 p.p.	-1.2 p.p.			
Inflation index (100 in 2009)	in p.p.		-1.4	p.p.	-2.7 p.p.			
Real terminal costs (EUR2009)	in value		-9 928	519	187 227			
, ,	in %		-4	1.5%	0.1%			
Total terminal Service Units	in value		13	690	38 219			
	in %			1.0%	2.8%			
Real terminal unit cost per Service Unit (EUR2009)	in value		-	9.05	-4.00			
	in %		-4	5.5%	-2.6%			
O Francisco de Actual de Otata (Observa	<b>7</b>		1% —					
3. Focus on terminal at State/Charg This analysis focuses on Germany Terminal Charging Zone (TC2)			0%		0.1%			_
Terminal unit cost			-1% -					■ Difference between
In 2016, the actual terminal unit cost in real terms (146.90 €2009			-2% -					actual and determined
(150.90 €2009). This difference results from the combination of and slightly higher than planned terminal costs (+0.1%, or +0.2 M			-3%					terminal
			-4%	-4.5%	•			costs (real terms)
Terminal service units Traffic risk sharing applies in the TCZ. The difference between a	ctual and planned TNSUs (+2.8%) falls		-5%	2015	2016	2017 20	018 2019	
outside the ±2% dead-band but inside the ±10% alert thresh mechanism. The resulting additional terminal revenues relating			4%	2015	2016	2017 2	016 2019	
shared between the ATSP (DFS) and the airspace users with			4 /0					
amounting to +4.5M€2009.			3% -					□Difference
Considering the latest STATFOR February 2017 TNSUs forecas			2%		2.8%			between
remains much more optimistic than the presented in the PP STATFOR February 2017 scenarios materialises, the traffic will I			270					actual and planned
the rest of RP2. The traffic is expected to exceed the ±2% dead mechanism and in the high case would even exceed the 10% this	-		1% -	4.00/				terminal service units
mechanism and in the <u>nigh</u> case would even exceed the 10 % th	esticia in the year 2015.		00/	1.0%				
Terminal costs In nominal terms, actual terminal costs are -2.3% lower than	n planned. However, since the actual		0% +	2015	2016	2017 2	018 2019	1
inflation index is also lower than planned (-2.7 p.p.) the actua			200					
planned level when expressed in €2009.		စ္		-5.5%	-2.6%			
This slightly higher actual terminal costs than planned in real			150 -	164.44	06			■Terminal DUC (PP,
(+7.2% or +0.6M€2009). The other reporting entities compensa than planned: DFS (-0.2% or -0.4 M€2009), and the NSA (-5.		St,	100 -	16.	150.90	62	on on	2015-2019
main contributor to the terminal cost base, a detailed analysis at		Unit				118.62	109.89	■Terminal unit costs
There are no costs exempt from cost-sharing reported.			50 -					(actual)
			0					4
				2015	2016	2017 2	018 2019	

#### **GERMANY: Terminal charging zone**

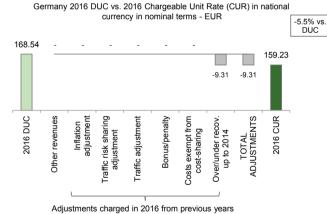
#### Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
by item	Interest rates on loans	0	0			
	Taxation law	0	0			
	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

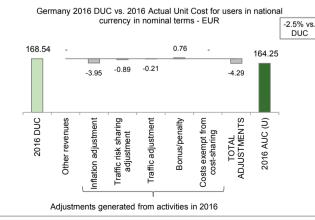
# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 159.23 €. This is -5.5% lower than the nominal DUC (168.54 €). The difference between these two figures (-9.31 €) mainly relates to the following adjustments: -4.03 € corresponding to over recoveries up to 2014 and 5.29 € from the difference in revenues resulting from the temporary application of a higher unit rate in 2015 and reimbursed to users through the 2016 and 2017 unit rates. For practical reasons, this adjustment is reflected in the graph under the label "Over/under recovery up to 2014"

These costs and adjustments are divided by the **forecast** TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (164.25  $\in$ ) is -2.5% (-4.29  $\in$ ) lower than the nominal DUC (168.54  $\in$ ). The important factors contributing to the observed difference are: the inflation adjustment (-3.95  $\in$ ), which corresponds to the impact of a lower than planned inflation index in 2016, the traffic risk sharing adjustment (-0.89  $\in$ ), the traffic adjustment (-0.21  $\in$ ) and the bonus relating to the capacity target mechanism (+0.76  $\in$ ).

These costs and adjustments are divided by the actual TNSUs in 2016.

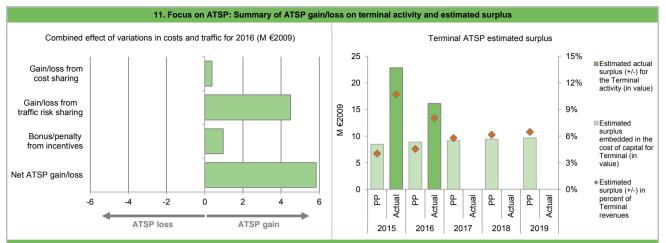
# **GERMANY: Terminal ATSP (DFS)**

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
etermined costs for the ATSP (PP) - based on planned inflation	210 177	195 531			
ctual costs for the ATSP	199 370	195 153			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	10 806	379			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	10 806	379			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.0%	2.8%			
Determined costs for the ATSP (PP) - based on actual inflation	212 816	200 353			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2 186	4 497			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	883	969			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	13 875	5 845			
10. Focus on ATSP: Terminal ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	•		unting profit/loss report	ed in the P&L accounts o	f the ATSP.
otal asset base	362 420	346 978	325 651	309 335	293 54
Estimated proportion of financing through equity (in %)	31.4%	34.3%	37.6%	40.9%	44.2
estimated proportion of financing through equity (in value)	113 692	119 173	122 306	126 664	129 6
estimated proportion of financing through debt (in %)	68.6%	65.7%	62.4%	59.1%	55.8
estimated proportion of financing through debt (in value)	248 728	227 805	203 345	182 671	163 9
Cost of capital pre-tax (in value)	16 865	16 516	15 868	15 456	14 98
verage interest on debt (in %)	3.4%	3.4%	3.3%	3.3%	3.2
nterest on debt (in value)	8 395	7 637	6 757	6 020	5 3
Determined RoE pre-tax rate (in %)	7.5%	7.5%	7.5%	7.5%	7.5
Estimated surplus embedded in the cost of capital for terminal (in value)	8 470	8 878	9 112	9 437	9 6
Overall estimated surplus (+/-) for the terminal activity	8 470	8 878	9 112	9 437	9 6
Revenue/costs for the terminal activity	210 177	195 531	157 857	153 499	149 2
Estimated surplus (+/-) in percent of terminal revenues	4.0%	4.5%	5.8%	6.1%	6.5
Estimated ex-ante RoE pre-tax rate (in %)	7.5%	7.5%	7.5%	7.5%	7.5
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	365 861	383 014			
Estimated proportion of financing through equity (in %)	32.9%	36.0%			
Estimated proportion of financing through equity (in value)	120 316	138 064			
	67.1%	64.0%			
		244 949			
Estimated proportion of financing through debt (in %)	245 546				
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	16 199	17 193			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	16 199 2.9%	2.8%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value)	16 199 2.9% 7 235	2.8% 6 907			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	16 199 2.9% 7 235 7.5%	2.8% 6 907 7.5%			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Extracted proportion of financing through debt (in value) Extracted surplus enterest on debt (in %) Extracted surplus embedded in the cost of capital for terminal (in value)	16 199 2.9% 7 235 7.5% 8 964	2.8% 6 907 7.5% 10 286			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value) Extermined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Extended to the cost of capital for terminal (in value) Extended to the cost of capital for terminal (in value) Extended to the cost of capital for terminal (in value)	16 199 2.9% 7 235 7.5% 8 964 13 875	2.8% 6 907 7.5% 10 286 5 845			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value) Exercise on debt (in value) Exercise on debt (in walue) Exercise on debt (	16 199 2.9% 7 235 7.5% 8 964 13 875 22 839	2.8% 6 907 7.5% 10 286 5 845			
Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value) Exercise on debt (in value) Exercise on debt (in value) Exercise on debt (in walue) Exercise on debt (in value) Exercise on debt (	16 199 2.9% 7 235 7.5% 8 964 13 875 22 839 213 245	2.8% 6 907 7.5% 10 286 5 845 16 130 200 997			
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)	16 199 2.9% 7 235 7.5% 8 964 13 875 22 839	2.8% 6 907 7.5% 10 286 5 845			

#### **GERMANY: Terminal ATSP (DFS)**

#### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 DFS terminal costs in the TCZ vs. PP

DFS actual terminal costs in the TCZ are -0.2% (-0.4 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- higher staff costs (+3.5%, +5.2 M€2009), in the Additional Information to the June 2017 terminal Reporting Tables it is indicated that DFS implemented a cost reduction programme "by not replacing leaving personnel where not strictly operational necessary" at the same time it indicates that "In 2015 and 2016 salary increase was higher than planned". Since the actual staff cost is higher than the planned, it is then assumed that the second driver mentioned above was larger than the first;
- lower other operating costs (-22.6%, -5.4 M€2009), mainly due to an extraordinary lower actual inflation in 2016 than the foreseen and the related impact on lower operating costs in electricity, heating and the maintenance costs for buildings and technical systems.
- lower depreciation costs (-3.8%, -0.6 M€2009), mainly due to a reduction of the investments planned; and,
- a higher cost of capital (+4.1%, +0.7 M€2009), as indicated in the Additional Information to the June 2017 en-route Reporting Tables, "the increase in cost of capital results from a larger rise in equity than anticipated, due to the good traffic development of the last two years and reduced costs".

#### DFS 2016 net gain/loss on terminal activity in the TCZ

As shown in box 9, the terminal activity in the TCZ generated a net gain of +5.8 M€2009 in 2016. This is a combination of 3 elements:

- a gain of +0.4 M€2009 as a result of the cost-sharing mechanism;
- a gain of +4.5 M€2009 as a result of traffic risk-sharing mechanism; and
- a gain of +1.0 M€2009, corresponding to a bonus eligible for payment to DFS as part of the capacity target incentive mechanism. This amount corresponds to 0.5% of DFS terminal revenues (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission.

#### DFS 2016 overall estimated surplus for the terminal activity in the TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in the TCZ mentioned above (+5.8 M€2009) and the surplus embedded in the cost of capital (+10.3 M€2009) amounts to +16.1 M€2009 (8.0% of the 2016 terminal revenues).

The resulting ex-post rate of return on equity is 11.7%, which is higher than the 7.5% planned in the PP.

**GERMANY: Gate-to-gate** 

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Germany: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			972 517 385	930 742 228	821 735 846	802 748 084	784 999 985
Real terminal costs (EUR2009)			219 163 171	204 811 176	161 570 590	157 180 161	152 994 086
Real gate-to-gate costs (EUR2009)		1	191 680 556	1 135 553 404	983 306 436	959 928 244	937 994 071
En-route share (%)			81.6%	82.0%	83.6%	83.6%	83.7%
Germany: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			919 323 427	881 497 589			
Real terminal costs (EUR2009)			209 234 652	204 998 404			
Real gate-to-gate costs (EUR2009)		1	128 558 079	1 086 495 993			
En-route share (%)			81.5%	81.1%			
Difference between Actuals and Planned (Actuals	uals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-63 122 477	-49 057 411			
	in %		-5.3%	-4.3%			
En-route share	in p.p.		-0.1%	-0.8%			
	2. Share of en-route and terminal in		-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -4.39 combination of lower en-route costs (-5.3%, or -4			100%	%0.	%4%	4%	3%
(+0.1% or +0.2 M€2009).	ione inception, and ongred, ingrior terminal			RÚ O G	, , , , , , , , , , , , , , , , , , ,		
The actual share of en-route in gate-to-gate AN	IS costs (81.1%) is just slightly lower th	100%		15%	18%		
planned in the PP for 2016 (82.0%).	is costs (61.1%) is just slightly lower th	90% 80%		1070	10%		
F DFO 4b4		700/					
For DFS, the estimated gate-to-gate economic s boxes 10 for the detailed analysis at charging z		1					
gate ANS revenues.	, ,	50%					
		40%	83%	85%	82%		
		30%					
		20%					
		10%					
		0%	2015	2016	2017	2018	2019
				= 5	En-route ■Ter	minal	
	Technical notes on en-route and termi					·············	

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Luxembourg

Version: 1.1

Date: 9 October 2017

#### **LUXEMBOURG**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management			Safety Culture							
State level	58	В	В	В	С	В							
ANA LUX	74	С	D	С	С	D							

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Application of the severity classification of the Risk Analysis Tool (RAT)							
	RAT application (%)							
	ATM Ground	ATM Overall						
Separation Minima Infringements (SMIs)	100%	100%						
Runway Incursions (RIs)	78%	78%						
ATM Specific Occurrences (ATM-S)		87%						
Source of RAT data:	D,	AC						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture					
State level	Number of questions answered				
State level	YES	NO			
Policy and its implementation	4	5			
Legal/Judiciary	1	6			
Occurrence reporting and Investigation	2	0			
TOTAL	7	11			
ANA LUX	Number of questions answered				
ANA LOA	YES	NO			
Policy and its implementation	12	1			
Legal/Judiciary	2	1			
Occurrence reporting and Investigation	6	2			
TOTAL	20	4			

#### **Observations**

One out of the four reviewed EoSM Components/areas of the State meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only four are below Level C.

#### **LUXEMBOURG**

#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

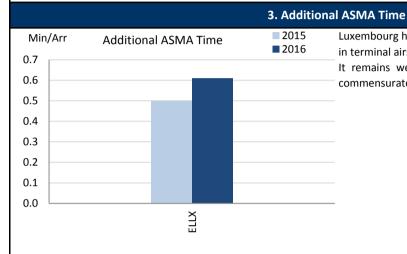
The scope of RP2 monitoring for Luxembourg comprises the main airport (ELLX).

In 2016 the provision of data did not allow for the calculation of additional taxi-out times. However currently the Airport Operator Data Flow is fully implemented and both environment indicators will be properly monitored as of 2017.

In terms of traffic, almost 8% increase in traffic. Luxembourg adequately contributes to the FABEC and European performance.

#### 2. Additional Taxi-Out Time

Due to the lack of data, the additional taxi-out time indicator at Luxembourg cannot be monitored for 2016.



Luxembourg has experienced a 22% increase in the additional time in terminal airspace, in line with almost 8% increase in traffic.

It remains well below the average value for RP2 airports and commensurate with its level of traffic.

#### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

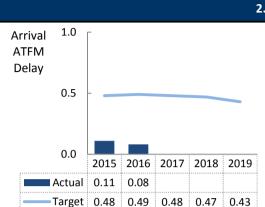
	***	7 d. 7 m po	те орегае	or Bata i ie	744 1101 05	tablisiica,	01 111010 0		101111111111111111111111111111111111111	1111331116 /	non vana	acca aaca
	AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	OUT TIME		ADDITIONAL ASMA TIME				
		CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
	Luxembourg	ELLX	n/a	n/a				0.50	0.61			_

#### **LUXEMBOURG**

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In Luxembourg, ANS at Luxembourg airport (ELLX) are subject to RP2. Luxembourg accrues a negligible value of arrival ATFM delay in 2015 and 2016 demonstrating a widely unconstrained capacity. The established national target is fully met.



# 2. Arrival ATFM Delay

The national target on arrival ATFM delay has been met in 2015 and 2016. The achieved performance at Luxembourg (ELLX) exceeds the set target by a factor of 4-5.

The observed performance shows a widely unconstrained capacity at ELLX given the current level and pattern of air traffic.

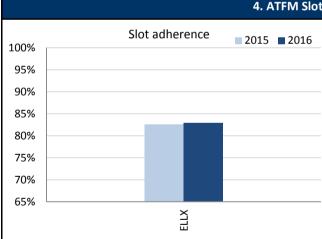
#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FABEC performance plan establishes a national target on arrival ATFM delay for Luxembourg.

The established target (all causes) ranges consistently about 1/3 minute above the historic performance observed at Luxembourg (ELLX). For ANS attributable delay causes (i.e. CRSTMP) this buffer increases to about 0.45 min/arr.

Luxembourg has not established an incentive scheme for the national target on arrival ATFM delay.

Luxembourg reports that an incentive scheme has been developed, but still needs to be approved and communicated to stakeholders. It might be applied in future, possibly in 2018.



# 4. ATFM Slot Adherence

The adherence to ATFM slots remained stable just under 83% (i.e. 2015: 82.6% vs 2016: 82.9%) for 2015 and 2016 Considering the level of traffic, this however, is a reasonable poor compliance with ATFM slots with an impact on network predictability.

# 5. Pre-departure Delay

Luxembourg (ELLX) accrues a negligible share of pre-departure delay, although during some months there is a high share of unreported delay which requires further validation.

#### 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME ICAO CODE	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY						
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Luxembourg	ELLX	0.11	0.08				82.6%	82.9%				0.02	0.01			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Netherlands** 

Version: 1.1

Date: 9 October 2017

#### **NETHERLANDS**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management												
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture							
State level	64	С	В	В	С	С							
LVNL	85	С	E	D	D	С							
MUAC	76	С	D	D	D	D							

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)								
	RAT application (%)							
	ATM Ground	ATM Overall						
Separation Minima Infringements (SMIs)	96%	100%						
Runway Incursions (RIs)	56%	100%						
ATM Specific Occurrences (ATM-S)		0%						
Source of RAT data:	II	.T						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C	and amports above 70k7	trivi movements,		
Just culture				
State level	Number of que	of questions answered		
State level	YES	NO		
Policy and its implementation	7	2		
Legal/Judiciary	7	0		
Occurrence reporting and Investigation	1	1		
TOTAL	15	3		
LVNL	Number of que	stions answered		
LVIVE	YES	NO		
Policy and its implementation	10	3		
Legal/Judiciary	3	0		
Occurrence reporting and Investigation	7	1		
TOTAL	20	4		
MUAC	Number of que	stions answered		
MOAC	YES	NO		
Policy and its implementation	8	5		
Legal/Judiciary	1	2		
Occurrence reporting and Investigation	5	3		
TOTAL	14	10		

# Observations

Two out of the four reviewed EoSM Components/areas of the State meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only three are below Level C.

#### **NETHERLANDS**

#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

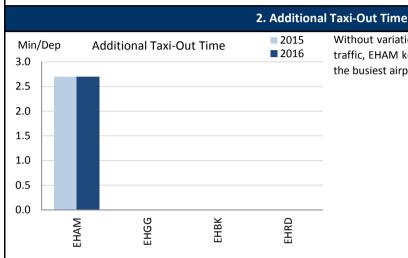
#### 1. Overview

For the Netherlands, the scope of the performance monitoring of terminal services under RP2 comprises a total of 4 airports. At the time being the airport operator flow is only established for EHAM.

In terms of traffic, Amsterdam has become the busiest airport in Europe with a traffic increase of around 6% in 2016.

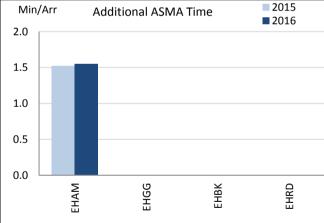
Despite this traffic increase, and in relation to the additional taxi-out time, ANS at EHAM keeps being the best-in-class for airports with a yearly movement above 275000 flights. Regarding the additional time in the terminal airspace, EHAM outperforms the average RP2 airports, even being the busiest airport in Europe.

The Netherlands shall encourage the respective airport reporting entities to initiate the implementation of the Airport Operator Data Flow.



Without variation with respect to last year despite the increase in traffic, EHAM keeps showing the best additional taxi-out times for the busiest airports in Europe.

# 3. Additional ASMA Time



The locally achieved performance at EHAM regarding additional ASMA times is 1.55 min/arr. and remains below the European average of 1.83 min/arr. in 2015.

Amsterdam is only outperformed by one airport in its category (LFPG).

#### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	AL TAXI-OUT TIME			ADDITIONAL ASMA TIME				
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Amsterdam/ Schiphol	EHAM	2.70	2.70				1.52	1.55				
Groningen	EHGG	n/a	n/a				n/a	n/a				
Maastricht-Aachen	EHBK	n/a	n/a				n/a	n/a				
Rotterdam	EHRD	n/a	n/a				n/a	n/a				

#### **Monitoring of CAPACITY for 2016**

#### **NETHERLANDS**

		En	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	N/A	N/A	N/A	N/A	N/A	Because there are two ANSPs in the Netherlands, LVNL and EUROCONTROL (MUAC), the Netherlands
Deadband +/-	N/A	N/A	N/A	N/A		did not set a national target. Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for incentive purposes. Actual
Actual performance	0.09	0.29				performance reported here is for all causes of delay.

#### National capacity incentive scheme

Incentive scheme targets:

The capacity delay target at FAB level was set at an average of 0.38 min/flight for CRSTMP causes ATFM delays.

LVNL's broken down target was set at 0.14 min/flight.

EUROCONTROL (MUAC) broken down target was set at 0.14 min/flight

2016 achievement (As reported by FABEC)

- FABEC: 0.67 min/flight for CRSTMP ATFM delays
- LVNL: 0.06 min/flight for CRSTMP delays
- EUROCONTROL (MUAC): 0.29 min/flight for CRSTMP delays

#### **BONUS / MALUS**

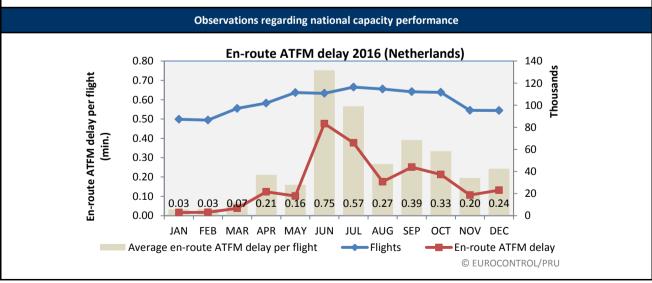
LVNL achieved their local target for CRSTMP delays and were therefore exempt from any penalty.

The percentage of malus for EUROCONTROL (MUAC) was -0.5% of total ANSP's revenue in 2015, which equates to a penalty of €794,361.44.

NOTE: The penalty for EUROCONTROL (MUAC) is applicable because of the performance over the four MUAC States (Belgium, Luxembourg, Germany and the Netherlands). The breakdown of the MUAC penalty per State is: Belgium €248,800.36; Luxembourg €7,694.98; Germany €377,536.96 and the Netherlands €160,329.15.

#### Compliance issues relating to national capacity incentive scheme

The PRB noted several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report



En-route ATFM delay per flight (Netherlands)									
2008	2009	2010	2011	2012	2013	2014	2015	2016	
0.04	0.04	0.18	0.12	0.17	0.11	0.12	0.09	0.29	

The deterioration of en route capacity performance in the Netherlands in 2016 (0,29 minutes per flight) in comparison with 2015 (0,09 minutes per flight) is noted. Traffic increased from 2015 levels by approximately 6% whereas ATFM delays rose by more than 200% year on year. It is noted that the Network Manager highlights the probability of capacity shortfalls in MUAC 2017 - 2019 based on the current capacity plans (NOP 2017-2021). It is noted that the FABEC report referred to a potential resectorisation between DECO and HANNOVER sector groups that may improve capacity performance in Dutch airspace. It is noted that FABEC reports the cancellation of capacity enhancement projects despite repeated warnings that capacity plans, and deployment of available capacity, in the FABEC airspace were not consistent with the required level of performance.

#### **Planning and Effective Use of CDRs**

Such data is not available at national level (or FAB) level.

CURA (civil use of released airspace) and PRISMIL (Pan-European Repository of Information Supporting Civil-Military Performance Monitoring) tools are currently not designed to provide rate of planning of conditional routes (CDRs) and effective use of CDRs. Indeed, only the Special Use of Airspace (SUA) can be evaluated. The Netherlands is therefore currently evaluating SUA aggregated indicators matching IR (EC) 390/2013 to replace CDR-based indicators.

#### **Observations on Planning and effective Use of CDRs**

It is noted that the Netherlands, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 60%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 13%

Procedure 3 is applicable within the State and resulted in an effective usage of 83%

# Observations on Effective booking procedures

The Netherlands reports that airspace is very often released at tactical level (ASM level 3), however tactical releases are yet not always recorded in ASM systems and also not always notified to the Network Manager. No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **NETHERLANDS**

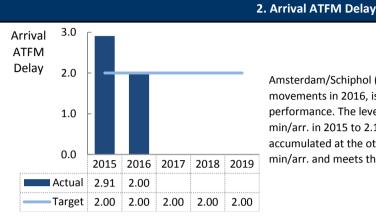
#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In The Netherlands, ANS at a total of 4 airports are subject to RP2. The aggregated national performance is driven by Amsterdam/Schiphol (EHAM). With a significant improvement at EHAM, the target is met in 2016.

Slot adherence improved significantly for Groningen (EHGG) and varied mildly at the other airports.

A consistent monitoring of pre-departure delay is not yet possible. The implementation of the Airport Operator Data Flow is ongoing at EHAM, while for the other airports the launch of the implementation is still pending.



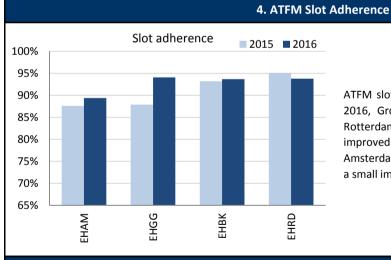
Amsterdam/Schiphol (EHAM), as the major European hub in terms of IFR movements in 2016, is a significant driver of the aggregated national performance. The level of accrued arrival ATFM delay decreased from 3.18 min/arr. in 2015 to 2.17 min/arr. in 2016. With no additional delay accumulated at the other airports, the national value ranges at 2.00 min/arr. and meets the established target.

#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The FABEC performance plan establishes a national target on arrival ATFM delay for The Netherlands.

The plan set out a national target (all causes) of 2.0 min/arr. with a breakdown for Amsterdam/Schiphol (EHAM) of 0.5 min/arr. (CRSTMP causes).

A respective incentive scheme is implemented by The Netherlands, based on CRSTMP performance at EHAM. With the achieved performance attributed to CRSTMP causes, a bonus is awarded to LVNL.



ATFM slot adherence varies across the Dutch airports. For 2016, Groningen (EHGG), Maastricht-Aachen (EHBK), and Rotterdam (EHRD) achieve a compliance of 94%. EHGG improved by 6% in comparison to 2015.

Amsterdam/Schiphol (EHAM) ranges slightly under 90% with a small improvement of 1.8%.

#### 5. Pre-departure Delay

The monitoring of pre-departure delay is dependent on the establishment of the Airport Operator Data Flow. At the time being none of the Dutch airports has successfully transitioned to the APDF reporting. Work is on-going for Amsterdam/Schiphol (EHAM). The launch of the implementation is pending for the other airports.

						6.	Appen	dix								
	n/a: Ai	rport (	Operat	or Dat	a Flov	not e	establish	ed, or m	ore tha	an two r	nonths (	of miss	sing / r	ion-va	lidate	d data
ICAO		AVG	AVG ARRIVAL ATFM DELAY SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY									
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Amsterdam/ Schiphol	EHAM	3.18	2.17				87.6%	89.4%				n/a	n/a			
Groningen	EHGG	0.00	0.00				87.9%	94.1%				n/a	n/a			
Maastricht-Aachen	EHBK	0.03	0.00				93.2%	93.7%				n/a	n/a			
Rotterdam	EHRD	0.01	0.00				95.1%	93.8%				n/a	n/a			

#### **NETHERLANDS: En-route charging zone**

the European Commission.

#### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Netherlands ECZ represents 2.7% of the SES en-route ANS determined costs in 2016 ATSP: LVNL FAB: FABEC EUR National currency: 2. En-route DUC monitoring at Charging Zone level Netherlands: Data from RP2 Performance Plan (EC Decision 2017/553 of 22 March 2017) 2015D 2016D 2017D 2018D 2019D 184 921 748 184 103 594 187 092 113 193 763 267 198 069 117 En-route costs (nominal EUR) Inflation % 1.0% 1.5% 117.0 110.6 112.0 113.6 115.3 Inflation index (100 in 2009) 167 178 324 164 400 112 164 697 149 168 065 588 169 244 781 Real en-route costs (EUR2009) 2 806 192 2 845 616 3 077 000 Total en-route Service Units 2 825 835 3 045 000 Real en-route unit cost per Service Unit (EUR2009) 59.57 58.18 57.88 55.19 55.00 Netherlands: Actual data from Reporting Tables 2015A 2016A 2018A 174 897 819 187 392 520 En-route costs (nominal EUR) Inflation % 0.2% 0.1% 109.7 109.847062 Inflation index (100 in 2009) Real en-route costs (EUR2009) 159 378 607 170 594 020 2 892 654 Total en-route Service Units 3 099 952 Real en-route unit cost per Service Unit (EUR2009) 55.10 55.03 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -10 023 928 3 288 925 En-route costs (nominal EUR) in value in % -5 4% 1.8% Inflation % -0.8 p.p. -1.1 p.p in p.p. in p.p. -0.9 p.p. Inflation index (100 in 2009) -2.1 p.p -7 799 718 6 193 908 Real en-route costs (EUR2009) in value in % -4.7% 3.8% 86 462 274 117 Total en-route Service Units in value 3.1% 9.7% in % Real en-route unit cost per Service Unit (EUR2009) in value -4.48 -3.15 -7.5% -5.4% in % 3. Focus on en-route at State/Charging Zone level 6% En-route unit cost 4% In 2016, the actual en-route unit cost in real terms (55.03 €2009) is -5.4% lower than planned in 2% ■ Difference the PP (58.18 €2009). This difference results from the combination of significantly higher than between actual and planned TSUs (+9.7%) and higher than planned en-route costs in real terms (+3.8%, or +6.2 0% M€2009). determined -2% en-route costs En-route service units (real terms) 4.79 The difference between actual and planned TSUs (+9.7%) falls outside the ±2% dead band but -4% does not exceed the +10% threshold foreseen in the traffic risk sharing mechanism. The -6% resulting gain of en-route revenues is therefore shared between the main ATSP (LVNL) and the 2015 2016 2017 2018 2019 airspace users, the former retaining a gain of +5.1 M€2009. Based on the STATFOR February 2017 base TSU growth scenario, the Netherlands en-route 12% TSUs deviation from the RP2 forecasts is expected to exceed the +10% threshold in 2017 and 10% to remain just below it for the subsequent years of RP2 (2018-2019). 9.7% 8% Difference En-route costs In nominal terms, actual en-route costs are +1.8% (+3.3 M€) higher than planned. However, 6% actual and since the actual inflation index is lower than planned (-2.1 p.p.), actual en-route costs are +3.8% planned total 4% service units (+6.2 M€2009) higher than the plan in real terms 2% 3.1% The higher than planned en-route costs in real terms are driven by higher costs for LVNL (+5.5%, or +6.3 M€2009) and MET service provider (+4.8%, or +0.3 M€2009). Contrarily, actual 0% 2015 2016 2017 2018 2019 MUAC costs (-0.5%, or -0.1 M€2009) and NSA/EUROCONTROL costs (-1.8%, or -0.3 M€2009) are lower than planned in real terms. A detailed analysis at the main ATSP level (LVNL) is 80 For MUAC costs allocated to the Netherlands, the lower actual en-route costs in real terms (--7.5% -5.4% 60 En-route DUC (PP, 2015-2019) 0.5%) reflect a combination of slightly higher staff costs (+3.1%, or +0.7 M€2009), lower other 59.57 58.18 57.88 operating costs (-5.4%, or -0.2 M€2009), lower depreciation costs (i.e. -23.6%, or -0.5 M€2009) 55.19 22.00 and lower cost of capital (-63.3%, or -0.1 M€2009). 40 Costs exempt from cost-sharing are reported for a total amount of +2.1 M€2009 relating to En-route unit costs (actual) pension costs (+0.7 M€2009), national taxation law (-0.003 M€2009), new cost item required by 20 law (+0.2 M€2009) and EUROCONTROL costs (+1.1 M€2009). These costs will be eligible for carry-over (charged to airspace users) to the following reference period(s), if deemed eligible by 0

2015

2016

2017

2018

2019

#### **NETHERLANDS: En-route charging zone**

Other ANSP

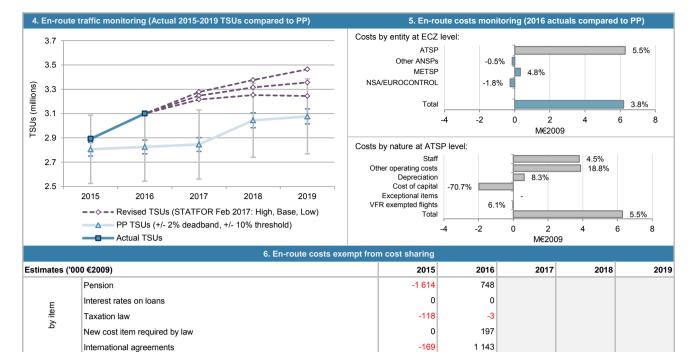
NSA/EUROCONTROL

METSP

Total costs exempt from cost sharing

>

#### Monitoring of en-route COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-1 732

0

0

-169

-1 900

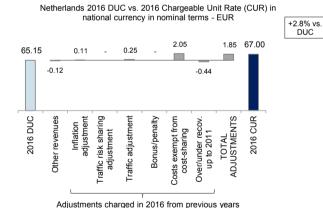
942

n

-245

2 085

1 388



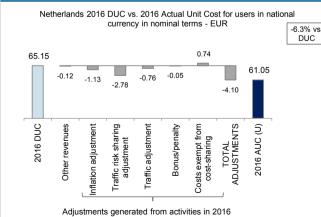
The en-route unit rate charged to airspace users (CUR) in 2016 is 67.00 €. This is +2.8% higher than the nominal DUC (65.15 €). The difference between these two figures (+1.85 €) relates to:

• the deduction of other revenues (-0.12 €) related to "possible subsidies, sale of Aeronautical publication and hardware maintenance services for third parties", as detailed in the additional information to the June 2017 en-route reporting tables;

- the inflation adjustment (+0.11 €), which reflects the higher than planned inflation index in 2014;
- the traffic adjustment (+0.25 €), which reflects the impact of lower than planned traffic for the year 2014 for the costs not subject to traffic risk sharing mechanism;
- the adjustment for costs exempt form cost-sharing (+2.05  $\in$ ) for the costs incurred in 2012 and 2013 and charged to the users in 2016, and;
- the over recovery (-0.44  $\in$ ) relating to the legacy carry-overs of costs incurred in the full-recovery scheme up to and including 2011.

These costs and adjustments are divided by the  ${\bf forecast}$  TSUs for 2016 as laid out in the performance plan.

#### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual en-route unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (61.05 €) is -6.3% lower than the nominal DUC (65.15 €). The three most important factors contributing to the observed difference (-4.10 €) are: the inflation adjustment (-1.13 €), the traffic risk sharing adjustment (-2.78 €) and the traffic adjustment (-0.76 €). The inflation adjustment reflects the additional gain of revenues due to lower than planned inflation index in 2016 that will be reimbursed to users in 2018, whereas the traffic risk sharing adjustment and the traffic adjustment reflect the gain of revenues due to higher than planned traffic in 2016, which will reimbursed to airspace users in 2018. These adjustments are slightly balanced by the adjustment for cost exempt form cost-sharing (+0.74 €), which reflects the elements of costs incurred in 2016 and charged to airspace users in future reference period(s), if deemed eligible by the European Commission.

Note that the adjustment for penalty (-0.05 €) reflects the impact of FABEC enroute capacity target incentive scheme applied to MUAC in 2016. The inclusion of this penalty in the chargeable cost-base will be examined by the European Commission.

These costs and adjustments are divided by the actual TSUs in 2016.

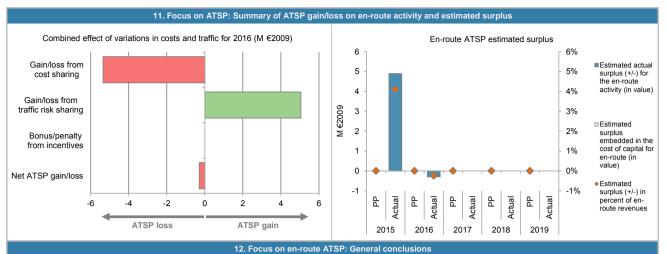
# NETHERLANDS: En-route ATSP (LVNL)

# Monitoring of en-route COST-EFFICIENCY for 2016

	oss on en-route a				
Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	117 998	114 946			
Actual costs for the ATSP	114 137	121 236			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	3 862	-6 290			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-1 732	942			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	2 130	-5 347			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Difference in total service units (actual vs PP) %	3.1%	9.7%			
Determined costs for the ATSP (PP) - based on actual inflation	118 940	117 184			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2 765	5 051			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	4 895	-297			
10. Focus on ATSP: En-route ATS	P estimated surp	lus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This	is different from the acc	ounting profit/loss repor	ted in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	83 092	83 822	86 100	94 793	87 08
Estimated proportion of financing through equity (in %)	-	-	-	-	
Estimated proportion of financing through equity (in value)	0	0	0	0	
Estimated proportion of financing through debt (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through debt (in value)	83 092	83 822	86 100	94 793	87 08
Cost of capital pre-tax (in value)	3 033	2 799	2 657	2 750	2 75
Average interest on debt (in %)	3.6%	3.3%	3.1%	2.9%	3.2
nterest on debt (in value)	3 033	2 799	2 657	2 750	2 75
Determined RoE pre-tax rate (in %)	-	-	-	-	
Estimated surplus embedded in the cost of capital for en-route (in value)	0	0	0	0	
Overall estimated surplus (+/-) for the en-route activity	0	0	0	0	
Revenue/costs for the en-route activity	117 998	114 946	115 043	117 843	118 55
Estimated surplus (+/-) in percent of en-route revenues	0.0%	0.0%	0.0%	0.0%	0.0
Estimated ex-ante RoE pre-tax rate (in %)	N/Appl	N/Appl	N/Appl	N/Appl	N/Appl
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	70 805	86 289	2017A	2010A	2013
Estimated proportion of financing through equity (in %)	70 805	00 209			
Estimated proportion of financing through equity (in %)	0	0			
Estimated proportion of financing through equity (in value)	100.0%	100.0%			
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	70 805	86 289			
Cost of capital pre-tax (in value)	1 228	819			
Average interest on debt (in %)	1.7%	0.9%			
nterest on debt (in value)	1.7 %	819			
Determined RoE pre-tax rate (in %)	1220	013			
Section and the pro-tun rate (iii 70)	0	0			
Estimated surplus embedded in the cost of capital for en-route (in value)	4 895	-297			
	4 895	-297			
Net ATSP gain(+)/loss(-) on en-route activity		20,			
Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity		120 939			
Net ATSP gain(+)/loss(-) on en-route activity  Dverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	119 031	120 939 -0.2%			
Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues		120 939 -0.2%			

#### **NETHERLANDS: En-route ATSP (LVNL)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### Actual 2016 LVNL en-route costs vs. PP

In 2016, LVNL actual en-route costs are +5.5% (+6.3 M€2009) higher, in real terms, than planned in the PP. According to the additional information to June 2017 en-route reporting tables, this results from the combination of:

- · higher staff costs (+4.5%, or +3.8 M€2009), mainly due to a change in premium rates for "pensions and national sickness assurance and other employee's assurance laws" higher than planned contributions to the early retirement scheme provision and higher cost for temporary contracts and ATCO training;
- higher other operating costs (+18.8%, or +3.9 M€2009), mainly due to "hiring of external staff for projects";
- higher depreciation costs (+8.3%, or +0.6 M€2009) due to "higher costs of the new VCS system which was operational from March 2015"; and,
- a lower cost of capital (-70.7%, or -2.0 M€2009), due to the "postponement of the implementation of some investments and lower interest rate". Based on the information provided in the FABEC Monitoring Report 2016, the actual capex for 2016 is -38.0% lower, in nominal terms, than planned in PP.

#### LVNL net gain/loss on en-route activity in 2016

As shown in Box 9, LVNL generated a net loss of -0.3 M€2009 on the en-route activity. This is a combination of two elements:

- a loss of -5.3 M€2009 arising from the cost-sharing mechanism; and
- · a gain of +5.1 M€2009 arising from the traffic risk-sharing mechanism.

The loss from cost-sharing mentioned above (-5.3 M€2009) includes amounts reported by LVNL for costs exempt from cost-sharing (+0.9 M€2009). Should these costs not be deemed eligible by the European Commission, LVNL would incur a net loss of -1.2 M€2009 for the en-route activity in 2016.

#### LVNL overall estimated surplus for the en-route activity

Based on the additional information to June 2017 en-route reporting tables, "LVNL is an autonomous government body. Its assets are financed by debts (100%). LVNL has an equity capital, the only objective of LVNL's equity capital is to enable LVNL to recover losses resulting from the traffic volume risk, the cost risk and the capacity incentive schemes, both in the en-route and the terminal charging zone. For that reason, the WACC is only based on the interests on debts. Because LVNL has no return on equity, no ex-ante estimated surplus was embedded in the cost of capital provided the PP for RP2.

Ex-post, the overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-0.3 M€2009) is negative (the loss corresponds to 0.2% of the 2016 en-route revenues).

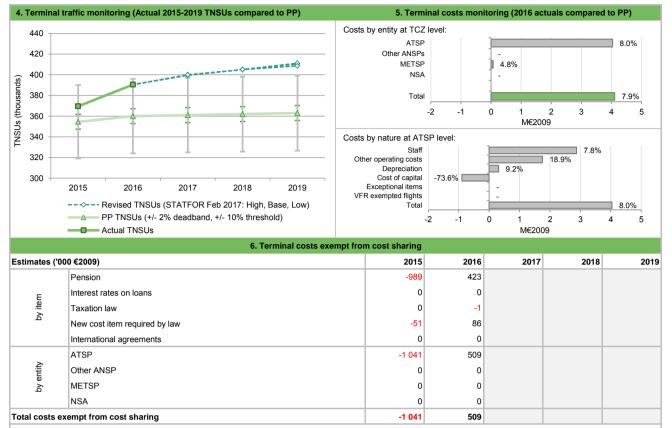
# **NETHERLANDS: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Con	textual economic information: term	inal air na	vigatior	n services			
· Netherlands TCZ represents 05% of the SES terminal Al	NS determined costs in 2016	· Is this T	CZ appl	lying traffic risk	sharing?	Ye	S
· ATSP: LVNL		· Airports	with fev	wer than 70,000	) IFRs ATMs:	;	3
· National currency: EUR		· Airports	with be	tween 70,000 a	and 225,000 IFF	Rs ATMs:	)
· Number of airports in charging zone in 2016: 4,	of which: -	· Airports	with mo	ore than 225,00	00 IFRs ATMs:		1
	2. Terminal DUC monitoring at Cl	narging Zo	ne leve	d .			
Netherlands: Data from RP2 Performance Plan		20	015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)		59 241		58 399 022	59 894 041	61 576 384	62 857 35
Inflation %			1.0%	1.2%	1.4%	1.5%	1.5%
Inflation index (100 in 2009)		1	110.6	112.0	113.6	115.3	117.0
Real terminal costs (EUR2009)		53 557	7 045	52 148 932	52 724 712	53 409 871	53 709 93°
Total terminal Service Units		354	510	360 000	361 000	362 000	363 000
Real terminal unit cost per Service Unit (EUR2009)		15	1.07	144.86	146.05	147.54	147.96
Natharlanda, Actual data from Danasting Tobles		20	015A	2016 A	2017A	2018A	20107
Netherlands: Actual data from Reporting Tables  Terminal costs (nominal EUR)		57 733		<b>2016A</b> 61 793 371	2017A	2016A	2019
Inflation %			0.2%	0.1%			
Inflation index (100 in 2009)			109.7	109.8			
Real terminal costs (EUR2009)		52 610		56 254 004			
Total terminal Service Units			519	390 467			
Real terminal unit cost per Service Unit (EUR2009)			12.37	144.07			
Difference between Actuals and Planned	for control	-1 508	2015	<b>2016</b> 3 394 349	2017	2018	2019
Terminal costs (nominal EUR)	in value		2.5%	5.8%			
Inflation %	in %		3 p.p.	-1.1 p.p.			
	in p.p.		9 p.p.	-2.1 p.p.			
Inflation index (100 in 2009)	in p.p.		868 868	4 105 072			
Real terminal costs (EUR2009)	in value in %		1.8%	7.9%			
Total terminal Service Units			5 009	30 467			
Total terminal Service Offics	in value in %		4.2%	8.5%			
Real terminal unit cost per Service Unit (EUR2009)	in value		-8.70	-0.79			
Real terminal unit cost per Service offit (Lonzous)	in %		5.8%	-0.5%			
	//						
		10% -					
3. Focus on terminal at State/Chargins analysis focuses on the Netherlands Terminal Chargi		8% -					
Amsterdam Airport Schiphol (EHAM), Rotterdam the Hagu				7.9%			■Difference
Eelde (EHGG) and Maastricht Aachen Airport (EHBK).		4%					between actual and
Terminal unit cost		2% -					determined terminal
In 2016, the actual terminal unit cost in real terms (144.07 the RR (144.96 63000). This difference regults from the cost		00/			-	-	costs (real terms)
the PP (144.86 €2009). This difference results from the conplanned TNSUs (+8.5%) and higher than planned terminal		-2%	-1.8%				
M€2009).			2015	2016	2017 20	118 2019	
Terminal service units Traffic risk sharing applies in the Netherlands TCZ. The di	ference between actual and planned	10%					
TNSUs (+8.5%) falls outside the ±2% dead band but de	oes not exceed the +10% threshold	8% -		8.5%			
foreseen in the traffic risk sharing mechanism. As a re- revenues due to higher than planned traffic is shared between		6% -		0.070			□ Difference between
with the gain retained by the ATSP amounting to +2.0 M€20	·						actual and
It is noted that, based on the STATFOR February 2017 baths Nethodonda are expected to exceed the 110% threshold	•	4% -	4.2%				planned terminal
the Netherlands are expected to exceed the +10% threshol Terminal costs	u for the rest of RF2 (2017-2019).	2% -					service units
In nominal terms, actual terminal costs are +5.8% (+3.4		0%	2015	2016	2017 20	110 2010	-
since the actual inflation index is lower than planned (-2.1   (+4.1 M€2009) above the plan when expressed in real term	• /-		2015	2016	2017 20	018 2019	
The higher than planned terminal costs in real terms are	driven by an increase across all the		E 00/	-0.5%			
reporting entities: LVNL (+8.0%, or +4.0 M€2009) and the I	•	150 -	-5.8%	-0.5%			■Terminal
M€2009). A detailed analysis at ATSP level is provided in E			151.07	144.86	146.05	147.96	DUC (PP, 2015-2019
Costs exempted from cost-sharing for Netherlands TCZ at	e reported for a total amount of +0.5	8 100 - #E	151.0	441	147	.4	■Terminal
M€2009 relating to pension costs (+0.4 M€2009), national new cost item required by law (+0.1 M€2009). These costs		5 <sub>50</sub>					unit costs
to airspace users) to the following reference period(s), i							(actual)
Commission.		0 +	2015	2016	2017 20	018 2019	+

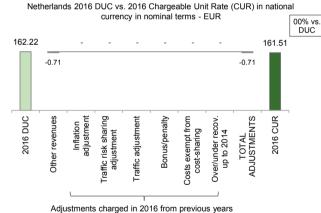
#### **NETHERLANDS: Terminal charging zone**

#### Monitoring of terminal COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

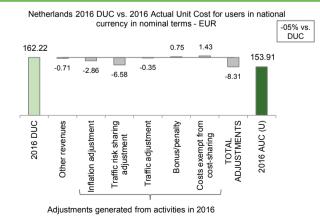
# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The terminal unit rate charged to airspace users (CUR) in 2016 is 161.51 €. This is -0.4% lower than the nominal DUC (162.22 €). The difference between these two figures (-0.71 €) reflects the adjustment for other revenues which, according to the additional information to June 2017 terminal reporting tables, reflect the "sale of Aeronautical publications and hardware maintenance services for third parties".

These costs and adjustments are divided by the  ${\bf forecast}$  TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual terminal unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (153.91  $\odot$ ) is -5.1% lower than the nominal DUC (162.22  $\odot$ ). The most important factors contributing to the observed difference (-8.31  $\odot$ ) are: the inflation adjustment (-2.86  $\odot$ ), which reflects the additional gain due to lower than planned inflation index in 2016, and the traffic risk sharing adjustment (-6.58  $\odot$ ), which reflects the gain in revenues due to higher than planned traffic in 2016. Both the adjustments will be carried-over and reimbursed to airspace users in 2018. These are slightly balanced by the adjustment for cost exempt from cost-sharing (+1.43  $\odot$ ), which will be charged to the users in future reference period(s), if deemed eligible by the European Commission.

Note that adjustment for bonus (+0.75 €) reflects the impact of a terminal capacity incentive scheme for LVNL. The inclusion of this bonus in the chargeable cost-base will be examined by the European Commission.

These costs and adjustments are divided by the actual TNSUs in 2016.

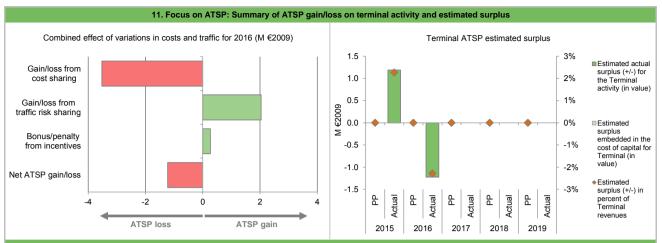
# **NETHERLANDS: Terminal ATSP (LVNL)**

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	52 080	50 708			
Actual costs for the ATSP	51 251	54 745			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	828	-4 036			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-1 041	509			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-212	-3 528			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	4.2%	8.5%			
Determined costs for the ATSP (PP) - based on actual inflation	52 496	51 695			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	1 402	2 036			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	267			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	1 189	-1 225			
This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	•		ounting profit/loss report	ed in the P&L accounts	of the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Fotal asset base	36 299	36 619	37 614	41 412	38 0
Estimated proportion of financing through equity (in %)		_	-		
Estimated proportion of financing through equity (in value)	0	0	0	0	
Estimated proportion of financing through debt (in %)	100.0%	100.0%	100.0%	100.0%	100.0
estimated proportion of financing through debt (in value)	36 299	36 619	37 614	41 412	38 0
Cost of capital pre-tax (in value)	1 320	1 220	1 264	1 339	13
verage interest on debt (in %)	3.6%	3.3%	3.4%	3.2%	3.5
nterest on debt (in value)	1 320	1 220	1 264	1 339	13
Determined RoE pre-tax rate (in %)		-			
Estimated surplus embedded in the cost of capital for terminal (in value)	0	0	0	0	
, , ,					
Overall estimated surplus (+/-) for the terminal activity	0	0	0	0	
Revenue/costs for the terminal activity	52 080	50 708	51 324	52 047	52 3
Estimated surplus (+/-) in percent of terminal revenues	0.0%	0.0%	0.0%	0.0%	0.0
Estimated ex-ante RoE pre-tax rate (in %)	N/Appl	N/Appl	N/Appl	N/Appl	N/Appl
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	31 705	33 894			
Estimated proportion of financing through equity (in %)	-	-			
Estimated proportion of financing through equity (in value)	0	0			
Estimated proportion of financing through debt (in %)	100.0%	100.0%			
estimated proportion of financing through debt (in value)	31 705	33 894			
Cost of capital pre-tax (in value)	549	322			
verage interest on debt (in %)	1.7%	0.9%			
nterest on debt (in value)	549	322			
Determined RoE pre-tax rate (in %)		-			
	0	0			
	1 189	-1 225			
let ATSP gain(+)/loss(-) on terminal activity	4 4 6 6	-1 225			
let ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	1 189	F0 F00			
Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	52 441	53 520			
Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Dverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)		53 520 -2.3% N/Appl			

#### **NETHERLANDS: Terminal ATSP (LVNL)**

#### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 LVNL terminal costs in the TCZ vs. PF

LVNL actual terminal costs in the TCZ are +8.0% (+4.0 M€2009) higher, in real terms, than planned in the PP. According to the additional information to June 2017 terminal reporting tables, this results from the combination of:

- higher staff costs (+7.8%, or +2.9 M€2009), mainly due to a change in premium rates for "pensions and national sickness assurance and other employee's assurance laws" higher than expected contribution to the early retirement scheme provision and recruitment of additional staff through temporary contracts;
- higher other operating costs (+18.9%, or +1.8 M€2009), mainly due to "hiring of external staff for projects";
- higher depreciation costs (+9.2%, or +0.3 M€2009); and,
- a significantly lower cost of capital (-73.6% or -0.9 M€2009), due to the "postponement of the implementation of some investments".

#### LVNL 2016 net gain/loss on terminal activity in the TCZ

As shown in Box 9, the terminal activity in the TCZ generated a net loss of -1.2 M€2009 in 2016. This is a combination of three elements:

- a loss of -3.5 M€2009 as a result of the cost-sharing mechanism;
- a gain of +2.0 M€2009 as a result of traffic risk-sharing mechanism; and
- a gain of +0.3 M€2009, corresponding to a bonus for LVNL as part of the terminal capacity target incentive mechanism. This amount corresponds to 0.5% of LVNL terminal revenues. The inclusion of this bonus in the chargeable cost base will be examined by the European Commission.

The loss from cost-sharing mentioned above (-3.5 M€2009) includes amounts reported by LVNL for costs exempt from cost-sharing (+0.5 M€2009). Should these costs not be deemed eligible by the European Commission, LVNL would generate a net loss of -1.7 M€2009 for the terminal activity in 2016.

#### LVNL 2016 overall estimated surplus for the terminal activity in the TCZ

Based on the additional information to June 2017 terminal reporting tables, "LVNL is an autonomous government body. Its assets are financed by debts (100%). LVNL has an equity capital. The only objective of LVNL's equity capital is to enable LVNL to recover losses resulting from the traffic volume risk, the cost risk and the capacity incentive schemes, both in the en route and the terminal charging zone. For that reason, the WACC is only based on the interests on debts."

Because LVNL has no return on equity, no ex-ante estimated surplus was embedded in the cost of capital provided the NPP for RP2.

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity mentioned above (-1.2 M€2009) is negative (the loss corresponds to 2.3% of the 2016 terminal revenues).

# **NETHERLANDS: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate A	NS costs				
	1. Monitoring of gate-	io-gale A	110 00515				
Netherlands: Data from RP2 Performance Pla	an		2015D	2016D	2017D	2018D	20
Real en-route costs (EUR2009)			167 178 324	164 400 112	164 697 149	168 065 588	169 244
leal terminal costs (EUR2009)			53 557 045	52 148 932	52 724 712	53 409 871	53 709
leal gate-to-gate costs (EUR2009)		:	220 735 369	216 549 044	217 421 862	221 475 459	222 954
n-route share (%)			75.7%	75.9%	75.8%	75.9%	75
letherlands: Actual data from Reporting Tab	les		2015A	2016A	2017A	2018A	20
Real en-route costs (EUR2009)			159 378 607	170 594 020			
Real terminal costs (EUR2009)			52 610 176	56 254 004			
Real gate-to-gate costs (EUR2009)		:	211 988 783	226 848 025			
n-route share (%)			75.2%	75.2%			
Difference between Actuals and Planned (Act	tuals vs. PP)		2015	2016	2017	2018	2
Real gate-to-gate costs (EUR2009)	in value		-8 746 586	10 298 981			
	in %		-4.0%	4.8%			
En-route share	in p.p.		-0.6%	-0.7%			
	2. Share of en-route and terminal in	_	gate actual c	osts (2016)			
n 2016, actual gate-to-gate ANS costs are +4.8 igher costs for both en-route (+3.8%, or +6.2			100%	% %		%	%
iigher costs for both en-route (+3.8%, or +6.2 /€2009).	inezoos) and terminal ANS (+7.9% or		90% %	3%	5%	0,	20
	ANO seeds seed to state	100%	4=0/	15%	. = = .		
Fhe actual share of en-route in gate-to-gate // 75.2%) and is slightly lower than planned in the l		90%	17%	15%	18%		
	, ,	80%					
For LVNL, the estimated gate-to-gate econom corresponding to 0.87% of gate-to-gate ANS re							
inanced and has no equity.	evenues). It is noted that EVNE is entirely	50%					
		40%	83%	85%	82%		
		30%					
		20%					
		10%					
		0%					
			2015	2016	2017	2018	2
			2010	20.0			
			2010		En-route ■Ter		
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		_
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		-
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		_
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		_
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		_
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.1	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		
3.7	Fechnical notes on en-route and termina	al informa		■ E	En-route ■Ter		

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Switzerland** 

Version: 1.1

Date: 9 October 2017

#### **SWITZERLAND**

# **Monitoring of SAFETY for 2016**

		Effectiveness	of Safety Manag	ement		
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture
State level	71	С	С	С	С	С
SKYGUIDE	87	D	D	С	С	D

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)								
	RAT application (%)							
	ATM Ground	ATM Overall						
Separation Minima Infringements (SMIs)	100%	100%						
Runway Incursions (RIs)	100%	100%						
ATM Specific Occurrences (ATM-S)		100%						
Source of RAT data:	FO	CA						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of questions answered	
	YES	NO
Policy and its implementation	9	0
Legal/Judiciary	6	1
Occurrence reporting and Investigation	2	0
TOTAL	17	1
SKYGUIDE	Number of questions answered	
	YES	NO
Policy and its implementation	13	0
Legal/Judiciary	2	1
Occurrence reporting and Investigation	8	1
TOTAL	23	2

#### **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

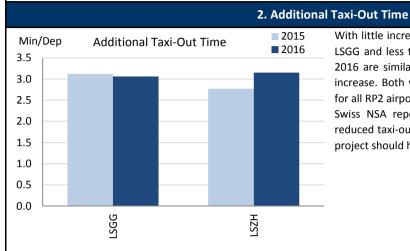
All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

#### **SWITZERLAND**

#### Monitoring of Airports Contribution to ENVIRONMENT for 2016

#### 1. Overview

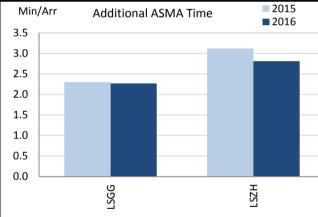
Switzerland identifies its two main airports Zurich (LSZH) and Geneva (LSGG) as subject to RP2 monitoring. Both airports have a fully implemented data flow that allows the proper monitoring of environmental indicators. In general the environmental performance of Swiss airports is commensurate with their levels of traffic.



With little increase in number of flights per year (less than 1% for LSGG and less than 2% for LSZH), the additional taxi-out times in 2016 are similar to 2015, although Zurich registers a nearly 14% increase. Both values stay close to 3 min/arr., below the average for all RP2 airports.

Swiss NSA reports that A-CDM introduction in Geneva helped reduced taxi-out times and the on-going Surface Manager (SMAN) project should help reduce the inefficiencies.

# 3. Additional ASMA Time 2015 The additional



The additional times in terminal airspace for LSGG stay in the same level while for LSZH have actually decreased 10%.

The additional ASMA times for Swiss airports are higher than the European average, especially for LSZH that reaches the third highest value within RP2 airports, despite the reduction of additional times in 2016.

This reduction for Zurich can be linked to procedural improvements on Target Time of Arrival according to Swiss NSA.

Expected deployment of AMAN and Extended AMAN at both airports should help reduce in the future inefficiencies in the last 40NM.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	, ·				,				07		
AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRFORT IVAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Genève	LSGG	3.12	3.06				2.30	2.27			
Zürich	LSZH	2.77	3.15				3.12	2.81			

#### **SWITZERLAND**

		En	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.22	0.22	0.22	0.23	0.23	Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for
Deadband +/-	N/A	N/A	N/A	N/A		incentive purposes. Actual performance reported
Actual performance	0.10	0.10				here is for all causes of delay.

# National capacity incentive scheme

Incentive scheme targets:

The capacity delay target at FAB level was set at an average of 0.38 min/flight for CRSTMP causes ATFM delays. Skyguide's broken down target was set at 0.17 min/flight.

2015 achievement (As reported by FABEC)

- FABEC: 0.67 min/flight for CRSTMP ATFM delays
- Skyguide: 0.08 min/flight for CRSTMP delays

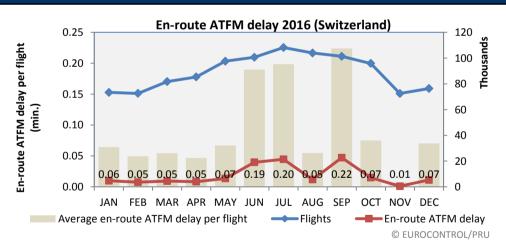
#### **BONUS / MALUS**

Skyguide achieved their local target for CRSTMP delays and were therefore exempt from any penalty.

#### Compliance issues relating to national capacity incentive scheme

The PRB noted several compliance issues regarding the proposed FABEC en route incentive scheme submitted in the FABEC performance plan dated July 2015. The compliance issues are: the individual ANSP contributions are not consistent with the required capacity performance and that the proposed target, using CRSTMP codes only, is not consistent with the required capacity performance. Neither of these outstanding compliance issues have been addressed in the FABEC monitoring report





		En-rout	e ATFM d	elay per fl	ight (Swit	zerland)		
2008	2009	2010	2011	2012	2013	2014	2015	2016
0.76	0.51	0.48	0.21	0.15	0.14	0.10	0.10	0.10

The level of en route capacity performance remains at the same level as in 2015, with 0,1 minutes average ATFM delay per flight, despite a 2% increase in traffic. It is noted that the Network Manager, based on the latest capacity plans and traffic forecasts (NOP 2017 2021), does not expect shortfalls in en route capacity performance in Switzerland for the remainder of RP2. However, It is noted that there is a risk of a reduction in capacity due to cost reduction measures affecting staff.

#### **Planning and Effective Use of CDRs**

Such data is not available at national level (or FAB) level.

CURA (civil use of released airspace) and PRISMIL (Pan-European Repository of Information Supporting Civil-Military Performance Monitoring) tools are currently not designed to provide rate of planning of conditional routes (CDRs) and effective use of CDRs. Indeed, only the Special Use of Airspace (SUA) can be evaluated. Switzerland is therefore currently evaluating SUA aggregated indicators matching IR (EC) 390/2013 to replace CDR-based indicators.

# **Observations on Planning and effective Use of CDRs**

It is noted that Switzerland, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 73%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 5%

AUPs are made up of airspace allocations for civil and military missions and also for ASM/ATC purposes. Civil missions represented 9% of all the missions contained in the AUPs.

Procedure 3 is applicable within the State and resulted in an effective usage of 100%

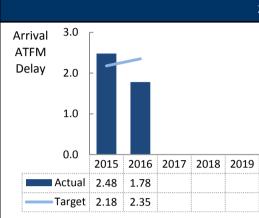
# **Observations on Effective booking procedures**

Switzerland reports that airspace is very often released at tactical level (ASM level 3), however tactical releases are yet not always recorded in ASM systems and also not always notified to the Network Manager.

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

In Switzerland, ANS at Zurich (LSZH) and Geneva (LSGG) are subject to RP2. Arrival ATFM delay at both airports decreased in 2016 by approximately 0.7 minute per arrival on average. The established national target for 2016 was fully met. The adherence with ATFM slots remained stable in 2016 in comparison with 2015 at approximately 92% at both airports. As concerns pre-departure delay, LSZH accrues a high share of delay, though there was a significant improvement in 2016. Pre-departure delay increased at LSGG by 0.10 min/dep. on average.



# 2. Arrival ATFM Delay

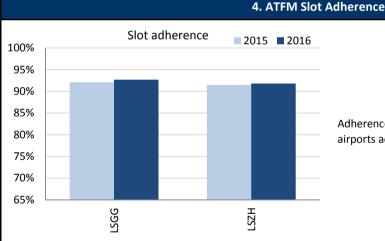
Switzerland established a traffic-dependent national target on arrival

After failing to meet the national target (all causes) in 2015, in 2016 the achieved performance of 1.78 min/arr. exceeds the set target of 2.35 min/dep.

In their monitoring report Switzerland applies the REA adjustment for the entire 2016 which differs from the SES agreed application of REA for April onwards. The associated value is consistent with the SES data. Both Swiss airports improved their share of arrival ATFM delay by approximately 0.7 min/arr. on average.

# 3. Arrival ATFM Delay – National Target and Incentive Scheme

The FABEC performance plan establishes a traffic-dependent national target on arrival ATFM delay (CRSTMP delay causes). Switzerland has established a respective incentive scheme. The actual performance exceeds the target and a 0.5% of total Terminal ANSP revenues are applied.



Adherence to ATFM slots remained unchanged in 2016. Both airports achieve a compliance rate of 92%.

# 5. Pre-departure Delay

Pre-departure delay at Geneva (LSGG) increased by 0.1 min/dep. on average in 2016 in comparison with 2015 resulting in a discernible level of this delay category. At Zurich (LSZH) the extremely high share of pre-departure delay in 2015 (i.e. 1.93 min/dep.) has been reduced to 1.12 min/dep. in 2016.

#### 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	T															
	ICAO	AVG .	ARRIV	AL ATF	M DEI	LAY		SLOT AI	DHEREN	ICE		AVG	PRE-DI	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Genève	LSGG	1.85	1.11				92.1%	92.7%				0.25	0.35			
Zürich	LSZH	2.92	2.25				91.5%	91.8%				1.93	1.12			

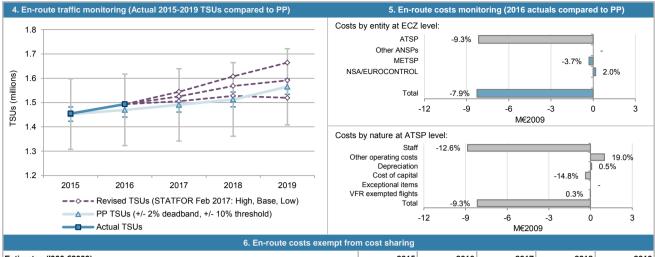
# SWITZERLAND: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

1. Con	extual economic information: en-ro	oute air na	vigatio	on services			
· Switzerland ECZ represents 1.7% of the SES en-route A	NS determined costs in 2016						
· ATSP: Skyguide							
· FAB: FABEC							
· National currency: CHF Exchange	rate 2009: 1 EUR = 1.50898 CHF						
	2. En-route DUC monitoring at Ch	harging Zo	ne lev	/el			
Switzerland: Data from RP2 Performance Plan (EC De	ecision 2017/553 of 22 March 2017)	20	015D	2016D	2017D	2018D	2019D
En-route costs (nominal CHF)		158 188	309	156 222 383	157 901 505	157 939 446	159 353 943
Inflation %			1.0%	0.0%	0.5%	1.0%	1.0%
Inflation index (100 in 2009)			99.1	99.1	99.6	100.6	101.6
Real en-route costs (CHF2009)		159 633	3 416	157 649 529	158 551 235	157 019 140	156 856 827
Total en-route Service Units		1 452	2 683	1 470 066	1 490 591	1 512 889	1 565 000
Real en-route unit cost per Service Unit (CHF2009)		10	9.89	107.24	106.37	103.79	100.23
Real en-route unit cost per Service Unit (EUR2009)		7	72.82	71.07	70.49	68.78	66.42
Switzerland: Actual data from Reporting Tables		20	015A	2016A	2017A	2018A	2019A
En-route costs (nominal CHF)		155 396	334	143 427 824			
Inflation %		-(	0.8%	-0.5%			
Inflation index (100 in 2009)			99.3	98.8			
Real en-route costs (CHF2009)		156 499	672	145 172 138			
Total en-route Service Units		1 454	786	1 493 182			
Real en-route unit cost per Service Unit (CHF2009)		10	7.58	97.22			
Real en-route unit cost per Service Unit (EUR2009)		7	1.29	64.43			
Difference between Actuals and Planned		:	2015	2016	2017	2018	2019
En-route costs (nominal CHF)	in value	-2 792	2 076	-12 794 559			
	in %	-1	.8%	-8.2%			
Inflation %	in p.p.	0.2	2 p.p.	-0.5 p.p.			
Inflation index (100 in 2009)	in p.p.	0.2	2 p.p.	-0.3 p.p.			
Real en-route costs (CHF2009)	in value	-3 133	3 743	-12 477 391			
, ,	in %	-2	2.0%	-7.9%			
Total en-route Service Units	in value	2	2 103	23 116			
	in %		0.1%	1.6%			
Real en-route unit cost per Service Unit (CHF2009)	in value		-2.31	-10.02			
, , , , , ,	in %	-2	2.1%	-9.3%			
Real en-route unit cost per Service Unit (EUR2009)	in value		-1.53	-6.64			
, , , , , , , , , , , , , , , , , , ,	in %	-:	2.1%	-9.3%			
3. Focus on en-route at State/Charg	ging Zone level	0% +					-
En-route unit cost		-2% -	-2.0	%			
In 2016, the actual en-route unit cost in real terms (64.43 €	2000) is 0.3% lower than planned in	-270					■Difference
the PP (71.07 €2009). This difference results from the com		-4%					between actual and
(+1.6%) and lower than planned en-route costs (-7.9%, or -	3.3 M€2009).	-6%		7.00/			determined en-route costs
En-route service units		-8% -		-7.9%			(real terms)
L		-10%					
The difference between actual and planned TSUs (+1.6% band. The resulting gain of en-route revenues (+1.4 M€200			201	5 2016	2017 20	018 2019	
ATSP.	,	2.0%					
The number of en-route service units (SUs) planned in the than the STATFOR February 2017 base case for Switzerl		1.5%					
traffic is expected to exceed the ±2% dead band foreseen in		1.070		1.6%			□Difference
En veute costs		1.0%					between actual and
En-route costs		0.5%					planned total service units
In nominal terms, actual en-route costs are -8.2% lower th			0.19	%			
index is lower than planned (-0.3 p.p.), actual en-route cos when expressed in CHF2009.	ts are -7.9% below the planned level	0.0% +	201	5 2016	2017 20	18 2019	
The lower than planned en-route costs in real terms are di	iven by reductions in the Skyguide (-	100 —					
9.3% or -8.2 M€2009) and METSP (-3.7% or -0.3 M€20	·		-2.19	v/.			
NSA/EUROCONTROL entity (+2.0%, or +0.2 M€2009). So the en-route cost base, a detailed analysis at ATSP level is		600	-2.17	-9.3%		_	■En-route
Costs exempt from cost-sharing are reported for a total	amount of -0.5 M€2009 relating to	60	72.82	71.29	70.49	2	DUC (PP, 2015-2019)
EUROCONTROL costs (+0.3 M€2009) and an internation 0.8 M€2009). These costs will be eligible for carry-over (i	al services agreement with France (-	ts cost	7.2	71.7	70.49	66.42	
following reference period(s), if deemed eligible by the Euro	pean Commission.						■En-route unit costs
		20 -					(actual)
		0 +	2015	5 2016	2017 2	018 2019	4
1			_010	2010		2010	

#### SWITZERLAND: En-route charging zone

## Monitoring of en-route COST-EFFICIENCY for 2016

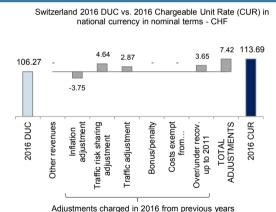


Estimates ('00	00 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهُ.	New cost item required by law	0	0			
	International agreements	-59	-504			
	ATSP	-151	-807			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	92	303			
Total costs ex	cempt from cost sharing	-59	-504			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

# 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

+7.0% vs. DUC

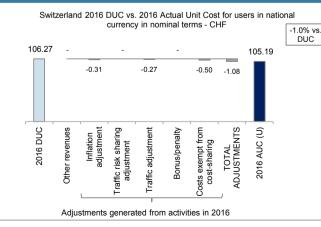


The CUR charged to airspace users in 2016 is 113.69 CHF. This is +7.0% higher than the nominal DUC (106.27 CHF). The difference between these two figures (+7.42 CHF) mainly relates to:

- an inflation adjustment (-3.75 CHF), corresponding to a lower than planned inflation index for 2014, resulting in a subsequent reimbursement to airspace users in 2016;
- traffic risk sharing adjustment (+4.64 CHF), corresponding to the share of the loss in revenues due to lower traffic than planned in previous years charged to airspace users in 2016:
- traffic adjustment (+2.87 CHF), for the costs not subject to traffic risk sharing and the related loss due to lower traffic than planned in previous years charged to airspace users in 2016; and,
- adjustment from the under recovery up to 2011 (+3.65 CHF) corresponding to the under recoveries incurred before the introduction of the Performance Scheme carried-over to 2016.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (105.19 CHF) is -1.0% (-1.08 CHF) lower than the nominal DUC (106.27 CHF). The factors contributing to the observed difference are the inflation adjustment (-0.31 CHF), the traffic adjustment (-0.27 CHF) and the costs exempt from cost-sharing (-0.50 CHF). The traffic adjustment reflects the gain in revenues related to the costs not subject to traffic risk sharing, due to higher than planned traffic in 2016 which will be reimbursed to airspace users in future years.

These costs and adjustments are divided by the **actual** TSUs in 2016.

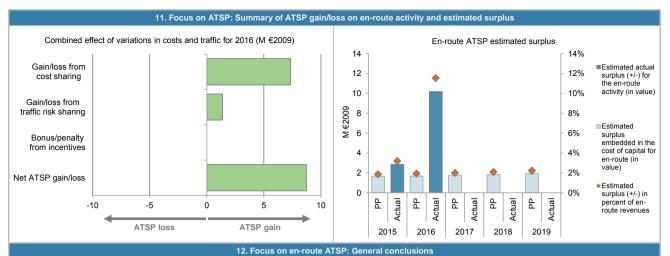
# SWITZERLAND: En-route ATSP (Skyguide)

# Monitoring of en-route COST-EFFICIENCY for 2016

Determined costs for the ATSP (PP) - based on planned inflation   89 375   87 6   87 6   88 001   79 4   88			
Actual costs for the ATSP    Actual costs for the ATSP   88 001   79 44	2016 2017	2018	201
As a standard of the economic supplus reserved by the ATSP in a sead as a standard proportion of financing through equity (in white standard surplus (white standa	7 620		
Amounts excluded from osst sharing to be recovered from (+) or reimbursed to (-) users -151 -38 -38 -38 -38 -38 -38 -38 -38 -38 -38	9 469		
Sain (+)Loss (-) to be retained by the ATSP in respect of cost sharing 1223 7.3  Traffic risk sharing (000 62009) 2015 200  Difference in total service units (actual vs PP) % 16.8  Determined coats for the ATSP (PP) - based on actual inflation 89 195 87 87 83 195 87 87 83 195 87 87 87 83 195 87 87 87 87 87 87 87 87 87 87 87 87 87	8 151		
Traffic risk sharing (1000 €2009)  2015  2016  2016  2016  2016  2016  2016  2016  2016  2016  2016  2016  2016  2016  2017  2017  2017  2018  2017  2018  2017  2018	-807		
Ofference in total service units (actual vs PP) % Determined costs for the ATSP (PP) - based on actual inflation  39 195 381 (**)U.boss (**) to be retained by the ATSP in respect of traffic risk sharing 129 13 30ain (**)U.boss (**) to be retained by the ATSP in respect of incentives (bonus/penalty)  30ain (**)U.boss (**) to be retained by the ATSP in respect of incentives (bonus/penalty)  30ain (**)U.boss (**) to be retained by the ATSP in respect of incentives (bonus/penalty)  30ain (**)U.boss (**) to be retained by the ATSP in respect of incentives (bonus/penalty)  30ain (**)U.boss (**) to be retained by the ATSP in respect of incentives (bonus/penalty)  30ain (**)U.boss (**) to be retained by the ATSP in based on the determined facil and on the information provided in the Reporting Tables. This is different from the standard of the control in the Reporting Tables. This is different from the ATSP estimated surplus (**000 €2009) from RP2 Performance Plan  10. Focus on ATSP: En-route ATSP estimated surplus  **The calculation of the economic aurplus retained by the ATSP in based on the determined Rect and on the information provided in the Reporting Tables. This is different from the ATSP estimated proportion of financing through equity (in %)  50a total asset base  50a total asset base  50a tot capital pre-tax (in value)  50a total asset base  50a total (in value)  50a total asset base  50a total (in value)  50a total asset base	7 344		
Determined costs for the ATSP (PP) - based on actual inflation  23 ain (+)Loss (-) to be retained by the ATSP in respect of traffic risk sharing  23 ain (+)Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  24 at ATSP gain(+)Iloss (-) on en-route activity (*000 €2009)  25 ain (+)Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  26 at ATSP gain(+)Iloss (-) on en-route activity (*000 €2009)  27 at ATSP gain(+)Iloss (-) on en-route activity (*000 €2009)  28 at ATSP gain(+)Iloss (-) on en-route activity (*000 €2009)  29 at ATSP estimated surplus (*000 €2009) from RP2 Performance Plan  20 at ATSP estimated surplus (*000 €2009) from RP2 Performance Plan  20 at ATSP estimated proportion of financing through equity (in %)  29 at ATSP estimated proportion of financing through equity (in %)  20 at ATSP estimated proportion of financing through debt (in %)  20 at ATSP estimated proportion of financing through debt (in %)  20 at ATSP estimated proportion of financing through debt (in value)  20 at ATSP estimated very entire the en	2016 2017	2018	20
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing 129 133 incentives (000 €2009) 2015 200 323 in (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty) 0 Net ATSP gain(+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty) 0 Net ATSP gain(+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty) 1 352 8 72	1.6%		
Active (1000 €2009)  Sain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  Olete ATSP gain(+)/loss(-) on en-route activity (1000 €2009)  1 3 5 2 8 7.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  1 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  2 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  2 This calculation of the economic surplus retained by the ATSP is based on the elementary floor.  2 This calculation of the economic surplus retained by the ATSP elementary floor.  3 This calculation of the economic surplus (thin the cost of capital floor.  3 This calculation of the economic surplus (thin value)  2 This calculation of the elementary floor.  3 This calculation of the elementary floor.  3 This calculation of the elementary floor.  3 This calculation of the elementary floor.  4 This calculation of the elementary floor.  5 This calculati	7 883		
Sain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)  Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)  1 352  8 72  10. Focus on ATSP: En-route ATSP estimated surplus  10. Focus on A	1 382		
10. Focus on ATSP: En-route ATSP estimated surplus  10. Focus on ATSP:	2016 2017	2018	20
10. Focus on ATSP: En-route ATSP estimated surplus *  *This calculation of the economic surplus retained by the ATSP is based on the determined RicE and on the information provided in the Reporting Tables. This is different from the ATSP estimated surplus (000 €2009) from RP2 Performance Plan  Z015P  Z016P  Z	0		
* This calculation of the economic surplus relained by the ATSP is based on the determined RoE and on the information provided in the Reporting Tables. This is different from the ATSP estimated surplus (1000 €2009) from RP2 Performance Plan  2015P  2016  Total asset base 96 080 96 96 Estimated proportion of financing through equity (in value) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) 34.5% 33.6 Estimated proportion of financing through debt (in value)  22 402 24: Average interest on debt (in %) 2.2% 2.2 (accepted interest on debt (in %) 2.2% 2.2 (accepted interest on debt (in walue)  2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 2.2% 2.2 (accepted interest on debt (in walue) 3.1 (accepted interest on debt (in walue) 3.2 (accepted interest on debt (in walue) 3.3 (accepted interest on debt (in walue) 3.4 (accepted interest on debt (in walue) 3.5 (accepted interest on debt (in walue) 3.6 (accepted interest on debt (in walue) 3.7 (accepted interest on debt (in walue) 3.8 (accepted interest on debt (in walue) 3. (accepted in the cost of capital for en-route (in value) 3. (accepted inter	8 726		
Total asset base 96 080 96 98 Estimated proportion of financing through equity (in %) 65.5% 66.4 Estimated proportion of financing through equity (in value) 62 949 64.4 Estimated proportion of financing through debt (in %) 34.5% 33.6 Estimated proportion of financing through debt (in walue) 33 131 32.5 Cost of capital pre-tax (in value) 2.402 2.4 Average interest on debt (in walue) 7.39 7.7 Determined ROE pre-tax rate (in %) 2.6% 2.6 Estimated surplus embedded in the cost of capital for en-route (in value) 1663 1.6  Overall estimated surplus (+/-) for the en-route activity 89 375 87.6 Estimated surplus (+/-) in percent of en-route revenues 1.9% 1.9 Estimated surplus (+/-) in percent of en-route revenues 1.9% 2.6% 2.6  ATSP estimated surplus (*O00 €2009) based on actual data from Reporting Tables 2015A 2016 Estimated proportion of financing through equity (in %) 65.5% 66.4 Estimated proportion of financing through equity (in value) 56 714 54.8 Estimated proportion of financing through equity (in value) 29 849 277. Cost of capital pre-tax (in value) 29 849 277. Cost of capital pre-tax (in value) 29.8% 2.2% 2.2  Linterest on debt (in value) 666 6.6  Determined ROE pre-tax rate (in %) 2.6% 2.6% 2.6  Estimated surplus embedded in the cost of capital for en-route (in value) 14.98 1.4  Net ATSP gain(+)/loss(-) on en-route activity 1352 8.7  Overall estimated surplus (+/-) for the en-route activity 2850 10.11	om the accounting profit/loss rep	ported in the P&L account	s of the ATSP.
Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Satisficated proportion of financing through debt (in value)  Satisficated surplus embedded in the cost of capital for en-route (in value)  Satisficated surplus embedded in the cost of capital for en-route (in value)  Satisficated surplus (+/-) for the en-route activity  Satisficated surplus (+/-) in percent of en-route revenues  Satisficated ex-ante RoE pre-tax rate (in %)  Satisficated ex-ante RoE pre-tax rate (in %)  Satisficated proportion of financing through equity (in %)  Satisficated proportion of financing through equity (in value)  Satisficated proportion of financing through debt (in value)  Satisficated proportion	2016P 2017P	2018P	2019
Estimated proportion of financing through equity (in value)  62 949 64 44  Estimated proportion of financing through debt (in %)  33 131 32 56  Cost of capital pre-tax (in value)  2 402 24  Average interest on debt (in %)  2 296 22  Average interest on debt (in %)  2 297 22  Average interest on debt (in walue)  2 402 24  Average interest on debt (in walue)  3 3 131 32 56  The pre-tax rate (in %)  2 296 26  Estimated surplus embedded in the cost of capital for en-route (in value)  2 402 24  3 22  3 22  4 22  4 22  4 22  4 22  4 22  4 24  4 24  4 26  4 26  4 26  5 26  5 26  6 3 1 66  6 2 499 64 4  5 3 1 33 33  3 2 56  5 3 2 6  5 3 2 6  5 5 6 6 4  5 6 6 7 6 6 7 6 7 6 7 6 7 6 7 6 7 6 7 6	6 991 99 196	102 582	107 48
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  To a surplus estimated surplus (+/-) for the en-route revenues  Estimated surplus (+/-) in percent of en-route revenues  Estimated surplus (*/-) in percent of en-route revenues  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Estimated proportion of financing through debt (in	66.9%	67.3%	67.7
Estimated proportion of financing through debt (in value)  2 402  2 41  Average interest on debt (in %)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  1 663  1 664  1 665  1 665  1 665  1 666  1	4 444 66 404	69 003	72 8
Cost of capital pre-tax (in value)       2 402       2 4         Average interest on debt (in %)       2.2%       2.2         Interest on debt (in value)       739       7.7         Determined RoE pre-tax rate (in %)       2.6%       2.6         Estimated surplus embedded in the cost of capital for en-route (in value)       1 663       1 663         Overall estimated surplus (+/-) for the en-route activity       89 375       87 66         Revenue/costs for the en-route activity       89 375       87 66         Estimated surplus (+/-) in percent of en-route revenues       1.9%       1.9         Estimated ex-ante RoE pre-tax rate (in %)       2.6%       2.6         ATSP estimated surplus (*000 €2009) based on actual data from Reporting Tables       2015A       2016A         Fotal asset base       86 563       82 6       82 6       86 563       82 6         Estimated proportion of financing through equity (in %)       65.5%       66.4       66.4       65.5%       33.6         Estimated proportion of financing through debt (in %)       34.5%       33.6       33.6       25.5       26.5       26.5       26.5       27.7       20.5       27.7       20.5       27.7       20.5       27.7       20.5       20.5       20.5       20.5       20.5	33.6% 33.1%	32.7%	32.3
Average interest on debt (in %)  2.2%  2.2  Anterest on debt (in value)  Are petermined RoE pre-tax rate (in %)  Assimated surplus embedded in the cost of capital for en-route (in value)  Are petermined RoE pre-tax rate (in %)  Are petermined RoE pre-tax rate (in %)  Are petermined surplus embedded in the cost of capital for en-route (in value)  Are petermined surplus (+/-) for the en-route activity  Are petermined surplus (+/-) in percent of en-route revenues  Are petermined ex-ante RoE pre-tax rate (in %)  Are petermined surplus (*000 €2009) based on actual data from Reporting Tables  Are petermined proportion of financing through equity (in %)  Are petermined proportion of financing through equity (in value)  Are petermined proportion of financing through debt (in %)  Are petermined proportion of financing through debt (in value)  Are petermined RoE pre-tax (in value)  Are petermined RoE pre-tax rate (in %)  A	2 547 32 792	33 578	34 6
### Table #### Table ####################################	2 425 2 480	2 565	26
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  1 663  1 6	2.2%	2.2%	2.2
Estimated surplus embedded in the cost of capital for en-route (in value)  1 663  8 9 375  8 7 66  2 65  2 65  2 65  2 65  2 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	726 732	749	7
Describing the encounter activity  1 663 1 663 1 663 Revenue/costs for the en-route activity  89 375 87 66 Estimated surplus (+/-) in percent of en-route revenues 1.9% 1.9  2.6% 2.6  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables 2015A 2016  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables 2015A 2016  Estimated proportion of financing through equity (in %) 65.5% 66.4 Estimated proportion of financing through equity (in value) 56 714 54 86 Estimated proportion of financing through debt (in %) 34.5% 33.6 Estimated proportion of financing through debt (in value) 29 849 27 73  Cost of capital pre-tax (in value) 20 40 Average interest on debt (in %) 2.2% 2.2  Interest on debt (in value) 666 6  Determined RoE pre-tax rate (in %) 2.6% 2.6% 2.6  Estimated surplus embedded in the cost of capital for en-route (in value) 1 498 1 4  Alet ATSP gain(+)/loss(-) on en-route activity 2 850  Deverall estimated surplus (+/-) for the en-route activity 2 850	2.6%	2.6%	2.6
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  1.9% 1.9 2.6% 2.6  ATSP estimated surplus (*000 €2009) based on actual data from Reporting Tables  Total asset base 86 563 82 6 Estimated proportion of financing through equity (in %) 65.5% 66.4  Estimated proportion of financing through equity (in walue) 56 714 54 88 Estimated proportion of financing through debt (in %) 29 849 27 75  Cost of capital pre-tax (in value) 29 849 20 22  Average interest on debt (in %) 2.2% 2.2 Estimated surplus embedded in the cost of capital for en-route (in value) 3 2.6% 3 3.6  Estimated Surplus embedded in the cost of capital for en-route (in value) 3 2.6% 3 3.6 3 3.6 3 3.6 3 3.6 3 3.6 3 3.6 3 3.6 3 3 3.6 3 3 3.6 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	1 699 1 748	1 815	1 9
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  1.9% 1.9 2.6% 2.6  ATSP estimated surplus (*000 €2009) based on actual data from Reporting Tables Total asset base 86 563 82 6 Estimated proportion of financing through equity (in %) 65.5% 66.4 Estimated proportion of financing through equity (in walue) 56 714 54 88 Estimated proportion of financing through debt (in %) 2.29 849 2.77  Cost of capital pre-tax (in value) 2.29 849 2.20 Average interest on debt (in %) 2.2% 2.20 Estimated Surplus embedded in the cost of capital for en-route (in value) 3.6  Settimated surplus embedded in the cost of capital for en-route (in value) 3.6  Settimated surplus embedded in the cost of capital for en-route (in value) 3.7  Settimated surplus embedded in the cost of capital for en-route (in value) 3.7  Settimated surplus embedded in the cost of capital for en-route (in value) 3.7  Settimated surplus embedded in the cost of capital for en-route (in value) 3.7  Settimated surplus estimated surplus (+/-) for the en-route activity 3.8  Settimated surplus (+/-) for the en-route activity	1 699 1 748	1 815	19
Estimated surplus (+/-) in percent of en-route revenues  2.6%  2.			86 3
### 2.6%  #### 2.6%  ##### 2.6%  ###################################	1.9% 2.0%		2.2
Total asset base	2.6% 2.6%		2.6
Fotal asset base       86 563       82 6         Estimated proportion of financing through equity (in %)       65.5%       66.4         Estimated proportion of financing through equity (in value)       56 714       54 8         Estimated proportion of financing through debt (in %)       34.5%       33.6         Estimated proportion of financing through debt (in value)       29 849       27 7         Cost of capital pre-tax (in value)       2 164       2 00         Average interest on debt (in %)       2.2%       2.2         Interest on debt (in value)       666       6         Determined RoE pre-tax rate (in %)       2.6%       2.6         Estimated surplus embedded in the cost of capital for en-route (in value)       1 498       1 4         Alet ATSP gain(+)/loss(-) on en-route activity       1 352       8 7         Overall estimated surplus (+/-) for the en-route activity       2 850       10 11	20454	20404	204
Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Exterest on debt (in walue)  Exterest on debt (in value)		2018A	201
Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Externated proportion of financing through debt (in value)  Externated proportion of financing through debt (in value)  29 849  27 7:  20 164  20 164  20 16  Externated or debt (in %)  Externated or debt (in			
### Strimated proportion of financing through debt (in %)  ### Strimated proportion of financing through debt (in %)  ### Strimated proportion of financing through debt (in value)  ### Strimated proportion of financing through debt (in value)  ### Strimated proportion of financing through debt (in value)  ### Strimated proportion of financing through debt (in value)  ### Strimated surplus ended (in walue)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital for en-route (in value)  ### Strimated surplus embedded in the cost of capital fo			
29 849   27 72   29 849   27 72   20   20   20   20   20   20			
Cost of capital pre-tax (in value)       2 164       2 00         Average interest on debt (in %)       2.2%       2.2         Interest on debt (in value)       666       6         Determined RoE pre-tax rate (in %)       2.6%       2.6         Estimated surplus embedded in the cost of capital for en-route (in value)       1 498       1 4         Net ATSP gain(+)/loss(-) on en-route activity       1 352       8 7         Overall estimated surplus (+/-) for the en-route activity       2 850       10 1			
Average interest on debt (in %) 2.2% 2.2  Average interest on debt (in value) 666 6  Determined RoE pre-tax rate (in %) 2.6% 2.6  Estimated surplus embedded in the cost of capital for en-route (in value) 1 498 1 4  Net ATSP gain(+)/loss(-) on en-route activity 1 352 8 75  Overall estimated surplus (+/-) for the en-route activity 2 850 10 11	2 065		
nterest on debt (in value) 666 6 Determined RoE pre-tax rate (in %) 2.6% 2.6 Estimated surplus embedded in the cost of capital for en-route (in value) 1 498 1 4 Det ATSP gain(+)/loss(-) on en-route activity 1 352 8 7 Deverall estimated surplus (+/-) for the en-route activity 2 850 10 11	2.2%		
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  1 352  Diverall estimated surplus (+/-) for the en-route activity  2 850  10 11	619		
Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  1 498 1 44 8 7 7 8 7 7 9 1 498 1 44 8 7 7 1 498 1 1	2.6%		
Net ATSP gain(+)/loss(-) on en-route activity 1 352 8 72  Overall estimated surplus (+/-) for the en-route activity 2 850 10 11	1 447		
Overall estimated surplus (+/-) for the en-route activity 2 850 10 1	8 726		
	0 173		
	8 195		
Estimated surplus (+/-) in percent of en-route revenues 3.2% 11.5	11.5%		
, .	18.5%		
	,		

# SWITZERLAND: En-route ATSP (Skyguide)

## Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. I deus dir cir-route

#### Actual 2016 Skyguide en-route costs vs. PP

In 2016, Skyguide actual en-route costs are -9.3% (-8.2 M€2009) lower, in real terms, than planned in the PP. This results from the combination of:

- lower staff costs (-12.6% or -8.9 M€2009), as indicated in the Additional Information to the June 2017 en-route Reporting Tables, mainly explained by the postponement of recruitments, other costs containment measures and less FTEs "due to facility management restructuration";
- higher other operating costs (+19.0% or +1.0 M€2009) due to use of external expertise and services instead of internal production (shift from staff cost and CAPEX to Opex);
- higher depreciation costs (+0.5% or +0.08 M€2009) due to write-off of assets in 2016, partly compensated by less investments in previous years compared to the PP;
- a lower cost of capital (-14.8% or -0.4 M€2009), due to a lower asset base in 2016 than planned.

#### Skyguide net gain/loss on en-route activity in 2016

As shown in box 9, Skyguide generated a net gain of +8.7 M€2009 on the en-route activity. This is a combination of 2 elements:

- a gain of +7.3 M€2009 arising from the cost-sharing mechanism; and
- a gain of +1.4 M€2009 arising from the traffic risk-sharing mechanism.

Note that if the costs exempt from cost-sharing included in this analysis for the year 2016 (-0.8 M€2009) are not deemed eligible by the European Commission, the net gain generated by Skyguide on its en-route activity would amount to +9.5 M€2009.

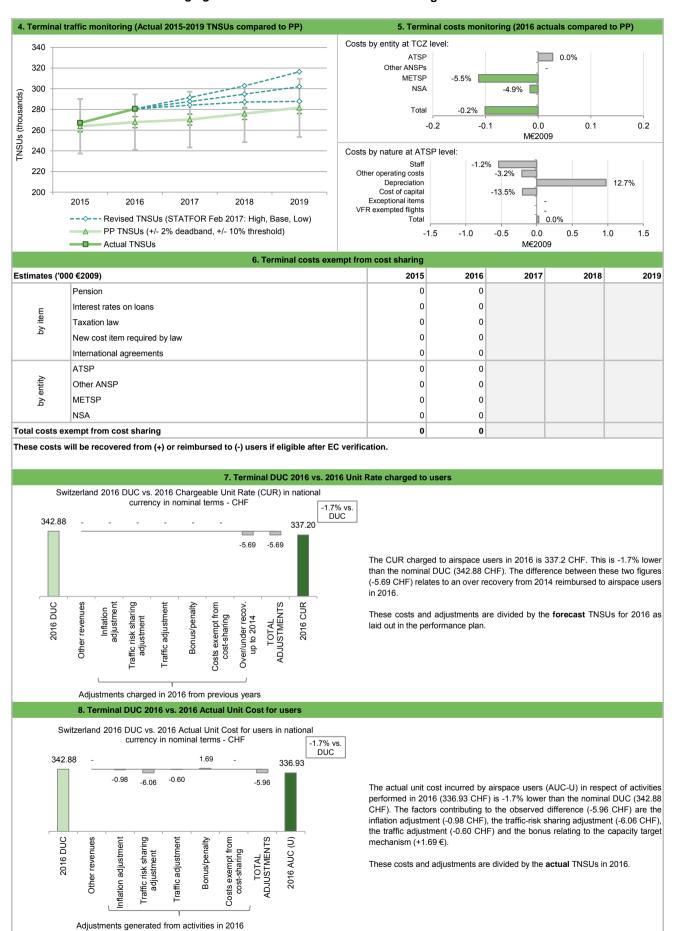
#### Skyguide overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+8.7 M€2009) and the surplus embedded in the actual cost of capital (+1.4 M€2009) amounts to +10.2 M€2009 (11.5% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 18.5%, which is higher than the 2.6% planned in the PP.

# **SWITZERLAND: Terminal charging zone**

1. Conte	extual economic information: term	inal air navig	ation services			
· Switzerland TCZ represents 5.5% of the SES terminal AN	S determined costs in 2016	· Is this TCZ	applying traffic ris	k sharing?	Ye	S
ATSP: Skyguide	ſ	· Airports wit	th fewer than 70,00	00 IFRs ATMs:		0
National currency: CHF		· Airports wit	th between 70,000	and 225,000 IFF	Rs ATMs:	1
· Number of airports in charging zone in 2016: 2,	of which:	· Airports wi	th more than 225,0	00 IFRs ATMs:		1
	2. Terminal DUC monitoring at CI	harging Zone	level			
Switzerland: Data from RP2 Performance Plan	(See note 1)	2015	5D 2016D	2017D	2018D	2019D
Terminal costs (nominal CHF)		98 654 88	91 827 842	93 196 484	93 781 285	95 413 139
Inflation %		-1.0	% 0.0%	0.5%	1.0%	1.0%
Inflation index (100 in 2009)		99	99.1	99.6	100.6	101.6
Real terminal costs (CHF2009)		99 556 13	92 666 721	93 579 967	93 234 826	93 917 991
Total terminal Service Units		263 69	267 811	270 219	275 889	281 677
Real terminal unit cost per Service Unit (CHF2009)		377.5	346.01	346.31	337.94	333.42
Real terminal unit cost per Service Unit (EUR2009)		250.2	229.30	229.50	223.96	220.96
Switzerland: Actual data from Reporting Tables		2015	5A 2016A	2017A	2018A	2019A
Terminal costs (nominal CHF)		97 128 23	91 402 849			
Inflation %		-0.8	% -0.5%			
Inflation index (100 in 2009)		99	98.8			
Real terminal costs (CHF2009)		97 817 92	92 514 455			
Total terminal Service Units		266 95	280 536			
Real terminal unit cost per Service Unit (CHF2009)		366.4	42 329.78			
Real terminal unit cost per Service Unit (EUR2009)		242.8	218.54			
Difference between Actuals and Planned		201	15 2016	2017	2018	2019
Terminal costs (nominal CHF)	in value	-1 526 65	-424 993			
	in %	-1.5	% -0.5%			
Inflation %	in p.p.	0.2 p.	p0.5 p.p.			
Inflation index (100 in 2009)	in p.p.	0.2 p.	p0.3 p.p.			
Real terminal costs (CHF2009)	in value	-1 738 20	-152 266			
	in %	-1.7	% -0.2%			
Total terminal Service Units	in value	3 26	12 724			
	in %	1.2	% 4.8%			
Real terminal unit cost per Service Unit (CHF2009)	in value	-11.1	13 -16.24			
	in %	-2.9	-4.7%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-7.3	-10.76			
	in %	-2.9	-4.7%			
3. Focus on terminal at State/Charg	ing Zone level	0.0%		-	+	1
This analysis focuses on Switzerland Terminal Charging Zo	one (TCZ) that comprises 2 airports:	-0.5%	-0.2%			
Geneva and Zurich.		5.57				■ Difference between
Terminal unit cost		-1.0% -				actual and determined
In 2016, the actual terminal unit cost in real terms (218.54 €	2009) is -4 7% lower than planned in	-1.5%	4.70/			terminal costs (real
the PP (229.30 €2009). This difference results from the	combination of higher than planned		1.7%			terms)
TNSUs (+4.8%) and lower than planned terminal costs (-0.2	%, or -0.1 M€2009).	-2.0%	2015 2016	2017 2	018 2019	
Terminal service units		6%	2010	2017 2	2010	_
The difference between estual and planned TCLIs ( 4.99/ ) f	alla autoida tha 100/ daad baad but					
The difference between actual and planned TSUs (-4.8%) f does not exceed the +10% threshold foreseen in the tr			4.8%			□Difference
resulting additional terminal revenues is therefore shared to						between actual and
ATSP, the latter retaining a gain of 1.7 M€2009.  Based on the STATFOR February 2017 base TNSU scenar	io. Switzerland TNSUs are expected					planned
to exceed the TNSUs planned in the PP for the remainder	of RP2. If this scenario materialises,	10/				terminal service units
the traffic is expected to exceed the ±2% dead band	foreseen in the traffic risk-sharing	1	1.2%			
mechanism, but does not surpass the +10% threshold		0%	2015 2016	2017 2	018 2019	-
Terminal costs		300				
In nominal terms, actual terminal costs are -0.5% lower that	n planned. Since the actual inflation	ල 250	2.9% -4.7%			
index is lower than planned (-0.3 p.p.) the actual terminal	•		83. 4	.50	· Θ	■Terminal
level when expressed in CHF2009.  The lower than planned terminal costs in real terms are driv	en by an increase in Skyguide costs	150 dgt,	242.8: 242.8: 229.30	229.50	220.96	DUC (PP, 2015-2019)
(+0.05% or some +0.03 M€2009) and reductions across a		12	7	8	8	■ Terminal
5.5% or -0.1 M€2009) and the NSA (-4.9%, or -0.02 M	1€2009). Skyguide being the main					unit costs (actual)
contributor to the terminal cost base, a detailed analysis at A	ISP level is provided in box 12.	0				
There are no costs exempt from cost-sharing reported for the	e TCZ.		2015 2016	2017 2	018 2019	

# **SWITZERLAND: Terminal charging zone**

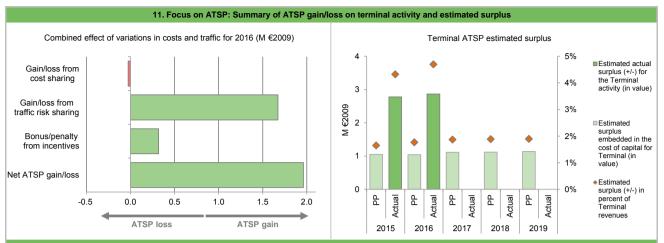


# **SWITZERLAND: Terminal ATSP (Skyguide)**

Cost sharing ('000 €2009)	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	63 597	59 031			
Actual costs for the ATSP	62 542	59 059			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 055	-28			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 055	-28			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.2%	4.8%			
Determined costs for the ATSP (PP) - based on actual inflation	63 469	59 208			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	786	1 673			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	317			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	1 841	1 962			
10. Focus on ATSP: Terminal ATS	P estimated surplu	S *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This is	different from the accou	inting profit/loss reported	I in the P&L accounts of	the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Total asset base	60 828	59 901	63 720	63 501	64 0
Estimated proportion of financing through equity (in %)	65.2%	65.8%	66.4%	66.9%	67.5
Estimated proportion of financing through equity (in value)	39 670	39 422	42 302	42 509	43 1
Estimated proportion of financing through debt (in %)	34.8%	34.2%	33.6%	33.1%	32.5
Estimated proportion of financing through debt (in value)	21 157	20 479	21 419	20 992	20 8
Cost of capital pre-tax (in value)	1 521	1 498	1 593	1 588	1 6
Average interest on debt (in %)	2.2%	2.2%	2.2%	2.2%	2.2
nterest on debt (in value)	472	457	478	468	4
Determined RoE pre-tax rate (in %)	2.6%	2.6%	2.6%	2.6%	2.6
Estimated surplus embedded in the cost of capital for terminal (in value)	1 049	1 041	1 115	1 119	11
Estimated surplus embedded in the cost of capital for terminal (in value)	1 043	1 041	1113	1113	
Overall estimated surplus (+/-) for the terminal activity	1 049	1 041	1 115	1 119	11
Revenue/costs for the terminal activity	63 597	59 031	59 648	59 443	59 9
Estimated surplus (+/-) in percent of terminal revenues	1.6%	1.8%	1.9%	1.9%	1.9
	2.6%	2.6%	2.6%	2.6%	2.6
Estimated ex-ante RoE pre-tax rate (in %)	2.0%	2.0 /6	2.0 /6	2.0%	2.0
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
Total asset base	54 399	51 828	2017A	2010/1	201
Estimated proportion of financing through equity (in %)	65.2%	65.8%			
Estimated proportion of financing through equity (in value)	35 477	34 109			
Estimated proportion of financing through debt (in %)	34.8%	34.2%			
Estimated proportion of financing through debt (in value)	18 921	17 719			
	1 360	1 296			
, ,	2.2%	2.2%			
Average interest on debt (in %)		395			
Average interest on debt (in %) nterest on debt (in value)	422				
Average interest on debt (in %) nterest on debt (in value) Determined RoE pre-tax rate (in %)	2.6%	2.6%			
Average interest on debt (in %) interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	2.6% 938	900			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	2.6% 938 1 841	900 1 962			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	2.6% 938	900			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	2.6% 938 1 841 2 779 64 383	900 1 962 2 863 61 021			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues	2.6% 938 1 841 2 779	900 1 962 <b>2 863</b>			

# SWITZERLAND: Terminal ATSP (Skyguide)

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 Skyguide terminal costs in the TCZ vs. PP

Skyguide actual terminal costs in the TCZ are +0.05% (+0.03 M€2009) higher, in real terms, than planned in the PP (see technical note 1 in gate-to-gate box 3). This results from the combination of:

- lower staff costs (-1.2% or -0.5 M€2009);
- lower non-staff operating costs (-3.2% or -0.2 M€2009);
- higher depreciation costs (+12.7% or +1.0 M€2009) due to write-off of assets in 2016;
- a lower cost of capital (-13.5% or -0.2 M€2009), due to a lower asset base in 2016 than planned.

From the Additional Information to the June 2017 terminal reporting tables, we note that other revenues are deducted from the costs and that in 2017: "actual revenues deducted from the costs are higher than assumed in the Plan. These additional revenues may not be sustainable."

#### Skyguide 2016 net gain/loss on terminal activity in the TCZ

As shown in box 9, the terminal activity in the TCZ generated a net gain of +2.0 M€2009 in 2016. This is a combination of three elements:

- a loss of -0.03 M€2009 as a result of the cost-sharing mechanism; and
- a gain of +1.7 M€2009 as a result of traffic risk-sharing mechanism.
- a gain of +0.3 M€2009, corresponding to a bonus eligible for payment to Skyguide as part of the capacity target incentive mechanism. This amount corresponds to 0.5% of Skyguide terminal revenues (based on the ATSP chargeable unit rate in 2016 times the actual TNSUs). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission.

#### Skyguide 2016 overall estimated surplus for the terminal activity in the TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity in the TCZ mentioned above (+2.0 M€2009) and the surplus embedded in the cost of capital (+0.9 M€2009) amounts to +2.9 M€2009 (4.7% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 8.4%, which is higher than the 2.6% planned in the PP.

# **SWITZERLAND: Gate-to-gate**

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	to-gate	ANS costs				
Switzerland: Data from RP2 Performance Plan	1		2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)		Т	105 788 954	104 474 234	105 071 794	104 056 476	103 948 911
Real terminal costs (EUR2009)			65 975 779	61 410 172	62 015 379	61 786 655	62 239 388
Real gate-to-gate costs (EUR2009)			171 764 733	165 884 406	167 087 173	165 843 130	166 188 298
En-route share (%)			61.6%	63.0%	62.9%	62.7%	62.5%
Switzerland: Actual data from Reporting Table	es	,	2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			103 712 224	96 205 475			
Real terminal costs (EUR2009)			64 823 869	61 309 265			
Real gate-to-gate costs (EUR2009)			168 536 093	157 514 741			
En-route share (%)			61.5%	61.1%			
Difference between Actuals and Planned (Act	uals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-3 228 639	-8 369 665			
	in %		-1.9%	-5.0%			
En-route share	in p.p.		-0.1%	-1.9%			
	2. Share of en-route and terminal in	gate-to	o-gate actual c	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -5. reductions in both en-route costs (-7.9%, or -8 M $\in$ 2009).	, ,		100%	.0		.0	
The actual share of en-route in gate-to-gate ANS the PP for 2016 (63.0%).	6 costs (61.1%) is slightly lower than plan		6 17%	15%	18%		
For Skyguide, the estimated gate-to-gate econo (see boxes 10 for the detailed analysis at chargin gate ANS revenues.			6 6 83% 6 6 6	85%	82%	2012	
			2015	2016	2017	2018	2019
				<b>■</b> E	En-route ■Ter	minal	

# 3.Technical notes on en-route and terminal information reported by Switzerland

**Note 1:** It is noted that the planned costs breakdown by nature for Skyguide reported in the June 2017 Terminal Reporting Tables is different from the breakdown disclosed in the Annex C to the RP2 Performance Plan for all years 2015-2019. However, this change does not affect the total terminal determined costs and the determined unit cost for 2015-2019. For the purposes of the analysis of the 2016 terminal cost-efficiency, the updated costs breakdown by nature reflected in the June 2017 Terminal Reporting Tables has been considered.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**NE FAB** 

Version: 1.1

Date: 9 October 2017

**NEFAB** 

# **Monitoring of SAFETY for 2016**

	Effecti	veness of Safety Managem	ent				
			2015 Value	2016 Value	2017 Value	2018 Value	2019 Target
	at State level	For all MOs					С
Union-wide targets	at ANSP level	For Safety Culture MO					С
	at ANSP level	For all other MOs					D
	States / Regulatory authorities	For all MOs	В	В			
FAB level	ANSPs	For Safety Culture MO	С	С			
	ANSPs	For all other MOs	Α	С			

	Application of the severity classification of the Risl	Analysis	Tool (RAT)			
	Ground Score	2015	2016	2017	2018	2019
	Growing 333/C	Value	Value	Target	Value	Target
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%
targets	Runway Incursions (RIs)			>= 80%		100%
FAB level	Separation Minima Infringements (SMIs)	100%	98%			
rab level	Runway Incursions (RIs)	97%	94%			
	Overall Score	2015	2016	2017	2018	2019
	Overall Score	Value	Value	Target	Target	Target
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%
	ATM Specific Occurences (ATM-S)			>= 80%		100%
	Separation Minima Infringements (SMIs)	100%	99%			
FAB level	Runway Incursions (RIs)	97%	95%			
	ATM Specific Occurences (ATM-S)	100%	97%			

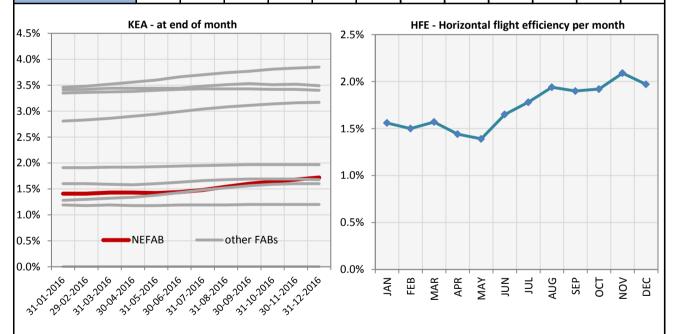
# Observations

The lowest answer in the EoSM Components/areas of the States is Level "B" which is below the 2019 EoSM target level. All components are at this level.

## **NEFAB**



			Mont	hly KEA a	ind HFE e	volution	in 2016					
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
KEA (at end of month)	1.41%	1.41%	1.43%	1.43%	1.42%	1.44%	1.48%	1.54%	1.60%	1.64%	1.68%	1.72%
HFE	1.56%	1.50%	1.57%	1.44%	1.39%	1.65%	1.78%	1.94%	1.90%	1.92%	2.09%	1.97%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

# **Observations**

NM proposed measures: To implement all projects as planned including Borealis Project with Denmark Sweden FAB and UK Ireland FAB.

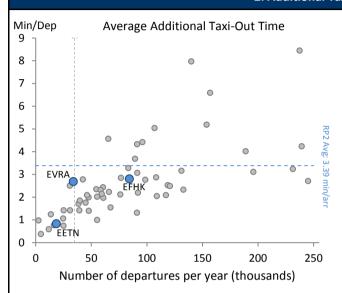
## **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

## 1. Overview

NEFAB includes 10 airports in the RP2 monitoring, from which only 3 have established a complete and correct airport data flow, allowing the calculation of both environment indicators. Member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

The performance shown by those airports that can be analysed within NEFAB is commensurate with the traffic levels.

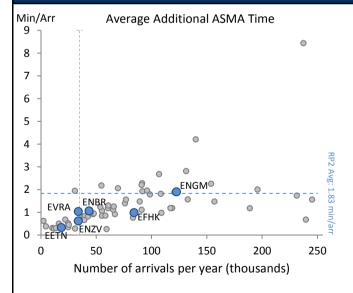
# 2. Additional Taxi-Out Time



Additional taxi-out times for those airports in NEFAB (where the calculation of the indicator is possible) are below the European average.

Nevertheless, Riga (EVRA) ranges more than a minute higher than other airports with similar number of movements.

# 3. Additional ASMA Time



Regarding additional times in the terminal area, the observed values for most airports in NEFAB are well below the RP2 average, except for Oslo (ENGM) that sits very close to it.

#### **NEFAB**

# **Monitoring of CAPACITY for 2016**

	Minutes of ATFM en-route delay													
	2015	2016	2017	2018	2019	Observations								
FAB Reference Value	0.12	0.12	0.13	0.13	0.13									
FAB Target	0.12	0.12	0.13	0.13	0.13									
Actual performance	0.04	0.07												

## **NEFAB** assessment of capacity performance

The cost optimum capacity for the en route delay per flight for NEFAB is 0,12, but for the airspace users a delay of 0,12 would be unacceptable. This is based on the fact that a large portion of the overall traffic is transition flights with little leeway in terms of delays. In addition three of four NEFAB member states have set significant lower target values than the FAB reference value in RP2. In addition implementation of free route airspace (FRA) in cooperation with the Danish-Swedish FAB also contributes to better performance in 2016 without creating more costs.

# Monitoring process for capacity performance

Monthly at a national level.

# **Application of Corrective Measures for Capacity**

No corrective measures applied in 2016

## **Capacity Planning**

According to SLA with the airspace users.

# Assessment of capacity performance

It is noted that, by exceeding the FAB target for en route capacity, NEFAB has provided a positive contribution to the Union-wide target in 2016. It is noted that the Network Manager expects NEFAB to provide a positive contribution to the Union-wide target each year during RP2.

# **En route Capacity Incentive Scheme**

Although NEFAB did not apply a FAB-wide en route capacity incentive scheme, the PRB has been advised by the NEFAB NSA committee that the overall FAB performance is a condition of determining whether or not a national bonus or penalty is due. Each member State proposed separate national incentive schemes in the NEFAB performance plan submitted in June 2014. The review of the individual incentive schemes will be made in the national reports following this FAB analysis.

# **Result of FAB Capacity Incentive Scheme**

Although NEFAB surpassed its en route capacity target for 2015, only three of the four member states received bonuses for en route capacity performance: Estonia, Finland and Latvia. The fourth state, Norway, neither received a bonus nor a penalty. See following national analyses for the results of the individual national en route capacity incentive schemes.

#### Update on Military dimension of the plan

No new information was provided by NEFAB on how civil military coordination and cooperation is providing additional capacity.

# Observations on Military dimension of the plan

Whilst the plans for improved civil military cooperation within NEFAB are acknowledged, information on how these plans are actually improving capacity for airspace users would be appreciated.

#### **Application of FUA**

NEFAB provided the following new information regarding the application of FUA in NEFAB:

Application of FUA in Latvia concept is elaborated and explained in the annual SES and BR Implementation questionnaire submitted to EASA. Based on the 2016 military SUA booking and actual use data, the overall efficiency of using the booked military SUA areas has slightly increased from approximately 40% in 2015 to 42% in 2016. Following areas were used in the assessment: EVTSA2, EVTSA3, EVR5, EVTSA7A, EVTSA8, EVTSA10, EVTSA11, EVTSA12 and TRA7.

# PRB Observations of the Application of FUA

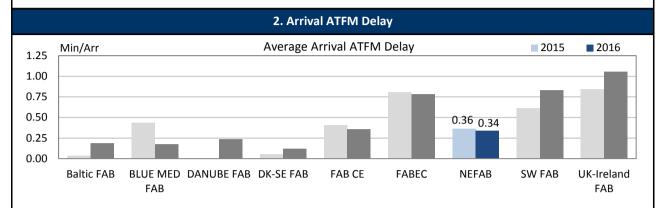
It is noted that Latvia provides information on the application of FUA to EASA, but unfortunately EASA does not make this information available to the public, therefore stakeholders, are unable to ascertain the application of FUA in Member States. It is noted that NEFAB has not actually provided information on how NEFAB authorities determine if the optimum benefits for both civil and military airspace users are being provided.

# 1. Overview

NEFAB contributes adequately to the airport-related ANS capacity performance in Europe.

The aggregated average of arrival ATFM delay ranges well below the European average and improved in 2016 by an additional 0.02 min/arr.

In terms of adherence to ATFM slots, the ANS performance at NEFAB airports ranges amongst the best-in-class in Europe.



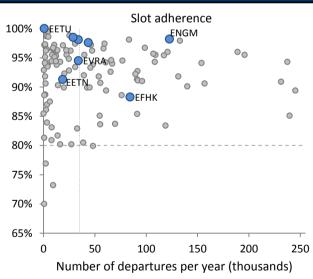
The ANS performance at NEFAB CE airports is commensurate with the level of traffic and shows no specific capacity constraint. The performance has even slightly improved in comparison to 2015.

# 3. Arrival ATFM Delay - National Targets and Incentive Schemes

NEFAB performance plan sets a national target on arrival ATFM delay for all 4 states with a breakdown for each of the airports in the FAB under RP2 monitoring, except the Norwegian airports.

The plan also presents an incentive scheme for the national target on arrival ATFM delay for each of its Member States.

# 4. ATFM Slot Adherence



Airports in the FAB NE show best in class performance regarding the adherence to ATFM slots, with values above 90% and even close to 100% in several cases. Only Helsinki (EFHK) ranges below 90%.

# 5. Pre-departure Delay

The airport operator specification has been implemented at all main airports subject to RP2 within NEFAB.

Nevertheless the quality of the delay reporting varies across the airports and in some cases validation is on-going to address the share of delayed flights with no delay code attribution and/or missing or non-standard delay codes.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Estonia

Version: 1.1

Date: 9 October 2017

## **ESTONIA**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture					
State level	53	С	В	В	В	В					
EANS	85	D	D	D	D	D					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the F	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	N/A	N/A
ATM Specific Occurrences (ATM-S)		25%
Source of RAT data:	AN	ISP

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture					
State level	Number of questions answered				
State level	YES	NO			
Policy and its implementation	2	7			
Legal/Judiciary	4	3			
Occurrence reporting and Investigation	2	0			
TOTAL	8	10			
EANS	Number of que	stions answered			
EANS	YES	NO			
Policy and its implementation	13	0			
Legal/Judiciary	3	0			
Occurrence reporting and Investigation	7	1			
TOTAL	23	1			

## **Observations**

One out of the four reviewed EoSM Components/areas of the State meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only four are below Level C.

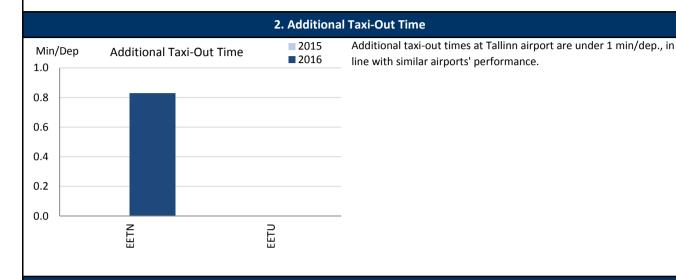
#### **ESTONIA**

## **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

## 1. Overview

Estonia identified two airports, Tallinn and Tartu, as subject to RP2. In 2016 the Airport Operator Data Flow is finally established at Tallinn allowing for the calculation of both environment indicators.

Estonia shall empower the airport reporting entity at Tartu (EETU) to establish the Airport Operator Data Flow and/or address the remaining data issues.



# Min/Arr Additional ASMA Time O.4 O.3 O.2 O.1 O.0 At Tallinn (EET remarkably low especially the times go down on the times go down

At Tallinn (EETN) airport, the additional time in terminal airspace is remarkably low, even for an airport with that level of traffic. This is especially the case during summer months, when additional ASMA times go down to zero.

# 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	<u> </u>	•							<u> </u>		
AIRPORT NAME	ICAO		ADDITION	NAL TAXI-	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRPORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Tallinn	EETN	n/a	0.83				n/a	0.33			
Tartu	EETU	n/a	n/a				n/a	n/a			

#### **Monitoring of CAPACITY for 2016**

#### **ESTONIA**

	En route Capacity incentive scheme												
	2015	2016	2017	2018	2019	Observations							
National Capacity target	0.12	0.12	0.12	0.12	0.12								
Deadband +/-	0.05 - 0	0.13		0.05 - 0.14	1								
Actual performance	0.01	0.02											

#### National capacity incentive scheme

Estonia applied a national incentive scheme based on the following criteria for the period 2015 – 2016:

En route ATFM delay 2015-2016:

2015-2016 Dead band: 0,05min/flt - 0,13min/flt

0,02min / flt or better: Bonus: 1 % of the revenues from air navigation services in year n

0,03min / flt: Bonus: 0,5 % of the revenues from air navigation services in year n 0,04min / flt: Bonus: 0,2% of the revenues from air navigation services in year n 0,14min / flt: Penalty: 0,2 % of the revenues from air navigation services in year n 0,15min / flt: Penalty: 0,5 % of the revenues from air navigation services in year n

0,16min / flt or worse: Penalty: Penalty: 1% of the revenues from air navigation services in year n

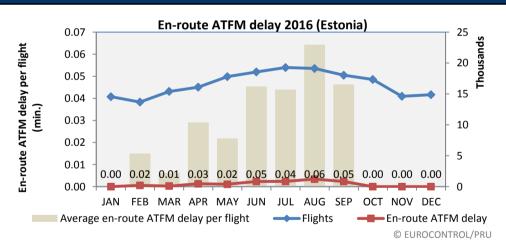
With an actual en route capacity performance of 0.02 minutes per flight in 2016, the ANSP EANS will receive a bonus of 1% of the revenues from air navigation services in year n.

Estonia reports that this is equivalent to €256,053 for 2016.

## Compliance issues relating to national capacity incentive scheme

The PRB noted that the incentive schemes are not linked to FAB performance.

# Observations regarding national capacity performance



	En-route ATFM delay per flight (Estonia)											
2008 2009 2010 2011 2012 2013 2014 2015 2016												
0.02 0.00 0.03 0.02 0.11 0.02 0.03 0.01 0.02												

The achievement of the local target for en route capacity performance in Estonia during 2016, and the positive contribution both to the NEFAB and the Union-wide target for en route capacity is noted. It is noted that the Network Manager does not expect any capacity problems in Estonia for the remainder of RP2.

# **Planning and Effective Use of CDRs**

Estonia did not provide any data since there are no CDRs in NEFAB.

# Observations on Planning and effective Use of CDRs

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

Estonia did not provide any data on this indicator

# **Observations on Effective booking procedures**

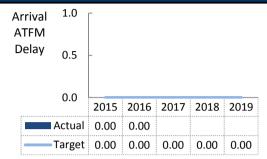
Estonia is reminded that Regulation 2150/2005 Article 4 (n) obliges Member States to "establish mechanisms to archive data on the requests, allocation and actual use of airspace structures for further analysis and planning activities."

#### **ESTONIA**

## 1. Overview

ANS at 2 airports in Estonia are subject to RP2 monitoring. Continuing with past years performance, no arrival ATFM delay has been accrued in Estonia and the national target of zero delay is met in 2015 and 2016.

## 2. Arrival ATFM Delay



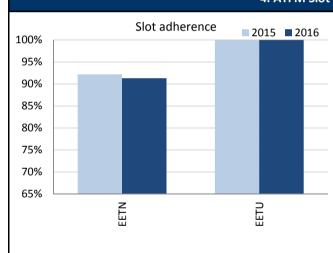
For both years, 2015 and 2016, no arrival ATFM delay was observed at the Estonian airports under RP2 (Tallinn and Tartu) . The achieved performance suggests no major capacity constraints in Estonia.

The achieved performance in 2015 and 2016 meets the established national target fully.

# 3. Arrival ATFM Delay - National Target and Incentive Scheme

Estonia has established a national target on arrival ATFM delay and associated incentive scheme. The achieved performance ranges within the established deadband and results in no financial incentive.

## 4. ATFM Slot Adherence



Slot adherence at both airports EETN and EETU ranges above the 90% compliance although it shows a small degradation in 2016 by 0.9% in Tallinn.

# 5. Pre-departure Delay

The level of pre-departure delay at Tallinn has increased in the past year, but it remains negligible. Nevertheless the high share of unreported delay requires further analysis.

To improve the level of operational monitoring for Tartu (EETU), Estonia may consider the establishment of the airport operator flow at this airport.

# 6. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	ICAO	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE					AVG PRE-DEPARTURE DELAY				
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Tallinn	EETN	0.00	0.00				92.2%	91.3%				0.01	0.04			
Tartu	EETU	0.00	0.00				100.0%	100.0%				n/a	n/a			

## ESTONIA: En-route charging zone

# Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Estonia ECZ represents 0.3% of the SES en-route ANS determined costs in 2016 ATSP: EANS FAB: NEFAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Estonia: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 23 098 175 24 757 151 25 985 553 27 073 003 28 182 980 En-route costs (nominal EUR) 3.0% 3.1% 3.0% 3.0% Inflation % 123.3 127.1 134.8 138.9 130.9 Inflation index (100 in 2009) 18 739 585 19 481 586 19 852 645 20 081 013 20 295 459 Real en-route costs (EUR2009) 801 575 827 117 855 350 885 643 Total en-route Service Units 774 641 Real en-route unit cost per Service Unit (EUR2009) 24.19 24.30 24.00 23.48 22.92 Estonia: Actual data from Reporting Tables 2016A 2018A 20 468 440 21 999 000 En-route costs (nominal EUR) Inflation % 0.1% 0.8% 117.1 118.0 Inflation index (100 in 2009) Real en-route costs (EUR2009) 17 478 222 18 636 095 Total en-route Service Units 815 544 834 320 Real en-route unit cost per Service Unit (EUR2009) 21.43 22.34 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -2 758 151 in value -2 629 734 En-route costs (nominal EUR) in % -114% -11 1% Inflation % in p.p. -2.9 p.p. -2.3 p.p Inflation index (100 in 2009) -6.2 p.p. -9.0 p.p in p.p. -1 261 363 -845 491 Real en-route costs (EUR2009) in value in % -6.7% -4.3% 40 903 32 745 Total en-route Service Units in value 5.3% 4.1% in % Real en-route unit cost per Service Unit (EUR2009) in value -2.76 -1.97 -11.4% -8.1% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost Difference between actual and In 2016, the actual en-route unit cost in real terms (22.34 €2009) is -8.1% lower than planned in -4% the PP (24.30 €2009). This difference results from the combination of higher than planned TSUs determined (+4.1%) and lower than planned en-route costs (-4.3%, or -0.8 M€2009) en-route costs -6% (real terms) En-route service units -8% 2015 2016 2017 2018 2019 The difference between actual and planned TSUs (+4.1%) falls outside the ±2% dead band, but is inside the ±10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain in 6% terms of en-route revenues is therefore shared between the ATSP and the airspace users, with 5.3% the gain retained by the ATSP amounting to +0.4 M€2009. Considering the latest STATFOR 4% Difference base scenario (February 2017), actual traffic is likely to remain higher than planned through RP2. 4.1% actual and En-route costs planned total 2% service units In nominal terms, actual en-route costs are -11.1% lower than planned. However, since the actual inflation index is also lower than planned (-9.0 p.p.), actual en-route costs are -4.3% below 0% 2015 2016 2017 2018 2019 plans when expressed in €2009. 40 The lower than planned en-route costs in real terms are driven by lower costs for EANS (-6.9% or some -1.0 M€2009) while the costs reported for the NSA/EUROCONTROL (+4.6% or €2009 30 +0.2m€2009) are above plans. EANS being the main contributor to the en-route cost base, a En-route DUC (PP, 2015-2019) -8 1% detailed analysis at ATSP level is provided in box 12. cost, 20 24.19 24.30 24.00 23.48 22.92 No costs exempt from cost-sharing are reported by Estonia (see note 1). En-route unit costs (actual) ٦ 10 0 2015 2016 2017 2018 2019

# **ESTONIA: En-route charging zone**

Other ANSP

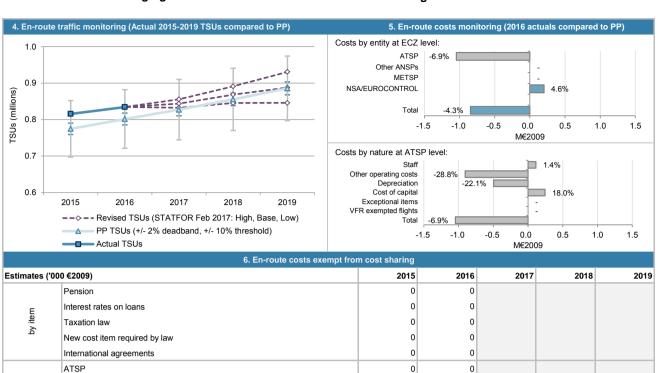
NSA/EUROCONTROL

METSP

Total costs exempt from cost sharing

ģ

# Monitoring of en-route COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

Estonia 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national

\*see note 1

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-0.6% vs.

0

0

Λ

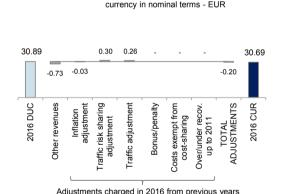
0

0

0

Λ

0



Estonia 2016 DUC vs. 2016 Actual Unit Cost for users in national

The CUR charged to airspace users in 2016 is 30.69  $\in$ . This is -0.6% lower than the nominal DUC (30.89  $\in$ ). The difference between these two figures (-0.20  $\in$ ) mainly relates to:

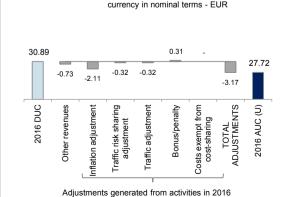
- other revenues (-0.73  $\in$ ) corresponding to savings from the CPDLC projects which are reimbursed to users as well as revenues from the European Union assistance programmes; and,
- a traffic risk sharing adjustment (+0.30 €), which reflects the loss in revenues due to lower than planned traffic in 2014 which is charged to airspace users in 2016.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the RP2 performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

-10.3% vs.

DUC



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (27.72 €) is -10.3% lower than the nominal DUC (30.89 €). The two most important factors contributing to the observed difference (-3.17€) are:

- an inflation adjustment (-2.11 €) which reflects the impact of a lower than planned inflation index in 2016 which will be reimbursed to airspace users in 2018; and.
- other revenues (-0.73 €) corresponding to savings from the CPDLC projects which are reimbursed to users as well as revenues from the European Union assistance programmes.

These costs and adjustments are divided by the  ${\it actual}$  TSUs in 2016.

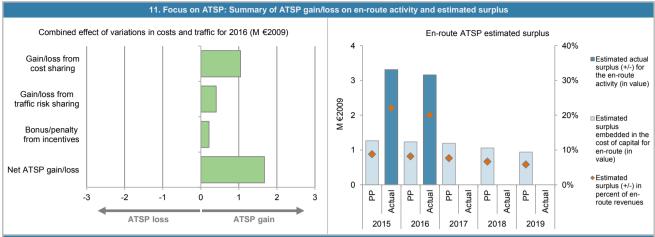
# ESTONIA: En-route ATSP (EANS)

# Monitoring of en-route COST-EFFICIENCY for 2016

2-4-b					
Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	14 379	15 125			
actual costs for the ATSP	13 019	14 079			
difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 360	1 046			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 360	1 046			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	5.3%	4.1%			
Determined costs for the ATSP (PP) - based on actual inflation	14 387	15 478			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	429	406			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	217	217			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	2 006	1 669			
10. Focus on ATSP: En-route AT  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided	in the Reporting Tables. This is	s different from the accou			
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
Total asset base	16 933	17 088	15 586	14 129	12 7
Estimated proportion of financing through equity (in %)	83.8%	81.2%	85.9%	84.1%	82.6
estimated proportion of financing through equity (in value)	14 195	13 875	13 388	11 887	10 5
estimated proportion of financing through debt (in %)	16.2%	18.8%	14.1%	15.9%	17.4
estimated proportion of financing through debt (in value)	2 738	3 213	2 197	2 241	2 2
Cost of capital pre-tax (in value)	1 363	1 352	1 272	1 140	1 0
verage interest on debt (in %)	3.7%	3.7%	3.7%	3.7%	3.7
nterest on debt (in value)	100	117	80	82	
Determined RoE pre-tax rate (in %)	8.9%	8.9%	8.9%	8.9%	8.8
Estimated surplus embedded in the cost of capital for en-route (in value)	1 263	1 235	1 192	1 058	9
Overall estimated surplus (+/-) for the en-route activity	1 263 14 379	1 235	1 192	1 058	9
		15 125	15 563	15 829	16 0
Revenue/costs for the en-route activity		0.00/	= =0/	0.70/	
Estimated surplus (+/-) in percent of en-route revenues	8.8%	8.2%	7.7%	6.7%	5.8
stimated surplus (+/-) in percent of en-route revenues		8.2% 8.9%	7.7% 8.9%	6.7% 8.9%	
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)	8.8% 8.9%	8.9%	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	8.8%				
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base	8.8% 8.9% 2015A	8.9% 2016A	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %)	8.8% 8.9% 2015A 19 134	2016A 19 969	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	8.8% 8.9% 2015A 19 134 76.4%	2016A 19 969 83.8%	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	8.8% 8.9% 2015A 19 134 76.4% 14 623	2016A 19 969 83.8% 16 732	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6%	2016A 19 969 83.8% 16 732 16.2%	8.9%	8.9%	8.8
istimated surplus (+/-) in percent of en-route revenues istimated ex-ante RoE pre-tax rate (in %)  ITSP estimated surplus ('000 €2009) based on actual data from Reporting Tables iotal asset base istimated proportion of financing through equity (in %) istimated proportion of financing through debt (in %) istimated proportion of financing through debt (in %) istimated proportion of financing through debt (in value) iotst of capital pre-tax (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511	2016A 19 969 83.8% 16 732 16.2% 3 237	8.9%	8.9%	8.
stimated surplus (+/-) in percent of en-route revenues  stimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  otal asset base stimated proportion of financing through equity (in %) stimated proportion of financing through equity (in value) stimated proportion of financing through debt (in %) stimated proportion of financing through debt (in value) cost of capital pre-tax (in value) exerage interest on debt (in %)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596	8.9%	8.9%	8.
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7%	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3%	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7% 165	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3% 107	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Sotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Enterest on debt (in value)  Externined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7% 165 8.9%	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3% 107 8.9%	8.9%	8.9%	8.8
istimated surplus (+/-) in percent of en-route revenues istimated ex-ante RoE pre-tax rate (in %)  ITSP estimated surplus (*000 €2009) based on actual data from Reporting Tables iotal asset base istimated proportion of financing through equity (in %) istimated proportion of financing through equity (in value) istimated proportion of financing through debt (in %) istimated proportion of financing through debt (in value) iots of capital pre-tax (in value) inverage interest on debt (in %) interest on debt (in value)	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7% 165 8.9% 1 301	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3% 107 8.9% 1 489	8.9%	8.9%	8.8
Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Otal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Estimated proportion of finan	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7% 165 8.9% 1 301 2 006	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3% 107 8.9% 1 489 1 669	8.9%	8.9%	8.
Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Average interest on debt (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Estimated surplus embedded in the en-route activity  Evenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	8.8% 8.9% 2015A 19 134 76.4% 14 623 23.6% 4 511 1 466 3.7% 165 8.9% 1 301 2 006 3 307	8.9%  2016A  19 969 83.8% 16 732 16.2% 3 237 1 596 3.3% 107 8.9% 1 489 1 669 3 159	8.9%	8.9%	8.8

#### **ESTONIA: En-route ATSP (EANS)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 EANS en-route costs vs. PP

In 2016, EANS actual en-route costs are -6.9% (-1.0 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided with the en-route Reporting Tables, the main drivers for this deviation are:

- Higher staff costs (+1.4% or +0.1 M€2009). However, as highlighted in box 3, the lower actual inflation index for the year 2016 is affecting the comparison of costs in real terms. When considering nominal terms, actual staff costs are -5.9% lower than planned.
- Lower other operating costs (-28.8% or -0.9 M€2009) mainly due to the implementation of cost containment measures and to the postponement of the Controller Pilot Data Link Communications (CPDLC) project from 2015 to 2018. The savings related to this project are reimbursed to airspace users through deduction of other revenues from the 2016 unit rate (see boxes 7 and 8).
- Lower depreciation costs (-22.1% or -0.5 M€2009), mainly due to the postponement of investment projects (CPDLC, WAM, etc.).
- A higher cost of capital (+18.0% or +0.2 M€2009). Despite a significant capex underspend in 2016 (-46.5%, or -1.0 M€2009 at gate-to-gate level), there was an increase in the total asset base due to the reporting of higher net current assets.

#### EANS net gain/loss on en-route activity in 2016

As shown in box 9, EANS generated a net gain of +1.7 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +1.0 M€2009 arising from the cost sharing mechanism;
- a gain of +0.4 M€2009 arising from the traffic risk sharing mechanism; and,
- a gain of +0.2 M€2009 corresponding to a bonus eligible for payment to EANS as part of the capacity target incentive mechanism. However, this amount corresponds to 1.3% of EANS en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The amounts reported in respect of financial incentives for 2016 to be charged to users will be examined by the European Commission.

#### EANS overall estimated surplus for the en-route activity

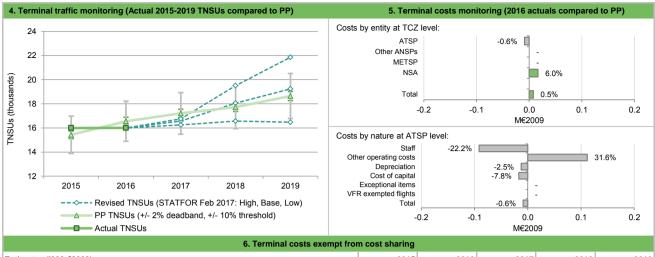
Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+1.7 M€2009) and the surplus embedded in the actual cost of capital (+1.5 M€2009) amounts to +3.2 M€2009 (20.1% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 18.9%, which is significantly higher than the 8.9% planned in the PP.

# **ESTONIA: Terminal charging zone**

1. Conte	xtual economic information: term	ninal a	ir navigati	on services			
· Estonia TCZ represents 0.2% of the SES terminal ANS de	termined costs in 2016	· Is	this TCZ ap	plying traffic risk	sharing?	Ye	s
· ATSP: EANS		· Aiı	rports with f	ewer than 70,00	00 IFRs ATMs:	:	2
· National currency: EUR		· Aiı	rports with b	etween 70,000	and 225,000 IFF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 2,	of which: -	· Aiı	rports with r	more than 225,0	00 IFRs ATMs:		0
	2. Terminal DUC monitoring at C	hargir	ng Zone lev	/el			
Estonia: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Terminal costs (nominal EUR)			2 064 521	2 249 331	2 413 934	2 456 109	2 571 978
Inflation %			3.0%	3.1%	3.0%	3.0%	3.0%
Inflation index (100 in 2009)			123.3	127.1	130.9	134.8	138.9
Real terminal costs (EUR2009)			1 674 949	1 770 015	1 844 216	1 821 784	1 852 163
Total terminal Service Units			15 436	16 551	17 205	17 722	18 642
Real terminal unit cost per Service Unit (EUR2009)			108.51	106.94	107.19	102.80	99.3
Estonia: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Terminal costs (nominal EUR)			1 803 641	2 099 000	2017A	2010A	20107
Inflation %			0.1%	0.8%			
Inflation index (100 in 2009)			117.1	118.0			
Real terminal costs (EUR2009)			1 540 149	1 778 134			
Total terminal Service Units			15 994	16 003			
Real terminal unit cost per Service Unit (EUR2009)			96.30	111.11			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	1	-260 880	-150 331	2011	2010	2013
Terrimal costs (normal cost)	in %		-12.6%	-6.7%			
Inflation %	in p.p.		-2.9 p.p.	-2.3 p.p.			
Inflation index (100 in 2009)	in p.p.		-6.2 p.p.	-9.0 p.p.			
Real terminal costs (EUR2009)	in value		-134 801	8 118			
real terminal code (EGI (EGG))	in %		-8.0%	0.5%			
Total terminal Service Units	in value		558	-548			
Total Cirillia Gol Vice Grito	in %		3.6%	-3.3%			
Real terminal unit cost per Service Unit (EUR2009)	in value		-12.21	4.17			
	in %		-11.3%	3.9%			
3. Focus on terminal at State/Chargin	ng Zone level		2%	0.5%		· · · · · · · · · · · · · · · · · · ·	
There is only one Terminal Charging Zone (TCZ) in Est	onia comprising Tallinn and Tartu	1	0%		-	-	■Difference
airports.		-	2% -				between
Terminal unit cost			4% -				actual and determined
In 2016, the actual terminal unit cost in real terms (111.11 €	, .	i i	6% - 8% -	%			terminal costs (real terms)
in the PP (106.94 $\in$ 2009). This difference results from the TNSUs (-3.3%) and higher than planned terminal costs (+0.5°		1	0% 201	5 2016	2017 2	018 2019	
Terminal service units		-	4%	2010	2017 2	2010	7
Traffic risk sharing applies in the TCZ. The difference between			2% - 3.69	%			
3.3%) falls outside the ±2% dead band, but is inside the ±10 risk sharing mechanism. The resulting loss of terminal revenu ATSP and the airspace users, with the loss borne by the ATS	ues is therefore shared between the		0%				Difference between actual and
Terminal costs	-	-	2% -	-3.3%			planned terminal service units
In nominal terms, actual terminal costs are -6.7% lower than	planned. However since the actual	,	4%	-3.376			
inflation index is also lower than planned (-9.0 p.p.), the actual plans when expressed in €2009.	•	-	201		2017 2	018 2019	
The higher than planned terminal costs in real terms resu	It from the combination of a slight	t o	120 -11.3	3.9%			
reduction for the main ATS, EANS (-0.6% or -8.8 Ke	£2009) and an increase for the	£20 1	100 - 2	11.	.19	ıo	■Terminal DUC (PP,
NSA/EUROCONTROL costs (+6.0% or +16.9 K€2009). EAN terminal cost base, a detailed analysis at ATSP level is provided.		cost,	90 - 08	106.94	107.19	99.35	2015-2019
		Unit	60 - 40 -				■Terminal unit costs
There are no costs exempt from cost-sharing reported for the	TCZ.		20				(actual)
			0		20:-	010 200	-
		1	201	5 2016	2017 2	018 2019	

## **ESTONIA: Terminal charging zone**

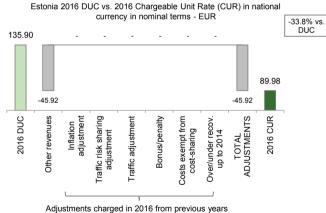
# Monitoring of terminal COST-EFFICIENCY for 2016



Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

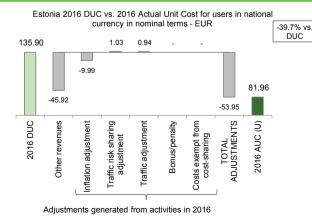
# 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 89.98 €. This is -33.8% lower than the nominal DUC (135.90 €) after deduction of other revenues (-45.92 €). According to the Additional Information provided with the Reporting Tables, this mainly reflects the fact that 30% of the terminal costs are not recovered through terminal navigation charges. Small amounts of government grants are also included in the other revenues.

These costs and adjustments are divided by the **forecast** TNSUs for 2016 as laid out in the performance plan.

# 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (81.96 €) is -39.7% lower than the nominal DUC (135.90 €). The two most important factors contributing to the observed difference (-53.95 €) are:

- the other revenues (-45.92 €), see box 7 above for more details; and.
- the inflation adjustment (-9.99  $\in$ ), which corresponds to the impact of a lower than planned inflation index for the year 2016, which will be reimbursed to airspace users in 2018.

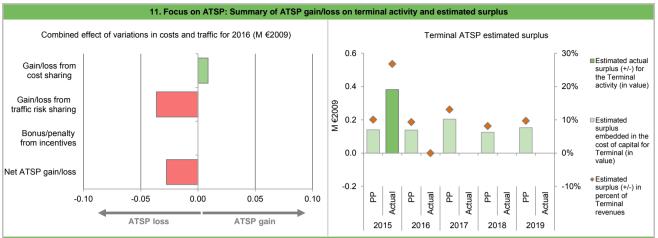
These costs and adjustments are divided by the  ${\bf actual}\ {\bf TNSUs}$  in 2016.

# **ESTONIA: Terminal ATSP (EANS)**

Cost sharing ('000 €2009)	0045	-0040	0047	0040	201
	2015 1 390	<b>2016</b> 1 485	2017	2018	20
etermined costs for the ATSP (PP) - based on planned inflation					
ctual costs for the ATSP	1 244	1 477			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	147	9			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	147	9			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
oifference in total service units (actual vs PP) %	3.6%	-3.3%			
Determined costs for the ATSP (PP) - based on actual inflation	1 391	1 520			
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	34.6	-36.4			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
let ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	181	-28			
10. Focus on ATSP: Terminal AT  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided  ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	in the Reporting Tables. This	is different from the acc	2017P	2018P	2019
otal asset base	3 732	3 734	3 373	3 010	2 6
Estimated proportion of financing through equity (in %)	42.0%	41.5%	68.0%	46.6%	64.1
stimated proportion of financing through equity (in value)	1 569	1 549	2 292	1 403	17
stimated proportion of financing through debt (in %)	58.0%	58.5%	32.0%	53.4%	35.9
stimated proportion of financing through debt (in value)	2 163	2 185	1 081	1 607	9
Cost of capital pre-tax (in value)	219	218	243	184	1
Average interest on debt (in %)	3.7%	3.7%	3.7%	3.7%	3.7
nterest on debt (in value)	79	80	39	59	
Determined RoE pre-tax rate (in %)	8.9%	8.9%	8.9%	8.9%	8.9
Estimated surplus embedded in the cost of capital for terminal (in value)	140	138	204	125	1
	140	138			4
Overall estimated surplus (+/-) for the terminal activity	140	130	204	125	13
Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	1 390	1 485	204 1 560	125 1 537	
					15 1 50 9.7
tevenue/costs for the terminal activity  stimated surplus (+/-) in percent of terminal revenues	1 390	1 485	1 560	1 537	1 5
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)	1 390 10.0%	1 485 9.3%	1 560 13.1%	1 537 8.1%	1 5 9.7
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	1 390 10.0% 8.9%	1 485 9.3% 8.9%	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	1 390 10.0% 8.9% 2015A	1 485 9.3% 8.9% 2016A	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)	1 390 10.0% 8.9% 2015A 4 248	1 485 9.3% 8.9% 2016A 5 572	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0%	1 485 9.3% 8.9% 2016A 5 572 5.4%	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251	1 485 9.3% 8.9% 2016A 5 572 5.4% 302	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0%	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6%	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Interest on debt (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7%	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3%	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  External capital pre-tax (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7% 73	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3% 174	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7% 73 8.9%	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3% 174 8.9%	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Alter ATSP gain(+)/loss(-) on terminal activity	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7% 73 8.9% 200	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3% 174 8.9% 27	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7% 73 8.9% 200 181	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3% 174 8.9% 27 -28	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9
Revenue/costs for the terminal activity	1 390 10.0% 8.9% 2015A 4 248 53.0% 2 251 47.0% 1 997 273 3.7% 73 8.9% 200 181	1 485 9.3% 8.9% 2016A 5 572 5.4% 302 94.6% 5 270 201 3.3% 174 8.9% 27 -28	1 560 13.1% 8.9%	1 537 8.1% 8.9%	1 5 9.7 8.9

# **ESTONIA: Terminal ATSP (EANS)**

# Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 EANS terminal costs vs. PP

EANS actual terminal costs in the TCZ are -0.6% (-8.8 K€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided within the terminal Reporting Tables, the main drivers for this deviation are:

- lower staff costs (-22.2% or -91.4 K€2009);
- higher other operating costs (+31.6% or +111.9 K€2009);
- lower depreciation costs (-2.5% or -12.4 K€2009); and,
- a lower cost of capital (-7.8% or -16.9 K€2009) resulting from the combination of a higher asset base (mainly driven by higher net current assets) with a lower weighted average cost of capital (due to a larger proportion of debt financing).

#### EANS 2016 net gain/loss on terminal activity and overall estimated surplus

As shown in box 7 and explained in the Additional Information to the Reporting Tables, only 70% of the terminal costs are charged to airspace users in order to promote Estonian tourism and air traffic. On the other hand, it is not clear from the Additional Information how the remaining 30% are financed.

It is important to keep this information in mind when interpreting the net loss on terminal activity (-28 K€2009) and overall estimated negative surplus (-1 K€2009) presented in boxes 9 and 10.

### **ESTONIA:** Gate-to-gate

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	o-gate	ANS costs				
Stonia: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019[
Real en-route costs (EUR2009)			18 739 585	19 481 586	19 852 645	20 081 013	20 295 459
Real terminal costs (EUR2009)			1 674 949	1 770 015	1 844 216	1 821 784	1 852 163
Real gate-to-gate costs (EUR2009)			20 414 534	21 251 601	21 696 861	21 902 797	22 147 622
En-route share (%)			91.8%	91.7%	91.5%	91.7%	91.6%
Stonia: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Real en-route costs (EUR2009)			17 478 222	18 636 095			
Real terminal costs (EUR2009)			1 540 149	1 778 134			
Real gate-to-gate costs (EUR2009)			19 018 371	20 414 229			
En-route share (%)			91.9%	91.3%			
Difference between Actuals and Planned (Actual	s vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-1 396 163	-837 373			
	in %		-6.8%	-3.9%			
En-route share	in p.p.		0.1%	-0.4%			
	2. Share of en-route and terminal in	gate-to	-gate actual co	osts (2016)			
			100% %	8.3%	3.5%	3.3%	3.4%
	Γ			ന് ന	n en	σi .	αi .
n 2016, actual gate-to-gate ANS costs are -3	.9% (-0.8 M€2009) lower than pla	100% 90%		15%	18%		
lue to a combination of lower en-route cost	, ,	80%	,		1070		
nigher terminal costs (+0.5% or +0.01 M€200	9).	70%					
The actual share of en-route in gate-to-gate	ANS costs (91.3%) is in line with	60%					
planned in the PP for 2016 (91.7%).		50%	, D				
For EANS, the estimated gate-to-gate econ	omic surplus in 2016 amounts t	40%	83%	85%	82%		
M€2009 (see boxes 10 for the detailed		30%					
corresponding to 18.4% of gate-to-gate ANS	, ,	20%					
		10%					
		0%	2015	2016	2017	2018	201
					n-route ■Ter	minal	

### Note 1:

It is noteworthy that the actual EUROCONTROL costs (1 298 K€) reported in the en-route Reporting Tables are different from the figure (1 039 K€) provided by EUROCONTROL on 15 May 2016 (provisional figures pending final audit review). For the purpose of this Monitoring Report, the EUROCONTROL costs reported in the en-route Reporting Tables have been taken into account.

3.Technical notes on en-route and terminal information reported by Estonia

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Finland** 

Version: 1.1

Date: 9 October 2017

### **Monitoring of SAFETY for 2016**

### **FINLAND**

	Effectiveness of Safety Management													
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture								
State level	75	С	С	D	D	В								
Finavia	80	D	D	D	D	D								

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	100%
Runway Incursions (RIs)	100%	100%
ATM Specific Occurrences (ATM-S)		100%
Source of RAT data:	FT	SA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture					
State level	Number of questions answered				
State level	YES	NO			
Policy and its implementation	8	1			
Legal/Judiciary	6	1			
Occurrence reporting and Investigation	2	0			
TOTAL	16	2			
Finavia	Number of questions answered				
riiidvid	YES	NO			
Policy and its implementation	12	1			
Legal/Judiciary	3	0			
Occurrence reporting and Investigation	6	1			
TOTAL	21	2			

### **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

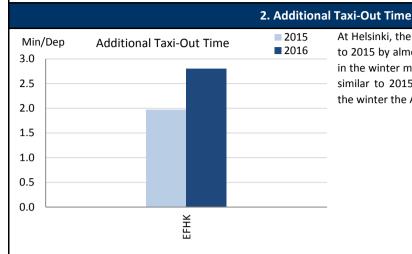
All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

### **FINLAND**

### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

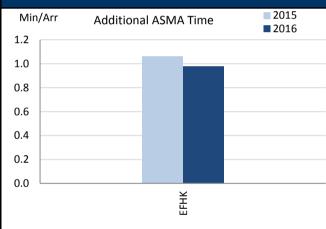
### 1. Overview

Finland has only identified the main airport at Helsinki as subject to RP2. The Airport Operator Data Flow is correctly established allowing for the calculation of environmental indicators.



At Helsinki, the additional taxi-out time has increased with respect to 2015 by almost a minute in average, driven by the performance in the winter months. From April to September the performance is similar to 2015, with ATXOT below 2 min/dep. However, during the winter the ATXOT can reach up to 7 minutes in January.

# 3. Additional ASMA Time 2015 The additional time in terminal airspace stays very low for an airport with this level of traffic.



### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	OUT TIME			ADDITIO	ONAL ASM	1A TIME		
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
	Helsinki/ Vantaa	EFHK	1.97	2.80				1.06	0.98			

### **Monitoring of CAPACITY for 2016**

### **FINLAND**

		Er	route Ca	pacity ince	entive sch	eme					
2015 2016 2017 2018 2019 Observations											
National Capacity target	0.08	0.08	0.08	0.08	0.08						
Deadband +/-		0.	05 - 0.08								
Actual performance	0.02	0.00									

### National capacity incentive scheme

Finland applied a national incentive scheme based on the following criteria for the period 2015 – 2019:

En route ATFM delay 2015-2019:

0,02min / flt or better: Bonus: 1 % of the revenues from air navigation services in year n

0,03min / flt: Bonus: 0,5 % of the revenues from air navigation services in year n 0,04min / flt: Bonus: 0,2% of the revenues from air navigation services in year n 0,09min / flt: Penalty: 0,2 % of the revenues from air navigation services in year n 0,10min / flt: Penalty: 0,5 % of the revenues from air navigation services in year n

0,11min / flt or worse: Penalty: Penalty: 1% of the revenues from air navigation services in year n

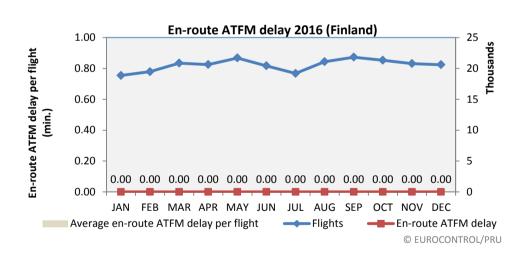
With an actual en route capacity performance of 0.00 minutes per flight in 2016, the ANSP Finavia will receive a bonus of 1% of the revenues from air navigation services in year n.

Finland reports that this is equivalent to €357,670 for 2016.

### Compliance issues relating to national capacity incentive scheme

The PRB noted that the incentive schemes are not linked to FAB performance.

### Observations regarding national capacity performance



	En-route ATFM delay per flight (Finland)													
2008	08 2009 2010 2011 2012 2013 2014 2015													
0.00	0.03	0.02	0.49	0.01	0.00	0.12	0.02	0.00						

The excellent en route capacity performance in Finland during 2016, and the positive contribution both to the NEFAB and the Union-wide target for en route capacity is noted. It is noted that the Network Manager does not expect any capacity problems in Finland for the remainder of RP2.

### **Planning and Effective Use of CDRs**

Finland did not provide any data since there are no CDRs in NEFAB.

### **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 33%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0%

Procedure 3 is not applicable within the State.

### **Observations on Effective booking procedures**

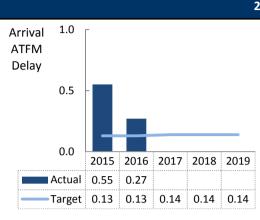
No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

### **Monitoring of Airports Contribution to CAPACITY for 2016**

### 1. Overview

Finland identifies its main airport Helsinki as subject to RP2 monitoring. Despite the reduction of the arrival ATFM delay in 2016 with respect to 2015, the target is missed for the second year in a row.

The adherence with ATFM slots remained close but below 90%. As concerns pre-departure delay, there is a marginal increase of 0.03 min/dep. in 2016.



### 2. Arrival ATFM Delay

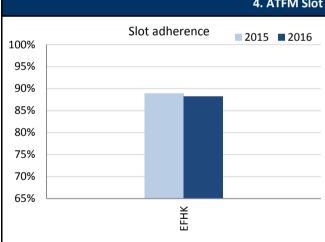
Traffic at Helsinki is stable throughout the months in 2015-2016. While in 2015 there was a peak of airport capacity related regulations in May-July, 2016 does not present any capacity related regulations, being weather the main reason for the arrival ATFM delay. Nevertheless these weather regulations are spread during the year.

The achieved arrival ATFM delay (0.27 min/arr.) doubles the target for 2016.

### 3. Arrival ATFM Delay - National Target and Incentive Scheme

NEFAB PP establishes a national target on arrival ATFM delay for Finland which corresponds with the breakdown for the only airport EFHK. The challenging target is set at 50% of the observed average arrival ATFM delay over the last 5 years at the beginning of the reference period.

The FAB NE performance plan presents an incentive scheme for the national targets on arrival ATFM delay for Finland. According to this incentive scheme and the achieved performance, a penalty will be applied.



### 4. ATFM Slot Adherence

Slot adherence at Helsinki has slightly decreased in 2016 and it remains below 90%. The worst results in terms of ATFM slot adherence are observed during the winter months and signal a possible problem related with de-icing.

### 5. Pre-departure Delay

ANS at Helsinki (EFHK) accrue a reasonably low share of pre-departure delay which is commensurate with the level of traffic. Performance in 2016 decreased marginally by 0.03 min/dep. (2015: 0.15 min/dep. vs 2016: 0.18 min/dep.).

pper	

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	, a		- p					,								
	ICAO	AVG /	ARRIV	AL ATF	M DEI	_AY		SLOT AI	DHEREN	ICE		AVG I	PRE-DI	EPART	URE D	ELAY
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Helsinki/ Vantaa	EFHK	0.55	0.27				89.0%	88.3%				0.15	0.18			

### FINLAND: En-route charging zone

by the European Commission.

### Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Finland ECZ represents 0.6% of the SES en-route ANS determined costs in 2016 ATSP: Finavia FAB: NEFAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Finland: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 45 050 000 45 596 000 46 064 000 46 321 000 46 468 000 En-route costs (nominal EUR) Inflation % 1.5% 121.0 123.4 114.4 116.4 118.6 Inflation index (100 in 2009) 39 368 663 39 179 750 38 843 860 38 294 684 37 662 953 Real en-route costs (EUR2009) 792 600 827 000 843 000 861 000 Total en-route Service Units 812 000 Real en-route unit cost per Service Unit (EUR2009) 49.67 48.25 46.97 45.43 43.74 Finland: Actual data from Reporting Tables 2015A 2016A 2018A 44 896 400 45 347 269 En-route costs (nominal EUR) Inflation % -0.2% 0.4% 111.9 112.4 Inflation index (100 in 2009) Real en-route costs (EUR2009) 40 118 861 40 360 311 Total en-route Service Units 760 383 763 829 Real en-route unit cost per Service Unit (EUR2009) 52.76 52.84 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -153 600 -248 731 En-route costs (nominal EUR) in value in % -0.3% -0.5% Inflation % -1.7 p.p. -1.3 p.p in p.p. in p.p. -4.0 p.p Inflation index (100 in 2009) -2.5 p.p 1 180 561 Real en-route costs (EUR2009) in value 750 198 in % 1.9% 3.0% -32 217 -48 17° Total en-route Service Units in value -4.1% -5.9% in % Real en-route unit cost per Service Unit (EUR2009) in value 3.09 4.59 in % 6.2% 9.5% 3. Focus on en-route at State/Charging Zone level 8% En-route unit cost In 2016, the actual en-route unit cost in real terms (52.84 €2009) is +9.5% higher than planned (48.25 6% €2009). This difference results from the combination of higher than planned en-route costs in real terms (+3.0%, or +1.2 M€2009), impacted by lower than planned inflation (see below "en-route costs"), and lower ■ Difference between actual and 4% determined According to the information provided in the NEFAB 2016 Monitoring Report. "NSA is not considering en-route costs corrective measures because the inflation is forecast to be closer to the planned inflation during the next 2% (real terms) years because of the recovering economy and because traffic has been recovering significantly since July 2016 and it is expected to remain so. The traffic forecast used in the PP for the remaining years of RP2 are 1.9% 0% in line with the most recent STATFOR forecast (February 2017)." 2016 2017 2018 2019 2015 0% The difference between actual and forecast TSUs (-5.9%) falls outside the ±2% dead band, but is within the ±10% boundaries of the alert threshold foreseen in the traffic risk-sharing mechanism. The resulting loss of -2% en-route revenues is therefore shared between the ATSP and the airspace users, with the loss borne by the Difference ATSP amounting to -1.1 M€2009. -4.1% The adopted TSUs forecast for RP2 is in line with the STATFOR February 2014 base case forecast scenario -4% actual and When considering the STATFOR February 2017 forecasts, there is now greater probability that, for the -5.9% planned total remaining of RP2, Finland en-route TSUs will remain within the ±2% dead band, or at least will remain within service units -6% the ±10% threshold foreseen in the traffic risk-sharing mechanism. The NSA remarked in the 2016 NEFAB Monitoring report that "In October 2015 the traffic decreased significantly below forecast but in July 2016 the -8% traffic started to recover and for the first months of 2017 (Jan-Apr) the traffic is 3.9 % above the determined 2015 2016 2017 2018 2019 SUs. However, due to significant decrease which started during the second half of 2016 the actual SUs were 5,93 % below the determined SUs in 2016. 80 60 6.2% In nominal terms, the 2016 actual en-route costs are slightly lower than planned (-0.5%, or -0.2 M€). En-route DUC (PP, 2015-2019) However, since the 2016 actual inflation index is also lower (-4.0 p.p.), actual en-route costs in real terms are +3.0% higher than planned (+1.2 M€2009). 46.97 40 49.67 48.25 45.43 The higher than planned en-route costs in real terms are mainly driven by higher costs for the ATSP (+3.5%, 43.74 En-route unit costs (actual) or +1.2 M€2009). A detailed analysis of the ATSP (Finavia) en-route costs is provided in box 12. 20 Costs exempt from cost-sharing are reported for a total amount of -124 000 €2009. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed 0

2016

2017

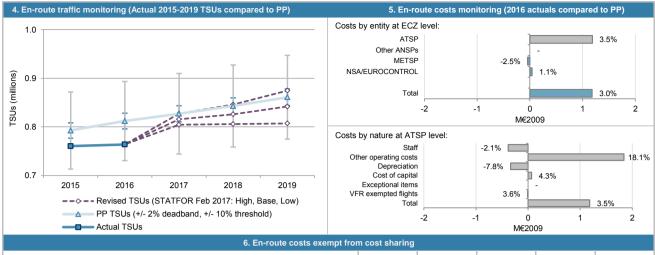
2015

2018

2019

### FINLAND: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

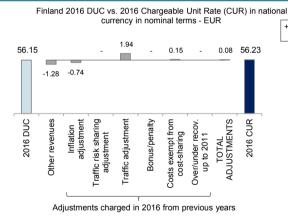


Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
F	Pension	-11	-39			
	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	-15	-85			
_	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	-11	-39			
	NSA/EUROCONTROL	-15	-85			
Total costs ex	empt from cost sharing	-26	-124			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

+0.1% vs. DUC

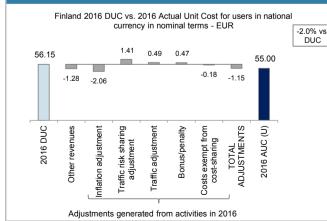


The CUR charged to airspace users in 2016 is 56.23 €. This is +0.1% higher than the nominal DUC (56.15  $\in$ ). The difference between these two figures (+0.08 €) relates to the deduction of other revenues (-1.28 €) reflecting income related to military flights and SAR activity, the inflation adjustment (-0.74  $\in$ ) balanced by the traffic risk sharing adjustment (+1.94 €) and cost exempt from cost sharing (+0.15 €).

These costs and adjustments are divided by the forecast TSUs for 2016.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (55.00 €) is -2.0% (-1.15 €) lower than the nominal DUC (56.15 €). The most important factors contributing to the observed difference are: the inflation adjustment (-2.06 €), the deduction of other revenues (-1.28 €), with the traffic risk sharing adjustment accounting for (+1.41 €), traffic adjustment (+0.49 €) and a bonus for capacity incentive (+0.47 €). Other revenues mainly reflect "income from the Finnish Defence forces related to military flights and from Ministry of the Interior related to SAR activity". The inflation adjustment reflects the impact of a lower than planned inflation index in 2016, which will be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

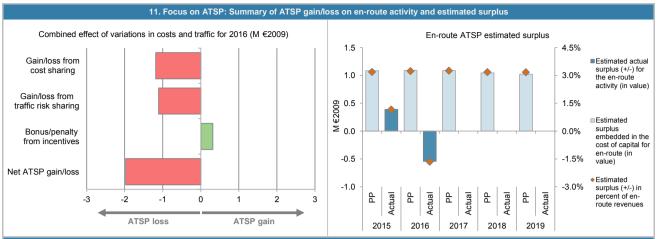
# FINLAND: En-route ATSP (Finavia)

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Determined costs for the ATSP (PP) - based on planned inflation	33 991	33 734			
ctual costs for the ATSP	34 635	34 918			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-645	-1 185			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-645	-1 185			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-4.1%	-5.9%			
Determined costs for the ATSP (PP) - based on actual inflation	34 757	34 941			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-910	-1 111			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	332	318			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	-1 223	-1 977			
10. Focus on ATSP: En-route ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	n the Reporting Tables. This	is different from the accou			
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	31 430	31 626	31 525	30 253	29 5
Estimated proportion of financing through equity (in %)	40.0%	40.0%	40.0%	40.0%	40.0
Estimated proportion of financing through equity (in value)	12 563	12 641	12 600	12 100	11 8
Estimated proportion of financing through debt (in %)	60.0%	60.0%	60.0%	60.0%	60.0
stimated proportion of financing through debt (in value)	18 866	18 985	18 925	18 152	17 7
Cost of capital pre-tax (in value)	1 575	1 585	1 579	1 516	1 4
verage interest on debt (in %)	2.6%	2.6%	2.6%	2.6%	2.6
nterest on debt (in value)	491	494	492	472	4
Determined RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
stimated surplus embedded in the cost of capital for en-route (in value)	1 084	1 091	1 087	1 044	1 0
	4 004	4 004	4 007	4.044	4.0
Overall estimated surplus (+/-) for the en-route activity	1 084	1 091	1 087	1 044	10
Revenue/costs for the en-route activity	33 991	33 734	33 367	32 806	32 1
Estimated surplus (+/-) in percent of en-route revenues	3.2%	3.2%	3.3%	3.2%	3.2
Estimated ex-ante RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
.TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	29 674	28 347			
Estimated proportion of financing through equity (in %)	62.9%	58.6%			
commuted proportion of infationing throught equity (iii 70)	18 668	16 625			
		41.4%			
stimated proportion of financing through equity (in value)	37.1%				
estimated proportion of financing through equity (in value) stimated proportion of financing through debt (in %)	37.1% 11 006	11 722			
estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)		11 722 1 653			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	11 006				
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %)	11 006 1 852	1 653			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value)	11 006 1 852 2.2%	1 653 1.9%			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Eost of capital pre-tax (in value) Everage interest on debt (in %) Enterest on debt (in value) Everage of the value of	11 006 1 852 2.2% 240	1 653 1.9% 218			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Eost of capital pre-tax (in value) Everage interest on debt (in %) Enterest on debt (in value) Externined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	11 006 1 852 2.2% 240 8.6%	1 653 1.9% 218 8.6%			
estimated proportion of financing through equity (in value) estimated proportion of financing through debt (in %) estimated proportion of financing through debt (in value) estimated proportion of financing through debt (in value) exerage interest on debt (in %) enterest on debt (in value) eletermined RoE pre-tax rate (in %) estimated surplus embedded in the cost of capital for en-route (in value) let ATSP gain(+)/loss(-) on en-route activity	11 006 1 852 2.2% 240 8.6% 1 611	1 653 1.9% 218 8.6% 1 435			
Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Everage interest on debt (in %) Enterest on debt (in value) Externined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Estimated surplus embedded in the cost of capital for en-route (in value) Everall estimated surplus (+/-) for the en-route activity	11 006 1 852 2.2% 240 8.6% 1 611 -1 223	1 653 1.9% 218 8.6% 1 435 -1 977			
Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Deverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	11 006 1 852 2.2% 240 8.6% 1 611 -1 223	1 653 1.9% 218 8.6% 1 435 -1 977			

### FINLAND: En-route ATSP (Finavia)

### Monitoring of en-route COST-EFFICIENCY for 2016



### 12. Focus on en-route ATSP: General conclusions

### Actual 2016 Finavia en-route costs vs. PP

In 2016, Finavia actual en-route costs are +3.5% (+1.2 M€2009) higher, in real terms, than planned. However in nominal terms Finavia's en-route costs are -0.1% lower than planned. According to the June 2017 Reporting Tables, this results from the combination of:

- Lower than planned staff costs (-2.1%, or -0.4 M€2009), mainly due to staff reductions;
- Higher than planned other operating costs (+18.1%, or +1.8 M€2009). "This was mainly due to higher than expected costs of Finavia's centralised services";
- Lower than planned depreciation costs (-7.8%, or -0.3 M€2009), "due to delayed investments. For example WAM-project was delayed due to bankruptcy of supplier"; and,
- A higher cost of capital (+4.3%, or +0.1 M€2009), corresponding to higher return on equity due to a higher proportion of financing through equity than planned as "Interest on loans were lower, but capital structure was different. Share of debt was only 41,1%. In the plan it was 60%".

### Finavia net gain/loss on en-route activity in 2016

As shown in box 9, Finavia generated a net loss of -2.0 M€2009 on the en-route activity. This is a combination of three elements:

- a loss of -1.2 M€2009 arising from the cost-sharing mechanism;
- a loss of -1.1 M€2009 arising from the traffic risk-sharing mechanism; and,
- a gain of +0.3 M€2009, corresponding to a bonus eligible for payment to Finavia as part of the capacity target incentive mechanism. This amount corresponds to 1.0% of Finavia en-route revenues (based on the ATSP chargeable unit rate (46.83€) in 2016 times the actual TSUs (763 829). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission.

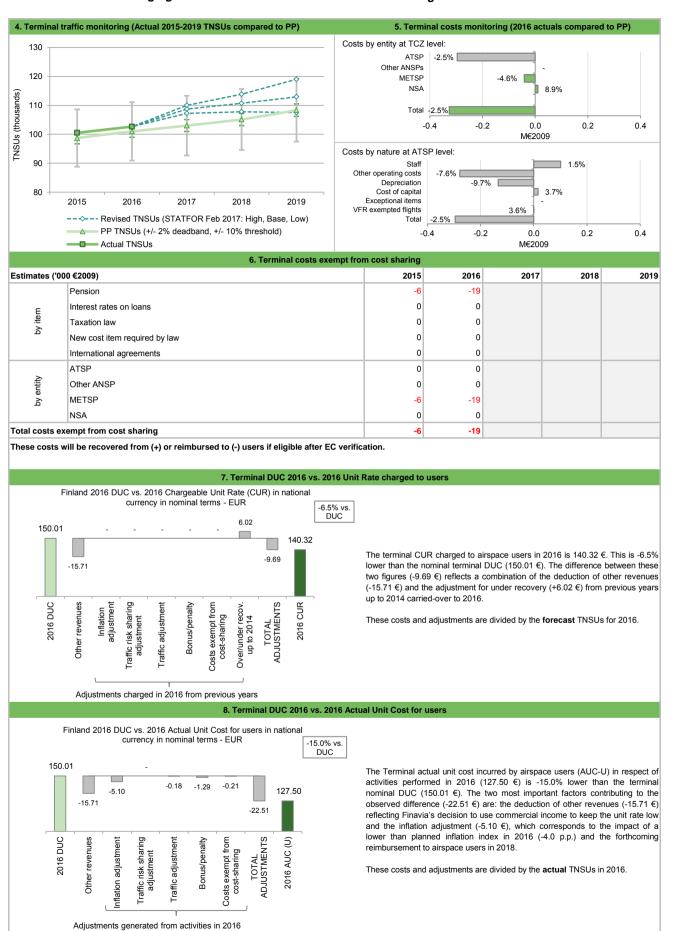
### Finavia 2016 overall estimated surplus for the en-route activity

Ex-post, the 2016 overall estimated surplus taking into account the net loss from the en-route activity mentioned above (-2.0 M€2009) and the surplus embedded in the actual cost of capital (+1.4 M€2009) amounts to -0.6 M€2009 (in absolute terms representing 1.6% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is negative (-3.3%), which means that the surplus embedded in the cost of capital through the RoE (8.6%) was not sufficient to compensate for the losses arising from the en-route activity.

# FINLAND: Terminal charging zone

· Finland TCZ represents 1.2% of the SES terminal ANS de	extual economic information: term		_		charing?	Ye	
· ATSP: Finavia	remined costs in 2010			ing traffic risk	0 IFRs ATMs:	(	
National currency: EUR					and 225,000 IFF		
Number of airports in charging zone in 2016: 1,	of which:				00 IFRs ATMs:	(3 A TIVI3.	
Number of all ports in charging zone in 2010.	2. Terminal DUC monitoring at Ch			C triari 225,00	o ii 103 ATIVIS.		
Finland: Data from RP2 Performance Plan		201		2016D	2017D	2018D	2019[
Terminal costs (nominal EUR)		14 850 5		15 150 612	15 452 687	15 761 914	16 079 096
Inflation %			5%	1.7%	1.9%	2.0%	2.0%
Inflation index (100 in 2009)		114		116.4	118.6	121.0	123.4
Real terminal costs (EUR2009)		12 977 7		13 018 624	13 030 610	13 030 753	13 032 329
Total terminal Service Units		98 7		101 000	103 000	105 100	108 300
Real terminal unit cost per Service Unit (EUR2009)		131.	.49	128.90	126.51	123.98	120.34
Finland: Actual data from Reporting Tables		201	5A	2016A	2017A	2018A	2019
Terminal costs (nominal EUR)		14 135 1	26	14 260 526			
Inflation %		-0.2	2%	0.4%			
Inflation index (100 in 2009)		111	1.9	112.4			
Real terminal costs (EUR2009)		12 630 9	972	12 692 259			
Total terminal Service Units		100 5	500	102 636			
Real terminal unit cost per Service Unit (EUR2009)		125.	.68	123.66			
Difference between Actuals and Planned		20	)15	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value	-715 4	-	-890 086			
, , ,	in %	-4.8	8%	-5.9%			
Inflation %	in p.p.	-1.7 p	o.p.	-1.3 p.p.			
Inflation index (100 in 2009)	in p.p.	-2.5 p	o.p.	-4.0 p.p.			
Real terminal costs (EUR2009)	in value	-346 7	784	-326 366			
	in %	-2.7	7%	-2.5%			
Total terminal Service Units	in value	18	300	1 636			
	in %	1.8	8%	1.6%			
Real terminal unit cost per Service Unit (EUR2009)	in value	-5.	.81	-5.23			
	in %	-4.4	4%	-4.1%			
3. Focus on terminal at State/Charg	ing Zone level	0%		<del></del>	-	-	1
This analysis focuses on Finland Terminal Charging Zor	ne comprising only Helsinki-Vantaa						■Difference
airport and for which Finland decided to apply the traffic risk		-1% -					between actual and
Terminal unit cost							determined terminal
In 2016, the actual terminal unit cost in real terms (123.66			-2.7%	-2.5%			costs (real terms)
(128.90 €2009). This difference results from the combina costs in real terms (-2.5%, or -0.3 M€2009) and higher than	•	'					terris)
costs in real terms (-2.5%, or -0.5 inc2009) and higher than	Diamileu 114303 (+1.070).	-3%	2015	2016	2017 2	018 2019	
Terminal service units Traffic risk sharing applies in Finland Terminal Charging Z	one However since the difference	3%					1
between actual and planned TNSUs (+1.6%) is within the ±							
risk sharing mechanism, the additional terminal revenues (+IATSP.	0.2 M€2009) are fully retained by the	2% -					Difference
When considering the STATFOR February 2017 traffic for	recasts it appears that TNSUs are		1.8%	1.6%			between actual and
likely to remain higher than planned throughout RP2.		1% -		1.070			planned terminal
Terminal costs							service units
In nominal terms, 2016 actual terminal costs are -5.9% low		0%	0045	0040	0047	010 0010	-
since the 2016 actual inflation index is also lower than plann actual terminal costs are -2.5% lower than planned (-0.3 M€.		160	2015	2016	2017 2	018 2019	7
The lower than planned terminal costs in real terms are a	almost entirely driven by lower than	.	-4.4%	-4.1%			
planned actual costs for Finavia (-2.5%, or -0.3 M€2009). A			131.49	98	51	4	■Terminal
costs is provided in box 12.		08 cost, 6	131.48	128.90	126.51	120.34	DUC (PP, 2015-2019)
Costs exempt from cost-sharing are reported for a total an	nount of -19 000 €2009 all reported	i i					■Terminal
under the pension item and for the MET Service provider (	FMI). These costs will be eligible for	40					unit costs (actual)
carry-over (reimbursed to airspace users) to the following re- by the European Commission.	erence penou(s), it deemed allowed	0					1
			2015	2016	2017 2	018 2019	

### **FINLAND: Terminal charging zone**

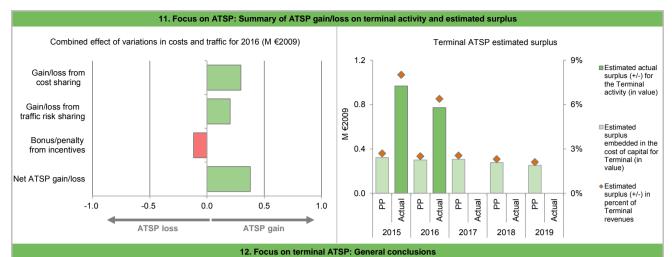


# FINLAND: Terminal ATSP (Finavia)

Cost sharing ('000 €2009)	0045	0040	0047	2012	201
	<b>2015</b> 11 977	<b>2016</b> 12 013	2017	2018	20
etermined costs for the ATSP (PP) - based on planned inflation					
ctual costs for the ATSP	11 597	11 717			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	381	296			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	381	296			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
oifference in total service units (actual vs PP) %	1.8%	1.6%			
Determined costs for the ATSP (PP) - based on actual inflation	12 247	12 442			
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	223	202			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	-122	-118			
let ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	482	379			
10. Focus on ATSP: Terminal AT  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided  ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	•		unting profit/loss reporte	ed in the P&L accounts of	the ATSP.
otal asset base	9 372	8 726	8 903	8 047	7 30
Estimated proportion of financing through equity (in %)	40.0%	40.0%	40.0%	40.0%	40.0
Estimated proportion of financing through equity (in value)	3 749	3 490	3 560	3 218	2 9
stimated proportion of financing through debt (in %)	60.0%	60.0%	60.0%	60.0%	60.0
stimated proportion of financing through debt (in value)	5 623	5 236	5 343	4 829	4 4
Cost of capital pre-tax (in value)	469	437	446	403	3
Average interest on debt (in %)	2.6%	2.6%	2.6%	2.6%	2.6
nterest on debt (in value)	146	136	139	126	1
Determined RoE pre-tax rate (in %)	8.6%	8.6%	8.6%	8.6%	8.6
Estimated surplus embedded in the cost of capital for terminal (in value)	323	301	307	277	2
Overall estimated surplus (+/-) for the terminal activity	323	301	307	277	2
Revenue/costs for the terminal activity	11 977	12 013	12 024	12 025	12 0
Estimated surplus (+/-) in percent of terminal revenues	2.7%	2.5%	2.6%	2.3%	2.1
		8.6%	8.6%	8.6%	8.6
	8.6%	0.070	0.076	0.070	
stimated ex-ante RoE pre-tax rate (in %)	8.6% 2015A	2016A	2017A	2018A	2019
sstimated ex-ante RoE pre-tax rate (in %)  TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables					2019
Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	2015A	2016A			2019
Stimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Stimated proportion of financing through equity (in %)	<b>2015A</b> 8 947	<b>2016A</b> 7 765			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)	<b>2015A</b> 8 947 63.0%	<b>2016A</b> 7 765 58.8%			2019
Stimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)	2015A 8 947 63.0% 5 640	2016A 7 765 58.8% 4 564			2019
Stimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)	2015A 8 947 63.0% 5 640 37.0%	2016A 7 765 58.8% 4 564 41.2%			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)	2015A 8 947 63.0% 5 640 37.0% 3 307	2016A 7 765 58.8% 4 564 41.2% 3 200			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)  Average interest on debt (in %)	2015A 8 947 63.0% 5 640 37.0% 3 307 558	2016A 7 765 58.8% 4 564 41.2% 3 200 453			2019
Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2%	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9%			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Externated proportion of financing through debt (in value)	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2% 72	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9% 60			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Everage interest on debt (in %)  Interest on debt (in value)  Everage interest on debt (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2% 72 8.6%	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9% 60 8.6%			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through deuty (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Let ATSP gain(+)/loss(-) on terminal activity	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2% 72 8.6% 486	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9% 60 8.6% 394			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through deuty (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Alet ATSP gain(+)/loss(-) on terminal activity  Coverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2% 72 8.6% 486 482	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9% 60 8.6% 394 379			2019
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Alet ATSP gain(+)/loss(-) on terminal activity  Deverall estimated surplus (+/-) for the terminal activity	2015A 8 947 63.0% 5 640 37.0% 3 307 558 2.2% 72 8.6% 486 482 968	2016A 7 765 58.8% 4 564 41.2% 3 200 453 1.9% 60 8.6% 394 379 772			2019

### **FINLAND: Terminal ATSP (Finavia)**

### Monitoring of terminal COST-EFFICIENCY for 2016



### Actual 2016 Finavia terminal costs vs. PP

In real terms, Finavia 2016 actual terminal costs are -2.5% (-0.3 M€2009) lower than planned. According to the June 2017 TANS reporting tables, this results from the combination of:

- lower than planned staff costs in nominal terms (-2.0% or -0.1 M€); however since the 2016 actual inflation index is also lower than planned (-4.0 p.p.), in real terms, the staff costs are higher than planned in 2016 (+1.5%, or +0.1 M€2009);
- lower than planned other operating costs (-7.6%, or -0.3 M€2009) due to "saving in purchase of ANS equipment, maintenance fees and travelling expenses";
- lower than planned depreciation costs (-9.7%, or -0.1 M€2009) due to delayed investments; and,
- · higher than planned cost of capital (+3.7%, or +0.02 M€2009) corresponding to higher return on equity due to a higher proportion of financing through equity than planned as "Interest on loans were lower, but capital structure was different. Share of debt was only 41,1%. In the plan it was 60%.

### Finavia 2016 net gain/loss on terminal activity

As shown in box 9, the activity in Finland's terminal charging zone generated a net gain of +0.4 M€2009 in 2016. This is a combination of three elements:

- a gain of +0.3 M€2009 arising from the cost-sharing mechanism;
- a gain of +0.2 M€2009 arising from the traffic risk-sharing mechanism; and,
- a loss of -0.1 M€2009, corresponding to a penalty to be incurred by Finavia in 2018 as part of the terminal capacity target incentive mechanism since the terminal capacity target (ATFM arrival delay) was not reached in 2016.

This amount corresponds to 1.0% of Finavia terminal ANS revenues (based on the ATSP chargeable unit rate in 2016 (129.39€) times the actual 2016 TNSUs (102 636). The inclusion of this penalty in the chargeable costs will be examined by the European Commission.

### Finavia 2016 overall estimated surplus for the terminal activity

Ex-post, the 2016 overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+0.4 M€2009) and the surplus embedded in the cost of capital (+0.4 M€2009) amounts to +0.8 M€2009 (6.4% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 16.9%, which is significantly higher than the 8.6% planned.

### FINLAND: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate A	NS costs				
Finland: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019
Real en-route costs (EUR2009)			39 368 663	39 179 750	38 843 860	38 294 684	37 662 953
Real terminal costs (EUR2009)			12 977 755	13 018 624	13 030 610	13 030 753	13 032 329
·			52 346 419	52 198 375	51 874 470	51 325 437	50 695 282
Real gate-to-gate costs (EUR2009)							
En-route share (%)			75.2%	75.1%	74.9%	74.6%	74.3% <b>2019</b>
Finland: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	20197
Real en-route costs (EUR2009)			40 118 861	40 360 311			
Real terminal costs (EUR2009)			12 630 972	12 692 259			
Real gate-to-gate costs (EUR2009)			52 749 833	53 052 570			
En-route share (%)			76.1%	76.1%			
Difference between Actuals and Planned (Ad			2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		403 414	854 195			
	in %		0.8%	1.6%			
En-route share	in p.p.		0.8%	1.0%			
	2. Share of en-route and terminal in	gate-to-g	gate actual co	osts (2016)			
n 2016, actual gate-to-gate ANS costs are +	1.6% (+0.9 M€2009) higher than planned n	nainly	100%	% %	%	%	%
due to higher en-route costs (+3.0%, or +1.2	! M€2009), while terminal costs are lowel	100%	90%		_	-	
blanned (-2.5% or -0.3 M€2009).		100% 90%	17%	15%	18%		
See also box 3 for details on the impact of lowe	r than planned inflation.	80%	1770		1070		
The 0040 and all all and a first of the 1	ANO	700/					
The 2016 actual share of en-route in gate-to planned (75.1%).	-gate ANS costs (76.1%) is 1 p.p. nigner	60%					
		50%					
For Finavia, the estimated gate-to-gate econom	·	40%	83%	85%	82%		
boxes 10 for the detailed analysis at charging z ANS revenues.	one level), corresponding to 0.5% or gate-to	30%					
		20%					
		10%					
		0%	0045	2046	0047	2040	004
			2015	2016	2017	2018	201
				■E	n-route ■Terr	ninal	
	3.Technical notes on en-route and term	inal infor	mation repor	rted by Finland			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Latvia

Version: 1.1

Date: 9 October 2017

### **LATVIA**

# **Monitoring of SAFETY for 2016**

	Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture						
State level	64	С	С	С	С	D						
LGS	78	С	D	D	D	С						

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the F	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	N/A	100%
Runway Incursions (RIs)	N/A	100%
ATM Specific Occurrences (ATM-S)		N/A
Source of RAT data:	CA	AA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	7	2
Legal/Judiciary	5	2
Occurrence reporting and Investigation	2	0
TOTAL	14	4
LGS	Number of que	stions answered
103	YES	NO
Policy and its implementation	12	1
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	21	3

### **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

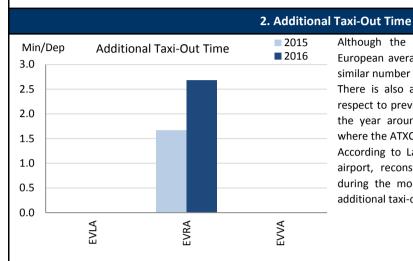
All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

### Monitoring of Airports Contribution to ENVIRONMENT for 2016

### 1. Overview

Latvia identified 3 airports as subject to RP2 monitoring, from which only Riga (EVRA) has established the Airport Operator Data Flow. Results for Latvia are therefore only representing this airport.

Despite the traffic being slightly less than in 2015, both environmental indicators at Riga airport show deterioration in performance. Latvia shall empower the airport reporting entity at Liepaja (EVLA) and Ventspils (EVVA) to establish the airport operator data flow and/or address the remaining data issues.



Although the additional taxi-out time at Riga is below the European average, it is a minute higher than other airports with similar number of movements.

There is also an increase in the additional TXOT in 2016 with respect to previous year. Such increase is consistently throughout the year around 1 minute, except for January and November where the ATXOT were 2 to 3 minutes higher.

According to Latvian NSA and the information provided by the airport, reconstruction activities took place at several aprons during the months of June, July and September, affecting the additional taxi-out times.

# Min/Arr Additional ASMA Time 1.2 1.0 0.8 0.6 0.4 0.2 0.0 4 Additional ASMA Time 2015 airport is high movements, be respect to 201

Similarly to ATXOT, the additional time in terminal airspace at Riga airport is higher than for other airports with the same number of movements, but also has increased by almost half a minute with respect to 2015.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ADDITIONAL TAXI-OUT TIME					ADDITIONAL ASMA TIME					
AIRFORT NAIVIL	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Liepaja	EVLA	n/a	n/a				n/a	n/a			
Riga	EVRA	1.67	2.68				0.63	1.03			
Ventspils	EVVA	n/a	n/a				n/a	n/a			

### **LATVIA**

		Er	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.04	0.04	0.04	0.04	0.04	
Deadband +/-	0.01	0.01	0.01	0.01	0.01	
Actual performance	0.00	0.00				

### National capacity incentive scheme

Latvia applied a national incentive scheme based on the following criteria for the period 2015 – 2019:

0,00min / flt or better: Bonus: 1 % of the revenues from air navigation services in year n

0,01min / flt: Bonus: 0,7% of the revenues from air navigation services in year n

0,02min / flt: Bonus: 0,5% of the revenues from air navigation services in year n

0,03min / flt: Bonus: 0,2% of the revenues from air navigation services in year n

0,05min / flt: Penalty: 0,2 % of the revenues from air navigation services in year n

0,06min / flt: Penalty: 0,5 % of the revenues from air navigation services in year n

0,07min / flt or worse: Penalty: Penalty: 1% of the revenues from air navigation services in year n

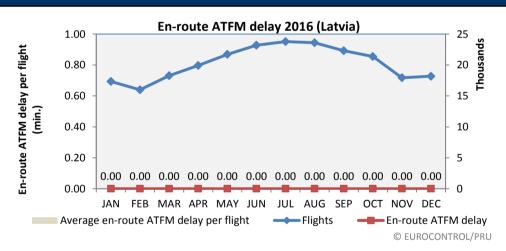
With an actual en route capacity performance of 0.00 minutes per flight in 2016, the ANSP LGS will receive a bonus of 1% of the revenues from air navigation services in year n.

Latvia has informed the PRB that the expected bonus will be €182 910 for 2016.

### Compliance issues relating to national capacity incentive scheme

The PRB noted that the incentive schemes are not linked to FAB performance.

### Observations regarding national capacity performance



	En-route ATFM delay per flight (Latvia)											
2008 2009 2010 2011 2012 2013 2014 2015 2016												
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				

The excellent en route capacity performance in Latvia during 2016, and the positive contribution both to the NEFAB and the Union-wide target for en route capacity is noted. It is noted that the Network Manager does not expect any capacity problems in Latvia for the remainder of RP2.

### **Planning and Effective Use of CDRs**

Latvia did not provide any data since there are no CDRs in NEFAB.

### Observations on Planning and effective Use of CDRs

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 64%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 0% Procedure 3 is not applicable within the State.

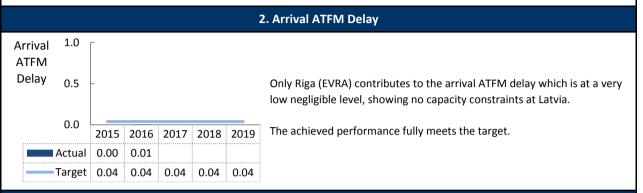
### **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

**LATVIA** 

### 1. Overview

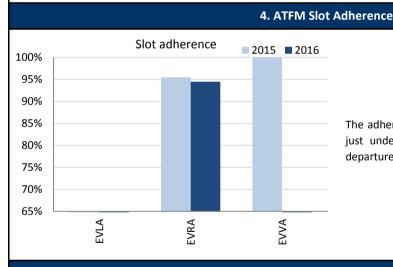
ANS at a total of 3 airports are subject to RP2 in Latvia. A national target on arrival ATFM has been established. The arrival ATFM delay is very low and although it has increased with respect to in 2015, it remains negligible and meets the target. Pre-departure delay can only be monitored at the time being for Riga (EVRA). Traffic at Liepaja (EVLA) and Ventspils (EVVA) in 2016 is marginal as the first one was under reconstruction in 2016 and the second is mainly for VFR operations.



### 3. Arrival ATFM Delay - National Target and Incentive Scheme

NEFAB performance plan establishes a national target on arrival ATFM delay for Latvia, with breakdown only for Riga (EVRA). The conservative national target of 0.4 min/arr. is constant for the entire reference period 2.

The performance plan also presents an incentive scheme for Latvia. Given the actual performance in 2016 a bonus is granted to LGV.



The adherence to ATFM slots at Riga decreases 1% and sits just under the 95% threshold. There were no regulated departures at Liepaja (EVLA) and Ventspils (EVVA) in 2016.

### 5. Pre-departure Delay

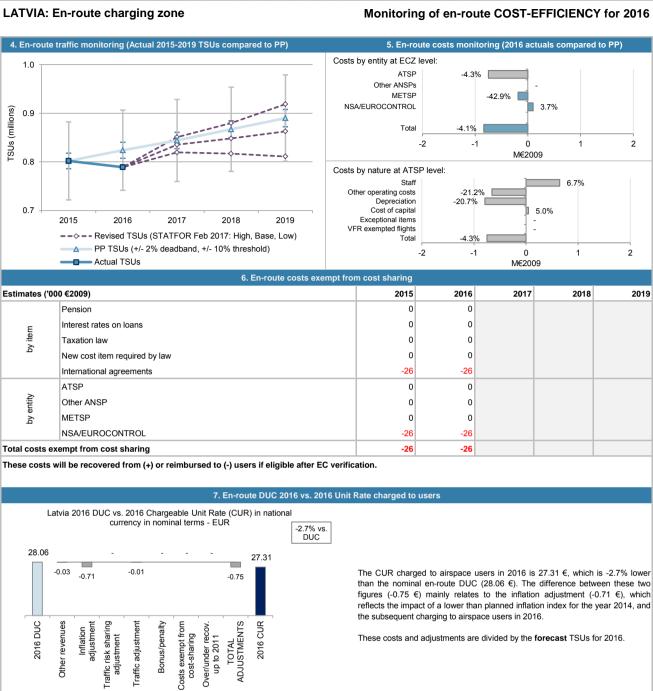
The Airport Operator Data Flow is established for Riga (EVRA) and allows for the monitoring of pre-departure delay at LROP in 2016. Nevertheless, the high share of unreported delay in the first half of 2015 does not allow for the calculation in that year and requires further validation.

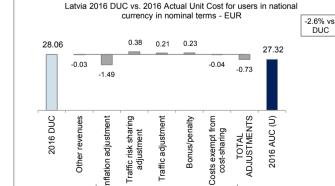
AIRPORT NAME   ICAO   CODE   CODE							6.	Appen	dix								
AIRPORT NAME    ICAO   CODE   15   91   10   10   10   10   10   10   10		n/a: A	irport (	Opera	tor Da	ta Flov	w not e	establish	ied, or n	nore tha	an two r	nonths	of miss	ing / r	non-va	lidate	data t
AIRPORT NAME CODE 15 9 10 10 8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		ICAO	AVG .	ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	ICE		AVG	PRE-DI	EPART	URE D	ELAY
Riga EVRA 0.00 0.01 95.5% 94.5% n/a 0.08	AIRPORT NAME		2015	2016	2017	2018	2019	2015	2016		2018	2019	2015	2016	2017	2018	2019
	Liepaja	EVLA	0.00	0.00				n/a					n/a	n/a			
Ventspils         EVVA         0.00         0.00         100.0%         n/a         n/a         n/a	Riga	EVRA	0.00	0.01				95.5%	94.5%				n/a	0.08			
	Ventspils	EVVA	0.00	0.00				100.0%					n/a	n/a			

### LATVIA: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

### 1. Contextual economic information: en-route air navigation services Latvia ECZ represents 0.3% of the SES en-route ANS determined costs in 2016 ATSP: LGS FAB: NEFAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Latvia: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 22 680 662 23 118 000 23 902 000 24 692 818 25 534 000 En-route costs (nominal EUR) 2.5% Inflation % 109.7 117.4 120.1 112.2 114.8 Inflation index (100 in 2009) 20 683 885 20 603 685 20 823 477 21 028 777 21 256 247 Real en-route costs (EUR2009) 802 000 844 000 867 000 890 000 Total en-route Service Units 824 000 Real en-route unit cost per Service Unit (EUR2009) 25.79 25.00 24.67 24.25 23.88 Latvia: Actual data from Reporting Tables 2016A 2018A 21 182 494 21 047 181 En-route costs (nominal EUR) 0.2% Inflation % 0.1% 106.4 106.5 Inflation index (100 in 2009) Real en-route costs (EUR2009) 19 913 164 19 766 193 Total en-route Service Units 801 836 789 087 Real en-route unit cost per Service Unit (EUR2009) 24.83 25.05 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -2 070 819 -1 498 168 En-route costs (nominal EUR) in value in % -6.6% -9 n% Inflation % in p.p. -2.3 p.p. -2.2 p.p Inflation index (100 in 2009) in p.p. -3.3 p.p. -5.7 p.p -770 722 -837 492 Real en-route costs (EUR2009) in value in % -3.7% -4.1% -164 -34 913 Total en-route Service Units in value -0.02% -4.2% in % Real en-route unit cost per Service Unit (EUR2009) in value -0.96 0.04 in % -3.7% 0.2% 3. Focus on en-route at State/Charging Zone level 0% -1% En-route unit cost ■ Difference In 2016, the actual en-route unit cost in real terms (25.05 €2009) is slightly higher (+0.2%) than between actual and -2% the DUC target (25.00 €2009). This difference results from lower than planned en-route costs (-4.1%, or -0.8 M€2009) and lower than planned TSUs (-4.2%). determined en-route costs (real terms) -4% En-route service units The difference between actual and planned TSUs (-4.2%) falls outside the ±2% dead band, but -5% remains within the ±10% boundaries of the alert threshold foreseen in the traffic risk-sharing 2015 2016 2017 2018 2019 mechanism. The resulting loss of en-route revenues is therefore shared between the airspace users and the ATSP, with the latter bearing a loss of -0.5 M€2009. 0% -0.02% Based on the STATFOR February 2017 TSUs baseline forecast scenario, the TSUs are -1% expected to remain below the level underpinning the DUC targets throughout RP2. Difference -2% En-route costs actual and -3% In nominal terms, actual en-route costs are -9.0% lower than planned. However, since the actual planned total service units inflation index is also lower than planned (-5.7 p.p.), actual en-route costs are -4.1% below -4.2% -4% planned when expressed in €2009. The lower than planned en-route costs in real terms are driven by LGS (-4.3%, or -0.7 M€2009) -5% 2015 2016 2017 2018 2019 and MET (-42.9%, or -0.2 M€2009), while NSA/EUROCONTROL costs are higher than planned (+3.7%, or +0.1 M€2009). A detailed analysis of the ATSP (LGS) en-route costs is provided in 40 Costs exempt from cost-sharing are reported for a total amount of -0.03 M€2009 corresponding 30 -3.7% 0.2% En-route DUC (PP, 2015-2019) to lower than planned EUROCONTROL costs. These costs will be eligible for carry-over 25.79 (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the 25.00 24.67 23.88 20 24.25 En-route unit costs (actual) European Commission Unit 10 0 2015 2016 2017 2018 2019





Adjustments generated from activities in 2016

Adjustments charged in 2016 from previous years

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (27.32 €) is -2.6% (-0.73 €) lower than the nominal en-route DUC (28.06 €). The most important factor contributing to the observed difference is inflation adjustment (-1.49 €), reflecting the impact of a lower than planned inflation index for the year 2016 which will be reimbursed to airspace users in 2018, which is balanced by the traffic risk sharing mechanism (+0.38 €), traffic adjustment (+0.21  $\in$ ) and a bonus related to capacity incentive (+0.23  $\in$ ).

These costs and adjustments are divided by the actual TSUs in 2016.

8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

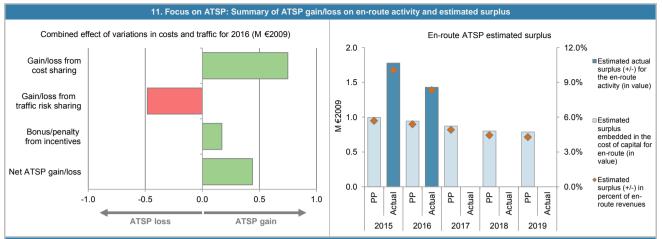
# LATVIA: En-route ATSP (LGS)

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Determined costs for the ATSP (PP) - based on planned inflation	17 518	17 486			
Actual costs for the ATSP	16 896	16 737			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	622	749			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	622	749			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.0%	-4.2%			
Determined costs for the ATSP (PP) - based on actual inflation	17 682	18 043			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-4	-482			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	176	172			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	794	439			
10. Focus on ATSP: En-route ATS	•				
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
fotal asset base	15 008	14 296	13 320	12 335	11 9
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	15 008	14 296	13 320	12 335	11 9
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	996	943	873	801	7
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	0	0	0	0	
Determined RoE pre-tax rate (in %)	6.6%	6.6%	6.6%	6.5%	6.6
Estimated surplus embedded in the cost of capital for en-route (in value)	996	943	873	801	7
Overall estimated surplus (+/-) for the en-route activity	996	943	873	801	7
Revenue/costs for the en-route activity	17 518	17 486	17 751	18 030	18 3
Estimated surplus (+/-) in percent of en-route revenues	5.7%	5.4%	4.9%	4.4%	4.3
Estimated ex-ante RoE pre-tax rate (in %)	6.6%	6.6%	6.6%	6.5%	6.6
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
	14 812		2017A	2016A	201
otal asset base Estimated proportion of financing through equity (in %)	100.0%	15 012			
	14 812	100.0%			
Estimated proportion of financing through equity (in value)		15 012			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)					
Cost of capital pre-tax (in value)	983	990			
verage interest on debt (in %)	0.0%	0.0%			
nterest on debt (in value)					
Potermined BoE are tax rate (in 9/1)	6.6%	6.6%			
• • • • • • • • • • • • • • • • • • • •	983	990 439			
Estimated surplus embedded in the cost of capital for en-route (in value)	70/	439			
Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	794	1 420			
Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity	1 777	1 430			
Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	1 777 17 690	17 176			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	1 777				

### LATVIA: En-route ATSP (LGS)

### Monitoring of en-route COST-EFFICIENCY for 2016



### 12. Focus on en-route ATSP: General conclusions

### Actual 2016 LGS en-route costs vs. PP

In 2016, LGS actual en-route costs are -4.3% (-0.7 M€2009) lower, in real terms, than planned, According to the June 2017 Reporting Tables, this results from the combination of:

- · Higher than planned staff costs (+6.7%, or +0.6 M€2009). However, as highlighted in box 3, the lower than planned 2016 inflation index (-5.7 p.p.) is affecting the comparison of costs. In nominal terms, the staff costs are (+1.3%) higher than planned (or +0.1 M€). Latvia reports that for LGS: "the tax legislation has changed in Latvia (introduction of solidarity tax) which has an adverse effect on the personnel expenses. In Performance plan it was assumed, that there will be no changes in tax legislation, these costs should be treated as uncontrollable by LGS." In addition "the management of LGS has concluded an agreement with ATCO trade organizations, that the annual increase of salary shall be no less than 2% p.a. up to FY 2026".
- Lower than planned other operating costs (-21.2%, or -0.7 M€2009). This is reported to be mainly due to the postponement of the CPDLC project at EU level (estimated impact -200 000€) and cost-containment measures taken by LGS (especially business trips and training).

  - Lower than planned depreciation costs (-20.7%, or -0.8 M€2009), mainly due to underspending/delayed projects in 2015.
- Higher than planned cost of capital in real terms (+5.0%, or +0.05 M€2009), however the 2016 inflation index is lower than planned (-5.7 p.p.) and this is affecting the comparison of costs. In nominal terms, the cost of capital is lower (-0.3%) than planned (-0.004 M€ or exactly -3 694€).

### LGS net gain/loss on en-route activity in 2016

As shown in box 9, LGS generated a net gain of +0.4 M€2009 on the en-route activity in 2016. This is a combination of three elements:

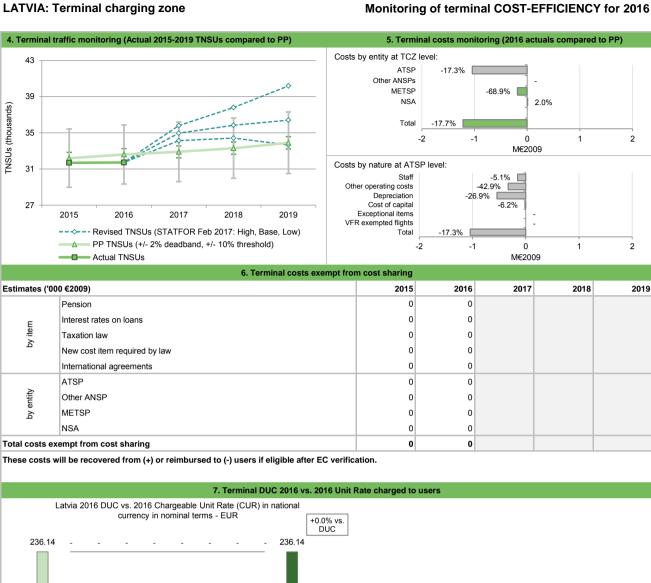
- a gain of +0.7 M€2009 arising from the cost-sharing mechanism;
- a loss of -0.5 M€2009 arising from the traffic risk-sharing mechanism; and,
- a gain of +0.2 M€2009 corresponding to a bonus eligible for payment to LGS as part of the capacity target incentive mechanism. This amount corresponds to 1.0% of LGS enroute revenues (based on the ATSP chargeable unit rate in 2016 (23.18€) times the actual TSUs (789 087)). The inclusion of this bonus in the chargeable cost base will be examined by the European Commission. See also Note 1 at the end of this Report.

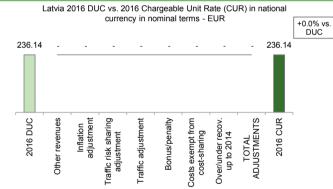
### LGS 2016 overall estimated surplus for the en-route activity

Ex-post, the 2016 overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+0.4 M€2009) and the surplus embedded in the actual cost of capital (+1.0 M€2009) amounts to +1.4 M€2009 (8.3% of the 2016 en-route revenues). The resulting 2016 ex-post rate of return on equity is 9.5%, which is higher than the 6.6% planned in the PP.

### LATVIA: Terminal charging zone

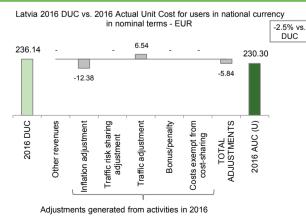
1. Conte	extual economic information: term	ninal	air na	vigation	services			
· Latvia TCZ represents 0.6% of the SES terminal ANS det	ermined costs in 2016	· [8	s this T	CZ apply	ying traffic risk	sharing?	N	0
· ATSP: LGS		· /	Airports	with few	er than 70,000	0 IFRs ATMs:		3
· National currency: EUR		. 4	Airports	with bet	ween 70,000 a	and 225,000 IF	Rs ATMs:	0
· Number of airports in charging zone in 2016: 3,	of which: -		Airports	with mo	re than 225,00	00 IFRs ATMs:		0
	2. Terminal DUC monitoring at C	harg	ing Zo	ne level				
Latvia: Data from RP2 Performance Plan			20	015D	2016D	2017D	2018D	2019[
Terminal costs (nominal EUR)		П	7 583	3 029	7 698 210	7 903 554	8 108 786	8 262 79
Inflation %			:	2.5%	2.3%	2.3%	2.3%	2.3%
Inflation index (100 in 2009)			1	109.7	112.2	114.8	117.4	120.
Real terminal costs (EUR2009)			6 915	428	6 860 952	6 885 595	6 905 565	6 878 51
Total terminal Service Units			32	2 200	32 600	32 900	33 300	33 90
Real terminal unit cost per Service Unit (EUR2009)		Т	21	14.76	210.46	209.29	207.37	202.9
Latvice Actual data from Departing Tables			21	015A	2016A	2017A	2018A	2019/
Latvia: Actual data from Reporting Tables  Terminal costs (naminal ELID)			6 030		6 010 389	2017	2010A	20197
Terminal costs (nominal EUR)								
Inflation %				0.2%	0.1%			
Inflation index (100 in 2009)				106.4	106.5			
Real terminal costs (EUR2009)			5 669		5 644 581			
Total terminal Service Units				1 690	31 722			
Real terminal unit cost per Service Unit (EUR2009)			17	78.90	177.94			
Difference between Actuals and Planned			:	2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value		-1 552	2 384	-1 687 821			
	in %		-20	0.5%	-21.9%			
Inflation %	in p.p.		-2.3	3 p.p.	-2.2 p.p.			
Inflation index (100 in 2009)	in p.p.		-3.3	3 p.p.	-5.7 p.p.			
Real terminal costs (EUR2009)	in value		-1 246	162	-1 216 371			
	in %		-18	8.0%	-17.7%			
Total terminal Service Units	in value			-510	-878			
	in %		-	1.6%	-2.7%			
Real terminal unit cost per Service Unit (EUR2009)	in value		-3	35.87	-32.52			
	in %		-1	6.7%	-15.5%			
3. Focus on terminal at State/Charg	ng Zone level		0% +		1	+	-	
This analysis focuses on Latvia Terminal Charging Zone co	mprising Riga, Liepaja and Ventspils		-5%					■Difference
airports.			-10% -					between actual and
Terminal unit cost		'	1070					determined terminal
In 2016, the actual terminal unit cost in real terms (177.94 €			15%	-18.0%	-17.7%			costs (real terms)
(210.46 €2009). This difference results from the combinatio terminal costs (-17.7%, or -1.2 M€2009) and lower than plan			20%					tomoy
terminal cooks (17.77%, or 17.2 Mc2000) and lower than plan	11000 ( 2.17 70).	'	-20%	2015	2016	2017	2018 2019	
Terminal service units The traffic risk sharing mechanism does not apply in La	hvia TC7. Therefore the difference		0% +			+	-	1
between actual and planned TNSUs (-2.7%) generates a			F0/	-1.6%	-2.7%			
2016 (-0.2 M€), which will be entirely recovered from airspace	ce users in 2018.		-5%		2,0			Difference
Terminal costs			10%					between actual and
In nominal terms, actual terminal costs are -21.9% lower								planned terminal
actual inflation index is also lower than planned (-5.7 p.p.),	he actual terminal costs are -17.7%	1	-15% -					service units
below plans when expressed in real terms (€2009).			20%					
The significantly lower than planned terminal costs in real to				2015	2016	2017	2018 2019	
-1.0 M€2009) and MET SP (-68.9%, or -0.2 M€2009), who costs than planned (+2.0%, or +0.01 M€2009). A detailed a			250	-16.7%	-15.5%			
costs is provided in box 12.	, , a.		200 -					
No costs exempt from cost sharing are reported for Lating T	77	, €2009	150 -	214.76	210.46	209.29	202.91	■Terminal DUC (PP,
No costs exempt from cost-sharing are reported for Latvia T	JL.	Unit cost,		214	210	22	20	2015-2019)
		Cuit	100 -					■Terminal unit costs
			50 -					(actual)
			0					
		1		2015	2016	2017	2018 2019	





The CUR of 236.14 € is equal to the nominal DUC, as no adjustments relating to previous years are carried over to the 2016 unit rate

### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



Adjustments charged in 2016 from previous years

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (230.30 €) is -2.5% lower than the nominal DUC (236.14 €). The most important factor contributing to the observed difference is the inflation adjustment (-12.38 €), which corresponds to the impact of a lower than planned inflation index for the year 2016, and the forthcoming reimbursement to airspace users in 2018. This is partly balanced by the traffic adjustment (+6.54 €).

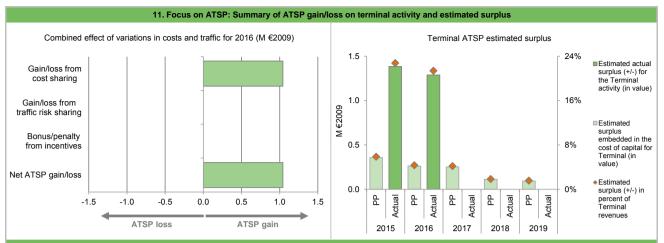
These costs and adjustments are divided by the actual TNSUs in 2016.

# LATVIA: Terminal ATSP (LGS)

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	6 080	6 032			
ictual costs for the ATSP	5 018	4 989			
Oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 062	1 043			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 062	1 043			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Not Applicable	2013	2010	2017	2010	201
Not Applicable					
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2017	2010	201
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	1 062	1 043			
10. Focus on ATSP: Terminal ATSF	estimated surp	lus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in the	ne Reporting Tables. This	is different from the acco	ounting profit/loss reporte	d in the P&L accounts o	f the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	6 855	6 774	6 739	6 587	6 73
Estimated proportion of financing through equity (in %)	100.0%	100.0%	100.0%	100.0%	100.0
Estimated proportion of financing through equity (in value)	6 855	6 774	6 739	6 587	6 73
Estimated proportion of financing through debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
Estimated proportion of financing through debt (in value)	0	0	0	0	
Cost of capital pre-tax (in value)	358	262	254	113	ę
Average interest on debt (in %)	0.0%	0.0%	0.0%	0.0%	0.0
nterest on debt (in value)	o	0	0	0	
Determined RoE pre-tax rate (in %)	5.2%	3.9%	3.8%	1.7%	1.4
Estimated surplus embedded in the cost of capital for terminal (in value)	358	262	254	113	9
Overall estimated surplus (+/-) for the terminal activity	358	262	254	113	9
Revenue/costs for the terminal activity	6 080	6 032	6 062	6 101	6 09
Estimated surplus (+/-) in percent of terminal revenues	5.9%	4.3%	4.2%	1.9%	1.6
Estimated ex-ante RoE pre-tax rate (in %)	5.2%	3.9%	3.8%	1.7%	1.4
	20454	00404	20474	00404	2040
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base	<b>2015A</b> 6 145	<b>2016A</b> 6 352	2017A	2018A	2019
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	6 145	6 352			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	321	245			
Average interest on debt (in %)	0.0%	0.0%			
nterest an debt (in value)	0	0			
	5.2%	3.9%			
Determined RoE pre-tax rate (in %)		245			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	321	4			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity	321 1 062	1 043			
Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity	321 1 062 1 383	1 288			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	321 1 062 1 383 6 080	1 288 6 032			
Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity Deverall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-post RoE pre-tax rate (in %)	321 1 062 1 383	1 288			

### LATVIA: Terminal ATSP (LGS)

### Monitoring of terminal COST-EFFICIENCY for 2016



### 12. Focus on terminal ATSP: General conclusions

### Actual 2016 LGS terminal costs in Latvia TCZ vs. PP

LGS 2016 actual terminal costs in real terms are significantly lower (-17.3%, or -1.0 M€2009) than planned. According to the June 2017 terminal ANS reporting tables, this difference results from reductions across all cost categories:

- lower than planned staff costs (-5.1%, or -0.2 M€2009);
- lower than planned other operating costs (-42.9%, or -0.3 M€2009);
- lower than planned depreciation costs (-26.9%, or -0.5 M€2009); and,
- lower than planned cost of capital (-6.2%, or -0.02 M€2009).

The main driver for the observed deviation between actual and planned other operating costs are cost containment measures introduced by LGS management (especially business trips and training).

The main drivers for the observed deviations between actual and planned capital related costs (depreciation and cost of capital) are underspending in previous years and postponement of several large investment projects related to terminal services resulting in a lower asset base).

### LGS 2016 net gain/loss on terminal activity in TCZ

As shown in box 9, the terminal activity generated a net gain of +1.0 M€2009 in 2016, as a result of the cost-sharing mechanism. Traffic risk sharing does not apply and a bonus eligible for payment to LGS as part of the capacity target incentive mechanism will not be applied for the Terminal Charging Zone. See also Note 1 at the end of this Report.

### LGS 2016 overall estimated surplus for the terminal activity in TCZ

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+1.0 M€2009) and the surplus embedded in the cost of capital (+0.3 M€2009) amounts to +1.3 M€2009 (21.4% of the 2016 terminal ANS revenues). The resulting ex-post rate of return on equity is 20.3%, which is significantly higher than the 3.9% planned for 2016.

### LATVIA: Gate-to-gate

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
Latvia: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019[
Real en-route costs (EUR2009)			20 683 885	20 603 685	20 823 477	21 028 777	21 256 247
Real terminal costs (EUR2009)			6 915 428	6 860 952	6 885 595	6 905 565	6 878 511
Real gate-to-gate costs (EUR2009)			27 599 314	27 464 637	27 709 071	27 934 342	28 134 758
En-route share (%)			74.9%	75.0%	75.2%	75.3%	75.6%
Latvia: Actual data from Reporting Tables		·	2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			19 913 164	19 766 193			
Real terminal costs (EUR2009)			5 669 267	5 644 581			
Real gate-to-gate costs (EUR2009)			25 582 430	25 410 774			
En-route share (%)			77.8%	77.8%			
Difference between Actuals and Planned (Actuals	uals vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-2 016 884	-2 053 863			
	in %		-7.3%	-7.5%			
En-route share	in p.p.		2.9%	2.8%			
	2. Share of en-route and terminal in	gate-to	-gate actual co	osts (2016)			
In 2016, actual gate-to-gate ANS costs are -7.5% (or -2.0 M€2009) lower than planned direductions in both en-route costs (-4.1%, or -0.8 M€2009) and terminal ANS costs (-17.7 -1.2 M€2009).			100%	2%	%	%2	%+
The actual share of en-route in gate-to-gate ANS for 2016 (75.0%).	S costs (77.8%) is 2.8 p.p. higher than pla	90% 80% 70%	)	15%	18%		
For LGS, the estimated gate-to-gate economic boxes 10 for the detailed analysis at charging zor to-gate ANS revenues.	·	1	)	85%	82%		
		30% 20% 10%	)				
		0%	2015	2016	2017	2018	201
				■E	n-route ■Ter	minal	

Note 1: In the NEFAB Monitoring Report, Latvia disclosed the amounts of bonuses for achieving the local en-route and terminal capacity targets under the capacity incentive mechanism in 2016 (182 910€ and 46 098€, respectively).

3.Technical notes on en-route and terminal information reported by Latvia

Latvia further indicated that the bonus for achieving the en-route capacity target will be charged in 2018, while the bonus relating to the terminal capacity target will not be applied.

Therefore, for the purposes of preparing the Cost-efficiency Monitoring Report 2016, the incentive amount related to the en-route capacity target is taken into account for the calculation of the ATSP gains/losses on the en-route activity (see Box 9), as well as for the calculation of 2016 Actual Unit Cost for users (see Box 8), while the incentive amount related to the terminal capacity target is not considered (see Boxes 8 and 9 for terminal ANS activity).

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Norway

Version: 1.1

Date: 9 October 2017

### **NORWAY**

### **Monitoring of SAFETY for 2016**

		Effectiveness	of Safety Manag	ement			
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture	
State level	56	В	В	С	С	В	
Avinor	80	D	D	D	С	D	

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)			
	RAT application (%)		
	ATM Ground	ATM Overall	
Separation Minima Infringements (SMIs)	98%	99%	
Runway Incursions (RIs)	93%	94%	
ATM Specific Occurrences (ATM-S)		99%	
Source of RAT data:	NC	CAA	

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture			
State level	Number of questions answered		
State level	YES	NO	
Policy and its implementation	8	1	
Legal/Judiciary	5	2	
Occurrence reporting and Investigation	2	0	
TOTAL	15	3	
Avinor	Number of questions answered		
AVIIIOI	YES	NO	
Policy and its implementation	13	0	
Legal/Judiciary	2	1	
Occurrence reporting and Investigation	7	1	
TOTAL	22	2	

### **Observations**

Two out of the four reviewed EoSM Components/areas of the State meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 2 are below Level C.

#### **NORWAY**

#### Monitoring of Airports Contribution to ENVIRONMENT for 2016

#### 1. Overview

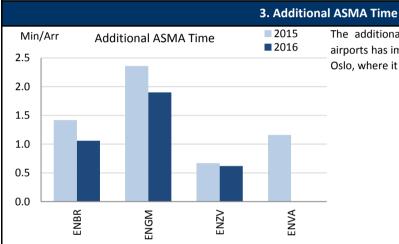
Norway has identified four airports as subject to RP2 monitoring. Currently all of these airports have established the airport data flow but key information for the calculation of the additional taxi-out times is still missing, except for Oslo airport that has finished the full implementation of the requirements and where the monitoring will be performed as of 2017.

Norway should empower the respective airport reporting entity to address these remaining data issues.

In terms of ASMA, Norwegian airports have improved their performance showing now values commensurate with their traffic levels.

#### 2. Additional Taxi-Out Time

Avinor Flysikring AS, the service provider in Norway, has not been able to deliver the data required for the calculation of the additional taxi-out times in any of the Norwegian airports subject to RP2 monitoring. Norwegian NSA explains that their ATM system is not ready to deliver these data automatically in 2016 and an alternate solution is being considered, but need to take into account the additional cost required. Only ENGM has started reporting on additional taxi-out time as of 2017 (established A-CDM).



The additional time in the terminal airspace in all Norwegian airports has improved in 2016, especially in the case of Bergen and Oslo, where it has decreased more than half a minute per arrival.

#### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	IAL TAXI-0	OUT TIME	T TIME ADDITIONAL ASMA TIME					
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bergen	ENBR	n/a	n/a				1.42	1.06			
Oslo/ Gardermoen	ENGM	n/a	n/a				2.36	1.90			
Stavanger	ENZV	n/a	n/a				0.67	0.62			
Trondheim	ENVA	n/a	n/a				1.16	n/a			

#### **Monitoring of CAPACITY for 2016**

#### **NORWAY**

En route Capacity incentive scheme											
2015 2016 2017 2018 2019 Observations											
National Capacity target	0.08	0.08	0.08	0.08	0.08						
Deadband +/-	0.03 - 0	0.13		0.03 - 0.14							
Actual performance	0.05	0.11									

#### National capacity incentive scheme

Norway applied a national incentive scheme based on the following criteria for the period 2015 - 2016:

En route ATFM delay 2015 - 2016:

Over/under-achievement (Percentage) Aggregated Penalties/Bonuses (Percentage)

0,00 min / flt or better Bonus: 1 % of the revenues from air navigation services in year n

0,01 min / flt Bonus: 0,5 % of the revenues from air navigation services in year n

0,02 min / flt Bonus: 0,2% of the revenues from air navigation services in year n

Dead band 0,05 min / flt - 0,13 min / flt

0,14 min / flt Penalty: 0,2 % of the revenues from air navigation services in year n

0,15 min / flt Penalty: 0,5 % of the revenues from air navigation services in year n

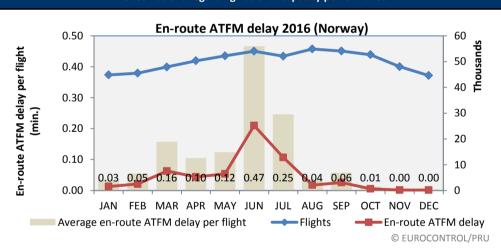
0,16 min / flt or worse Penalty: 1% of the revenues from air navigation services in year n

The actual en route capacity performance of 0.11 minutes per flight in 2016 falls within the dead-band and results in the ANSP Avinor receiving neither a bonus nor a penalty for 2016.

#### Compliance issues relating to national capacity incentive scheme

The PRB noted that the incentive schemes are not linked to FAB performance.

#### Observations regarding national capacity performance



En-route ATFM delay per flight (Norway)										
2008 2009 2010 2011 2012 2013 2014 2015 2016										
0.00	0.00	0.00	0.00	0.28	0.04	0.03	0.05	0.11		

It is noted that Norway did not achieve its national target for en route capacity during 2016. It is noted that Norway has not provided any details of corrective measures addressing en route capacity in the NEFAB monitoring report. It is noted that even though the majority of delays at Oslo ACC were attributed to ATC capacity, further analysis of these regulations shows significant periods of AFTM regulation at lower levels than declared capacity for individual sectors and an inability to open the published maximum number of sectors leading to delays being assigned to collapsed sectors- phenomena indicating that the capacity constraints were something other than ATC capacity. It is noted that the Network Manager does not expect any capacity problems in Norway for the remainder of RP2.

#### **Planning and Effective Use of CDRs**

Norway did not provide any data. There are no CDRs in Norway.

#### Observations on Planning and effective Use of CDRs

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 54%.

No information was provided regarding the allocation of airspace at H-3, so it is impossible to determine how much restricted or segregated airspace, that was surplus to requirements, was released for GAT use

Procedure 3 is not applicable within the State.

#### **Observations on Effective booking procedures**

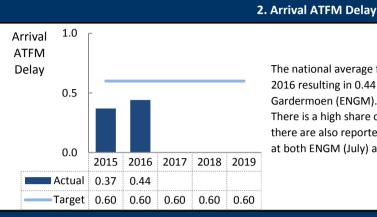
No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### Monitoring of Airports Contribution to CAPACITY for 2016

#### 1. Overview

Norway identifies 4 airports as subject to RP2 monitoring. A national target on arrival ATFM delay has been established and is fully met.

Excellent adherence to ATFM slots is observed for these Norwegian airports and the level of pre-departure delay is negligible.



The national average for arrival ATFM delay in Norway has increased in 2016 resulting in 0.44 min/arr., the main contributor being Oslo Gardermoen (ENGM).

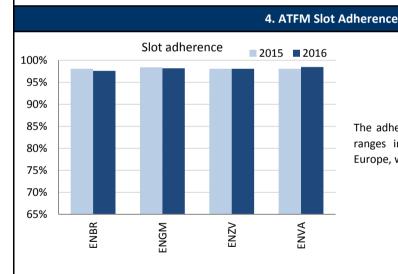
There is a high share of delay attributed to weather reasons. Nonetheless there are also reported regulations due to ATC capacity and ATC staffing at both ENGM (July) and ENBR (September).

#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The NEFAB performance plan sets a national target on arrival ATFM delay that is consistent with the historical performance and forms a lower bound with respect to the years previous to RP2. No further breakdown of the target per airport is made inhibiting to identify the contribution of the individual airport.

The performance plan presents an incentive scheme for the national targets on arrival ATFM delay for Norway. The incentive scheme pads the target with a deadband of 0.3 minutes per arrival.

The achieved performance falls within the deadband and therefore no bonuses will be granted.



The adherence to ATFM slots at the 4 Norwegian airports ranges in the group of best-in-class performers across Europe, with actual values well above the 95% threshold.

#### 5. Pre-departure Delay

The high quality of the delay reporting by the Norwegian airports under RP2 monitoring allows for the computation of the predeparture delay indicator for all 4 airports during 2015 and 2016.

The level of accrued delay is zero or negligible at Bergen, Stavanger and Trondheim, while Oslo shows a reasonably low share commensurate with the level of traffic.

	6. Appendix															
	n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data															
AVG ARRIVAL ATFM DELAY SLOT ADHERENCE								AVG	PRE-DI	EPART	URE D	ELAY				
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Bergen	ENBR	0.11	0.09				98.1%	97.6%				0.01	0.01			
Oslo/ Gardermoen	ENGM	0.67	0.79				98.4%	98.2%				0.06	0.08			
Stavanger	ENZV	0.02	0.00				98.1%	98.1%				0.01	0.01			
Trondheim	ENVA	0.00	0.00				98.1%	98.5%				0.00	0.00			

# NORWAY: En-route charging zone

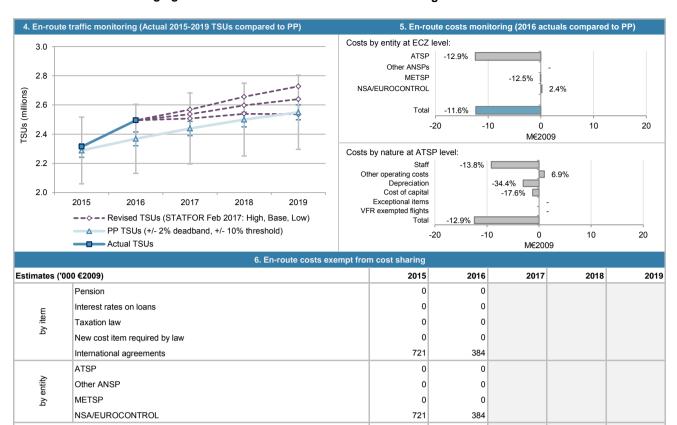
# Monitoring of en-route COST-EFFICIENCY for 2016

1. Contex	tual economic information: en-re	oute air na	vigatio	on services			
· Norway ECZ represents 1.7% of the SES en-route ANS det	ermined costs in 2016						
· ATSP: Avinor							
· FAB: NEFAB							
· National currency: NOK Exchange rat	e 2009: 1 EUR = 8.72807 NOK						
2	2. En-route DUC monitoring at C	harging Zo	one lev	/el			
V	:-: 0045/040 -f 0 M 0045\	04	0450	00400	20470	204.00	00400
•	ision 2015/348 of 2 March 2015)	1 006 927	015D	2016D	2017D	2018D	2019D
En-route costs (nominal NOK)				1 032 667 449		1 064 624 439	1 073 048 403
Inflation %			1.6%	1.7%	2.1%	2.5%	2.5%
Inflation index (100 in 2009)		919 164	109.5	111.4	113.7	116.6	119.5
Real en-route costs (NOK2009)				926 904 186	924 136 061	913 105 964	897 883 922
Total en-route Service Units		2 287		2 367 954	2 438 992	2 499 967	2 549 966
Real en-route unit cost per Service Unit (NOK2009)			01.75	391.44	378.90	365.25	352.12
Real en-route unit cost per Service Unit (EUR2009)			46.03	44.85	43.41	41.85	40.34
Norway: Actual data from Reporting Tables			015A	2016A	2017A	2018A	2019A
En-route costs (nominal NOK)		968 642		932 421 601			
Inflation %			2.0%	3.9%			
Inflation index (100 in 2009)			109.5	113.8			
Real en-route costs (NOK2009)		884 206		819 194 585			
Total en-route Service Units		2 313		2 495 164			
Real en-route unit cost per Service Unit (NOK2009)			32.13	328.31			
Real en-route unit cost per Service Unit (EUR2009)			43.78	37.62			
Difference between Actuals and Planned			2015	2016	2017	2018	2019
En-route costs (nominal NOK)	in value	-38 284		-100 245 848			
	in %		3.8%	-9.7%			
Inflation %	in p.p.		4 p.p.	2.2 p.p.			
Inflation index (100 in 2009)	in p.p.		0 p.p.	2.4 p.p.			
Real en-route costs (NOK2009)	in value	-34 958		-107 709 601			
	in %		3.8%	-11.6%			
Total en-route Service Units	in value		5 013	127 210			
	in %		1.1%	5.4%			
Real en-route unit cost per Service Unit (NOK2009)	in value		19.62	-63.12			
	in %		4.9%	-16.1%			
Real en-route unit cost per Service Unit (EUR2009)	in value		-2.25	-7.23			
	in %	-	4.9%	-16.1%			
3. Focus on en-route at State/Chargin	g Zone level	0% -			-	+	1
En-route unit cost		-3% -	-3.8	%			
In 2016, the actual en-route unit cost in real terms (37.62 €20							■ Difference between
(44.85 €2009).This difference results from the combination of in real terms (-11.6%, or -12.3 M€2009) and higher than planner.	•						actual and determined
arreal terms (-11.07), or -12.5 wezoos) and higher than plants	20 1003 (10.470).	-9%		-11.6%			en-route costs (real terms)
En-route service units	a cutaide the 100/ deed band but	-12% -					(rear terms)
The difference between actual and forecast TSUs (+5.4%) is within the ±10% boundaries of the alert threshold foreseen in		150/	201	5 2016	2017 2	018 2019	
The resulting gain of en-route revenues is therefore shared be	tween the airspace users and the		201	5 2016	2017 2	010 2019	
ATSP, the latter retaining an amount of +2.9 M€2009. Considering the STATFOR February 2017 traffic forecasts,	actual TSUs are likely to remain	15%					
higher than planned under all forecast scenarios for the rest	-	12%					
TSU forecast underpinning the RP2 en-route DUC targets	, ,	9% -					□ Difference between
STATFOR TSUs forecast base case scenario (February 2014)	).	6% -					actual and planned total
En-route costs		3% -		5.4%			service units
The actual en-route costs in real terms are -11.6% lower than planned in nominal terms as the actual inflation index for 2016		0%	1.19	70			
			201	5 2016	2017 20	018 2019	
The lower than planned en-route costs in real terms are esse for the ATSP (-12.9%, or -12.4 M€2009). The MET service pr		60 -					
than planned (-12.5%, or -0.1 M€2009), while NSA/EUROCO			-4.99	% -16.1%			
than planned (+2.4%, or +0.2 M€2009). A detailed analysis		1 22	33				■En-route
costs is provided in box 12.		cost, 6	46.03	44.85	43.41	40.34	DUC (PP, 2015-2019)
Costs exempt from cost-sharing are reported for a total an				37.	4	4	■En-route
higher than planned EUROCONTROL costs (and linked to t These costs will be eligible for carry-over (charged to airspace							unit costs (actual)
period(s), if deemed allowed by the European Commission.	, according to the following reference	0					
·			201	5 2016	2017 2	018 2019	

#### NORWAY: En-route charging zone

Total costs exempt from cost sharing

#### Monitoring of en-route COST-EFFICIENCY for 2016

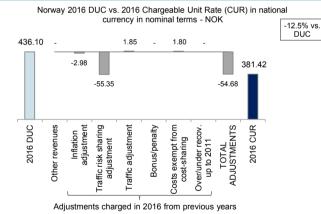


These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

721

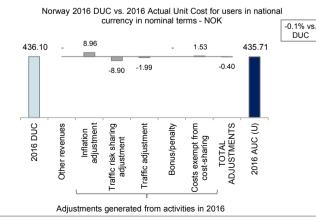
384



The CUR charged to airspace users in 2016 is 381.42 NOK. This is -12.5% lower than the nominal DUC (436.10 NOK). The difference between these two figures (-54.68 NOK) mainly relates to the traffic risk sharing adjustment (-55.35 NOK), which reflects additional revenue due to higher than planned traffic in 2014 reimbursed to airspace users in 2016.

These costs and adjustments are divided by the forecast TSUs for 2016.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (435.71 NOK) is -0.1% lower than the nominal DUC (436.10 NOK). The difference between these two figures (-0.40 NOK) relates to the inflation adjustment (+8.96 NOK), balanced by the traffic risk sharing adjustment (-8.90 NOK), the traffic adjustment (-1.99 NOK) and the adjustment for costs exempt from cost-sharing (+1.53 NOK), which reflects higher than planned EUROCONTROL costs in 2016 and will be charged to airspace users in future reference period(s), if deemed eligible.

These costs and adjustments are divided by the actual TSUs in 2016.

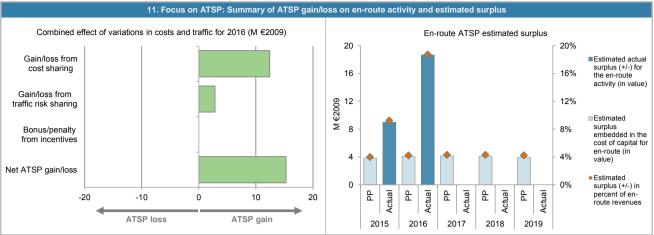
# NORWAY: En-route ATSP (Avinor)

# Monitoring of en-route COST-EFFICIENCY for 2016

9. Focus on ATSP: Net ATSP gain/li					
Cost sharing ('000 €2009)	2015	2016	2017	2018	20
Determined costs for the ATSP (PP) - based on planned inflation	96 046	96 703			
Actual costs for the ATSP	91 436	84 272			
Oifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	4 611	12 432			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	4 611	12 432			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	1.1%	5.4%			
Determined costs for the ATSP (PP) - based on actual inflation	96 045	94 655			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	1 092	2 851			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
let ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	5 703	15 282			
10. Focus on ATSP: En-route ATS	P estimated surpl	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	1				
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	20
otal asset base	87 373	92 744	94 221	93 175	89
stimated proportion of financing through equity (in %)	40.2%	40.2%	40.2%	40.2%	40.
stimated proportion of financing through equity (in value)	35 139	37 299	37 893	37 473	36
stimated proportion of financing through debt (in %)	59.8%	59.8%	59.8%	59.8%	59.
stimated proportion of financing through debt (in value)	52 234	55 445	56 327	55 702	53 (
ost of capital pre-tax (in value)	6 640	7 049	7 161	7 081	6
verage interest on debt (in %)	5.4%	5.4%	5.4%	5.4%	5.
nterest on debt (in value)	2 810	2 983	3 030	2 997	28
etermined RoE pre-tax rate (in %)	10.9%	10.9%	10.9%	10.9%	10.
stimated surplus embedded in the cost of capital for en-route (in value)	3 830	4 066	4 130	4 085	3 9
everall estimated surplus (+/-) for the en-route activity	3 830	4 066	4 130	4 085	3
Revenue/costs for the en-route activity	96 046	96 703	96 257	94 931	93 -
stimated surplus (+/-) in percent of en-route revenues	4.0%	4.2%	4.3%	4.3%	4.
stimated ex-ante RoE pre-tax rate (in %)	10.9%	10.9%	10.9%	10.9%	10.
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
	74 631		2017A	2016A	20
otal asset base stimated proportion of financing through equity (in %)	40.2%	76 451 40.2%			
	30 015	30 746			
stimated proportion of financing through equity (in value)	59.8%	59.8%			
stimated proportion of financing through debt (in %)					
istimated proportion of financing through debt (in value)	44 617	45 704			
ost of capital pre-tax (in value)	5 672	5 810			
	5.4%	5.4%			
	2 400	2 459			
aterest on debt (in value)	10.9%	10.9%			
nterest on debt (in value) retermined RoE pre-tax rate (in %)					
nterest on debt (in value) letermined RoE pre-tax rate (in %) stimated surplus embedded in the cost of capital for en-route (in value)	3 272	3 351			
nterest on debt (in value) letermined RoE pre-tax rate (in %) stimated surplus embedded in the cost of capital for en-route (in value) let ATSP gain(+)/loss(-) on en-route activity	3 272 5 703	15 282			
nterest on debt (in value) Determined RoE pre-tax rate (in %) Distimated surplus embedded in the cost of capital for en-route (in value) Determined RoE pre-tax rate (in %) Determined RoE pre-	3 272 5 703 <b>8 974</b>	15 282 18 634			
nterest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Determined RoE pre-tax rate (in %) Determined RoE pre-t	3 272 5 703 8 974 97 138	15 282 18 634 99 554			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Determined Surplus embedded in the cost of capital for en-route (in value) Determined Surplus embedded in the cost of capital for en-route (in value) Determined Surplus (+/-) on en-route activity Determined Surplus (+/-) for the en-route activity Estimated Surplus (+/-) in percent of en-route revenues Estimated ex-post RoE pre-tax rate (in %)	3 272 5 703 <b>8 974</b>	15 282 18 634			

#### **NORWAY: En-route ATSP (Avinor)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 AVINOR en-route costs vs. PP

In 2016, AVINOR actual en-route costs, in real terms, are -12.9% (-12.4 M€2009) lower than planned. According to the June 2017 reporting tables, this results from the combination of:

- Lower than planned staff costs (-13.8%, or -9.2 M€2009), mainly due to "the continuous focus and thorough follow-up on cost efficiency initiatives both in operations and in administration. Furthermore, pension cost in 2016A is lower than planned due to changes in external factors such as interest rates and life expectancy." However, it is noted that the 2016 NSA Report on costs exempt from cost-sharing does not include an item related to pension costs.
- Higher than planned other operating costs (+6.9%, or +1.0 M€2009), which seems to be driven mainly by the new pricing model implemented with effect from 2015.
- Lower than planned depreciation costs (-34.4%, or -3.0 M€2009), mainly due to "a capex underspending and a later date of capitalisation than previously expected."
- Lower than planned cost of capital (-17.6%, or -1.2 M€2009), due to significantly lower than planned CAPEX (see above).

#### AVINOR net gain/loss on en-route activity in 2016

As shown in box 9, AVINOR generated a net gain of +15.3 M€2009 on the 2016 en-route activity. This is a combination of two elements:

- a gain of +12.4 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +2.9 M€2009 arising from the traffic risk-sharing mechanism.

No bonuses or penalties relating to the incentives on en-route capacity were reported since actual performance in 2016 was within the dead band set in the RP2 PP.

#### AVINOR 2016 overall estimated surplus for the en-route activity

Ex-post, the 2016 overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+15.3 M€2009) and the surplus embedded in the actual cost of capital (+3.4 M€2009) amounts to +18.6 M€2009 (18.7% of the 2016 en-route revenues). The resulting 2016 ex-post rate of return on equity is 60.6%, which is significantly higher than the 10.9% planned for 2016.

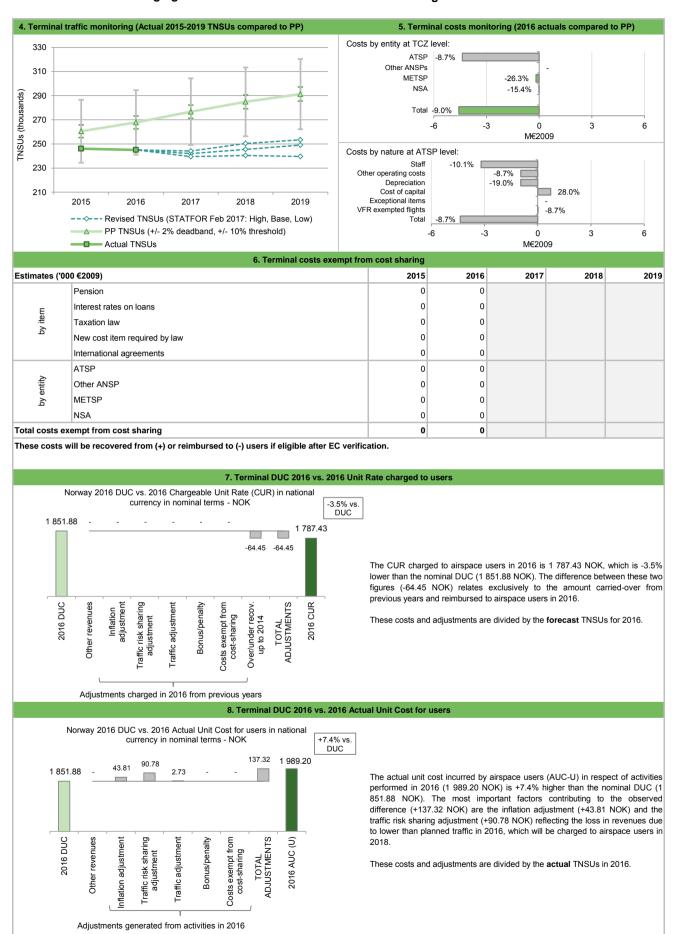
# NORWAY: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Conte	extual economic information: term	inal air navig	gation	services			
· Norway TCZ represents 4.6% of the SES terminal ANS de	etermined costs in 2016	· Is this TCZ	z Z apply	ing traffic risk	sharing?	Ye	s
· ATSP: Avinor	ſ	· Airports w	ith few	er than 70,00	0 IFRs ATMs:		1
· National currency: NOK					and 225,000 IFF	Rs ATMs:	2
Number of airports in charging zone in 2016: 4,	of which:				00 IFRs ATMs:		1
	2. Terminal DUC monitoring at Ch						
Norway: Data from RP2 Performance Plan		2015	5D	2016D	2017D	2018D	2019D
Terminal costs (nominal NOK)		498 031 2	263 4	495 968 632	500 784 828	505 570 149	510 317 178
Inflation %		1.6	6%	1.7%	2.1%	2.5%	2.5%
Inflation index (100 in 2009)		109	9.5	111.4	113.7	116.6	119.5
Real terminal costs (NOK2009)		454 623 5	534 4	445 172 743	440 250 417	433 616 871	427 012 974
Total terminal Service Units		260 5	503	267 818	276 677	284 877	291 330
Real terminal unit cost per Service Unit (NOK2009)		1 745.	.18	1 662.22	1 591.21	1 522.12	1 465.74
Real terminal unit cost per Service Unit (EUR2009)		199.	.95	190.45	182.31	174.39	167.93
Norway: Actual data from Reporting Tables		201	5A	2016A	2017A	2018A	2019A
Terminal costs (nominal NOK)		454 600 1	44 4	461 305 825			
Inflation %		2.0	0%	3.9%			
Inflation index (100 in 2009)		109	9.5	113.8			
Real terminal costs (NOK2009)		414 973 0		405 287 944			
Total terminal Service Units		246 0		245 027			
Real terminal unit cost per Service Unit (NOK2009)		1 686.		1 654.05			
Real terminal unit cost per Service Unit (EUR2009)		193.		189.51			
Difference between Actuals and Planned			)15	2016	2017	2018	2019
Terminal costs (nominal NOK)	in value	-43 431 1		-34 662 807		20.0	2010
Terrimal costs (normal reck)	in %	-8.7		-7.0%			
Inflation %							
	in p.p.	0.4 p	.	2.2 p.p.			
Inflation index (100 in 2009)	in p.p.	0.0 p	.	2.4 p.p.			
Real terminal costs (NOK2009)	in value	-39 650 5		-39 884 799			
T. (11) (12) (11) %	in %	-8.7		-9.0%			
Total terminal Service Units	in value	-14 4		-22 791			
	in %	-5.5		-8.5%			
Real terminal unit cost per Service Unit (NOK2009)	in value	-58.		-8.16			
	in %	-3.4	_	-0.5%			
Real terminal unit cost per Service Unit (EUR2009)	in value		.75	-0.94			
	in %	-3.4	4%	-0.5%			
3. Focus on terminal at State/Chargi	ng Zone level	0%					
This analysis focuses on Norway Terminal Chargin Bergen/Flesland, Oslo/Gardermoen, Stavanger/Sola and Tr		-2% - -4% -					■ Difference between actual and
to apply the traffic risk sharing to the Norway TCZ.		-6% -					determined terminal
Terminal unit cost		-8%	-8.7%	-9.0%			costs (real terms)
In 2016, the actual terminal unit cost in real terms (189.51 € (190.45 €2009). This difference results from the combinat	ion of lower than planned TNSUs	1070					
(-8.5%) and lower than planned terminal costs in real terms (-	-9.0%, or -4.6 M€2009).		2015	2016	2017 20	018 2019	
Terminal service units Traffic risk sharing applies in Norway TC7. The difference h	nativeen actual and planned TNOU-	0%					
Traffic risk sharing applies in Norway TCZ. The difference to (-8.5%) falls outside the ±2% dead band, but is within the ±1% the traffic risk sharing applies in Norway TCZ. The difference to (-8.5%) falls outside the ±2% dead band, but is within the ±1% that the traffic risk sharing applies in Norway TCZ.	·	-2% -					□Difference
foreseen in the traffic risk-sharing mechanism. The resu	Iting loss of terminal revenues is	-4%	-5.5%				between
therefore shared between the ATSP and the airspace user amounting to -1.9 M€2009.	s, with the loss borne by the ATSP	-6%					actual and planned
Considering the STATFOR February 2017 traffic forecasts,		-0/0		-8.5%			terminal service units
to remain significantly lower than planned throughout RP2. L would reach the -10% alert threshold foreseen in the traffic							
2017.	Tisk-silating mechanism already in		2015	2016	2017 20	018 2019	
Torminal costs	240	2.40′				1	
Terminal costs In real terms, actual terminal costs are -9.0% (or -4.6 M€200	_ 200	-3.4%	-0.5%				
nominal terms as the 2016 actual inflation index is +2.4 p.p. a	bove plans.	160	199.95	190.45	31		■Terminal DUC (PP,
The lower than planned terminal costs in real terms are mainfor AVINOR (-8.7%, or -4.4 M€2009). The costs for the ME			193	190.45	182.31	167.93	2015-2019)
M€ 2009) and NSA (-15.4%, or -0.02 M€ 2009) are also low					-	16	■Terminal
of AVINOR terminal costs is provided in box 12.	•	40					unit costs (actual)
There are no costs exempt from cost-sharing reported for No	rway TCZ.	0		<u>, III .</u> ,			
				2016	2017 20		

#### **NORWAY: Terminal charging zone**

#### Monitoring of terminal COST-EFFICIENCY for 2016



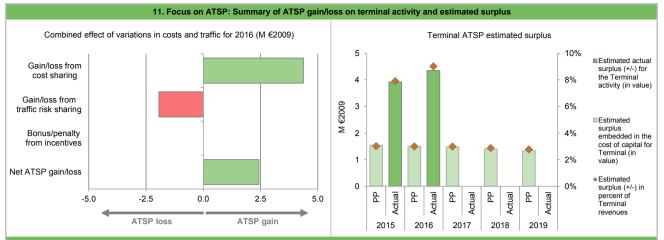
# NORWAY: Terminal ATSP (Avinor)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	51 271	50 195	2017	20.0	
Actual costs for the ATSP	46 672	45 826			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	4 599	4 370			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	4 599	4 370			
Fraffic risk sharing (*000 €2009)	2015	2016	2017	2018	20°
Difference in total service units (actual vs PP) %	-5.5%	-8.5%	2017	2010	20
Determined costs for the ATSP (PP) - based on actual inflation	51 270	49 132			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	-1 569	-1 942			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2017	20.0	20
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	3 031	2 428			
10. Focus on ATSP: Terminal ATS	P estimated surp	lus *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	the Reporting Tables. This	is different from the acco	ounting profit/loss reported	in the P&L accounts of	f the ATSP.
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
Total asset base	35 326	34 239	33 818	31 947	30 45
Estimated proportion of financing through equity (in %)	40.2%	40.2%	40.2%	40.2%	40.2
Estimated proportion of financing through equity (in value)	14 214	13 776	13 607	12 854	12 25
Estimated proportion of financing through debt (in %)	59.8%	59.8%	59.8%	59.8%	59.8
Estimated proportion of financing through debt (in value)	21 112	20 463	20 211	19 093	18 20
Cost of capital pre-tax (in value)	2 685	2 602	2 570	2 428	2 3
Average interest on debt (in %)	5.4%	5.4%	5.4%	5.4%	5.4
nterest on debt (in value)	1 136	1 101	1 087	1 027	97
Determined RoE pre-tax rate (in %)	10.9%	10.9%	10.9%	10.9%	10.9
Estimated surplus embedded in the cost of capital for terminal (in value)	1 549	1 501	1 483	1 401	1 33
Overall estimated surplus (+/-) for the terminal activity	1 549	1 501	1 483	1 401	1 33
Revenue/costs for the terminal activity	51 271	50 195	49 642	48 895	48 15
Estimated surplus (+/-) in percent of terminal revenues	3.0%	3.0%	3.0%	2.9%	2.8
Estimated ex-ante RoE pre-tax rate (in %)	10.9%	10.9%	10.9%	10.9%	10.9
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	20 412	43 834			
Estimated proportion of financing through equity (in %)	40.2%	40.2%			
Estimated proportion of financing through equity (in value)	8 213	17 637			
Estimated proportion of financing through debt (in %)	59.8%	59.8%			
Estimated proportion of financing through debt (in value)	12 199	26 197			
Cost of capital pre-tax (in value)	1 551	3 331			
Average interest on debt (in %)	5.4%	5.4%			
nterest on debt (in value)	656	1 409			
	10.9%	10.9%			
	895 3 031	1 922 2 428			
Estimated surplus embedded in the cost of capital for terminal (in value)	3 031				
Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	2 020	4 350			
Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	3 926 49 702	49 252			
Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity	49 702	48 253 9 0%			
Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-post RoE pre-tax rate (in %)		48 253 9.0% 24.7%			

#### **NORWAY: Terminal ATSP (Avinor)**

#### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 AVINOR terminal costs in NORWAY TCZ vs. PP

In 2016, AVINOR actual terminal costs, in real terms, are -8,7% (-4,4 M€2009) lower than planned. According to the June 2017 terminal ANS reporting tables, this is due to:

- Lower than planned staff costs (-10.1%, or -3.2 M€2009), due to "the continuous focus and thorough follow-up on cost efficiency initiatives both in operations and in administration. Furthermore, pension cost in 2016A is lower than planned due to changes in external factors such as interest rates and life expectancy." However, it is noted that the 2016 NSA Report on costs exempt from cost-sharing does not include an item related to pension costs.
- Lower than planned operating costs (-8.7%, or -1.0 M€2009), mainly due to "considerably less use of external consultants is the main reason for the reduction in operating cost, driven by the cost efficiency focus as described. [and] (...) travel cost are also reduced."
- Lower than planned depreciation costs (-19.0%, or -1.0 M€2009), mainly due to "Temporary reduced depreciations at Oslo Airport in 2015 due to end of life at several assets."
- Higher than planned cost of capital (+28.0%, or +0.7 M€2009), due to a significantly higher than planned asset base (+28.0%) driven by "New assets capitalized in 2016 in relations to the new terminal, and other projects. Avinor has done a thorough investigation of cost related to TNC. We find a significant under reporting of assets at Bergen, Stavanger and Trondheim Airport in 2015. Probably related to the change of ownership structure of TNC related equipment."

#### AVINOR 2016 net gain/loss on terminal activity in Norway's TCZ

As shown in box 9, the terminal activity generated a net gain of +2.4 M€2009 in 2016. This is a combination of two elements:

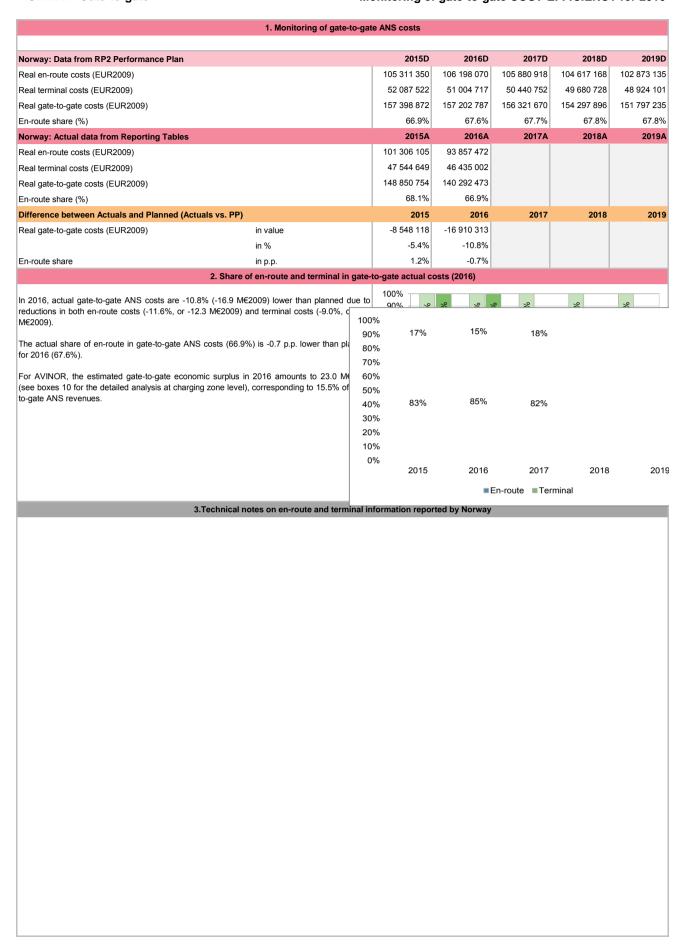
- a gain of +4.4 M€2009 as a result of the cost-sharing mechanism; and,
- a loss of -1.9 M€2009 as a result of traffic risk-sharing mechanism.

#### AVINOR 2016 overall estimated surplus for the terminal activity in NORWAY TCZ

Ex-post, the 2016 overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+2.4 M€2009) and the surplus embedded in the actual cost of capital (+1.9 M€2009) amounts to +4.3 M€2009 (9.0% of the 2016 terminal revenues). The resulting 2016 ex-post rate of return on equity is +24.7%, which is significantly higher than the 10.9% planned.

#### **NORWAY: Gate-to-gate**

### Monitoring of gate-to-gate COST-EFFICIENCY for 2016



# PRB Annual monitoring report 2016

Volume 2 – Local Overview SOUTH WEST FAB

Version: 1.1

Date: 9 October 2017

**SW FAB** 

# **Monitoring of SAFETY for 2016**

	Effectiv	veness of Safety Managem	ent				
			2015 Value	2016 Value	2017 Value	2018 Value	2019 Target
	at State level	For all MOs					С
Union-wide targets		For Safety Culture MO					С
	at ANSP level	For all other MOs					D
	States / Regulatory authorities	For all MOs	Α	Α			
FAB level	ANSPs	For Safety Culture MO	С	С			
	ANSPs	For all other MOs	D	D			

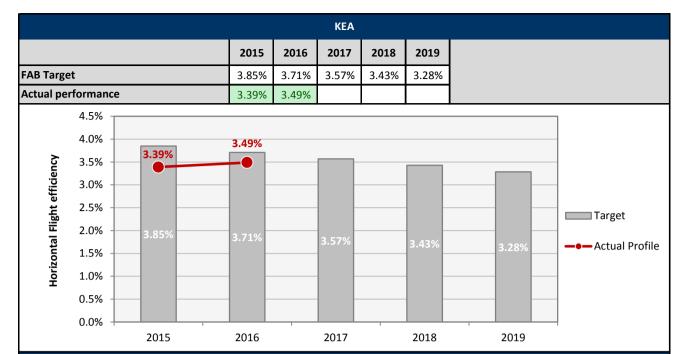
	Application of the severity classification of the Risk Analysis Tool (RAT)											
	Ground Score	2015	2016	2017	2018	2019						
		Value	Value	Target	Value	Target						
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%						
targets	Runway Incursions (RIs)			>= 80%		100%						
FAB level	Separation Minima Infringements (SMIs)	100%	100%									
rad level	Runway Incursions (RIs)	100%	100%									
	Overall Score	2015	2016	2017	2018	2019						
	Overall Score	Value	Value	Target	Target	Target						
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%						
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%						
	ATM Specific Occurences (ATM-S)			>= 80%		100%						
	Separation Minima Infringements (SMIs)	39%	54%									
FAB level	Runway Incursions (RIs)	7%	26%									
	ATM Specific Occurences (ATM-S)	27%	23%									

# Observations

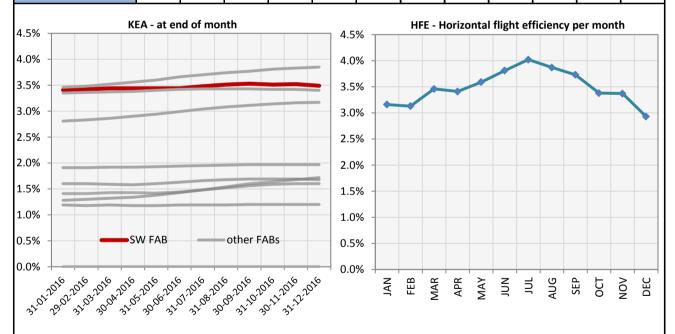
The lowest answer in all EoSM Component/area of the States is Level "A" in the Safety Promotion component which is below the 2019 EoSM target level. Al lother components are at level "B", below the 2019 EoSM target.

#### **Monitoring of ENVIRONMENT for 2016**

#### **SW FAB**



#### Monthly KEA and HFE evolution in 2016 JAN FEB MAR **APR** MAY JUN JUL **AUG SEP** OCT NOV DEC 3.44% KEA (at end of month) 3.41% 3.42% 3.44% 3.44% 3.44% 3.48% 3.51% 3.53% 3.51% 3.52% 3.49% 3.16% HFE 3.13% 3.46% 3.41% 3.59% 3.81% 4.02% 3.87% 3.73% 3.38% 2.93% 3.37%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

#### **Observations**

NM proposed measures: Cross border FRA projects implementation must be considered for the entire SW FAB, in line with the NSP and the PCP. Additionally, further improvements shall be considered for Canarias FIR. The interface between SW FAB, FABEC needs to be addressed with priority.

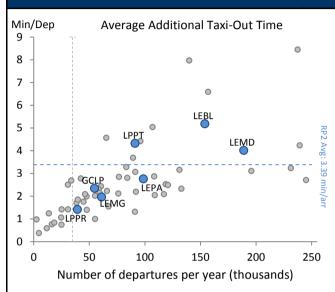
#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

SW FAB states identify a total of 15 airports as subject to RP2 monitoring. However, only the busiest 7 have established the proper reporting through the airport data flow to allow such monitoring. Member States shall empower the respective airport reporting entity to establish the airport operator data flow and/or address the remaining data issues.

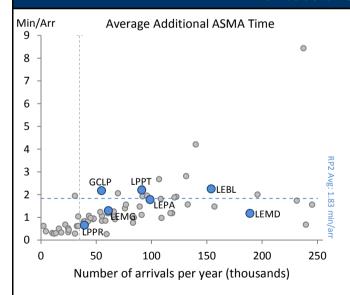
Although there is in general an increase of the additional times for most of the airports in SW FAB, the performance is still commensurate with their levels of traffic.

#### 2. Additional Taxi-Out Time



According to the available data, only 3 airports within SW FAB area have additional taxi-out times above the average of airports in RP2 (3.39 min/dep.). Nevertheless, the performance at Madrid and Barcelona, being within the Top10 airports in Europe in terms of traffic, is average for airports with more than 140000 departures per year.

# 3. Additional ASMA Time



Regarding additional time in terminal airspace, the monitored airports in SW FAB show a good performance with remarkable low values for Madrid given its traffic.

Only Gran Canaria (GCLP) shows a higher value than other airports in its category.

#### **SW FAB**

#### **Monitoring of CAPACITY for 2016**

	Minutes of ATFM en-route delay											
	2015	2016	2017	2018	2019	Observations						
FAB Reference Value	0.30	0.31	0.31	0.30		The value of actual performance published here for 2016						
FAB Target	0.30	0.31	0.31	0.30	0.50	includes the results of the Post operations performance						
Actual performance	0.46	0.42				adjustment process, as notified by the Network Manager.						

#### SW FAB assessment of capacity performance

2016 was a big challenge for SW FAB as a consequence of the huge traffic growth accommodated. As referred by the NM, the highest increase in Europe in overall traffic is observed in Portugal and Canary Islands, due to the shift towards South-West axis.

Capacity/delay performance was not achieved, but was better than expected considering the amount of traffic growth, as recognized by all the aeronautical community. At this respect, it is mentioned in the NM 2016 Annual Report:

"...In the European Network good performance was seen in Cyprus, Greece, Portugal and Spain. ACCs in Portugal and Spain implemented the measures agreed with the NM in the NOP and managed delays despite very high traffic increase. The NM worked closely with NAV Portugal, ENAIRE Spain and DSNA France to mitigate the impact of the growth....".

The 17th of November 2016 it was celebrated the stakeholder consultation forum of the SW FAB in where all the stakeholders recognized the excellent work done by the SW FAB, in particular the excellent service provided by ENAIRE and NAV Portugal during the Summer 2016 in a scenario with a dramatic increase in traffic in the SW Axis.

#### Monitoring process for capacity performance

The en route delay indicator was monitored against the FAB level target during 2016 on a quarterly basis against an alert mechanism in the context of the RP2 SOWEPP Monitoring Process. Issues were identified after the summer season and there was little margin to correct the situation before the end of the year. The Monitoring Process is being streamlined to be more efficient.

#### **Application of Corrective Measures for Capacity**

As commented by the Network Manager, Portugal and Spain implemented the measures agreed with the NM in the NOP and managed delays despite very high traffic increase. The NM worked closely with NAV Portugal, ENAIRE Spain and DSNA France to mitigate the impact of the growth in the SW Axis.

At the end of 2015, in the strategic phase, it was celebrated a meeting between SW FAB and the NM to prepare 2016 as part of the NOP CDM process. Excellent collaboration was achieved between SW FAB and the NM at the pre-tactical and tactical level, close to the day of operation, to better optimize traffic demand scenarios to improve performance.

A revision of the Capacity Plan has been conducted in order to manage the planned demand in a way that reduces our delay figures. ENAIRE has put in place specific capacity plans for the 2017 summer season to tackle the situation and try to cope with the traffic increase and meet the targets. These specific measures include operational and procedural actions coordinated with the NM, and human resources management. Performance benefit is sought, with particular focus on ACC Barcelona.

Despite the target was no met, the performance outcome in 2016 was better than the previous year.

#### **Capacity Planning**

Capacity planning was coordinated between SW FAB and the NM at the end of 2015, at the strategic phase, taking into consideration very low traffic growth scenarios presented by STATFOR.

STATFOR information was corrected in the first Edition of 2016 (February 2016). As a result, while the overall European traffic forecast has not significantly changed, a major change in the traffic flows could be noticed with significantly higher growth rates on the SW Axis, impacting mainly France, Spain and Portugal.

Excellent collaboration between the NM and the SW FAB permitted to overcome the little time to react to the new STATFOR figures for the SW Axis. This situation clearly demonstrates the importance of accurate traffic forecast scenarios which, unfortunately, did not happened in the SW Axis.

A Capacity Plan has been developed and agreed in conjunction with the Network Manager to minimize delays and comply with established RP2 Delay targets (Ref. European Network Operations Plan 2017-2019/21) taking into account that the main contributors to the Spanish ATFM en-route delays are the ACCs of Barcelona and Canarias.

The main elements of this Capacity Plan are:

- ALL ACCs: Update of Automated System; Optimisation of configurations and sector capacities; Progressive increase of controller staff (especially in the centres with greater needs).
- BARCELONA ACC: Interfaces with Bordeaux and Marseille. FUA improvements; Staff increase.
- CANARIAS ACC: Increased sectorisation; Redesign of the TMA.
- MADRID ACC: New sectorisation and interface with Bordeaux (BAMBI); Simultaneous independent approaches to Barajas.
- PALMA ACC: Improvements in the procedures of departures / arrivals in Ibiza and Palma airports; Redesign of TMA; A-CDM.
- SEVILLA ACC: Increase in sectorisation. Splitting of LECSSEV.

#### Assessment of capacity performance

It is noted that SW FAB failed to achieve their en route capacity target in 2016, following a similar result in 2015. It is noted that an 8% increase in traffic levels over 2015 was accompanied by a revised value of 0,42 minutes of average ATFM delay per flight (0,46 minutes per flight excluding the results of the Network Manager's Post operations performance attribution process). The increased efforts of the ANSPs to handle the rise in traffic are recognised. The inability of SW FAB ANSPs to open the maximum number of sectors during periods of peak traffic demand which leads to significant delays. is noted. It is noted that the Network Manager, based on the latest capacity plans, expects capacity shortfalls in SW FAB for the remainder of RP2 particularly at Barcelona and Lisboa ACC.

# **En route Capacity Incentive Scheme**

SW FAB provided details of an en route capacity incentive scheme in their revised performance plan v2.0, dated July 2016. This incentive scheme was based on a FAB target of 0.31 minutes per flight with a dead-band between 0.54 - 0.16 minutes per flight. The incentive scheme was based on all causes of delays but there were caveats regarding 'unusually high' incidences of certain delays codes activating an exclusion system based on Article 15(g) of Regulation 391/2013.

#### **Result of FAB Capacity Incentive Scheme**

Since actual performance for 2016, 0,42 minutes per flight, fell into the dead-band of the incentive mechanism no penalty is incurred.

#### **Compliance Issues Relating to FAB Capacity Incentive Scheme**

The PRB raised several compliance issues with the SW FAB incentive scheme including:

- Incentive scheme does not encourage the entities to achieve a high level of performance;
- It does not apply Article 15(g) of the charging regulation in a consistent manner;
- There is no mention of a verifiable method of reconciling attributed delay classification to actual events which raises the possibility of errors or gaming.

The SWFAB monitoring report did not contain any information regarding addressing the listed compliance issues.

#### Update on Military dimension of the plan

Civil-Military coordination regarding Flexible Use of Airspace is on progress at strategic level established with a specific working group called UPEA (Permanent Air Space Unit) inside CIDEFO. At present meetings are in place in a weekly basis. Dissemination of progress on FUA to civil operators is considered an enabler to achieve Flight Plans using more efficient routes through the Civil Use of Release Airspace (CURA).

AMC has defined new FUA Restrictions in order to easy the management of segregated areas during military activity. This will enhance and facilitate a better flight planning to AOs. Appendix 7 in RAD will be updated accordingly.

AMC manual revision was completed on May the 1st, 2017.

In application of FUA concept, general criteria for reclassification of restricted/dangerous areas were defined by UPEA in November 2016.

Revision and amendment of AIP CDR publication was completed on July the 21st, 2016. Some improvements carried out are:

- To express them as VFR FLs or intermediate levels between IFR FLs;
- To adapt AIP CDR publication (CDR categorization) of ATS routes UL58, UM445, UM744, UN747, UN860, UT245, UT249, UT252 and UT312;
- To adapt the availability of M/UM192 BLN-BAZAS-AMR within Madrid UIR;
- To adapt the availability of UL150 CJN-ASTRO-LABRO within Madrid UIR/Barcelona UIR;
- To adapt CDR publication of any other routes affected by area restrictions.

Several meetings were held in order to implement new conditional routes, to revise restricted areas and to re-align ATS routes:

- LED123 and LED124 optimisation and UM744 conditional route availability improvement: was improved by managing CDR1/2route (WEF July 21st 2016).
- LED97 and LER63 optimisation and conditional routes: availability was improved by managing CDR1/2 routes (WEF July 21st 2016).
- New conditional route in upper airspace from MGA to ALM (Casablanca FIR), affected by LED169 (WEF July 21st 2016).
- LED169 optimisation and UM143, UM744, UN860, UL58, and UL195 conditional routes availability was improved by harmonising categorization of routes affected by LED169 (WEF July 21st 2016).
- U/T100 (military airway) connectivity with ATS network and LERT and LEMO procedures (Step 1): a set of intersections were published in order to connect T/UT100 with UL82, UN871, G5, UL27, UL150 and UL129 (WEF October 13th 2016).
- U/M176 conditional route availability improvement is completed (WEF July 21st 2016).

# Observations on Military dimension of the plan

The information on the efforts of civil and military authorities in SW FAB to improve capacity for general air traffic through improved cooperation and coordination is appreciated.

#### **Application of FUA**

No new information was provided by SW FAB.

#### **Observations of the Application of FUA**

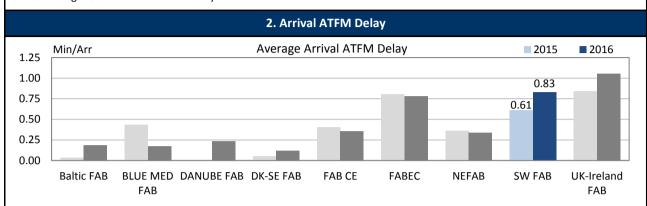
It is noted that SW FAB provides information on the application of FUA to EASA, but unfortunately EASA does not make this information available to the public, therefore stakeholders, are unable to ascertain the application of FUA in Member States. It is noted that SW FAB has not actually provided information on how SW FAB authorities determine if the optimum benefits for both civil and military airspace users have been provided.

#### **SW FAB**

#### 1. Overview

In 2016, a significant deterioration of the aggregated arrival ATFM delay has been observed on SW FAB level (2015: 0.61 min/arr. vs 2016: 0.83 min/arr.) which ranges well above the European average of 0.67 min/arr.

Next to FABEC and UK-Ireland FAB, SW FAB performance influences the European average significantly. Efforts are required to reduce the high level or arrival ATFM delay.



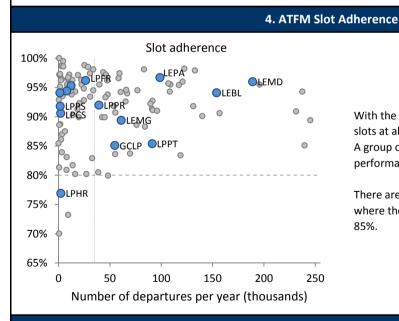
The main drivers for the increase in the aggregated arrival ATFM delay are Barcelona (LEBL), Madrid (LEMD), Gran Canaria (GCLP), Porto (LPPR) and Lisbon (LPPT).

#### 3. Arrival ATFM Delay - National Targets and Incentive Schemes

The SW FAB performance plan sets a national target on arrival ATFM delay with a breakdown per airport for each of the years of the reference period for Spain. For Portugal, the breakdown is provided for two airports while the other 7 airports are aggregated into a third summary value. The national targets set are consistent with the observed performance at the beginning of the reference period.

While in 2015 both Portugal and Spain met their national target, in 2016 the achieved ATFM delay per arrival exceeds the national target in both cases.

The SW FAB performance plan presents no incentive schemes for the national targets on arrival ATFM delay.



With the exception of Horta (LPHR), the adherence to ATFM slots at all airports in the SW FAB is above the 85%.

A group of airports in SW FAB also show best-in class performance with adherences above 95%.

There are 2 airports, Lisbon (LPPT) and Gran Canaria (GCLP) where the performance is just above the critical threshold of 85%.

#### 5. Pre-departure Delay

The Airport Operator Data Flow is implemented for the Spanish airports and allows for reporting on ATC Pre-departure delay. Nevertheless, further validation is needed due to the high share of unreported or unidentified delay. The implementation of Lisbon (LPPT) and Porto (LPPR) was finalized at the end of 2016 so the calculation of this indicator will only be possible as of 2017.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**Portugal** 

Version: 1.1

Date: 9 October 2017

#### **PORTUGAL**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
Score Safety Policy Safety Risk Safety Safety Safety Cult  Assurance Promotion Safety Cult											
State level	41	В	В	В	Α	В					
NAV Portugal	91	D	D	D	D	E					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)		
	RAT application			
	ATM Ground	ATM Overall		
Separation Minima Infringements (SMIs)	100%	100%		
Runway Incursions (RIs)	100%	100%		
ATM Specific Occurrences (ATM-S)		100%		
Source of RAT data:	NA	V-P		

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO 3 0 0 3
Policy and its implementation	6	3
Legal/Judiciary	7	0
Occurrence reporting and Investigation	2	0
TOTAL	15	3
NAV Portugal	Number of que	NO 3 0 3 stions answered
NAV FOI tugai	YES	NO
Policy and its implementation	11	2
Legal/Judiciary	2	1
Occurrence reporting and Investigation	7	1
TOTAL	20	4

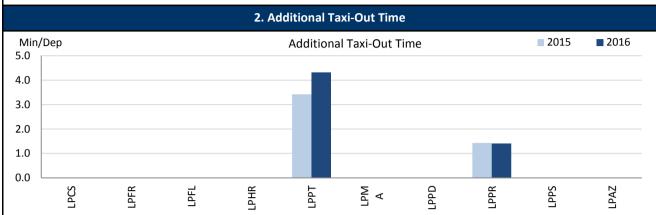
#### **Observations**

None of the four reviewed EoSM Components/areas of the State meet the 2019 EoSM target level "C". After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

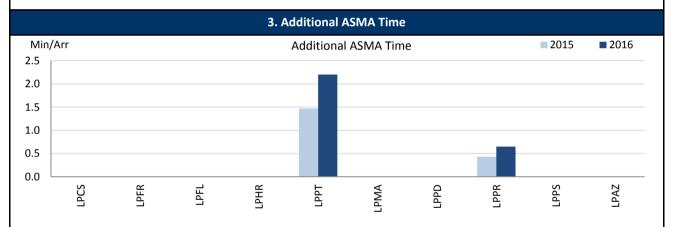
Out of 34 questions in Components 1-4 (not including Component - Safety Culture), 11 are below Level C.

#### 1. Overview

The scope of RP2 monitoring for Portugal comprises 10 airports in 2016, from which the Airport Operator Data Flow is only established for 2 (Porto and Lisbon). Cascais (LPCS) is added to the list of airports in 2016 after its inclusion in the Charging Zone. Portugal shall encourage the respective airport reporting entities to initiate the implementation of the Airport Operator Data Flow. The performance at the 2 Portuguese airports that can be monitored (where traffic has increased by approximately 10%) has worsen with respect to 2015.



While at Porto (LPPR) the additional taxi-out times have maintained the same values as 2015 despite the 11% increase in traffic, at Lisbon (LPPT), the ATXOT values have increased, especially in the second part of the year. The additional taxi-out time for Lisbon airport is one of the highest for the airports in its category regarding number of movements, as shown in the FAB level view.



The additional time in the terminal airspace in Lisbon, despite a considerable increase with respect to 2015 (~50%), is still commensurate with the level of traffic. Porto presents higher times than in 2015 but only in the first part of the year, with an average annual value similar or lower than other airports with similar traffic, as shown in the FAB level view.

				4. App	pendix						
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data										ated data	
AIRPORT NAME	ICAO	ADDITIONAL TAXI-OUT TIME						ADDITIO	ONAL ASM	1A TIME	
AINFORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Cascais	LPCS	n/a	n/a				n/a	n/a			
Faro	LPFR	n/a	n/a				n/a	n/a			
Flores	LPFL	n/a	n/a				n/a	n/a			
Horta	LPHR	n/a	n/a				n/a	n/a			
Lisbon	LPPT	3.42	4.32				1.47	2.20			
Madeira	LPMA	n/a	n/a				n/a	n/a			
Ponta Delgada	LPPD	n/a	n/a				n/a	n/a			
Porto	LPPR	1.43	1.41				0.43	0.65			
Porto Santo	LPPS	n/a	n/a				n/a	n/a			
Santa Maria	LPAZ	n/a	n/a				n/a	n/a			

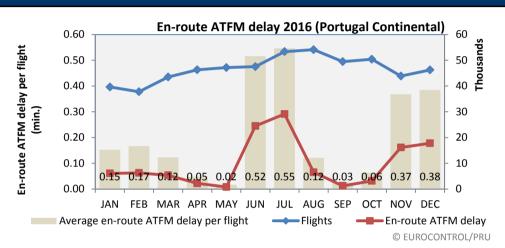
#### **PORTUGAL**

En route Capacity incentive scheme										
	2015	2016	2017	2018	2019	Observations				
National Capacity target	0.19	0.15	0.14	0.14	0.13					
Deadband +/-	0.00	0.00	0.00	0.00	0.00					
Actual performance	0.48	0.21								

#### National capacity incentive scheme

Not applicable: incentive scheme defined at FAB level.

#### Observations regarding national capacity performance



En-route ATFM delay per flight (Portugal)									
2008	2009	2010	2011	2012	2013	2014	2015	2016	
0.19	0.02	0.01	0.16	0.65	0.27	0.50	0.48	0.21	

Even though Portugal did not achieve its national target for en route capacity performance in 2016, a significant improvement over en route capacity performance from the previous year, 2015 is noted. Despite a traffic increase of more than 10%, actual delays per flight improved from 0,48 in 2015 to 0,21 in 2016 (a reduction of 56%). The primary reasons for delays in June and July were attributed to staffing issues whereas November saw capacity constraints associated with peak traffic spikes on Saturdays. It is noted that the Network Manager expects Portugal to satisfy the capacity requirements successfully despite the high traffic growth in Lisbon ACC for the remainder of RP2.

### **Planning and Effective Use of CDRs**

No data was provided at national level, since Portugal has implemented free route airspace operations.

#### **Observations on Planning and effective Use of CDRs**

It is noted that Portugal has implemented free route airspace operations throughout the Lisbon FIR, making CDRs obsolete. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

#### **Effective booking procedures**

No information was provided at national level.

#### **Observations on Effective booking procedures**

Historically, Portugal has stated that military operations and training do not impact either ATC capacity or available route options for GAT traffic. However, both in 2015 and 2016 high delays have been attributed to large scale military exercises.

#### **PORTUGAL**

#### 1. Overview

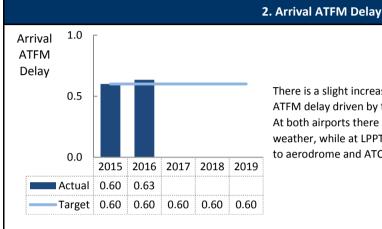
Portugal has originally identified air navigation services at 9 airports as subject to RP2. With the monitoring of 2016, performance at Cascais (LPCS) is additionally monitored.

Portugal has established a national target on arrival ATFM delay. The average arrival ATFM delay increased to 0.63 min/arr. in 2016 and misses the target by 0.03 min/arr.

Adherence to ATFM slots varies widely across the different airports. With the exception of Horta (LPHR) all airports show a compliance with ATFM slots above 85%.

The level of implementation of the airport operator data specification is limited. At the time being only Lisbon (LPPT) and Porto (LPPR) transitioned to the Airport Operator Data Flow at the end of 2016.

To ensure the consistent monitoring of pre-departure delay, Portugal is encouraged to strengthen the level of implementation of the Airport Operator Data Flow across the airports.



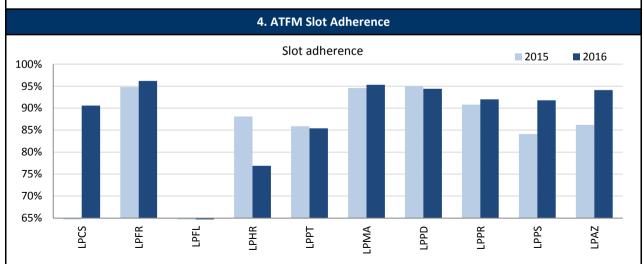
There is a slight increase of 0.03 min/arr. in the national average arrival ATFM delay driven by the performance at Porto (LPPR) and Lisbon (LPPT). At both airports there is an important share of the delay attributed to weather, while at LPPT there is also an important contribution attributed to aerodrome and ATC capacity.

#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

SW FAB performance plan establishes a national target on arrival ATFM delay (0.60 min/arr.) with a breakdown for the two major airports (i.e. Lisboa and Porto) and aggregates the remaining 7 airports into a single value for each of the years of the reference period. Cascais (LPCS) is not included in this group as this airport has now been added to the monitoring. Therefore no reference is established for LPCS.

The national target on arrival ATFM delay is not met. At airport level, while all the smaller airports perform better than their reference target value, the actual values at both Lisbon and Porto exceed their reference values.

The SW FAB performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Portugal.



Slot adherence at most Portuguese airports in RP2 ranges above 90%. Porto Santo (LPPS) and Santa Maria (LPAZ) show a significant increase in performance with respect to 2015, while the adherence at Horta (LPHR) falls down to 76.9% (due only to 4 regulated flights outside of the ATFM window).

There are no regulated departures at LPFL.

Slot adherence at Lisbon remains just above the 85% threshold.

# 5. Pre-departure Delay

The Airport Operator Data Flow has been established for Lisbon (LPPT) and Porto (LPPR) only at the end of 2016. The calculation of the pre-departure delay should be possible as of 2017 for these 2 airports.

The rest of Portuguese airports subject to RP2 are not reporting at the moment, so the calculation of this indicator is not possible.

# 6. Appendix

n/a:	Airport Operator	Data Flow not estab	llished, or more th	han two months of	missing / non-	validated dat
------	------------------	---------------------	---------------------	-------------------	----------------	---------------

n/a: Airport Operator Data Flow not esta							establish	ed, or n	nore tha	an two r	nonths	of miss	sing / r	ion-va	lidate	d data
AIRPORT NAME	ICAO	AVG ARRIVAL ATFM DELAY					SLOT ADHERENCE					AVG PRE-DEPARTURE DELAY				
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Cascais	LPCS		0.00					90.6%					n/a			
Faro	LPFR	0.06	0.00				94.8%	96.2%				n/a	n/a			
Flores	LPFL	0.00	0.00									n/a	n/a			
Horta	LPHR	0.00	0.00				88.1%	76.9%				n/a	n/a			
Lisbon	LPPT	0.79	0.88				85.9%	85.4%				n/a	n/a			
Madeira	LPMA	0.01	0.02				94.6%	95.3%				n/a	n/a			
Ponta Delgada	LPPD	0.00	0.00				95.0%	94.4%				n/a	n/a			
Porto	LPPR	0.87	0.93				90.8%	92.0%				n/a	n/a			
Porto Santo	LPPS	0.00	0.00				84.1%	91.8%				n/a	n/a			
Santa Maria	LPAZ	0.00	0.00				86.2%	94.1%				n/a	n/a			

#### PORTUGAL: En-route charging zone

#### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Portugal ECZ represents 1.7% of the SES en-route ANS determined costs in 2016 ATSP: NAV Portugal FAB: SW FAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Portugal: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 111 331 252 121 117 127 124 427 807 127 871 286 En-route costs (nominal EUR) 117 112 878 Inflation % 1.2% 1.5% 1.5% 117.3 110.5 112.2 113.8 115.5 Inflation index (100 in 2009) 100 758 704 104 424 905 106 399 345 107 692 336 109 037 112 Real en-route costs (EUR2009) 3 095 250 3 171 128 Total en-route Service Units 3 104 536 3 122 232 3 147 209 Real en-route unit cost per Service Unit (EUR2009) 32.55 33.64 34.08 34.22 34.38 Portugal: Actual data from Reporting Tables 2015A 2016A 2018A 110 975 595 112 678 540 En-route costs (nominal EUR) Inflation % 0.5% 0.6% 108.7 109.4 Inflation index (100 in 2009) Real en-route costs (EUR2009) 102 048 433 102 996 411 Total en-route Service Units 3 150 186 3 509 556 Real en-route unit cost per Service Unit (EUR2009) 32.39 29.35 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -4 434 338 -355 657 En-route costs (nominal EUR) in value in % -0.3% -3.8% Inflation % -0.7 p.p. -0.9 p.p in p.p. in p.p. -2.7 p.p Inflation index (100 in 2009) -1.7 p.p 1 289 729 -1 428 495 Real en-route costs (EUR2009) in value in % 1.3% -1.4% 54 936 405 020 Total en-route Service Units in value 1.8% 13.0% in % Real en-route unit cost per Service Unit (EUR2009) in value -0.16 -4.29 -0.5% -12.8% in % 3. Focus on en-route at State/Charging Zone level 2% En-route unit cost In 2016, the actual en-route unit cost in real terms (29.35 €2009) is -12.8% lower than planned in 1% 1.3% ■ Difference the PP (33.64 €2009). This difference results from the combination of higher than planned TSUs between actual and (+13.0%) and lower than planned en-route costs (-1.4%, or -1.4 M€2009). 0% determined en-route costs En-route service units -1% (real terms) The difference between actual and planned TSUs (+13.0%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is -2% therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP 2015 2016 2017 2019 2018 amounting to +4.0 M€2009. The two main factors explaining the relatively high deviation between actual and planned TSUs 15% are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 12% 13.0% 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Difference Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent actual and 6% STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher planned total service units than planned throughout RP2. 3% 1.8% 0% En-route costs 2015 2016 2017 2018 2019 In nominal terms, actual en-route costs are -3.8% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), actual en-route costs are -1.4% below plans 50 when expressed in €2009. The lower than planned en-route costs in real terms are driven by lower costs for NAV Portugal ( 40

EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the European Commission.

Costs exempt from cost-sharing are reported for a total amount of -0.4 M€2009 corresponding to

2.1% or some -1.8 M€2009) while the costs reported for the other entities are above plans: the MET Service Provider (+3.7% or +0.2 M€2009), the SAR entities (+4.1% or +0.2M€2009) and

base, a detailed analysis at ATSP level is provided in box 12.

the NSA (+0.4% or +0.03m€2009). NAV Portugal being the main contributor to the en-route cost

-0.5%

2015

32.55

30

20

10

0

-12.8%

2016

33.64

34.08

2017

34.22

2018

34.38

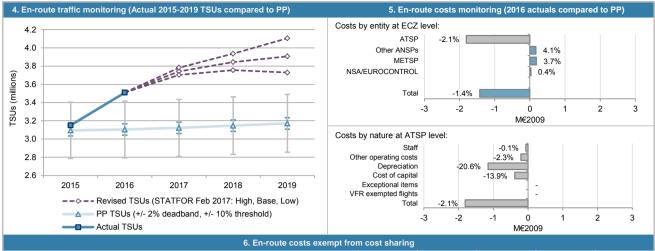
2019

En-route DUC (PP, 2015-2019)

En-route unit costs (actual)

#### PORTUGAL: En-route charging zone

#### Monitoring of en-route COST-EFFICIENCY for 2016

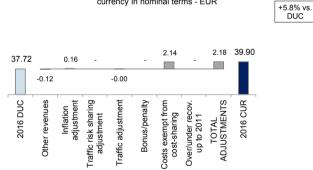


Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
٩	New cost item required by law	0	0			
	International agreements	-27	-418			
_	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA/EUROCONTROL	-27	-418			
Total costs ex	empt from cost sharing	-27	-418			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

Portugal 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national currency in nominal terms - EUR

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



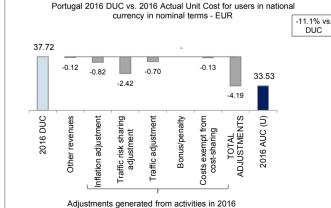
Adjustments charged in 2016 from previous years

The CUR charged to airspace users in 2016 is 39.90 €. This is +5.8% higher than the nominal DUC (37.72 €). The difference between these two figures (+2.18 €) mainly relates to the adjustment for RP1 costs exempt from cost-sharing (2.14 €) corresponding to pension costs, new cost item required by law and international agreements, which have been spread over four years (2016-2019).

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the RP2 performance plan.

#### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (33.53 €) is -11.1% (-4.19€) lower than the nominal DUC

The two most important factors contributing to the observed difference are:

- a traffic risk sharing adjustment (-2.42 €). It reflects the gain in revenues due to higher than planned traffic in 2016 which will be reimbursed to airspace users
- an inflation adjustment (-0.82 €) which reflects the impact of a lower than planned inflation index in 2016 which will also be reimbursed to airspace users in 2018.

Portugal has indicated that the other revenues are not related to activities performed in 2016. Therefore the updated AUC-U in respect of activities performed in 2016 would be (33.65 €). This is -10.8% (-4.07 €) lower than the nominal DUC (37.72 €).'

These costs and adjustments are divided by the actual TSUs in 2016.

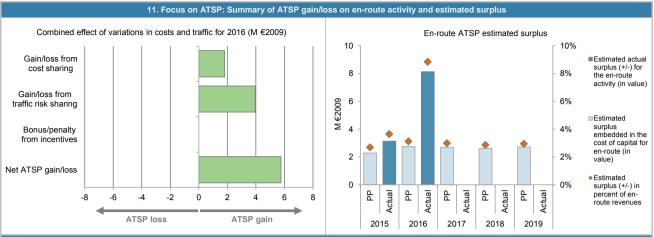
# PORTUGAL: En-route ATSP (NAV Portugal)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)  Determined costs for the ATSP (PP) - based on planned inflation  Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  ncentives ('000 €2009)  Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	2015 84 614 85 438 -825 0 -825 2015 1.8% 85 450	2016 88 012 86 201 1 811 0 1 811 2016	2017	2018	201
Actual costs for the ATSP  Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP  Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Bain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Bain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	85 438 -825 0 -825 2015 1.8% 85 450	86 201 1 811 0 1 811 2016	2017		
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	-825 0 -825 2015 1.8% 85 450	1 811 0 1 811 2016	2017		
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users  Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  (raffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	0 -825 2015 1.8% 85 450	0 1 811 2016	2015		
Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing  Fraffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	-825 2015 1.8% 85 450	1 811 2016	0047		
Traffic risk sharing ('000 €2009)  Difference in total service units (actual vs PP) %  Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing incentives ('000 €2009)	2015 1.8% 85 450	2016	2047		
Difference in total service units (actual vs PP) % Determined costs for the ATSP (PP) - based on actual inflation  Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  ncentives ('000 €2009)	1.8% 85 450		0047		
Determined costs for the ATSP (PP) - based on actual inflation  Cain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing  Incentives ('000 €2009)	85 450	13.0%	2017	2018	20
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing ncentives ('000 €2009)					
ncentives ('000 €2009)	1 517	89 742			
		3 949			
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	2015	2016	2017	2018	20
	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	692	5 760			
10. Focus on ATSP: En-route ATS					
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	35 910	43 412	42 420	41 166	42 8
Estimated proportion of financing through equity (in %)	98.3%	98.3%	98.3%	98.3%	98.3
Estimated proportion of financing through equity (in value)	35 310	42 687	41 711	40 479	42 0
Estimated proportion of financing through debt (in %)	1.7%	1.7%	1.7%	1.7%	1.7
estimated proportion of financing through debt (in value)	599	725	708	687	7
Cost of capital pre-tax (in value)	2 277	2 752	2 689	2 610	27
Average interest on debt (in %)	0.5%	0.5%	0.5%	0.5%	0.5
nterest on debt (in value)	3	3	3	3	
Determined RoE pre-tax rate (in %)	6.4%	6.4%	6.4%	6.4%	6.4
Estimated surplus embedded in the cost of capital for en-route (in value)	2 274	2 749	2 686	2 607	27
Overall estimated surplus (+/-) for the en-route activity	2 274	2 749	2 686	2 607	27
Revenue/costs for the en-route activity	84 614	88 012	89 772	90 870	92 0
Estimated surplus (+/-) in percent of en-route revenues	2.7%	3.1%	3.0%	2.9%	2.9
Estimated ex-ante RoE pre-tax rate (in %)	6.4%	6.4%	6.4%	6.4%	6.4
NTSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
otal asset base	38 574	37 367			
Estimated proportion of financing through equity (in %)	98.3%	98.3%			
Estimated proportion of financing through equity (in value)	37 930	36 743			
	1.7%	1.7%			
Estimated proportion of financing through debt (in %)		624			
	644				
Estimated proportion of financing through debt (in value)	2 446	2 369			
Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)		2 369 0.5%			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)	2 446				
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)	2 446 0.5%	0.5%			
Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exerage interest on debt (in %) Exerage interest on debt (in value) Exerage interest on debt (in value) Exerage interest on debt (in value)	2 446 0.5% 3	0.5%			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)	2 446 0.5% 3 6.4%	0.5% 3 6.4%			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity	2 446 0.5% 3 6.4% 2 443	0.5% 3 6.4% 2 366			
Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity	2 446 0.5% 3 6.4% 2 443 692	0.5% 3 6.4% 2 366 5 760			
Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in value)  Cost of capital pre-tax (in value)  Average interest on debt (in %)  Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Determined Surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	2 446 0.5% 3 6.4% 2 443 692 3 134	0.5% 3 6.4% 2 366 5 760 8 126			

#### PORTUGAL: En-route ATSP (NAV Portugal)

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 NAV Portugal en-route costs vs. PP

In 2016, NAV Portugal actual en-route costs are -2.1% (-1.8 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided within the en-route Reporting Tables, the main drivers for this deviation are:

- slightly lower staff costs (-0.1% or -0.06 M€2009);
- lower other operating costs (-2.3% or -0.2 M€2009) mainly due to savings in travelling & living and specialised services expenditure;
- lower depreciation costs (-20.6% or -1.2 M€2009), mainly due to changes in the timing and cost of investment projects in relation with the modernisation of the Lisbon ATM system, infrastructure, electromechanical, surveillance and communication equipment; and,
- a lower cost of capital (-13.9% or -0.4 M€2009), due to a lower asset base resulting from a significant capex underspend in 2016 (-53.4%, or -7.9 M€2009).

#### NAV Portugal net gain/loss on en-route activity in 2016

As shown in box 9, NAV Portugal generated a net gain of +5.8 M€2009 on the en-route activity. This is a combination of two elements:

- a gain of +1.8 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +4.0 M€2009 arising from the traffic risk-sharing mechanism.

No bonuses or penalties relating to the incentives on en-route capacity were reported since actual performance in 2016 was within the dead band set in the RP2 PP.

#### NAV Portugal overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+5.8 M€2009) and the surplus embedded in the actual cost of capital (+2.4 M€2009) amounts to +8.1 M€2009 (8.8% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 22.1%, which is significantly higher than the 6.4% planned in the PP.

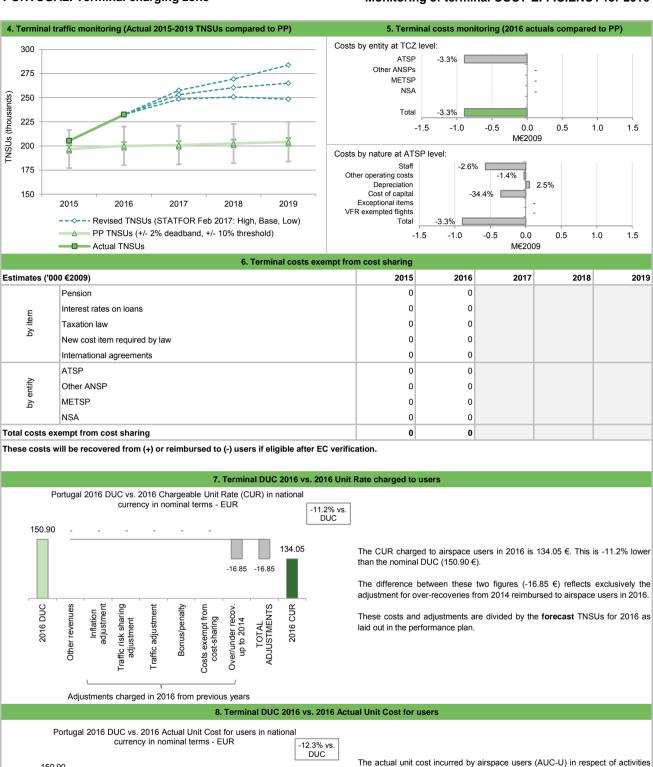
### PORTUGAL: Terminal charging zone

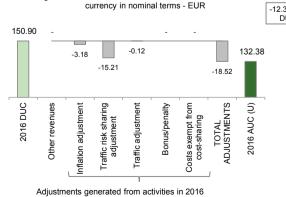
# Monitoring of terminal COST-EFFICIENCY for 2016

Terminal costs (nominal EUR)  7 415 133 30 183 378 31 371 504 32 24 2701 34 270 1714 125 1.5% 1.5% 1.5% 1.5% 1.5% 1.5% 1.5% 1.5	1. Cont	textual economic information: term	inal air na	avigatio	n services			
National currency: EUR						sharing?	Ye	S
Number of anyorts in charging zone in 2016	· ATSP: NAV Portugal	ſ	· Airport	s with fe	wer than 70,00	0 IFRs ATMs:	,	9
Pertugsi: Data from RP2 Performance Plan   20150   20160   20170   20180   20   20   20   20   20   20   20	· National currency: EUR		Airport	s with be	etween 70,000	and 225,000 IFF	Rs ATMs:	1
Pertugal: Data from RP2 Performance Plan   2015D   2018D   2017D   2	· Number of airports in charging zone in 2016: 10,	of which:	· Airport	s with me	ore than 225,00	00 IFRs ATMs:	(	)
Terminal costs (nominal EUR)  77 415 133		2. Terminal DUC monitoring at Ch	harging Zo	one leve	el			
Terminal costs (nominal EUR)  77 415 133								
Inflation (%) (1.5%   1	Portugal: Data from RP2 Performance Plan		2	2015D		2017D	2018D	2019D
Inflation index (100 in 2009) Real terminal costs (EUR2009) 24 811 66	Terminal costs (nominal EUR)		27 41	5 133	30 183 378	31 371 504	32 242 701	34 274 163
Treat terminal coats (EUR2009)  128.14   651   26 913 320   27 559 335   27 906 076   29 227   199.700   200 022   200 922   200 922   200 922   200 022   200 922   200 922   200 022   200 922   200 922   200 022   200 923   200 022   200 923   200 022   200 923   200 022   200 923   200 022   200 923   200 022   200 923   200 023   200 923   200 024   2017A   2018A   2017A   2017A   2017A   2018A   2017A   2017A   2017A   2017A   2017A   2017A   2017A   201	Inflation %			1.2%	1.5%	1.5%	1.5%	1.5%
Total terminal cost por Service Unit (EUR2009)  126.14  134.55  137.10  137.70  14  126.14  134.55  137.10  137.70  14  126.14  134.55  137.10  137.70  14  126.14  134.55  137.10  137.70  14  14  126.14  134.55  137.10  137.70  14  14  14  14  15  15  15  16  16  16  16  16  16  16	Inflation index (100 in 2009)			110.5	112.2	113.8	115.5	117.3
126.14   134.55   137.16   137.79   147.79   1	Real terminal costs (EUR2009)		24 81	1 661	26 913 320	27 559 335	27 906 076	29 225 918
Portugal: Actual data from Reporting Tables  Terminal costs (nominal EUR)  Inflation 5%  Inflation 5%  Real terminal costs (EUR2009)  Difference between Actuals and Planned  2015 2016 2017 2018  Total terminal costs (current)  Difference between Actuals and Planned  2015 2016 2017 2018  Total terminal costs (current)  Difference between Actuals and Planned  2015 2016 2017 2018  Total terminal costs (current)  In value  1016 101 101 101 101 101 101 101 101 101	Total terminal Service Units		19	6 700	200 022	200 922	202 522	204 222
Terminal costs (nominal EUR)  Part of the terminal costs (EUR2009)  Real terminal costs (EUR2009)  108.7   109.4   109.4   109.4   109.4   109.4   109.5   109.4   109.5   109.4   109.5   109.4   109.5   109.4   109.5   109	Real terminal unit cost per Service Unit (EUR2009)		1	26.14	134.55	137.16	137.79	143.11
Terminal costs (nominal EUR)  Part of the terminal costs (EUR2009)  Real terminal costs (EUR2009)  108.7   109.4   109.4   109.4   109.4   109.4   109.5   109.4   109.5   109.4   109.5   109.4   109.5   109.4   109.5   109	Portugal: Actual data from Reporting Tables		2	2015A	2016A	2017A	2018A	2019A
Inflation index (100 in 2009) Real terminal costs (EUR2009) 100.7 100.8 100.7 100.8 100.7 100.9 100.7 100.9 100.7 100.9 100.7 100.9 100.7 100.9 100.7 100.9 100.7 100.9 100.7 100.9 111.97 100.0 100.0					1		20.57	
Real terminal costs (EUR2009) Real terminal costs (EUR2009) Real terminal costs (EUR2009) 108.7  108.7  25 873 47 2 26 019 933  Total terminal Service Units (EUR2009) 119.0  Difference between Actuals and Planned 2015 2016 2017 2018  Terminal costs (nominal EUR) In value I	, , , , , , , , , , , , , , , , , , ,							
Real terminal costs (EUR209)  Total terminal Service Units  205 314  225 390  Real terminal unit cost per Service Unit (EUR2009)  126.02  111.97  2016  2017  2018  Terminal costs (nominal EUR)  In value  10 4.77 p0.9 p.p.  10 61 813  893 387  10 60 893 387  10 60 10 813  893 387  10 61 813  10 825  10 825  10 83 83 838  10 83 83 838  10 84 4.4%  10 8.255  10 8.								
Trotal terminal Service Units  205 314 232 390  126.02 111.97  2018  2017 2018  Terminal costs (nominal EUR) in value 721 744 1-717 453 2-6-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-								
Real terminal unit cost per Service Unit (EUR2009)  Difference between Actuals and Planned  Terminal costs (nominal EUR)  In %  2.6%  3.5%  Real terminal costs (cur2009)  In p.p.  -1.7 p.p2.7 p.p2.7 p.p.  Infiation index (100 in 2009)  In p.p1.7 p.p2.7 p.p2.7 p.p.  In saturation of the service Unit (EUR2009)  In value  In %  4.4%  4.4%  16.2%  3. Focus on terminal at State/Charging Zone level  3.	` ´ ´							
Difference between Actuals and Planned  Terminal costs (nominal EUR)  In %  In %  In %  In P.  In P.	Real terminal unit cost per Service Unit (EUR2009)							
Terminal costs (nominal EUR)  in value in %  in p.p.  -1.7 p.p0.9 p.p.  -1.7 p.p2.7 p.p.  -0.9 p.p.  -1.1 p.p1.7 p.p2.7 p.p.  -0.9 p.p.  -1.1 p.p1.1 p.p1.1 p.p1.2 p.p1.2 p.p1.2 p.p1.3 %  Total terminal Service Units in value in %  -1.8 614 -1.8 8614 -1.8 22.58 -1.8 8614 -1.8	<u> </u>							
In % 1,5 % 1,5 p. 1,5 p	Difference between Actuals and Planned		1			2017	2018	2019
Inflation % in p.p.	Terminal costs (nominal EUR)	in value	72	1 744	-1 717 453			
Inflation index (100 in 2009)  In p.p.  Real terminal costs (EUR2009)  In value  In %  A.3%  B. 614  3.2 386  A.4%  In 62%  Real terminal unit cost per Service Unit (EUR2009)  In value  In %  A.4%  In 62%  Real terminal unit cost per Service Unit (EUR2009)  In value  In %  A.4%  In 62%  A.4%  In 62%  A.5 Focus on terminal at State/Charging Zone level  For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Pontugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto, Santo, Porto,		in %						
Real terminal costs (EUR2009) in value in % 4.3% 5.33% 5.01 16.8% 5.01 16.2%	Inflation %	in p.p.	-0.	.7 p.p.				
In %  10 A 1.3%  10 A 2.3%  10 A	Inflation index (100 in 2009)	in p.p.						
Total terminal Service Units  in value in %  Real terminal unit cost per Service Unit (EUR2009) in value in %  -0.12 -22.58 in %  -0.15 -16.8%  -0.17 -16.8% -0.17 -16.8%  -0.17 -16.8% -0.17 -	Real terminal costs (EUR2009)	in value	1 06					
In % 4.4% 16.2%  Real terminal unit cost per Service Unit (EUR2009) in value in % -0.12 -22.58 -0.1% -16.8%  3. Focus on terminal at State/Charging Zone level  For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascais (which was not part of the TCZ in 2015).  Terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (1134.55 €2009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  Terminal service units  Terminal service units  The by Charles sharing mechanism. The resulting gain of en-route revenues is theirefore shared between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is theirefore shared between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is theirefore shared between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is theirefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +12 Me2009.  Terminal service units  Terminal service units  Terminal service units  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: j) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014) low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EURCCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeas		in %		4.3%	-3.3%			
Real terminal unit cost per Service Unit (EUR2009) in value in %  3. Focus on terminal at State/Charging Zone level For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Porta Delgada, Santa Maria, Horta, Flores and Cascals (which was not in 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (113.45 €22009). This difference results from the combination of higher than planned in the PP (113.45 €22009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe to Southwester	Total terminal Service Units	in value		8 614				
in %  3. Focus on terminal at State/Charging Zone level For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascais (which was not part of the TCZ in 2015).  ### Terminal unit cost In 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned throughout Roreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 Mc2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2017). It appears that traffic is likely to remain significantly higher than planned throughout RP2.  #### Terminal costs In 2016 the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2017). It appears that traffic is likely to remain significantly higher than planned throughout RP2.  ###################################		in %		4.4%	16.2%			
3. Focus on terminal at State/Charging Zone level For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascals (which was not part of the TCZ in 2015).  Terminal unit cost in 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned in the PP (134.55 €2009). The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014) low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal costs are -3.3% below plans when expressed in €2009.	Real terminal unit cost per Service Unit (EUR2009)	in value		-0.12	-22.58			
For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascais (which was not part of the TCZ in 2015).  Terminal unit cost in 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TrNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic flows from Southeastem Europe to Southwesten Europe in Colfe reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual findation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analys		in %		-0.1%	-16.8%			
For the year 2016, Portugal reported only one TCZ comprising 10 airports: Lisboa, Porto, Faro, Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascais (which was not part of the TCZ in 2015).  Terminal unit cost in 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TrNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic flows from Southeastem Europe to Southwesten Europe in Colfe reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual findation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analys								
Madeira, Porto Santo, Ponta Delgada, Santa Maria, Horta, Flores and Cascais (which was not part of the TCZ in 2015).  Terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe to 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are	3. Focus on terminal at State/Charg	ging Zone level	6%					1
part of the TCZ in 2015).  Terminal unit cost In 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual and pla	, , , , , , , , , , , , , , , , , , , ,	•		4.3%				
Terminal unit cost In 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TNSUs (-16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014) low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual infinition index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.		, Flores and Cascals (which was not	2% -					■ Difference between
In 2016, the actual terminal unit cost in real terms (111.97 €2009) is -16.8% lower than planned in the PP (134.55 €2009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.			0% -			-	-	actual and determined
in the PP (134.55 €2009). This difference results from the combination of higher than planned TNSUs (+16.2%) and lower than planned terminal costs (-3.3%, or -0.9 M€2009).  Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014) low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual infilation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.		€2009) is -16.8% lower than planned	-2% -		-3.3%			terminal costs (real
Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	,	,	40/					terms)
Terminal service units  The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	TNSUs (+16.2%) and lower than planned terminal costs (-3	-6%	2015	2016	2017 2	018 2019		
The difference between actual and planned TSUs (+16.2%) exceeds the +10% threshold foreseen in the traffic risk sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	Terminal service units		20% -	2010	2010	2017 2	2010	_
therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	, , ,	•						
amounting to +1.2 M€2009.  The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs  In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.			15% -		16.2%			Difference
The two main factors explaining the relatively high deviation between actual and planned TNSUs are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	amounting to +1.2 M€2009.	10%					between	
are: i) the use of a rather prudent traffic forecast in the Portuguese PP (STATFOR February 2014 low scenario), and ii) a shift in traffic flows from Southeastern Europe to Southwestern Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	The two main factors explaining the relatively high deviation						planned	
Europe in 2016 reflecting changes in touristic flows in the aftermath of the terrorist attacks (see EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	, , , ,						service units	
EUROCONTROL Annual Network Operations Report 2016). When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly higher than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.		•		4.4%				
than planned throughout RP2.  Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	, ,	•		2015	2016	2017 2	018 2019	
Terminal costs In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.		is likely to remain significantly higher	200					1
In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	uian pailleu tilloughout KP2.		6 ,	0.40/	10.551			
In nominal terms, actual terminal costs are -5.7% lower than planned. However, since the actual inflation index is also lower than planned (-2.7 p.p.), the actual terminal costs are -3.3% below plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	Terminal costs		150 - W	-0.1%	_		_	■Terminal DUC (PP,
plans when expressed in €2009.  NAV Portugal is the only reporting entity in the terminal cost base. A detailed analysis at ATSP level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.		•	tý 100	41.	7	37.16	43.1.	2015-2019)
(actual level is provided in box 12.  There are no costs exempt from cost-sharing reported for the TCZ.	plans when expressed in €2009.		Ë	126	13	5 5	_	■Terminal
There are no costs exempt from cost-sharing reported for the TCZ.	, , , , ,	st base. A detailed analysis at ATSP	50 -					(actual)
	i i	ne TCZ.	0 -					1
				2015	2016	2017 2	018 2019	

### **PORTUGAL: Terminal charging zone**

### Monitoring of terminal COST-EFFICIENCY for 2016





performed in 2016 (132.38 €) is -12.3% lower than the nominal DUC (150.90 €).

The two most important factors contributing to the observed difference (-18.52 €) are:

- the traffic risk sharing adjustment (-15.21€), which reflects the gain in revenues due to higher than planned traffic in 2016, which will be reimbursed to airspace users in 2018; and,
- the inflation adjustment (-3.18 €), which corresponds to the impact of a lower than planned inflation index for the year 2016, which will also be reimbursed to

These costs and adjustments are divided by the actual TNSUs in 2016.

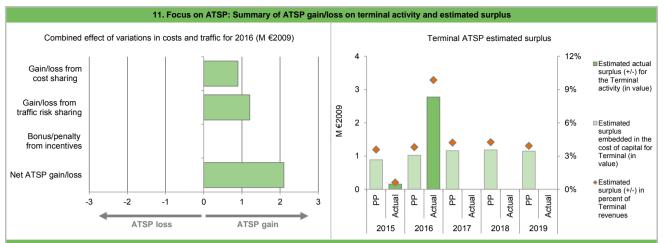
# PORTUGAL: Terminal ATSP (NAV Portugal)

### Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
etermined costs for the ATSP (PP) - based on planned inflation	24 812	26 913			
ctual costs for the ATSP	25 873	26 020			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-1 062	893			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Sain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-1 062	893			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	4.4%	16.2%			
Determined costs for the ATSP (PP) - based on actual inflation	25 052	27 429			
Sain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	680	1 207			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-382	2 100			
10. Focus on ATSP: Terminal ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in	•		nting profit/loss reported	d in the P&L accounts of	the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	2019
otal asset base	14 035	16 139	18 345	18 767	18 09
Estimated proportion of financing through equity (in %)	98.3%	98.3%	98.3%	98.3%	98.3
stimated proportion of financing through equity (in value)	13 791	15 858	18 026	18 441	17 7
stimated proportion of financing through debt (in %)	1.7%	1.7%	1.7%	1.7%	1.7
stimated proportion of financing through debt (in value)	244	280	319	326	3
Cost of capital pre-tax (in value)	889	1 023	1 162	1 189	1 1
Average interest on debt (in %)	0.4%	0.4%	0.4%	0.4%	0.4
nterest on debt (in value)	1	1	1	1	
Determined RoE pre-tax rate (in %)	6.4%	6.4%	6.4%	6.4%	6.4
estimated surplus embedded in the cost of capital for terminal (in value)	888	1 021	1 161	1 188	1 14
Overall estimated surplus (+/-) for the terminal activity	888	1 021	1 161	1 188	1 14
Revenue/costs for the terminal activity	24 812	26 913	27 559	27 906	29 2
Estimated surplus (+/-) in percent of terminal revenues	3.6%	3.8%	4.2%	4.3%	3.9
Estimated ex-ante RoE pre-tax rate (in %)	6.4%	6.4%	6.4%	6.4%	6.4
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
	8 541	10 585			
	98.3%	98.3%			
Estimated proportion of financing through equity (in %)		10 409			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	8 393				
estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	8 393 1.7%	1.7%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	8 393 1.7% 148	1.7% 177			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	8 393 1.7% 148 541	1.7% 177 671			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %)	8 393 1.7% 148 541 0.4%	1.7% 177 671 0.4%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise on debt (in %) Enterest on debt (in value)	8 393 1.7% 148 541 0.4%	1.7% 177 671 0.4% 1			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value) Exercise on debt (in value)	8 393 1.7% 148 541 0.4% 1 6.4%	1.7% 177 671 0.4% 1 6.4%			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Eost of capital pre-tax (in value) Exercise interest on debt (in %) Enterest on debt (in value) Exercise of the value of the val	8 393 1.7% 148 541 0.4% 1 6.4% 541	1.7% 177 671 0.4% 1 6.4% 670			
estimated proportion of financing through equity (in %) estimated proportion of financing through equity (in value) estimated proportion of financing through debt (in %) estimated proportion of financing through debt (in value) estimated proportion of financing through debt (in value) exerage interest on debt (in value) exerage interest on debt (in %) enterest on debt (in value) exerage interest on debt (in value) exerage	8 393 1.7% 148 541 0.4% 1 6.4% 541 -382	1.7% 177 671 0.4% 1 6.4% 670 2 100			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Everage interest on debt (in %) Enterest on debt (in value) Externined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Everage interest on terminal activity Everall estimated surplus (+/-) for the terminal activity	8 393 1.7% 148 541 0.4% 1 6.4% 541 -382	1.7% 177 671 0.4% 1 6.4% 670 2 100			
Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Estimated proportion of financing through debt (in value) Everage interest on debt (in %) Enterest on debt (in value) Externined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Everall estimated surplus (+/-) for the terminal activity Everall estimated surplus (+/-) for the terminal activity Everallectors for the terminal activity	8 393 1.7% 148 541 0.4% 1 6.4% 541 -382 159 25 492	1.7% 177 671 0.4% 1 6.4% 670 2 100 2 771 28 120			
Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Average interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Estimated surplus (+/-) in terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-post RoE pre-tax rate (in %)	8 393 1.7% 148 541 0.4% 1 6.4% 541 -382	1.7% 177 671 0.4% 1 6.4% 670 2 100			

### **PORTUGAL: Terminal ATSP (NAV Portugal)**

### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 NAV Portugal terminal costs vs. PP

NAV Portugal actual terminal costs in the TCZ are -3.3% (-0.9 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided within the terminal Reporting Tables, the main drivers for this deviation are:

- lower staff costs (-2.6% or -0.6 M€2009), mainly due to delays in the recruitment plan of operational staff;
- lower other operating costs (-1.4% or -0.03 M€2009), mainly due to savings in travelling & living and specialised services expenditure;
- higher depreciation costs (+2.5% or +0.05 M€2009); and,
- a lower cost of capital (-34.4% or -0.4 M€2009) due to a lower asset base resulting from a significant capex underspend in 2016 (-53.4%, or -7.9 M€2009 at gate-to-gate level).

#### NAV Portugal 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity generated a net gain of +2.1 M€2009 in 2016. This amount is the combination of two elements:

- a gain of +0.9 M€2009 as a result of the cost sharing mechanism; and,
- a gain of +1.2 M€2009 as a result of traffic risk sharing mechanism.

### NAV Portugal 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+2.1 M€2009) and the surplus embedded in the cost of capital (+0.7 M€2009) amounts to +2.8 M€2009 (9.9% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 26.6%, which is significantly higher than the 6.4% planned in the PP.

# PORTUGAL: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

or NAV Portugal, the estimated gate-to-gate economic surplus in 2016 amount 0.9 M€2009 (see boxes 10 for the detailed analysis at charging zone learnersponding to 9.1% of gate-to-gate ANS revenues.		1. Monitoring of gate-to	o-gate	ANS costs				
all en-route costs (EUR2009)  all terminal costs (EUR2009)  all gate-to-gate actual costs (EUR2009)  all gate-to-gate actual costs	ortugal: Data from DD2 Darformanas Disc			20150	20160	20170	2010	20105
24 811 661								
al gate-to-gate costs (EUR2009)  Froute share (%)  80.2%  79.5%  79.4%  79.4%  79.4%  79.4%  79.8%								
## Proute share (%) ## Pr								
### Actual data from Reporting Tables ### actual costs (EUR2009) ### actual costs (EUR2009) ### actual share data costs (EUR2009) ### actual data from Reporting Tables ### actual data from Reporting Tables ### actual data from Reporting Tables ### actual costs (EUR2009) ### actual share data costs (EUR2009) ### actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate actual costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate actual costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate actual costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate actual costs (79.8%) is in line with annead in the PP for 2016 (79.5%). ### actual share of en-route in gate-to-gate actual sh								
all en-route costs (EUR2009) all terminal costs (EUR2009) all gate-to-gate costs (EUR2009) all gate-to-gate costs (EUR2009) all gate-to-gate costs (EUR2009)  127 921 907 129 016 344  79.8% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9		_						
25 873 474 26 019 933 127 921 907 129 016 344 79.8% 79	, ,	s				2017A	2010A	2013
127 921 907 129 016 344 79.8% 79.8% 79.8%  ference between Actuals and Planned (Actuals vs. PP)  2015 2016 2017 2018 20  all gate-to-gate costs (EUR2009) in value 2 351 543 2-2 321 882 in % 1.9% -1.8%  -rroute share in p.p0.5% 0.3%  2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2016, actual gate-to-gate ANS costs are -1.8% (-2.3 M€2009) lower than planned 2016, actual gate-to-gate ANS costs (-1.4%, or -1.4 M€2009) and terminal solutions in both en-route costs (-1.4%, or -1.4 M€2009) and terminal solutions in both en-route in gate-to-gate ANS costs (79.8%) is in line with anned in the PP for 2016 (79.5%).  Private Private ANS costs (79.8%) is in line with anned in the PP for 2016 (79.5%).  Private Private ANS costs (79.8%) is in line with anned in the PP for 2016 (79.5%).  Private Private ANS revenues.								
## Proute share (%)  ## Proute share (%)  ## Reference between Actuals and Planned (Actuals vs. PP)  ## Proute share	, ,							
## Provide share Actuals and Planned (Actuals vs. PP)  ### part   19%   2015   2016   2017   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018   2018								
al gate-to-gate costs (EUR2009) in value in % 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.8% 1.9% 1.9% 1.8% 1.9% 1.9% 1.8% 1.9% 1.9% 1.9% 1.8% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9% 1.9		letuale ve BD)				2017	2010	20-
in %						2017	2010	20
2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2016, actual gate-to-gate ANS costs are -1.8% (-2.3 M€2009) lower than planned to reductions in both en-route costs (-1.4%, or -1.4 M€2009) and terminal s.3% or -0.9 M€2009).  The actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with ganned in the PP for 2016 (79.5%).  The NAV Portugal, the estimated gate-to-gate economic surplus in 2016 amount g.9 M€2009 (see boxes 10 for the detailed analysis at charging zone to responding to 9.1% of gate-to-gate ANS revenues.  The actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with game actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with game actual share of en-route in gate-to-gate and terminal gate-to-gate actual costs (2016)  100% 90% 17% 15% 18% 60% 50% 40% 83% 85% 82% 30% 20% 10% 00% 2015 2016 2017 2018 20	ear gate-to-gate costs (EDR2009)							
2. Share of en-route and terminal in gate-to-gate actual costs (2016)  2016, actual gate-to-gate ANS costs are -1.8% (-2.3 M€2009) lower than planned  100% 90% 17% 15% 18%  80% 70% 60% 50% 18%  100% 90% 17% 15% 18%  80% 70% 60% 50% 17% 15% 18%  80% 70% 60% 50% 17% 18%  80% 70% 60% 50% 17% 18%  80% 70% 60% 50% 17% 18%  80% 70% 60% 50% 17% 18%  80% 70% 60% 50% 10% 10% 10% 10% 10% 10% 10% 10% 10% 1	a route abore							
2016, actual gate-to-gate ANS costs are -1.8% (-2.3 M€2009) lower than planned  100%  100	Houte share		anto to					
2016, actual gate-to-gate ANS costs are -1.8% (-2.3 M€2009) lower than planned one to reductions in both en-route costs (-1.4%, or -1.4 M€2009) and terminal algorithms and the proof of the detailed analysis at charging zone of the proof of gate-to-gate ANS revenues.  2016, actual gate-to-gate ANS costs (-2.3 M€2009) lower than planned one to reductions in both en-route costs (-1.4%, or -1.4 M€2009) and terminal one actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with anned in the PP for 2016 (79.5%).  80% 70% 60% 50% 40% 83% 85% 82% 30% 20% 10% 00% 2015 2016 2017 2018 20		2. Share of en-route and terminal in	yate-to	-	.0515 (2010)			
3.3% or -0.9 M€2009).  the actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with panned in the PP for 2016 (79.5%).  The NAV Portugal, the estimated gate-to-gate economic surplus in 2016 amound parts and the present of gate-to-gate economic surplus in 2016 amound parts and the present of gate-to-gate ANS revenues.  100%  90% 17% 15% 18%  80% 50% 40% 50% 40% 30% 20% 10% 00% 2015 2016 2017 2018 20	2016, actual gate-to-gate ANS costs a	are -1.8% (-2.3 M€2009) lower than plar	nned		2%	%9	%9	1%
3.3% or -0.9 M€2009).  see actual share of en-route in gate-to-gate ANS costs (79.8%) is in line with panned in the PP for 2016 (79.5%).  so NAV Portugal, the estimated gate-to-gate economic surplus in 2016 amound particles and particles and particles and particles are charging zone of the detailed analysis at charging zo		(-1.4%, or -1.4 M€2009) and terminal	100%					
anned in the PP for 2016 (79.5%).  70% 60% 50% 1.9 M€2009 (see boxes 10 for the detailed analysis at charging zone le orresponding to 9.1% of gate-to-gate ANS revenues.  70% 60% 50% 40% 83% 85% 82% 30% 20% 10% 0% 2015 2016 2017 2018 20	3.3% or -0.9 M€2009).				15%	18%		
anned in the PP for 2016 (79.5%).  70% 60% 50% 1.9 M€2009 (see boxes 10 for the detailed analysis at charging zone learnesponding to 9.1% of gate-to-gate ANS revenues.  83% 85% 82% 30% 20% 10% 0% 2015 2016 2017 2018 20	ne actual share of en-route in gate-to-	gate ANS costs (79.8%) is in line with	80%					
or NAV Portugal, the estimated gate-to-gate economic surplus in 2016 amount 2.0.9 M€2009 (see boxes 10 for the detailed analysis at charging zone learnesponding to 9.1% of gate-to-gate ANS revenues.  50% 40% 83% 85% 82% 30% 20% 10% 0% 2015 2016 2017 2018 20	anned in the PP for 2016 (79.5%).	gate 7 are coole (7 c.c 73) to an area trial	70%					
0.9 M€2009 (see boxes 10 for the detailed analysis at charging zone learnersponding to 9.1% of gate-to-gate ANS revenues.  40% 83% 85% 82%  30%  20%  10%  2015 2016 2017 2018 20  ■En-route ■Terminal			60%					
orresponding to 9.1% of gate-to-gate ANS revenues.  30% 20% 10% 0% 2015 2016 2017 2018 20  ■En-route ■Terminal			50%					
30% 20% 10% 0% 2015 2016 2017 2018 20 ■En-route ■Terminal	•	, , ,			85%	82%		
10% 0% 2015 2016 2017 2018 20 ■En-route ■Terminal	incoponding to 0.1% or gate to gate 7.	TO TOTALIBOO.						
0% 2015 2016 2017 2018 20 ■En-route ■Terminal								
2015 2016 2017 2018 20 ■En-route ■Terminal								
			0%		2016	2017	2018	20
						t- =T		
3.Technical notes on en-route and terminal information reported by Portugal						in-route Ten	IIIIIai	

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Spain

Version: 1.1

Date: 9 October 2017

### **Monitoring of SAFETY for 2016**

### **SPAIN**

		Effectiveness	of Safety Manag	ement		
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture
State level	59	В	С	С	С	В
ENAIRE	92	D	E	D	D	С

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the I	Risk Analysis Tool	(RAT)
	RAT appli	cation (%)
	ATM Ground	ATM Overall
Separation Minima Infringements (SMIs)	100%	47%
Runway Incursions (RIs)	100%	20%
ATM Specific Occurrences (ATM-S)		2%
Source of RAT data:	AE	SA

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture		
State level	Number of que	stions answered
State level	YES	NO
Policy and its implementation	9	0
Legal/Judiciary	6	1
Occurrence reporting and Investigation	2	0
TOTAL	17	1
ENAIRE	Number of que	stions answered
LIVAIRE	YES	NO
Policy and its implementation	11	2
Legal/Judiciary	2	1
Occurrence reporting and Investigation	6	2
TOTAL	19	5

### **Observations**

One, Safety Policy and Objectives, out of the four reviewed EoSM Components/areas of the State does not meet the 2019 EoSM target level.

As a result of EASA verification activity:

- one answer was downgraded below the Level "C" in the area of safety policy

In addition, after verification some answers above the target level were also downgraded, but not below "C", either in order to correspond with EASA audit results to the end of 2015 or because the justification was not sufficient.

Out of 34 questions in Components 1-4 (not including Component - Safety Culture), only 3 are below Level C.

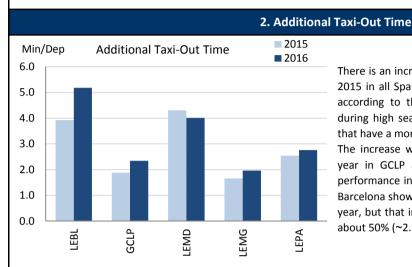
#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

Spain included five airports under RP2 monitoring. All of them have successfully established the airport operator data flow, allowing a correct monitoring of both environment indicators.

Despite a general increase in the additional times in the taxi-out and terminal phases with respect to 2015, the performance at Spanish airports is still in line with their number of movements and it contributes adequately to the European values.

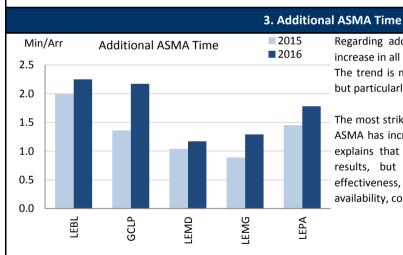
With a total increase in traffic at these airports around 7%, some of them are handling more than 10% more movements (LEMG, LEPA, GCLP) while Madrid (LEMD) registered a 3% increase with respect to 2015.



There is an increase in the additional taxi-out time with respect to 2015 in all Spanish airports but Madrid (LEMD). As it is expected according to the evolution of traffic, the metric typically rises during high season (summer) except for Gran Canaria or Madrid that have a more stable profile.

The increase with respect to 2015 is consistent throughout the year in GCLP and LEPA. Málaga (LEMG) actually has a better performance in the first half of the year, but it deteriorates later. Barcelona shows also higher values this year throughout the entire year, but that increase in ATXOT is drastic in the summer months, about 50% (~2.5 min/dep.) higher than last year.

According to the Spanish NSA, some specific issues like storms or runway limitations in Barcelona together with the new procedure for special situations related to bird strikes may have had an impact on the results.



Regarding additional time in terminal airspace, 2016 shows an increase in all Spanish airports.

The trend is more or less the same for every month of the year, but particularly relevant in high season.

The most striking case is Gran Canaria (GCLP) where the additional ASMA has increased almost 60% in average in 2016. Spanish NSA explains that military events had a considerable impact in the results, but allowed to enhance partially military mission effectiveness, as well as other special situations (runway availability, configurations use due to weather, etc.)

On the other side, and despite the slight increase in 2016, Madrid (LEMD) shows best in class behaviour with a remarkably low additional ASMA time (1.17 min/arr.) for an airport with more than 300.000 movements per year.

### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

AIRPORT NAME	ICAO		ADDITION	NAL TAXI-0	OUT TIME			ADDITIO	ONAL ASM	1A TIME	
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Barcelona	LEBL	3.92	5.18				1.99	2.25			
Gran Canaria	GCLP	1.88	2.34				1.36	2.17			
Madrid/ Barajas	LEMD	4.30	4.01				1.04	1.17			
Málaga	LEMG	1.66	1.96				0.89	1.29			
Palma de Mallorca	LEPA	2.54	2.76				1.45	1.78			

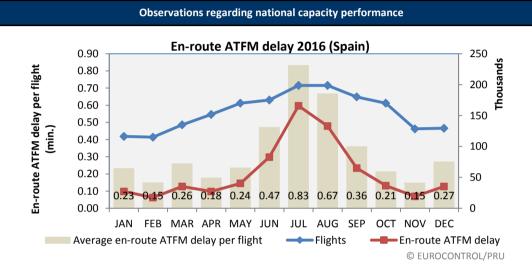
#### **Monitoring of CAPACITY for 2016**

#### **SPAIN**

		En	route Ca	pacity ince	entive sch	eme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.30	0.29	0.28	0.27		The value of actual performance published here for
Deadband +/-	0.00	0.00	0.00	0.00	0.00	2016 includes the results of the Post operations
Actual performance	0.33	0.37				performance adjustment process, as notified by the Network Manager.

### National capacity incentive scheme

Not applicable: Incentive scheme defined at FAB level.



		En-re	oute ATFN	/I delay pe	r flight (S	pain)		
2008	2009	2010	2011	2012	2013	2014	2015	2016
0.57	0.78	1.93	1.56	0.48	0.41	0.30	0.33	0.37

The deterioration of en route capacity performance in Spain in 2016 (0,37 minutes delay per flight) in comparison to 2015 (0,33 minutes delay per flight) is noted. It is noted that the figure of 0,37 minutes per flight excludes 90k minutes of delay due to ATFM regulations applied in Spain but which has been re-attributed to industrial action in France, according to the Network Managers post operations performance adjustment process. equivalent to an additional 0,05 minutes of delay per flight in Spain or 0,42 overall. It is noted that Spain experienced a significant increase in traffic in 2016, approximately 8% on 2015 levels. It is noted that the Network Manager, according to the latest capacity plans, expects shortfalls in capacity in Barcelona ACC (2017) associated with high traffic growth.

Planni	ng and Effective	Use of CDRs			
Spain	2015 Value	2016 Value	2017 Value	2018 Value	2019 Value
Number of aircraft filing flight plans via CDRs		150.272			
Number of aircraft that could have planned CDRs		231.905			
Rate of planning		44%			

### Additional comments

Rate of planning corresponds to the average value calculated for each CDR, and it is therefore not calculated from the two values reported above.

Spain		2015	2016	2017	2018	2019
paiii		Value	Value	Value	Value	Value
Number of aircraft using CDRs		110.960				
Number of aircraft that could have p	olanned CDRs		231.905			
Effective use of CDRs			26%			

### Additional comments

Effective use of CDRs corresponds to the average value calculated for each CDR, and it is therefore not calculated from the two values reported above.

### **Observations on Planning and effective Use of CDRs**

Spain provides values for the rate of planning of CDRs and the effective use of CDRs with the caveat that they are not calculated on the reported figures. Therefore it is impossible to draw any conclusions from these figures.

### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 47%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 1%

Procedure 3 is applicable within the State. Spain reports 87 hours of ad hoc airspace reservations / segregation via the UUP process but does not provide any information about how many of those hours were actually used for the purposes requiring segregation or restriction.

### Observations on Effective booking procedures

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

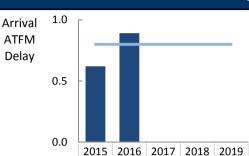
#### **SPAIN**

#### 1. Overview

Spain identifies 5 airports as subject to RP2 monitoring. The established national target on arrival ATFM delay has been exceeded in 2016 by 0.09 min/arr.

Regarding the adherence to ATFM slots, the performance varies depending on the airport, being all of them over the critical 85% threshold.

The reported pre-departure delay requires further validation due to the use of ambiguity codes.



0.89

0.80

0.80

0.80

0.80

Actual

Target

0.62

0.80

### 2. Arrival ATFM Delay

The national average of arrival ATFM delay in Spain reaches 0.89 min/arr. in 2016, which is a significant 44% increase with respect to the achieved delay in 2015.

The main driver for this increase is Barcelona (LEBL) where the arrival ATFM delay reaches in 2016 1.62 min/arr., more than double of the delay in 2015. Most of this delay is accrued during the summer and allocated to a mix of aerodrome capacity, environmental issues and weather. Spanish NSA reports that a plan has been set up in order to adapt air navigation capacity to coordinated capacity requested by the airport manager. Approach capacity will be increased through the improvement of TMA design.

Gran Canaria (GCLP) also shows a drastic increase in the arrival ATFM delay, reaching 0.58 min/arr. This delay is mainly associated with aerodrome capacity, especially during the Summer Season, due to works on the taxiway that limited the capacity of the infrastructure. The predominant South configuration in December also had a negative impact. A plan has been set up in order to implement reduced separations between successive arrivals.

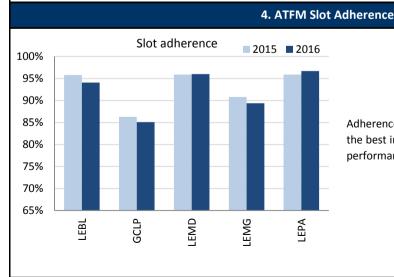
Madrid (LEMD) reaches 0.51 min/arr., but still remains under its reference value according to SW FAB PP. Although the minutes of delay attributed to aerodrome capacity have significantly reduced, the weather related regulations have had a much bigger impact in 2016, especially in December due to low visibility procedures.

### 3. Arrival ATFM Delay – National Target and Incentive Scheme

The SW FAB performance plan sets a consistent national target on arrival ATFM delay with a breakdown per airport for each of the years of the reference period. The target is constant throughout RP2.

Given the actual performance, the national target is not met in 2016, while the local reference values are met for Madrid, Málaga and Palma de Mallorca.

The SW FAB performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Spain.



Adherence to ATFM slots at Spanish airports ranges between the best in class value of LEPA or LEMD (above 95%) and the performance at GCLP that is just above the 85% threshold.

### 5. Pre-departure Delay

The Airport Operator Data Flow is well established for all Spanish airports subject to RP2.

The level of reporting ranges in the best of class across Europe. Nevertheless, further validation is required to address the share of delayed flights with no delay code attribution and/or the high share of ambiguity delay codes.

According to the reported figures, the pre-departure delay due to capacity restrictions at the airport of departure has increased at the Spanish airports in 2016, with the exception of Madrid (LEMD) that shows a reduction of 20%.

						6.	Appen	dix								
	n/a: A	irport (	Operat	tor Da	ta Flov	v not e	establish	ed, or n	nore tha	an two r	nonths	of miss	sing / r	on-va	lidate	d data
	ICAO	AVG ARRIVAL ATFM D				LAY		SLOT AI	DHEREN	NCE		AVG PRE-DEPARTURE DELAY				
AIRPORT NAME	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Barcelona	LEBL	0.68	1.62				95.8%	94.1%				0.50	0.73			
Gran Canaria	GCLP	0.17	0.58				86.3%	85.1%				0.33	0.38			
Madrid/ Barajas	LEMD	0.34	0.51				95.9%	96.0%				0.61	0.48			
Málaga	LEMG	0.04	0.01				90.8%	89.4%				0.32	0.34			
Palma de Mallorca	LEPA	1.69	1.20				95.9%	96.7%				0.23	0.30			

### SPAIN CONTINENTAL: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Spain Continental ECZ represents 9.0% of the SES en-route ANS determined costs in 2016 ATSP: ENAIRE FAB: SW FAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Spain Continental: Data from RP2 PP (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 622 072 583 622 240 962 625 580 952 En-route costs (nominal EUR) 620 443 569 627 777 294 0.8% 1.0% Inflation % 110.6 111.6 112.7 113.9 115.1 Inflation index (100 in 2009) 561 172 369 557 638 172 552 025 959 549 379 889 545 563 910 Real en-route costs (EUR2009) 8 880 000 9 018 000 9 128 000 9 238 000 Total en-route Service Units 8 936 000 Real en-route unit cost per Service Unit (EUR2009) 63.20 61.21 60.19 59.06 62.40 Spain Continental: Actual data from Reporting Tables 2015A 2016A 2018A 592 195 475 589 457 700 En-route costs (nominal EUR) Inflation % -0.6% -0.3% 108.5 108.1 Inflation index (100 in 2009) Real en-route costs (EUR2009) 545 935 983 545 047 211 Total en-route Service Units 8 997 417 9 761 348 Real en-route unit cost per Service Unit (EUR2009) 60.68 2018 2019 Difference between Actuals and Planned 2017 2015 2016 -32 614 884 -28 248 094 En-route costs (nominal EUR) in value in % -4 6% -5 2% -1.4 p.p. Inflation % -1.2 p.p in p.p. in p.p. Inflation index (100 in 2009) -2.1 p.p -3.4 p.p -15 236 386 -12 590 961 Real en-route costs (EUR2009) in value in % -2.7% -2.3% 117 417 825 348 Total en-route Service Units in value 1.3% 9.2% in % Real en-route unit cost per Service Unit (EUR2009) in value -2.52 -6.57 -4.0% -10.5% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost In 2016, the actual en-route unit cost for Spain Continental (55.84 €2009) is -10.5% lower than planned in the -2% SW FAB PP (62.40 €2009). This difference results from the combination of higher than planned TSUs (+9.2%) and lower than planned en-route costs (-2.3%, or -12.6 M€2009). Lower than planned actual costs in ■ Difference between actual and -4% real terms result from both lower than planned costs in nominal terms (-5.2%) and a lower actual inflation rate determined -6% resulting in lower actual inflation index (-3.4 p.p. vs. plan). en-route costs (real terms) \_8% En-route service units The difference between actual and planned TSUs for Spain Continental (+9.2%) falls outside the ±2% dead--10% band, but remains inside the ±10% alert threshold foreseen in the traffic risk-sharing mechanism. The resulting additional en-route revenues relating to the traffic risk sharing are therefore shared between the 2015 2016 2017 2018 2019 ATSP (ENAIRE) and airspace users with the gain to be retained by the ATSP amounting to +19.8 M€2009. Considering the latest STATFOR February 2017 TSUs forecasts, the traffic outlook for the rest of RP2 10% remains much more optimistic than presented in the SW PP for Spain Continental. Indeed, if any of the 9.2% 8% STATFOR February 2017 scenarios materialise, the traffic is likely to be substantially higher than planned Difference exceeding the +10% threshold for the rest of RP2. It is noteworthy that the traffic forecasts underpinning the 6% en-route DUC targets were rather prudent since they were in line with the STATFOR February 2014 TSUs low actual and 4% case forecast scenario. planned total service units 2% En-route costs 1.3% In nominal terms, actual en-route costs are -5.2% lower than planned for Spain Continental. However, since 0% the actual inflation index is also lower than the forecast in the PP (-3.4 p.p.), actual en-route costs expressed 2015 2016 2017 2018 2019 in €2009 are -2.3% below the planned level. The overall difference (-12.6 M€2009) between actual and planned costs in 2016 for Spain Continental is primarily driven by ENAIRE (-1.5%, or -6.8 M€2009). AEMET (-11.0%, or -3.1 M€2009) and the 80 -4.0% NSAs/EUROCONTROL (-6.3%, or -3.0 M€2009) also recorded lower than planned costs, while actual costs -10.5% 60 were higher than planned for other ANSP (EA-Air Force) (+1.1%, or +0.3 M€2009). A detailed analysis of the En-route DUC (PP 63.20 62.40 60.19 main en-route ATSP (ENAIRE) costs is provided in box 12. 61.21 90.69 2015-2019 40 Costs exempt from cost-sharing are reported for a total amount of -10.8 M€2009, primarily corresponding to En-route unit costs (actual) the difference between the actual and planned operating costs as a result of unforeseen changes in the national taxation law (VAT) for ENAIRE (-8.4 M€2009). Other costs exempt from cost sharing include -2.3 20 M€2009 relating to EUROCONTROL costs and some -0.1 M€2009 relating to interest rates on loans for othe

0

2015

2016

2017

2018

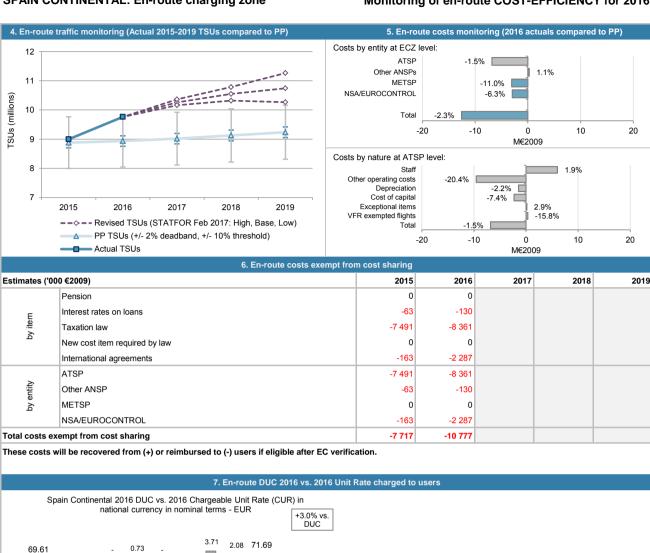
2019

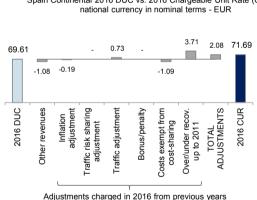
ANSP. These costs (reimbursements to airspace users) will be eligible for carry-over to the following

reference period(s), if deemed allowed by the European Commission

### SPAIN CONTINENTAL: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016



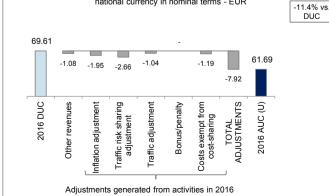


The CUR charged to airspace users in 2016 is 71.69 €, i.e. the same level as in 2015. This is +3.0% higher than the nominal DUC (69.61 €). The two most important factors contributing to the observed difference are the adjustment for under recoveries prior to the start of RP1 (+3.71 €) and the traffic adjustment (+0.73 €), which are partially offset by cost exempt from cost sharing (-1.09€) and the deduction of other revenues (-1.08 €).

These costs and adjustments are divided by the 2016 forecast TSUs.

### 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



Spain Continental 2016 DUC vs. 2016 Actual Unit Cost for users in national currency in nominal terms - EUR

> The actual unit cost (61.69 €) incurred by airspace users (AUC-U) in respect of activities performed in 2016 is -11.4% (-7.92 €) lower than the nominal DUC (69.61 €), as in addition to the other revenues, all the adjustments relating to 2016 are to be reimbursed to users through future unit rates (inflation, traffic and cost exempt from cost-sharing).

These costs and adjustments are divided by the 2016 actual TSUs.

### SPAIN CANARIAS: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Spain Canarias ECZ represents 1.4% of the SES en-route ANS determined costs in 2016 ATSP ENAIRE FAB: SW FAB EUR National currency: 2. En-route DUC monitoring at Charging Zone level Spain Canarias: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 98 750 683 99 003 882 98 495 359 98 326 935 En-route costs (nominal EUR) 98 528 223 0.8% 1.0% Inflation index (100 in 2009) 110.6 111.6 112.7 113.9 115.1 Real en-route costs (EUR2009) 89 115 786 88 522 066 87 832 072 86 497 790 85 450 091 1 531 000 1 543 000 Total en-route Service Units 1 531 000 1 528 000 1 537 000 Real en-route unit cost per Service Unit (EUR2009) 58.21 57.93 57.37 56.28 55.38 Spain Canarias: Actual data from Reporting Tables 2015A 2016A 2018A En-route costs (nominal EUR) 98 587 390 95 626 804 Inflation % -0.6% -0.3% Inflation index (100 in 2009) 108.5 108.1 Real en-route costs (EUR2009) 90 886 212 88 422 160 Total en-route Service Units 1 402 349 1 484 755 Real en-route unit cost per Service Unit (EUR2009) 64.81 59.55 Difference between Actuals and Planned 2016 2018 2019 En-route costs (nominal EUR) in value -3 123 879 59 166 in % 0.1% -3 2% Inflation % in p.p. -1.4 p.p. -1.2 p.p Inflation index (100 in 2009) in p.p. -2.1 p.p -3.4 p.p 1 770 426 Real en-route costs (EUR2009) in value -99 906 in % 2.0% -0.1% Total en-route Service Units in value -128 651 -43 245 in % -8.4% -2.8% Real en-route unit cost per Service Unit (EUR2009) in value 6.60 1.62 in % 11.3% 2.8% 3. Focus on en-route at State/Charging Zone level 10% En-route unit cost 8% In 2016, the actual en-route unit cost for Spain Canarias (59.55 €2009) is +2.8% higher than planned (57.93 €2009). In line with Art. 18 of Regulation (EU) No 390/2013, if the target is not met the State should define "corrective measures". Although there is no explicit mention of "corrective measures" per se in the SW FAB ■ Difference 6% between actual and 4% 2016 Monitoring Report, in a context of lower than expected traffic (TSUs) for Spain Canarias (-2.8%), Spain determined managed to keep actual costs lower than planned in nominal terms (-3.2%), the latter being neutralised by a 2% en-route costs lower actual inflation rate and inflation index (-3.4 p.p.). Overall, the 2016 en-route costs in real terms is 2.0% (real terms) roughly equivalent to the level underpinning the en-route DUC targets (-0.1%, or -0.1 M€2009). 0% -0.1% -2% En-route service units 2017 2019 2015 2016 2018 The difference between actual and planned TSUs for Spain Canarias (-2.8%) falls outside the ±2% deadband, but is inside the ±10% alert threshold foreseen in the traffic risk-sharing mechanism. The resulting loss 0% of en-route revenues is therefore shared between the ATSP (ENAIRE) and airspace users, with the loss borne by ENAIRE amounting to -1.7 M€2009. -2.8% -2% Looking forward, based on the latest STATFOR February 2017 TSUs forecasts, the actual traffic in 2017 is Difference likely to be higher than planned for Spain Canarias en-route charging zone. Moreover, in all scenarios of the STATFOR February 2017 TSUs forecast, the traffic is expected to remain higher than planned for the rest of actual and RP2. It is noteworthy that the traffic forecasts underpinning the en-route DUC targets for Spain Canarias were -6% planned total rather prudent since they were in line with the low case scenario of the STATFOR September 2014 TSUs service units -8.4% -8% forecast -10% En-route costs 2015 2016 2017 2018 2019 The 2016 actual en-route costs in nominal terms are below plans (-3.2%) for Spain Canarias. However, the actual inflation (-1.2 p.p.) and the resulting inflation index for 2016 (-3.4 p.p.) are lower than planned and this has a counterbalancing effect since the actual en-route costs in real terms end up just below plans (-0.1%). 11.3% The overall difference (-0.1 M€2009) between the 2016 actual and planned en-route costs in real terms for 2.8% Spain Canarias is driven mainly by lower NSA/EUROCONTROL costs (-22.9%, or -0.6 M€2009). which are 60 En-route DUC (PP, 2015-2019) 64.81 counterbalanced by higher actual costs for the other ANSP (EA-Air Force) (+5.6%, or +0.5 M€2009) and 58.21 57.93 57.37 56.28 55.38 AEMET (+2.3%, or +0.1 M€2009), mainly due to the higher than planned staff costs for both entities 40 Costs exempt from cost-sharing are reported for a total amount of -0.8 M€2009, primarily corresponding to En-route unit costs (actual) the difference between the actual and planned operating costs resulting from unforeseen changes in the national taxation law (VAT) for ENAIRE (-0.6 M€2009). Other costs exempt from cost sharing include smaller 20

0

2015

2016

2017

2018

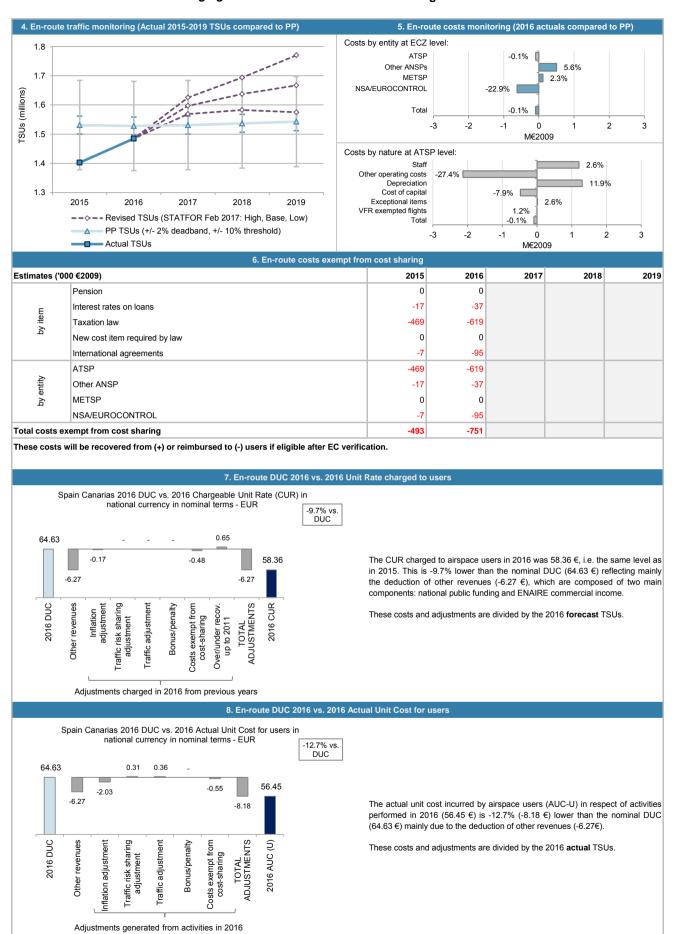
2019

amounts relating to interest rates on loans for other ANSP (-0.04 M€2009) and EUROCONTROL costs (-0.1 M€2009). These amounts will be reimbursed to airspace users in the following reference period(s), if deemed

allowed by the European Commission

### SPAIN CANARIAS: En-route charging zone

### Monitoring of en-route COST-EFFICIENCY for 2016



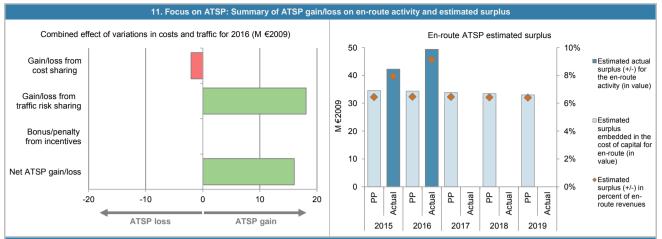
# SPAIN: En-route ATSP (ENAIRE)

### Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	536 016	531 160			
actual costs for the ATSP	525 448	524 252			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	10 568	6 908			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	-7 960	-8 979			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	2 608	-2 071			
Fraffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	-0.1%	7.5%			
Determined costs for the ATSP (PP) - based on actual inflation	546 337	547 892			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	3 344	18 098			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	5 952	16 026			
10. Focus on ATSP: En-route ATS  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in ATSP estimated surplus ('000 €2009) from RP2 Performance Plan			unting profit/loss reporte	d in the P&L accounts o	f the ATSP.
Total asset base	662 856	653 138	639 297	625 967	612 6
Estimated proportion of financing through equity (in %)	76.1%	76.9%	77.8%	78.7%	79.7
Estimated proportion of financing through equity (in value)	504 175	502 502	497 579	492 931	488 1
Estimated proportion of financing through debt (in %)	23.9%	23.1%	22.2%	21.3%	20.3
Estimated proportion of financing through debt (in value)	158 680	150 635	141 718	133 036	124 4
Cost of capital pre-tax (in value)	37 615	37 382	36 908	36 455	35 9
Average interest on debt (in %)	1.9%	2.0%	2.1%	2.2%	2.4
nterest on debt (in value)	3 057	3 049	3 020	2 993	2.9
Determined RoE pre-tax rate (in %)	6.9%	6.8%	6.8%	6.8%	6.8
Estimated surplus embedded in the cost of capital for en-route (in value)	34 559	34 333	33 887	33 462	33 0
surfaced surplus embedded in the cost of capital for enrique (in value)	34 339	34 333	33 007	33 402	33 0
Overall estimated surplus (+/-) for the en-route activity	34 559	34 333	33 887	33 462	33 0
Revenue/costs for the en-route activity	536 016	531 160	524 599	520 447	515 3
Estimated surplus (+/-) in percent of en-route revenues	6.4%	6.5%	6.5%	6.4%	6.4
Estimated ex-ante RoE pre-tax rate (in %)	6.9%	6.8%	6.8%	6.8%	6.8
· · · · · ·					
TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	683 007	646 922			
Estimated proportion of financing through equity (in %)	77.4%	75.4%			
Estimated proportion of financing through equity (in value)	528 950	487 988			
Estimated proportion of financing through debt (in %)	22.6%	24.6%			
Estimated proportion of financing through debt (in value)	154 057	158 934			
	37 613	34 589			
Cost of capital pre-tax (in value)	0.9%	0.8%			
		1 248			
verage interest on debt (in %)	1 356				
expression debt (in %) wherest on debt (in value)	1 356 6.9%	6.8%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)		6.8% 33 341			
overage interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	6.9%				
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	6.9% 36 257	33 341			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)  Jet ATSP gain(+)/loss(-) on en-route activity  Overall estimated surplus (+/-) for the en-route activity	6.9% 36 257 5 952	33 341 16 026			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues	6.9% 36 257 5 952 42 209	33 341 16 026 <b>49 368</b>			

#### **SPAIN: En-route ATSP (ENAIRE)**

### Monitoring of en-route COST-EFFICIENCY for 2016



12. Focus on en-route ATSP: General conclusions

#### Actual 2016 ENAIRE en-route costs vs. PP

#### SPAIN CONTINENTAL

In 2016, ENAIRE actual en-route costs for Spain Continental are -1.5% (-6.8 M€2009) lower than planned, in real terms. Based on the June 2017 Reporting Tables, this results from the combination of:

- Higher than planned staff costs in real terms (+1.9%, or +6.0 M€2009). However, as highlighted in box 3, the lower than planned inflation index (-3.4 p.p.) is affecting the comparison of costs. When considering costs in nominal terms, actual staff costs are -1.2% lower than planned.
- Significantly lower than planned other operating costs in real terms (-20.4%, or -9.6 M€2009), mainly due to changes in the VAT legislation, which will result in a reimbursement of costs to the users, and reductions reflecting the austerity policy introduced by ENAIRE in previous years.
- Lower than planned cost of capital in real terms (-7.4%, or -2.3 M€2009) due to lower actual average interest rate on debts (0.8% instead of 2.0%) and also "the above mentioned effects related to VAT [which] has still a small influence on costs".
- Lower than planned depreciation costs in real terms (-2.2%, or -1.4 M€2009) due to "the above mentioned effects related to VAT [which] has still a small influence on costs". Smaller deviation is observed for exceptional costs (+2.9%, or +0.2 M€2009). However, considering nominal terms, the exceptional costs are lower than planned (-0.3%).

#### SPAIN CANARIAS

In 2016, ENAIRE actual en-route costs in real terms for Spain Canarias are slightly lower (-0.1%, or -0.1 M€2009) than planned. However, as highlighted in box 3 above, in nominal terms, actual en-route costs are lower (-3.2%, or -2.5 M€) than planned. This results from the combination of:

- Higher staff costs in real terms (+2.6%, or +1.2 M€2009), but slightly lower staff costs in nominal terms (-0.5%, or -0.3 M€).
- Significantly lower other operating costs in real terms (-27.4%, or -2.1 M€2009). The main drivers of these reductions are the same as for Spain Continental (change in VAT legislation and ENAIRE austerity policy).
- Higher depreciation costs in real terms (+11.9%, or +1.3 M€2009). "In 2016 the above mentioned effect related to indirect taxes has still a small influence on costs."
- Lower cost of capital in real terms (-7.9%, or -0.5 M€2009) mainly reflecting lower actual average interest on debts (0.8%, instead of 2.0%) and "the above mentioned effects related to VAT [which] has still a small influence on costs".

Smaller deviation in real terms is observed for exceptional costs (+2.6%, or +0.01 M€2009).

#### ENAIRE net gain/loss on en-route activity in 2016

As shown in box 9, ENAIRE generated an overall net gain of +16.0 M€2009 from en-route activity in Spain Continental and Spain Canarias en-route Charging Zones. This is a combination of two separate elements:

- a loss of -2.1 M€2009 arising from the cost-sharing mechanism (-1.6 M€2009 loss for Spain Continental and -0.5 M€2009 loss for Spain Canarias); and,
- a gain of +18.1 M€2009 arising from the traffic risk-sharing mechanism (+19.8 M€2009 gain for Spain Continental and -1.7 M€2009 loss for Spain Canarias).

No bonuses or penalties relating to the incentives on en-route capacity were reported since actual performance in 2016 was within the dead-band set in the PP for RP2.

#### ENAIRE overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus for en-route taking into account the net gain from the en-route activity mentioned above (+16.0 M€2009) and the surplus embedded in the actual cost of capital of both en-route charging zones (+33.3 M€2009) amounts to +49.3 M€2009 (9.1% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 10.1%, which is higher than the 6.8% planned in the PP.

Spain points out that, as part of the State charging policy, the unit rates for Spain Canarias are artificially reduced by other revenues, recorded under item 5.4 - National public funding in the en-route reporting tables (Route Table 2 ANSP), which ENAIRE does not receive. These "revenues" (i.e. reductions of the unit rates) are therefore financed by (or reducing) the ENAIRE overall surplus for en-route.

Considering the relevant amount of these "revenues" for 2016 (6.3 M€ or 5.8 M€2009), the overall estimated surplus for en-route amounts to +43.5 M€2009 (8.1% of the 2016 enroute revenues) and the resulting ex-post rate of return on equity is 8.9%.

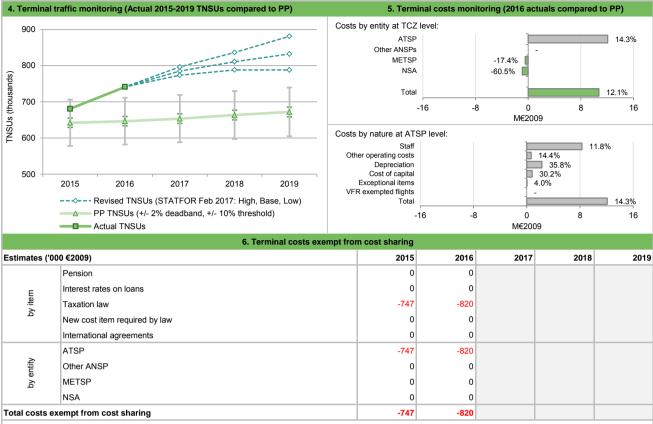
### **SPAIN: Terminal charging zone**

# Monitoring of terminal COST-EFFICIENCY for 2016

1. Cont	extual economic information: term	inal	air na	vigatio	n services			
· Spain TCZ represents 08% of the SES terminal ANS dete	ermined costs in 2016	· Is this TCZ applying traffic risk sharing?						s
· ATSP: ENAIRE		· Airports with fewer than 70,000 IFRs ATMs:					)	
· National currency: EUR	. /	Airports	with be	etween 70,000 a	and 225,000 IFI	Rs ATMs:	3	
Number of airports in charging zone in 2016: 5,	of which: -	. /	Airports	with m	ore than 225,00	00 IFRs ATMs:	:	2
	2. Terminal DUC monitoring at Cl	harg	ing Zo	ne leve	el			
Spain: Data from RP2 Performance Plan			20	015D	2016D	2017D	2018D	2019D
Terminal costs (nominal EUR)			99 791		99 110 291	97 634 776	96 511 608	95 268 935
Inflation %				0.8%	0.9%	1.0%	1.0%	1.1%
Inflation index (100 in 2009)				110.6	111.6	112.7	113.9	115.1
Real terminal costs (EUR2009)			90 258		88 844 426	86 617 459	84 755 676	82 792 565
Total terminal Service Units			641	951	646 445	653 556	663 359	671 983
Real terminal unit cost per Service Unit (EUR2009)		Т	14	10.60	137.44	132.53	127.77	123.21
Spain: Actual data from Reporting Tables Terminal costs (nominal ELIP)				015A	2016A	2017A	2018A	2019A
Terminal costs (nominal EUR) Inflation %		'	04 648	0.6%	107 715 681 -0.3%			
Inflation index (100 in 2009)				108.5	108.1			
Real terminal costs (EUR2009)			96 473		99 600 245			
Total terminal Service Units				549	741 105			
Real terminal unit cost per Service Unit (EUR2009)				11.76	134.39			
Difference between Actuals and Planned		1		2015	2016	2017	2018	2019
Terminal costs (nominal EUR)	in value		4 856		8 605 390			
1.9.50/	in %			4.9%	8.7%			
Inflation %	in p.p.			1 p.p.	-1.2 p.p.			
Inflation index (100 in 2009)	in p.p.			1 p.p.	-3.4 p.p.			
Real terminal costs (EUR2009)	in value in %		6 214	6.9%	10 755 819 12.1%			
Total terminal Service Units	in value			3 598	94 660			
Total terrillial Service Offics	in %			6.0%	14.6%			
Real terminal unit cost per Service Unit (EUR2009)	in value	H		1.16	-3.04			
	in %			0.8%	-2.2%			
3. Focus on terminal at State/Charg	ing Zone level		15% —					7
			12% -		_			
This analysis focuses on Spain Terminal Charging Zone (TCZ) Canaria, Madrid Barajas, Malaga and Palma de Mallorca.	comprising 5 airports: Barcelona, Gran		9% -		12.1%			■ Difference between
								actual and determined
Terminal unit cost In 2016, the actual terminal unit cost in real terms (134.39 €2	009) is lower (-2.2%) than the terminal		6% -	6.9%				terminal costs (real
DUC reported in the PP (137.44 €2009). This reflects the comi (+14.6%) and higher than planned terminal costs in real terms (+			3% -					terms)
	12.170, 01 1 10.0 INC2000).		0%	2015	2016	2017 2	018 2019	-
Terminal service units Traffic risk sharing applies in "Spain terminal Charging Zone		H	15% —	2010	2010	2017	2010	_
planned TNSUs (+14.6%) falls outside the ±10% threshold	f foreseen in the traffic risk sharing				14.6%			
mechanism. The resulting additional terminal revenues are ther airspace users, with the gain retained by ENAIRE amounting to			12% -					Difference
Considering the most recent STATFOR TNSUs forecasts (Febi are very likely to remain significantly higher than planned through	, , , , , , , , , , , , , , , , , , , ,		9% -					between actual and
scenarios. Indeed, if these forecasts materialise, the TNSUs will			6% -					planned terminal
2017-2019. It is noteworthy that the traffic forecast used in the F below the STATFOR February 2014 low case scenario.	RP2 PP was rather cautious since it was		3% -	6.0%				service units
,			0%		L, III.,			
Terminal costs In nominal terms, the 2016 actual terminal costs are +8.7%	higher than planned. Since the actual			2015	2016	2017 2	018 2019	
inflation index is lower than planned (-3.4 p.p.), the actual to			160	0.8%	-2.2%			
+12.1% above the planned level.  The overall difference between actual and planned costs for 201	6 (+10.8 M€2009) is primarily driven by	60	120 -	50	4 6	m		
the higher than planned actual costs for ENAIRE (+14.3%, achieved lower than planned costs, including AEMET (-17.4%, c	or +12.1 M€2009), as other entities	€20	.20	140.60	137.44	132.53	123.21	■Terminal DUC (PP,
0.9 M€2009). A detailed analysis of ENAIRE costs is provided in		8	80 -			1	123	2015-2019)
Costs exempt from cost-sharing are reported for a total amou	nt of -0.8 M€2009 to be reimbursed to	Cnit	40 -					<ul><li>Terminal unit costs</li></ul>
airspace users in the following reference period(s), if deemed	allowed by the European Commission.							(actual)
This corresponds to a reimbursement to users resulting from taxation (VAT) law.	n untoreseen changes in the national		0 +	2015	2016	2017 2	018 2019	-
, , ,				2010	2010	2011 2	2010	

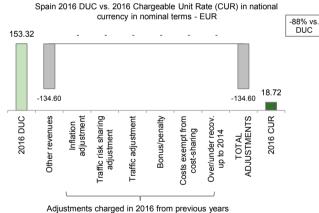
### **SPAIN: Terminal charging zone**

### Monitoring of terminal COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

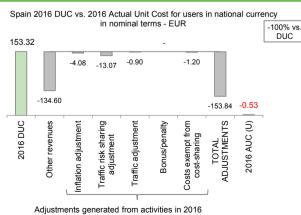
### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



The CUR charged to airspace users in 2016 is 18.72 €. This is -87.8% lower than the nominal DUC (153.32 €) reflecting exclusively a deduction of other revenues (-134.60 €), which are composed of two main components: revenues from agreements with the airport manager regarding aerodromes service provisions for all airports in the charging zone and ENAIRE commercial income (publications, and minor technical and consulting activities).

These costs and adjustments are divided by the 2016 forecast TNSUs.

### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of terminal activities performed in 2016 is negative (-0.53  $\ensuremath{\in}$ ), as in addition to the significant deduction of other revenues (-134.60  $\ensuremath{\in}$ ), all adjustments relating to 2016 are to be reimbursed to users through future unit rates (inflation, traffic and cost exempt from cost-sharing), and in total (-153.84  $\ensuremath{\in}$ ) are greater than the 2016 DUC (153.32  $\ensuremath{\in}$ ).

These costs and adjustments are divided by the 2016 actual TNSUs.

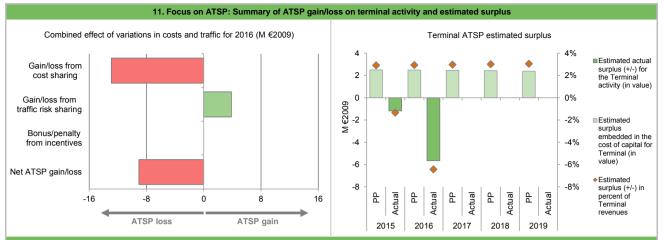
# **SPAIN: Terminal ATSP (ENAIRE)**

### Monitoring of terminal COST-EFFICIENCY for 2016

2016 84 779 96 876 -12 097 -820 -12 917 2016 14.6% 87 449 3 848 2016 0 -9 069  Plus * is is different from the ac 2016P 47 460 76.9% 36 514 23.1%	2017  2017  2017  2017  46 439  77.8%  36 145	2018 2018 2018 2018 2018 2018 45 463	<b>201</b> of the ATSP.
96 876 -12 097 -820 -12 917 2016 14.6% 87 449 3 848 2016 0 -9 069	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	<b>201</b> of the ATSP.
-12 097 -820 -12 917 2016 14.6% 87 449 3 848 2016 0 -9 069  plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	2019
-820 -12 917 2016 14.6% 87 449 3 848 2016 0 -9 069  Plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	<b>201</b> of the ATSP.
-12 917 2016 14.6% 87 449 3 848 2016 0 -9 069  Plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	201 of the ATSP. 2019
2016 14.6% 87 449 3 848 2016 0 -9 069  Plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	<b>201</b> of the ATSP.
14.6% 87 449 3 848 2016 0 -9 069  plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017  ccounting profit/loss repc 2017P 46 439 77.8%	2018  vited in the P&L accounts 2018P	201 of the ATSP. 2019
87 449 3 848 2016 0 -9 069  plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017P 46 439 77.8%	orted in the P&L accounts 2018P	of the ATSP. <b>2019</b>
3 848 2016 0 -9 069  plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017P 46 439 77.8%	orted in the P&L accounts 2018P	of the ATSP. <b>2019</b>
2016 0 -9 069  plus * sis s different from the ac 2016P 47 460 76.9% 36 514	2017P 46 439 77.8%	orted in the P&L accounts 2018P	of the ATSP. <b>2019</b>
0 -9 069  plus * is is different from the ac 2016P 47 460 76.9% 36 514	2017P 46 439 77.8%	orted in the P&L accounts 2018P	of the ATSP. <b>2019</b>
-9 069  plus * is is different from the ac  2016P  47 460  76.9%  36 514	<b>2017P</b> 46 439 77.8%	2018P	2019
plus * is is different from the ac 2016P 47 460 76.9% 36 514	<b>2017P</b> 46 439 77.8%	2018P	2019
2016P 47 460 76.9% 36 514	<b>2017P</b> 46 439 77.8%	2018P	2019
47 460 76.9% 36 514	46 439 77.8%		2019
47 460 76.9% 36 514	46 439 77.8%		
76.9% 36 514	77.8%		44 49
36 514		78.7%	79.79
	30 143	35 801	35 45
	22.2%	21.3%	20.39
10 946	10 295	9 662	9 04
2 716	2 681	2 648	2 61
2.0%	2.1%	2.2%	2.49
222	219	217	21
6.8%	6.8%	6.8%	6.89
2 495	2 462	2 430	2 39
2 400	2 102	2 400	2 00
2 495	2 462	2 430	2 39
84 779	82 555	80 710	78 74
2.9%	3.0%	3.0%	3.09
6.8%	6.8%	6.8%	6.89
2016A	2017A	2018A	2019
66 165			
75.4%			
49 910			
24.6%			
16 255			
3 538			
0.8%			
128			
6.8%			
3 410			
-9 069			
-5 659			
87 807			
-6 A9/			
-0.4 %			
% 3 7 9	<ul> <li>0.8%</li> <li>128</li> <li>6.8%</li> <li>3 410</li> <li>-9 069</li> <li>-5 659</li> </ul>	0.8% 128 6.8% 7 3 410 7 -9 069 9 -5 659 9 87 807 6 -6.4%	6 0.8% 128 6.8% 7 3 410 7 -9 069 9 -5 659 9 87 807 6 -6.4%

#### **SPAIN: Terminal ATSP (ENAIRE)**

### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 ENAIRE terminal costs vs. PP

In real terms, ENAIRE 2016 actual terminal costs are +14.3% (or +12.1 M€2009) higher than planned. It should be noted that the lower than planned inflation and resulting index (-3.4 p.p.) is impacting on the magnitude of the gap between actual and planned cost in real terms. When considering costs in nominal terms, total terminal costs are +10.8% higher than planned.

Based on the June 2017 Terminal Reporting Tables, higher than planned costs are recorded across all categories:

- Higher staff costs (+11.8%, or +8.3 M€2009) mainly due to the redistribution of ATCOs staff considering the traffic increase at airports in the TCZ.
- Higher other operating costs (+14.4%, or +0.7 M€2009).
- Higher capital related costs, including depreciation (+35.8%, or +2.3 M€2009) and cost of capital (+30.2%, or +0.8 M€2009) reflecting a significantly higher than planned actual asset base for the terminal activity (+39.4%).

#### ENAIRE 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity generated a net loss of -9.1 M€2009 in 2016. This amount is the combination of the following two elements:

- a loss of -12.9 M€2009 as a result of the cost-sharing mechanism; and,
- a gain of +3.8 M€2009 arising from the traffic risk-sharing mechanism.

The global arrival ATFM delay target for Spain was not met in 2016. However, no incentive scheme is considered in the SW RP2 PP to award or penalise performance with respect to terminal and airport capacity.

### ENAIRE 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated ENAIRE loss taking into account the net loss from the terminal activity mentioned above (-9.1 M€2009) and the surplus embedded in the cost of capital (+3.4 M€2009) amounts to -5.7 M€2009, which implies a negative surplus (-6.4% of the 2016 terminal revenues) and a negative ex-post RoE (-11.3%) for the year 2016 (compared to the +6.8% planned ex-ante). This indicates that the part of the surplus embedded in the cost of capital through the return on equity was not sufficient to compensate for the losses arising from the higher than planned actual costs.

### SPAIN: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate Al	NS costs				
pain Continental: Data from RP2 Performa	ance Plan		2015D	2016D	2017D	2018D	201
eal en-route costs (EUR2009)			350 288 155	646 160 238	639 858 031	635 877 678	631 014 0
eal terminal costs (EUR2009)			90 258 778	88 844 426	86 617 459	84 755 676	82 792 5
eal gate-to-gate costs (EUR2009)		7	740 546 933	735 004 664	726 475 490	720 633 354	713 806 5
-route share (%)			87.8%	87.9%	88.1%	88.2%	88.4
pain Continental: Actual data from Report	ing Tables		2015A	2016A	2017A	2018A	201
eal en-route costs (EUR2009)		6	36 822 195	633 469 371			
al terminal costs (EUR2009)			96 473 772	99 600 245			
eal gate-to-gate costs (EUR2009)		7	733 295 967	733 069 616			
i-route share (%)			86.8%	86.4%			
fference between Actuals and Planned (A	ctuals vs. PP)		2015	2016	2017	2018	20
al gate-to-gate costs (EUR2009)	in value		-7 250 966	-1 935 048			
	in %		-1.0%	-0.3%			
-route share	in p.p.		-1.0%	-1.5%			
-loute share	2. Share of en-route and terminal in	anto to a					
	2. Share of en-route and terminal in		000/ .0	-		<b>.</b> o	<b>,</b> o
	3% (-1.9 M€2009) lower than planned due to	to the	%00 %00 %00	3.2%	1.9%	1.8%	1.6%
mbination of overall lower en-route costs ( ntinental (-12.6 M€2009) and Spain Cana	-2.0%, or -12.7 M€2009) shared between [	100%					
ninal costs (+12.1%, or +10.8 M€2009).	Since ( 0.1 Mc2000) Charging 201165, Dut I	90%	17%	15%	18%		
		80%					
	NS costs (86.4%) is 1.5 p.p. lower than plann planned en-route costs and higher than planned en-route	700/					
ninal costs.	planned en-route costs and nigher than pla	60%					
		50%					
	nomic surplus in 2016 amounts to +43.7 M	40%	83%	85%	82%		
e boxes 10 for the detailed analysis at char e ANS revenues.	ging zone level), corresponding to 7.0% of g	30%					
7, 110 Tovolideo.		20%					
	as explained in box 12 (ENAIRE overall estimated surplus for the en-route activity), consider						
other revenues that artificially reduced the en-route unit rate for Spain Canarias in 2016 (6							
·	. , ,	10%					
5.8 M€2009), the estimated "gate-to-gate	e" economic surplus in 2016 amounts to	10%	2015	2016	2017	2018	2
ner revenues that artificially reduced the en- 5.8 M€2009), the estimated "gate-to-gate €2009, corresponding to 6.1% of gate-to-gate	e" economic surplus in 2016 amounts to	10%	2015				2
5.8 M€2009), the estimated "gate-to-gate 22009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate £2009, corresponding to 6.1% of gate-to-gate	e" economic surplus in 2016 amounts to	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate £2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 22009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 22009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2
5.8 M€2009), the estimated "gate-to-gate 2009, corresponding to 6.1% of gate-to-gate	e economic surplus in 2016 amounts to e ANS revenues.	0%		■E	n-route ■Ter		2

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**FAB UK IRELAND** 

Version: 1.1

Date: 9 October 2017

### **UK-IRELAND FAB**

### **Monitoring of SAFETY for 2016**

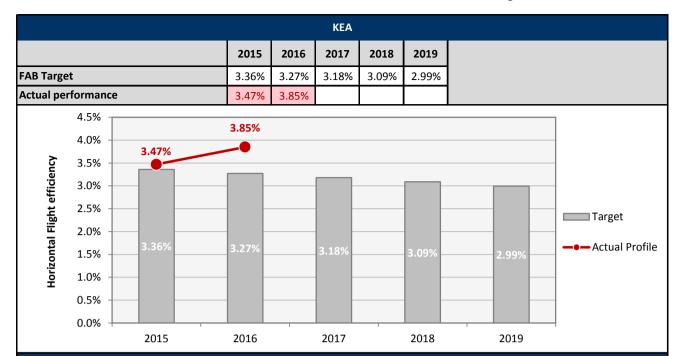
	Effectiveness of Safety Management								
		2015 Value	2016 Value	2017 Value	2018 Value	2019 Target			
at State level		For all MOs					С		
Union-wide targets	at ANSP level	For Safety Culture MO					С		
	at ANSP level	For all other MOs					D		
	States / Regulatory authorities	For all MOs	В	В					
FAB level	ANSPs	For Safety Culture MO	D	D					
	ANSPs	For all other MOs	С	D					

	Application of the severity classification of the Risk Analysis Tool (RAT)									
	Ground Score	2015	2016	2017	2018	2019				
	Growing 333/C	Value	Value	Target	Value	Target				
Union-wide	Separation Minima Infringements (SMIs)			>= 80%		100%				
targets	Runway Incursions (RIs)			>= 80%		100%				
FAB level	Separation Minima Infringements (SMIs)									
rab level	Runway Incursions (RIs)	100%	100%							
	Overall Score	2015	2016	2017	2018	2019				
	Overall Score	Value	Value	Target	Target	Target				
	Separation Minima Infringements (SMIs)			>= 80%	>= 80%	>= 80%				
Union-wide targets	Runway Incursions (RIs)			>= 80%	>= 80%	>= 80%				
	ATM Specific Occurences (ATM-S)			>= 80%		100%				
	Separation Minima Infringements (SMIs)	100%	100%							
FAB level	Runway Incursions (RIs)	100%	100%							
	ATM Specific Occurences (ATM-S)	100%	100%							

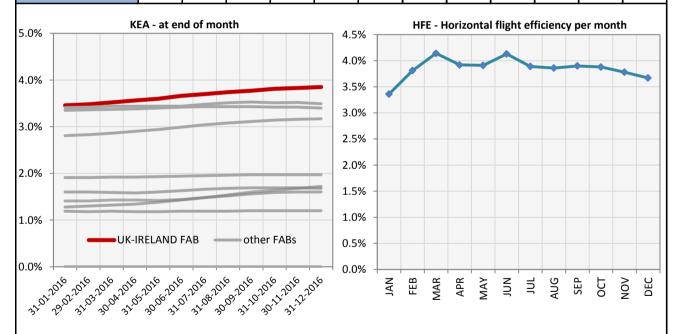
### Observations

The 2019 EoSM target level is met in all EoSM Components/areas of the States with the exception of Safety Culture, where the lowest answer is Level "B". Note that Safety Culture is not verified by EASA.

### **Monitoring of ENVIRONMENT for 2016**



Monthly REA and HFE evolution in 2016												
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC
KEA (at end of month)	3.46%	3.48%	3.52%	3.56%	3.60%	3.66%	3.70%	3.74%	3.77%	3.81%	3.83%	3.85%
HFE	3.36%	3.81%	4.14%	3.92%	3.91%	4.13%	3.89%	3.86%	3.90%	3.88%	3.78%	3.67%



HFE refers to the ratio of flown distance and achieved distance over all (portions of) trajectories in the month, while KEA is the ratio over a one year rolling window, excluding the ten best and ten worst days. The rolling window stops at the last day of the month.

### **Observations**

Cross border FRA projects implementation must be considered for the entire UK/IE FAB, together with cross-border operations with neighbouring FABs (FABEC, DK/SWE FAB and NEFAB).

#### **UK-IRELAND FAB**

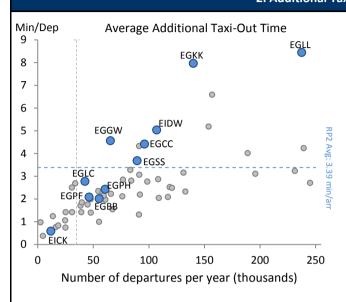
### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

### 1. Overview

UK-Ireland FAB identifies 12 airports as subject to RP2 monitoring. Most of them have correctly established the Airport Data Flow, and only Shannon (EINN) is not providing any data yet.

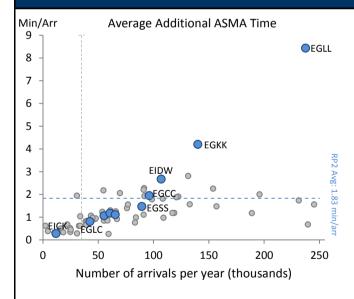
While the high level of capacity utilisation at some of these airports is recognised, the level of inefficiencies across UK-Ireland FAB negatively impacts the ANS contribution to the KPA Environment.

### 2. Additional Taxi-Out Time



In general the airports in the UK-Ireland FAB sit in the higher part of the scatter plot that relate the performance regarding additional taxi-out time to the traffic levels for all airports in RP2. This shows how, in terms of TXOT, the UK-Ireland FAB does not contribute adequately to the European performance.

### 3. Additional ASMA Time



Regarding additional time in terminal airspace, the airports within UK-Ireland FAB show a performance commensurate with their levels of traffic with the exception of London Gatwick (EGKK) and London Heathrow (EGLL) where the additional ASMA time is much higher than the values for similar airports in terms of movements, which shows the significant capacity constraints at these two airports.

\* '

#### **UK-IRELAND FAB**

### **Monitoring of CAPACITY for 2016**

Minutes of ATFM en-route delay											
2015   2016   2017   2018   2019   Observations											
FAB Reference Value	0.25	0.26	0.26	0.26	0.26						
FAB Target	0.25	0.26	0.26	0.26	0.26						
Actual performance	0.08	0.30									

#### **UK-Ireland FAB assessment of capacity performance**

Target has not been achieved. ATFM delay per flight within Irish airspace was 0 mins; however capacity performance has degraded in UK airspace due to a number of factors including technical deployment programmes and unforeseen weather delay.

Two major projects were delivered into operational service in 2016: iTEC FDP into Prestwick Centre (a major system change to the operational platform), and LAMP 1A airspace development (the first deployment of a major airspace change programme in the South East of England). Both of these projects accrued significant delay during the implementation phase of the projects which were higher than anticipated.

A detailed transition plan for LAMP 1A was submitted to the Network Manager and updated as the project matured. Estimated delay was 10 000 minutes, however actual delay was c57 000 minutes, due to unforeseen issues in implementation concerning airspace complexities.

An initial estimate of the delay associated with the introduction of iTEC was c40 000 - c50000 minutes. This forecast was based on completing the transition within one month. Actual delay was c150 000 minutes due to a combination of technical (complexity) and timing (implementation) issues, which resulted in unplanned additional delay with the transition taking place during the peak summer period.

The delay associated with both of these projects (including staffing delays accrued during the required training elements, combined with normal capacity delays experienced during peak demand periods), and a record amount of (unforeseen) adverse weather delay in the reporting period, meant the 2016 reference value was not met. With further major technology programmes planned, it is possible that reference values going forward may also be at risk if additional unforeseen adverse weather delays continue during peak summer periods (as in 2016).

The current process for the attribution of A-CDM delay also adversely contributed to the UK's capacity performance. The UK-IRL FAB report that "The NM has concluded that A-CDM delay should not be attributed to ANSPs. However since no suitable mechanism currently exists to re-attribute the delay, it contributed 24,177 minutes of delay for NERL in 2016. Removing this delay would result in the 2016 score being reduced from 0.30 to 0.29 minutes of delay per flight."

### Monitoring process for capacity performance

As part of the annual monitoring process, the NSAs monitor FAB capacity performance to inform whether financial incentives will be triggered.

The CAA monitors NATS' performance against en route delay targets (C1, C2, C3, C4) through a series of reporting requirements embedded in NERL's Licence. This includes:

- Condition 11 reports, submitted on a quarterly basis
- Service and Investment Plan, submitted on a twice yearly basis
- Annual Business Report, submitted once per year.

Within NATS there are detailed audited processes for monitoring and reporting delay in place, which are scrutinised at various levels. Additionally, NATS undertakes significant planning and modelling activity with regard to major project delivery and engages regularly with customers.

NATS advises that it has also established a new group that examines each applied ATFCM regulation during the preceding calendar month for both effectiveness and attribution, and identified improvement actions from this meeting are implemented locally.

#### **Application of Corrective Measures for Capacity**

No corrective actions have been required in Ireland. In the UK, a penalty of £423,000 will be applied due to underperformance in 2016, in accordance with the financial incentives for NERL performance/service quality relating to the capacity measures C2, C3 and C4

During 2016 the UK NSA implemented an independent reviewer to monitor the implementation of NERL's technology and airspace programmes, who we expect to report throughout 2017 to the end of RP2. It is our expectation that the additional scrutiny of the independent reviewed will create more transparency and make NERL more accountable for delivery.

### **Capacity Planning**

UK-Ireland FAB capacity reference values are based on the capacity plans of the ANSPs. Those reference values have been adopted as the UK-Ireland FAB targets, meaning that capacity planning and performance values are consistent.

Annual ANSP capacity planning with the Network Manager continues to mature and has improved significantly over the past few years. Additionally, NATS has developed a Strategic Capacity Model for remainder of RP2 with an RP3 model under development to address problematic airspace volumes.

#### Assessment of capacity performance

The deterioration of en route capacity performance in the UK Ireland FAB during 2016, to the extent that the FAB target was not achieved, is noted. It is noted that, in comparison to 2015 results, weather related delays increased by 95% to 185k minutes; delays attributed to ATC capacity increased by more than 400% to 178k; delays attributed to ATC staffing increased by 166% to 135k minutes, impacting FAB wide en route capacity performance by 0,07; 0,07; and 0,05 minutes respectively. It is noted that more than 110k minutes of delay (0,04 minutes per flight at FAB level) were attributed to the implementation and testing of a new FDP system, iTEC, and 63k minutes of delay (0,02 at FAB level) for the implementation of the LAMP airspace project. The Network Manager, based on the ANSP capacity plans contained within the NOP 2015-2019 and NOP 2016-2020 (which included iTEC and LAMP) did not expect any capacity shortfalls within UK Ireland FAB during RP2. It is noted that no corrective measures were listed in the UK Ireland FAB monitoring report to address the significant increase in delays attributed to ATC capacity nor the increase in delays due to ATC staffing issues. Finally, It is noted that the Network Manager, according to the latest ANSP capacity plans in NOP 2017-2021 does not expect any capacity shortfalls in UK Ireland FAB for the remainder of RP2.

### **En route Capacity Incentive Scheme**

The UK Ireland FAB applied a common FAB wide en route capacity incentive scheme, described in Chapter 4 of the UK Ireland FAB performance plan, submitted in July 2015.

The incentive on each ANSP common to UK and Ireland would have the following characteristics:

- incentives calculated on a calendar year basis for and by paid in year n+2;
- no bonus payable to either NERL or the IAA for a relevant year unless the FAB target for that year had been met and similarly no penalty would be payable unless the FAB target for that year had been missed;
- the calculation of performance as for the KPI target for capacity except that it would only be for those causes listed in article 15(g) of the Charging Regulation;
- subject to the FAB performance being above or below target, any bonus or penalty would be then applied to each of the en route ANSPs based on their performance;
- there will be a par value for this measure for each ANSP consistent with the annual KPI values but adjusted to take account of the fact that it is limited to the causes listed in article 15(g) of the Charging Regulation;
- there will be a dead-band of -20% to +10% around the par value (so bonuses would only start to be paid when the delay was less than 80% of the par values and penalties when the delay was more than 110% of the par value);
- there would be a smooth sliding scale with the maximum penalty to be paid where delay is at 150% and a maximum bonus at 40% of the par value.

The FAB target for the incentive scheme was set as 0.26 minutes per flight.

### **Result of FAB Capacity Incentive Scheme**

FAB target for en route capacity 0,26 minutes per flight.

Actual FAB value was 0,30 minutes per flight.

#### Ireland

1% of 2015 en route revenue, in the event the bonus/penalty was payable. However, the incentive mechanism provided that no bonus will be payable to either NERL or the IAA for a relevant year unless the FAB target for that year has been met and similarly no penalty will be payable unless the FAB target for that year has been missed.

Overall FAB performance, as indicated by scores above, does not allow for a bonus to be granted for 2016. In respect of Ireland, there is no penalty to be calculated.

### United Kingdom

No more than 0.25% of ANSP en route revenue; for 2016 the actual penalty applied was 0.05% of ANSP revenue. (See specific section on UK for further details.)

### Update on Military dimension of the plan

The only updated information regarding the Military Dimension of the plan is a statement that "... underpinning J&I [Joint and Integrated Concept] at the regulatory level, the Ministry of Defence also seconds staff to the CAA, in addition to embedding its Airspace and ATM team within CAA offices to ensure maximum cooperation.

### Observations on Military dimension of the plan

The PRB notes that no information has been provided on how closer civil and military cooperation and coordination has led to greater capacity for general air traffic.

### **Application of FUA**

#### Ireland

- FUA has been fully implemented in Irish airspace since 2010. The concept of FUA in Ireland is governed by the following principles:
- (a) The Application of Flexible Use of Airspace (FUA) in Ireland Policy Document. The purpose of this document is to describe how FUA will be implemented effectively in Ireland in accordance with international and national requirements and structures.
- (b) Coordination between Civil and Military authorities is organised at strategic, pre-tactical and tactical levels of airspace management through established agreements (Irish Civil/Military Letter of Agreement [LoA]) and procedures to increase safety, airspace capacity and to improve the efficiency and flexibility of aircraft operations
- (c) Ireland has established the National Airspace Policy Body (NAPB) which is a permanent body for Strategic Airspace Management policy, planning and co-ordination. The NAPB consists of the Chief Executive, Irish Aviation Authority (CX IAA), the General Officer Commanding Air Corps (GOC Air Corps) and representatives of the Secretaries General of Department of Transport, Tourism and Sport (DTTAS) & Department of Defence (DoD). The NAPB meets annually or more frequently if deemed necessary, and is supported by the Standing Civil Military Air Navigation Committee (StaCMAN) which will provide expert advice to the NAPB, develop the necessary procedures and practices and implement decisions made by the NAPB. NAPB may delegate certain tasks and responsibilities to StaCMAN as appropriate.
- (d) The Standing Civil Military Air Navigation Committee (StaCMAN) meets at least four times per year. StaCMAN consists of representatives from Safety Regulation Authority (SRD), National Supervisory Authority (NSA), Air Navigation Services (IAA ANS), Irish Air Corps (Mil regulatory, flight operations, army and naval service activity) and any others as appropriate.
- (e) NAPB establishes and authorises joint civil/military Airspace Management Cells (AMCs) to conduct day-to-day airspace allocation and management. Procedures are established through Signed Letter of Agreement on Coordination Procedures between Airspace Management Cells (AMCs) between UK NATS Ltd, Airspace management Cell UK and Irish Aviation Control Centres in respect of cross-border/FIR airspace structures and promulgation of information.
- (f) Level III, roles, responsibilities, policies and procedures are part of separate Civil Military LOA's as approved by NAPB. Consistency between airspace management, air traffic flow management (ATFM) and air traffic services is established and maintained at the 3 levels of airspace management listed in point (b) above, in order to ensure efficiency in airspace planning, allocation and use, for the benefit of all airspace users.
- (g) An airspace reservation for exclusive or specific use by categories of users is of a temporary nature and is applied only for limited periods of time which are based on actual use and which are released as soon as the activity that caused its establishment ceases. Here Ireland applies the Irish Danger Areas LoA and Temporary Airspace. The LoA provides for the earlier than planned release of this airspace on occasions when the military activity ends earlier than planned. While the Temporary Airspace outlines the specific conditions that airspace may be designated as TRA/TSA:
- In the interest of safety within the Irish Aviation system; or
- In the interest of national security; or
- For any other reason in the public interest
- (h) Ireland cooperates as is appropriate for the efficient and consistent application of the concept of FUA across National borders and/or the boundaries of Flight Information Regions (FIRs) and in particular, addresses cross border activities. This cooperation covers all relevant legal, operational and technical issues
- (i) Air Traffic Service units and airspace users collaborate to make the best use of available airspace.

### United Kingdom

The UK fully embraces the FUA concept, and applies it in accordance with the European Route Network Improvement Plan Airspace Management Handbook. This and other European Commission Regulations are incorporated into the UK Airspace Management Manual (CAP740), where in concert with the AMC a fully joint and integrated approach is undertaken. The current focus is on incorporating Special Use Airspace (an overarching term incorporating all types of airspace that could be used for military purposes) into AMC Managed Areas for maximum impact and efficiency. The AMC UK is looking to take responsibility for more Non-AMC Managed Areas, incorporating them into the system. Coupled with robustly investigative ASM Tools (such as LARA) to assist in the application of FUA, this creates the most efficient use of the airspace through dynamic time-sharing. This flexible approach looks to minimise the periods when airspace is required to be segregated. The UK High Level Airspace Policy Body (HLAPB) has a constant dialogue and excellent working relationship with MoD, where DA usage and handbacks are monitored on a monthly basis with feedback constantly given to military users with a vision to maximise the use of booked segregated airspace, or to ensure it is handed back in a timely manner to allow it to be reallocated via UUP rather than purely tactically. This joint and integrated approach is prevalent throughout all 3 levels of UK ASM, and applied in national and FAB LoAs.

# **Observations of the Application of FUA**

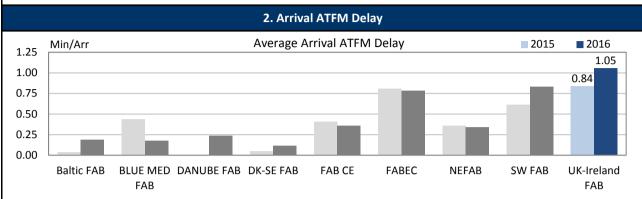
The update of information from the UK Ireland FAB is appreciated, and in particular the UK explanation of the feedback loop between civil and military stakeholders to provide the optimum benefit for airspace users.

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

UK-Ireland FAB exceeds the European the average on arrival ATFM delay of 0.67 min/arr. by more than 56% resulting in 1.05 min/arr

Next to FABEC and SW FAB, UK-Ireland FAB performance influences the European average significantly. Efforts are required to reduce the high level or arrival ATFM delay.



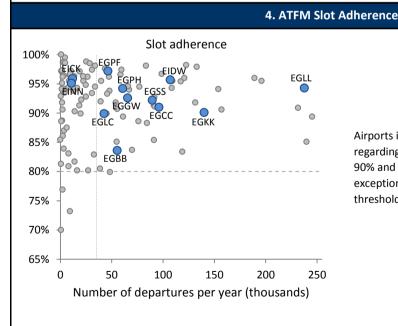
Across Europe, UK-Ireland FAB achieves the worst performance in terms of arrival ATFM delay (i.e. 1.05 min/arr.). This is strongly driven by the performance at London airports.

### 3. Arrival ATFM Delay - National Targets and Incentive Schemes

The UK-Ireland FAB performance plan establishes a national target on arrival ATFM delay for the United Kingdom and Ireland. The targets are consistent with the observed historic performance / performance at the beginning of the reference period. The United Kingdom established a stepwise decreasing target to induce high performance vis-à-vis the expected traffic growth. Ireland works with a stepwise increasing target to balance limitations due to the absence of airport infrastructure related enhancements with the expected traffic growth.

While Ireland meets the national target on arrival ATFM delay in 2016, United Kingdom shows a delay 0.46 min/arr. higher than its target.

The UK-Ireland FAB performance plan presents no incentive scheme for the national target on arrival ATFM delay.



Airports in the UK-Ireland FAB show very good performance regarding the adherence to ATFM slots, with values at or 90% and even above 95% in several cases. The only exception is Birmingham that ranges well below the 85% threshold.

### 5. Pre-departure Delay

The Airport Operator Data Flow is implemented at 9 of the 12 airports subject to RP2 monitoring in the UK-Ireland FAB. However the number of delayed flights with no attributed delay causes, and/or the use of ambiguity codes vary widely. Accordingly in some cases the indicator is not representative and is disregarded (i.e. n/a label in the table in the appendix) and in the rest of airports the presented value should be further validated.

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

Ireland

Version: 1.1

Date: 9 October 2017

#### **IRELAND**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture					
State level	79	С	D	D	С	В					
IAA	92	D	D	D	D	D					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the Risk Analysis Tool (RAT)									
	RAT application (%)								
	ATM Ground	ATM Overall							
Separation Minima Infringements (SMIs)	100%	100%							
Runway Incursions (RIs)	100%	100%							
ATM Specific Occurrences (ATM-S)		100%							
Source of RAT data:	IA	NA .							

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture						
State level	Number of que	Number of questions answered				
State level	YES	NO				
Policy and its implementation	9	0				
Legal/Judiciary	7	0				
Occurrence reporting and Investigation	2	0				
TOTAL	18	0				
IAA	Number of que	stions answered				
IMA	YES	NO				
Policy and its implementation	13	0				
Legal/Judiciary	3	0				
Occurrence reporting and Investigation	7	1				
TOTAL	23	1				

#### **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

#### **IRELAND**

#### **Monitoring of Airports Contribution to ENVIRONMENT for 2016**

#### 1. Overview

Ireland includes 3 airports under RP2 Monitoring. After the successful implementation of the Airport Operator Data Flow at Cork airport, Shannon is the only remaining airport that does not provide the required data for the monitoring.

Ireland shall empower the airport reporting entity at Shannon (EINN) to establish the Airport Operator Data Flow and/or address the remaining data issues.

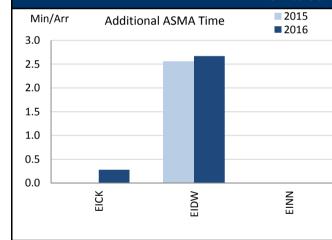
Both Dublin and Cork have experienced a significant increase in traffic in 2016, especially Dublin with 8.5% more traffic than in 2015.

# Additional Taxi-Out Time Min/Dep Additional Taxi-Out Time 6.0 5.0 4.0 3.0 2.0 1.0 0.0 Min/Dep Additional Taxi-Out Time 2015 2016 Pespite the in additional taxi-2016, driven by months of the y Nevertheless, the amongst Europe Which restrict the departure peaks exit taxiways on the sexit taxiways o

Despite the increase in traffic, a half a minute reduction in additional taxi-out times can be observed at Dublin airport in 2016, driven by a significant reduction of these times in the last 3 months of the year compared to 2015.

Nevertheless, this value of ATXOT at EIDW is still the highest amongst European airports with similar share of traffic. The Irish NSA reports that this is the result of infrastructure deficiencies at the aerodrome, with several bottlenecks in the manoeuvring area which restrict the service providers' ability to deal efficiently with departure peaks. The lack of a second runway and the lack of rapid exit taxiways on the existing runway also contribute.

#### 3. Additional ASMA Time



Regarding additional time in the terminal airspace, Dublin shows slightly higher value than in 2015 and also half a minute above similar airports in terms of movements. According to the Irish NSA, any arrival congestion at EIDW is a result of the airport operating at or close to capacity for long periods, infrastructure deficiencies, potentially inefficient slot allocation and weather related factors. The additional time may also be related to the use of Point Merge, which has shown benefits reducing fuel consumption and Co2 emissions.

Irish NSA also estimates ASMA will increase with the increase in traffic.

#### 4. Appendix

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

	· · · · · ·								<u> </u>		
AIRPORT NAME		ADDITIONAL TAXI-OUT TIME				ADDITIONAL ASMA TIME					
AIRPORT NAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Cork	EICK	n/a	0.58				n/a	0.28			
Dublin	EIDW	5.39	5.03				2.56	2.67			
Shannon	EINN	n/a	n/a				n/a	n/a			

#### **IRELAND**

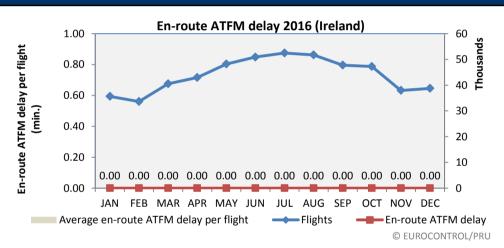
En route Capacity incentive scheme											
	2015	2016	2017	2018	2019	Observations					
National Capacity target	0.13	0.13	0.14	0.14	0.14	Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for					
Deadband +/-						incentive purposes. Actual performance reported					
Actual performance	0.00	0.00				here is for all causes of delay.					

#### National capacity incentive scheme

1% of 2015 en route revenue, in the event the bonus/penalty was payable. However, the incentive mechanism provided that no bonus will be payable to either NERL or the IAA for a relevant year unless the FAB target for that year has been met and similarly no penalty will be payable unless the FAB target for that year has been missed.

The overall FAB performance 0,30 minutes per flight instead of 0,26, does not allow for a bonus to be granted for 2016 - but penalties may be due for the ANSPs not achieving their respective target. In respect of Ireland, even though it achieved zero delay for airspace users, there is no bonus to be calculated. However, by achieving or surpassing the national target, Ireland is not liable for any penalties in 2016.

#### Observations regarding national capacity performance



En-route ATFM delay per flight (Ireland)										
2008	2009	2010	2011	2012	2013	2014	2015	2016		
0.17	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		

The excellent en route capacity performance in Ireland during 2016, and the positive contribution both to the UK - Ireland FAB and the Union-wide target for en route capacity is noted. It is noted that the Network Manager does not expect any capacity problems in Ireland for the remainder of RP2.

### **Planning and Effective Use of CDRs**

Ireland did not provide any data. There are no CDRs in Ireland.

#### **Observations on Planning and effective Use of CDRs**

The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

# Effective booking procedures

Ireland did not provide any data on this indicator for airspace allocated via the AUP process. Ireland did allocate airspace via the UUP process with an effective usage of 88%.

# **Observations on Effective booking procedures**

Historically, Ireland has stated that military operations and training does not impact either ATC capacity or available route options for GAT traffic.

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

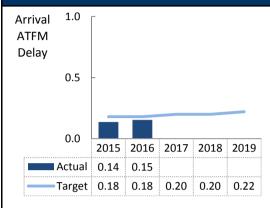
#### 1. Overview

Ireland achieves a remarkable performance in terms of ANS contributions to capacity at airports.

Ireland identifies 3 airports as subject to RP2. The national target on arrival ATFM delay is fully met by the Irish airports for the second year in a row and all 3 airports show best-in-class performance concerning the adherence to ATFM slots.

At the time being, the Airport Operator Data Flow is implemented at 2 airports in Ireland (EIDW and EICK). Nonetheless, validation of the reported delay is required due to the high share of unexplained delay.





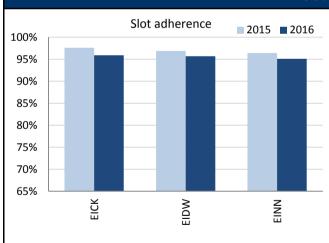
In Ireland, only Dublin presents arrival ATFM delay, mainly attributed to weather. There is a slight increase with respect to 2015 at EIDW (2015: 0.17 min/arr. vs 2016: 0.19 min/arr.) which has a marginal impact on the national average evolution.

#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

Although the target is met at national level, the actual arrival ATFM delay at Dublin in 2016 is just above the reference value according to the breakdown per airport in the PP.

The UK-Ireland FAB performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for Ireland.

#### 4. ATFM Slot Adherence



The performance regarding ATFM slot adherence at the 3 lrish airports under RP2 monitoring has decreased by an average 1%. Despite this, these airports still best-in-class performance with values above the 95% threshold.

#### 5. Pre-departure Delay

The high share of pre-departure delay attributed to ambiguity codes does not allow for the calculation of the indicator at Cork (EICK). At Dublin this share is lower, but the presented ATC pre-departure delay (0.66 min/dep.) also requires further validation.

6. Appendix																
n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data																
AIRPORT NAME ICAO CODE	ICAO	AVG .	ARRIV	AL ATF	M DEI	LAY		SLOT ADHERENCE				AVG PRE-DEPARTURE DELAY				
	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019
Cork	EICK	0.00	0.00				97.6%	95.9%				n/a	n/a			
Dublin	EIDW	0.17	0.19				96.9%	95.7%				0.53	0.66			
Shannon	EINN	0.00	0.00				96.4%	95.1%				n/a	n/a			

#### IRELAND: En-route charging zone

#### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services Ireland ECZ represents 1.9% of the SES en-route ANS determined costs in 2016 ATSP: IAA FAB: UK-Ireland FAB National currency: EUR 2. En-route DUC monitoring at Charging Zone level Ireland: Data from RP2 Performance Plan (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 121 386 700 125 595 100 129 364 400 130 778 800 En-route costs (nominal EUR) 118 046 200 Inflation % 1.1% 1.7% 110.1 103.7 105.0 106.4 108.2 Inflation index (100 in 2009) 113 811 728 115 644 664 118 001 964 119 511 684 118 798 780 Real en-route costs (EUR2009) 4 000 000 4 113 288 4 262 135 Total en-route Service Units 4 049 624 4 184 878 Real en-route unit cost per Service Unit (EUR2009) 28.45 28.56 28.69 28.56 27.87 Ireland: Actual data from Reporting Tables 2016A 2018A 106 657 766 108 543 638 En-route costs (nominal EUR) 0.0% Inflation % -0.2% 102.3 102.1 Inflation index (100 in 2009) Real en-route costs (EUR2009) 104 273 918 106 330 301 Total en-route Service Units 4 182 450 4 467 595 Real en-route unit cost per Service Unit (EUR2009) 24.93 23.80 2017 2018 2019 Difference between Actuals and Planned 2015 2016 -12 843 062 -11 388 434 En-route costs (nominal EUR) in value in % -9.6% -10.6% Inflation % -1.1 p.p. -1.4 p.p in p.p. in p.p. -2.9 p.p Inflation index (100 in 2009) -1.4 p.p -9 537 810 Real en-route costs (EUR2009) in value -9 314 363 in % -8.4% -8.1% 182 450 417 971 Total en-route Service Units in value 4.6% 10.3% in % Real en-route unit cost per Service Unit (EUR2009) in value -3.52 -4.76 -12.4% -16.7% in % 3. Focus on en-route at State/Charging Zone level 0% En-route unit cost -2% Difference between actual and In 2016, the actual en-route unit cost in real terms (23.80 €2009) is -16.7% lower than planned in -4% the PP (28.56 €2009). This difference results from the combination of higher than planned TSUs (+10.3%) and lower than planned en-route costs (-8.1%, or -9.3 M€2009) -6% determined en-route costs (real terms) \_8% En-route service units -8.1% -8.4% -10% The difference between actual and planned TSUs (+10.3%) exceeds the +10% threshold 2018 2017 2019 2015 2016 foreseen in the traffic risk-sharing mechanism. The resulting gain of en-route revenues is therefore shared between the ATSP and the airspace users, with the gain retained by the ATSP 12% 10.3% amounting to +4.4 M€2009. 10% It is noteworthy that the traffic forecast used in the Irish PP for RP2 was rather prudent since it 8% Difference was between STATFOR (February 2014) low and base scenarios. When considering the most recent STATFOR forecast (February 2017), it appears that traffic is likely to remain significantly 6% 4.6% actual and higher than planned throughout RP2. planned total 4% service units 2% En-route costs 0% 2015 2016 2017 2018 2019 In nominal terms, actual en-route costs are -10.6% lower than planned. However, since the actual inflation index is also lower than planned (-2.9 p.p.), actual en-route costs are -8.1% below 40 plans when expressed in €2009. -12.4% The lower than planned en-route costs in real terms are driven by reductions for the IAA (-9.5% -16.7% or -9.3 M€2009). Smaller deviations are observed for the MET Service Provider (-3.3% or -0.3 M€2009). 30 En-route DUC (PP, 2015-2019) M€2009) and the NSA/EUROCONTROL (+2.1% or +0.2 M€2009). The IAA being the main 28.69 28.56 27.87 28.45 28.56 contributor to the en-route cost base, a detailed analysis at ATSP level is provided in box 12. 20 En-route unit costs (actual) Costs exempt from cost-sharing are reported for a total amount of -0.6 M€2009 and correspond 10 to lower than planned EUROCONTROL costs. These costs will be eligible for carry-over (reimbursed to airspace users) to the following reference period(s), if deemed allowed by the 0 European Commission. 2015 2016 2017 2018 2019

#### IRELAND: En-route charging zone

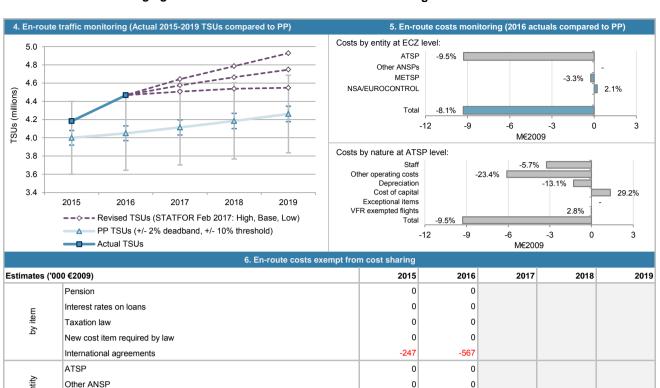
METSP

Total costs exempt from cost sharing

NSA/EUROCONTROL

ģ

#### Monitoring of en-route COST-EFFICIENCY for 2016



These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

Ireland 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users

-1.0% vs.

0

-247

-247

currency in nominal terms - EUR 0.10 29.97 0.01 29.67 -0.31 -0.41 Inflation adjustment Over/under recov. up to 2011 TOTAL ADJUSTMENTS 2016 DUC Other revenues raffic adjustment Bonus/penalty Costs exempt from cost-sharing risk sharing adjustment Traffic r Adjustments charged in 2016 from previous years

Ireland 2016 DUC vs. 2016 Actual Unit Cost for users in national

currency in nominal terms - EUR

The CUR charged to airspace users in 2016 is 29.67 €. This is -1.0% lower than the nominal DUC (29.97 €). The difference between these two figures (-0.31 €) mainly relates to:

n

-567

-567

- an inflation adjustment (-0.41 €) which reflects the impact of a lower than planned inflation index for the year 2014, and the subsequent reimbursement to airspace users in 2016; and,
- a traffic adjustment (0.10 €), for the costs not subject to traffic risksharing. The related loss due to lower traffic than planned in previous years has been charged to airspace users in 2016.

These costs and adjustments are divided by the **forecast** TSUs for 2016 as laid out in the RP2 performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

-8.9% vs

DUC

29 97 27.30 -0.13 -0.75-0.44 -1.35 -2.67 2016 DUC risk sharing Costs exempt from cost-sharing TOTAL ADJUSTMENTS 2016 AUC (U) flation adjustment **Fraffic adjustment** Other revenues Bonus/penalty adjustment Adjustments generated from activities in 2016

The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (27.30 €) is -8.9% (-2.67€) lower than the nominal DUC (29.97 €). The two most important factors contributing to the observed difference are:

- a traffic risk-sharing adjustment (-1.35 €.). It reflects the gain in revenues due to higher than planned traffic in 2016 which will be reimbursed to airspace users in 2018; and.
- an inflation adjustment (-0.75 €) which reflects the impact of a lower than planned inflation index in 2016 which will also be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the  ${\it actual}$  TSUs in 2016.

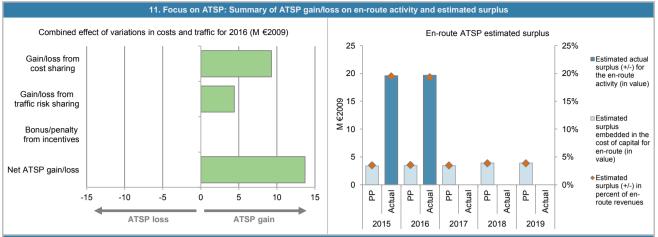
# IRELAND: En-route ATSP (IAA)

# Monitoring of en-route COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	96 844	97 378			
actual costs for the ATSP	87 495	88 091			
Difference in costs: gain (+)/Loss (-) retained/borne by the ATSP	9 349	9 287			
amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	9 349	9 287			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	201
Difference in total service units (actual vs PP) %	4.6%	10.3%			
Determined costs for the ATSP (PP) - based on actual inflation	98 202	100 129			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	2 719	4 406			
ncentives ('000 €2009)	2015	2016	2017	2018	201
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	1 014	0			
Net ATSP gain(+)/loss(-) on en-route activity ('000 €2009)	13 081	13 693			
10 Focus on ATSP- En-route ATS	P actimated curn	lue *			
10. Focus on ATSP: En-route ATS  * This calculation of the accommissurable retained by the ATSP is based on the determined PoE and on the information provided in	-		ounting profit/fore sees 1	d in the PSI account	of the ATCD
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					of the ATSP.
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	
otal asset base	63 266	64 174	63 062	69 602	69 6
Estimated proportion of financing through equity (in %)	50.1%	49.9%	49.7%	49.4%	49.5
Estimated proportion of financing through equity (in value)	31 674	32 047	31 358	34 418	34 44
Estimated proportion of financing through debt (in %)	49.9%	50.1%	50.3%	50.6%	50.5
Estimated proportion of financing through debt (in value)	31 592	32 126	31 704	35 184	35 20
Cost of capital pre-tax (in value)	4 492	4 621	4 667	5 359	5 36
Average interest on debt (in %)	3.5%	3.6%	3.8%	4.1%	4.1
nterest on debt (in value)	1 106	1 157	1 205	1 443	1 44
Determined RoE pre-tax rate (in %)	10.7%	10.8%	11.0%	11.4%	11.4
Estimated surplus embedded in the cost of capital for en-route (in value)	3 386	3 464	3 462	3 917	3 92
Digital estimated curplus ( / ) for the on route estivity	3 386	3 464	3 462	3 917	3 92
Overall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity	96 844	97 378	99 417	101 495	101 27
·	3.5%	3.6%	3.5%	3.9%	3.9
Estimated surplus (+/-) in percent of en-route revenues	10.7%	10.8%	11.0%		11.4
Estimated ex-ante RoE pre-tax rate (in %)	10.7%	10.0%	11.0%	11.4%	11.4
ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	2019
Total asset base	60 751	55 239	2017A	2010A	2010
Estimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	60 751	55 239			
Estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0.070	0.070			
	6 494	5 971			
	0.0%	0.0%			
	0.070	0.0%			
Average interest on debt (in %)	0	U			
Average interest on debt (in %) interest on debt (in value)	10.7%	10 8%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	10.7%	10.8% 5.971			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value)	10.7% 6 494	5 971			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity	10.7% 6 494 13 081	5 971 13 693			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity	10.7% 6 494 13 081 <b>19 575</b>	5 971 13 693 <b>19 664</b>			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for en-route (in value) Net ATSP gain(+)/loss(-) on en-route activity Diverall estimated surplus (+/-) for the en-route activity Revenue/costs for the en-route activity	10.7% 6 494 13 081 19 575 100 576	5 971 13 693 19 664 101 784			
Cost of capital pre-tax (in value)  Average interest on debt (in %) Interest on debt (in value)  Determined RoE pre-tax rate (in %)  Estimated surplus embedded in the cost of capital for en-route (in value)  Net ATSP gain(+)/loss(-) on en-route activity  Diverall estimated surplus (+/-) for the en-route activity  Revenue/costs for the en-route activity  Estimated surplus (+/-) in percent of en-route revenues  Estimated ex-post RoE pre-tax rate (in %)	10.7% 6 494 13 081 <b>19 575</b>	5 971 13 693 <b>19 664</b>			

#### **IRELAND: En-route ATSP (IAA)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 IAA en-route costs vs. PP

In 2016, IAA actual en-route costs are -9.5% (-9.3 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided with the en-route Reporting Tables, the main drivers for the observed difference are:

- lower staff costs (-5.7% or -3.2 M€2009), mainly due to higher than expected number of departures, retirements and recruitment occurring later than expected:
- lower other operating costs (-23.4% or -6.1 M€2009), mainly due to savings across a range of technical and administrative expenses;
- lower depreciation costs (-13.1% or -1.3 M€2009), mainly due to changes in the timing of investment projects; and,
- a higher cost of capital (+29.2% or +1.4 M€2009) resulting from a combination of a lower asset base with a higher weighted average cost of capital (since the IAA had no debt in 2016).

The lower than planned depreciation costs and asset base are the consequence of a significant capex underspend in 2016 (-68.6%, or -11.8 M€2009).

It is also noteworthy that, as for 2015, the significant increase in other operating costs that was foreseen in the PP (+11.1% in real terms between 2014D and 2016D) did not materialise. No information on the drivers of the planned increase was provided in the PP. It is therefore difficult to interpret whether the observed deviation between planned and actual costs only reflects genuine savings or also corresponds to the postponement or the cancellation of a large project foreseen in the PP.

#### IAA net gain/loss on en-route activity in 2016

As shown in box 9, IAA generated a net gain of +13.7 M€2009 on the en-route activity. This is a combination of the following elements:

- a gain of +9.3 M€2009 arising from the cost-sharing mechanism; and,
- a gain of +4.4 M€2009 arising from the traffic risk-sharing mechanism.

In 2016, IAA earned no bonus in respect of incentives as the capacity target was not met at FAB level.

#### IAA overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+13.7 M€2009) and the surplus embedded in the actual cost of capital (+6.0 M€2009) amounts to +19.7 M€2009 (19.3% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 35.6%, which is higher than the 10.8% planned in the PP.

However, it is worthwhile to note that the IAA has a relatively small asset base (the fourth lowest among SES states when expressed in € per TSU), which means that the gains from the en-route activity have a large impact on the RoE when expressed in percentage.

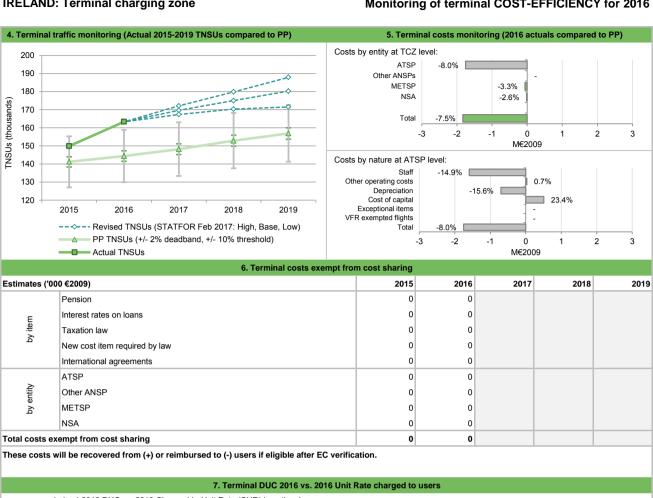
# IRELAND: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

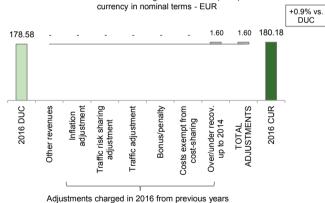
	extual economic information: ter				V	
<ul> <li>Ireland TCZ represents 2.2% of the SES terminal ANS de</li> <li>ATSP:</li> </ul>	etermined costs in 2016			ic risk sharing? 70,000 IFRs ATM:	Υ•	2 2
· National currency: EUR		'		0,000 iFRS ATMS		1
Number of airports in charging zone in 2016: 3,	of which:			225,000 IFRs ATM		0
The state of the s	2. Terminal DUC monitoring at 0					
Ireland: Data from RP2 Performance Plan		2015		116D 201		2019[
Terminal costs (nominal EUR)		24 272 30				28 007 800
Inflation %		1.1			1.7%	1.7%
Inflation index (100 in 2009)		103		05.0 100		110.1 25 442 140
Real terminal costs (EUR2009)		23 401 62		24 977 4 400 148 2		156 900
Total terminal Service Units		165.7		0.13 168.		162.16
Real terminal unit cost per Service Unit (EUR2009)		105.7	73 17	0.13 100.	34 105.70	102.10
Ireland: Actual data from Reporting Tables		2015	5A 20	)16A 201	7A 2018A	2019 <i>A</i>
Terminal costs (nominal EUR)		22 332 56	23 207	720		
Inflation %		0.0	% -0	0.2%		
Inflation index (100 in 2009)		102		02.1		
Real terminal costs (EUR2009)		21 833 42				
Total terminal Service Units		149 86	_	305		
Real terminal unit cost per Service Unit (EUR2009)		145.6	59 13	9.21		
Difference between Actuals and Planned		201	15 2	2016 20	17 2018	2019
Terminal costs (nominal EUR)	in value	-1 939 73	35 -2 579	380		
	in %	-8.0	% -10	0.0%		
Inflation %	in p.p.	-1.1 p.	p1.4	p.p.		
Inflation index (100 in 2009)	in p.p.	-1.4 p.	p2.9	p.p.		
Real terminal costs (EUR2009)	in value	-1 568 19	-1 832	789		
	in %	-6.7		7.5%		
Total terminal Service Units	in value	8 66		905		
	in %	6.1		3.1%		
Real terminal unit cost per Service Unit (EUR2009)	in value	-20.0 -12.1		0.92 8.2%		
	in %	-12.1	76 -16	0.2 /6		
3. Focus on terminal at State/Charg		0%				
There is only one Terminal Charging Zone (TCZ) in In Shannon airports.	eland comprising Dublin, Cork an	-3% -				■Difference
Tarminal unit aget		-6%				between actual and
<b>Terminal unit cost</b> In 2016, the actual terminal unit cost in real terms (139.21	£2009) is -18.2% lower than planne	d -9% -	-6.7% -7.	5%		determined terminal
in the PP (170.13 €2009). This difference results from the TNSUs (+13.1%) and lower than planned terminal costs (-7.		-12%				costs (real terms)
	070, 01 -1.0 MC2000).	-15%				
Terminal service units  Traffic risk sharing applies in the TCZ. The difference b	etween actual and planned TNSU		2015 20	116 2017	2018 2019	
(+13.1%) exceeds the +10% threshold foreseen in the	traffic risk-sharing mechanism. Th	e 15%	13.	.1%		
resulting gain of terminal revenues is therefore shared busers, with the gain retained by the ATSP amounting to +1.0		e 12% -				Difference
		9% -				between actual and
Terminal costs In nominal terms, actual terminal costs are -10.0% lower	than planned. However, since th		6.1%			planned
actual inflation index is also lower than planned (-2.9 p.p.)	the actual terminal costs are -7.5%	3%				service units
below the planned level when expressed in €2009.  The lower than planned terminal costs in real terms are	driven by reductions across all th	e				
reporting entities: IAA (-8.0% or -1.8 M€2009), the MET Ser	•		2015 20	16 2017	2018 2019	1
and the NSA (-2.6% or -0.02 M€2009). IAA being the main a detailed analysis at ATSP level is provided in box 12.	contributor to the terminal cost base	200	2.1% -18	.2%		
There are no costs exempt from cost sharing reported for the	e TC7	නු 160		24	0 9	■Terminal
There are no costs exempt from cost-sharing reported for th	C 104.	st, €200	145.69	168.	165.70	DUC (PP, 2015-2019)
		Unit cost,	4	139.		■Terminal
		5 40 -				unit costs (actual)
		0				(25000)
			2015 201	16 2017	2018 2019	

#### **IRELAND: Terminal charging zone**

#### Monitoring of terminal COST-EFFICIENCY for 2016



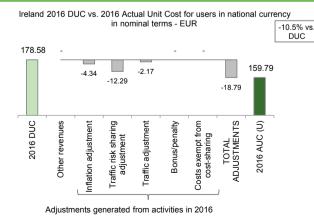
# Ireland 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national



The CUR charged to airspace users in 2016 is 180.18 €. This is +0.9% higher than the nominal DUC (178.58 €). The difference between these two figures (+1.60 €) relates to under recoveries (due to lower traffic than forecasted) in 2014 charged to airspace users in

These costs and adjustments are divided by the forecast TNSUs for 2016 as laid out in the performance plan.

#### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (159.79 €) is -10.5% lower than the nominal DUC (178.58 €). The factors contributing to the observed difference are:

- the traffic risk sharing adjustment (-12.29 €), which reflects the gain in revenues due to higher than planned traffic in 2016, which will be reimbursed to airspace users in 2018; and,
- the inflation adjustment (-4.34 €), which corresponds to the impact of a lower than planned inflation index for the year 2016, which will also be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TNSUs in 2016.

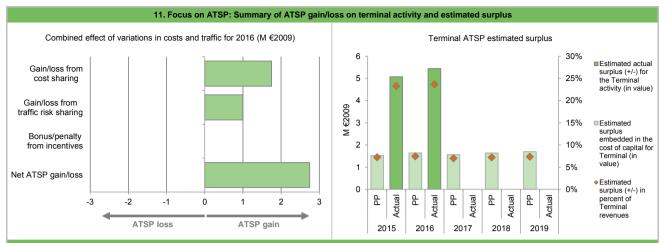
# IRELAND: Terminal ATSP (IAA)

# Monitoring of terminal COST-EFFICIENCY for 2016

Cost sharing ('000 €2009)	2015	2016	2017	2018	201
Determined costs for the ATSP (PP) - based on planned inflation	21 113	21 994	2017	2010	20
ctual costs for the ATSP	19 584	20 241			
ofference in costs: gain (+)/Loss (-) retained/borne by the ATSP	1 529	1 752			
mounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
cain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	1 529	1 752			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Oifference in total service units (actual vs PP) %	6.1%	13.1%	2011	20.0	
Determined costs for the ATSP (PP) - based on actual inflation	21 409	22 615			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	694	995			
ncentives ('000 €2009)	2015	2016	2017	2018	20
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0	2011	2010	
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	2 223	2 748			
10. Focus on ATSP: Terminal ATS	P estimated surpl	us *			
* This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided in					
TSP estimated surplus ('000 €2009) from RP2 Performance Plan	2015P	2016P	2017P	2018P	201
otal asset base	28 500	30 343	28 431	29 203	30 2
stimated proportion of financing through equity (in %)	50.0%	50.0%	50.0%	49.3%	49.3
estimated proportion of financing through equity (in value)	14 246	15 168	14 213	14 407	14 8
Estimated proportion of financing through debt (in %)	50.0%	50.0%	50.0%	50.7%	50.7
Estimated proportion of financing through debt (in value)	14 253	15 176	14 217	14 796	15 3
Cost of capital pre-tax (in value)	2 023	2 184	2 104	2 249	2 3
everage interest on debt (in %)	3.5%	3.6%	3.8%	4.1%	4.1
nterest on debt (in value)	499	546	540	607	6
Determined RoE pre-tax rate (in %)	10.7%	10.8%	11.0%	11.4%	11.4
Estimated surplus embedded in the cost of capital for terminal (in value)	1 524	1 638	1 563	1 642	16
Overall estimated surplus (+/-) for the terminal activity	1 524	1 638	1 563	1 642	16
Revenue/costs for the terminal activity	21 113	21 994	22 350	22 866	23 1
Estimated surplus (+/-) in percent of terminal revenues	7.2%	7.4%	7.0%	7.2%	7.3
Estimated ex-ante RoE pre-tax rate (in %)	10.7%	10.8%	11.0%	11.4%	11.4
.TSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	2015A	2016A	2017A	2018A	201
otal asset base	26 685	24 950			
stimated proportion of financing through equity (in %)	100.0%	100.0%			
Estimated proportion of financing through equity (in value)	26 685	24 950			
estimated proportion of financing through debt (in %)	0.0%	0.0%			
Estimated proportion of financing through debt (in value)	0	0			
Cost of capital pre-tax (in value)	2 855	2 695			
	0.0%	0.0%			
	0	0			
verage interest on debt (in %)		10.8%			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %)	10.7%				
overage interest on debt (in %) interest on debt (in value) Determined RoE pre-tax rate (in %) Sestimated surplus embedded in the cost of capital for terminal (in value)	10.7% 2 855	2 695			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Het ATSP gain(+)/loss(-) on terminal activity	10.7% 2 855 2 223	2 695 2 748			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Idet ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	10.7% 2 855 2 223 <b>5 078</b>	2 695 2 748 <b>5 442</b>			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Het ATSP gain(+)/loss(-) on terminal activity Determined surplus (+/-) for the terminal activity Revenue/costs for the terminal activity	10.7% 2 855 2 223 5 078 21 807	2 695 2 748 5 442 22 989			
Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity Diverall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-post RoE pre-tax rate (in %)	10.7% 2 855 2 223 <b>5 078</b>	2 695 2 748 <b>5 442</b>			

#### **IRELAND: Terminal ATSP (IAA)**

#### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 IAA terminal costs vs. PP

IAA actual terminal costs are -8.0% (-1.8 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided within the Terminal Reporting Tables, the main drivers for this deviation are:

- lower staff costs (-14.9% or -1.6 M€2009), mainly due to higher than expected number of departures, retirements and recruitment occurring later than expected:
- slightly higher other operating costs (+0.7% or +0.03 M€2009),
- lower depreciation costs (-15.6% or -0.7 M€2009); mainly due to changes in the timing of investment projects; and,
- a higher cost of capital (+23.4% or +0.5 M€2009) resulting from a combination of a lower asset base with a higher weighted average cost of capital (since the IAA had no debt in 2016).

#### IAA 2016 net gain/loss on terminal activity

As shown in box 9, the terminal activity generated a net gain of +2.7 M€2009 in 2016. This is a combination of two elements:

- a gain of +1.7 M€2009 as a result of the cost-sharing mechanism; and,
- a gain of +1.0 M€2009 as a result of traffic risk-sharing mechanism.

#### IAA 2016 overall estimated surplus for the terminal activity

Ex-post, the overall estimated surplus taking into account the net gain from the terminal activity mentioned above (+2.7 M€2009) and the surplus embedded in the cost of capital (+2.7 M€2009) amounts to +5.4 M€2009 (23.7% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 21.8%, which is higher than the 10.8% planned in the PP.

# IRELAND: Gate-to-gate

# Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-	to-gate	ANS costs				
reland: Data from RP2 Performance Plan			2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			113 811 728	115 644 664	118 001 964	119 511 684	118 798 780
Real terminal costs (EUR2009)			23 401 621	24 567 276	24 977 462	25 335 966	25 442 140
Real gate-to-gate costs (EUR2009)			137 213 349	140 211 940	142 979 426	144 847 650	144 240 920
En-route share (%)			82.9%	82.5%	82.5%	82.5%	82.4%
reland: Actual data from Reporting Tables			2015A	2016A	2017A	2018A	2019 <i>A</i>
Real en-route costs (EUR2009)			104 273 918	106 330 301			
Real terminal costs (EUR2009)			21 833 422	22 734 486			
Real gate-to-gate costs (EUR2009)			126 107 341	129 064 787			
En-route share (%)			82.7%	82.4%			
Difference between Actuals and Planned (Actuals vs. PP)			2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-11 106 008	-11 147 153			
	in %		-8.1%	-8.0%			
En-route share	in p.p.		-0.3%	-0.1%			
2. Share o	of en-route and terminal in	gate-to	-gate actual c	osts (2016)			
n 2016, actual gate-to-gate ANS costs are -8.0%	(-11.1 M€2009) lower	than	100%	32%	%2	%2	%9
planned due to reductions in both en-route costs (-							-
erminal costs (-7.5% or -1.8 M€2009).		90%		15%	18%		
The actual share of en-route in gate-to-gate ANS cos	to (92 49/) is in line with				1070		
planned in the PP for 2016 (82.5%).	ts (02.470) is in line with	70%					
` '		60%	b				
For IAA, the estimated gate-to-gate economic surpli		50%					
M€2009 (see boxes 10 for the detailed analysis corresponding to 20.1% of gate-to-gate ANS revenues		40%		85%	82%		
someopenamy to 2011/2 or gate to gate / and resolute		30%					
		20% 10%					
		0%					
			2015	2016	2017	2018	201
				■E	n-route ■Ter	minal	
3.Technical n	otes on en-route and term	inal inf	ormation repo	orted by Ireland			

# PRB Annual monitoring report 2016

Volume 2 – Local Overview

**United Kingdom** 

Version: 1.1

Date: 9 October 2017

#### **UNITED KINGDOM**

# **Monitoring of SAFETY for 2016**

Effectiveness of Safety Management											
	Score	Safety Policy and Objectives	Safety Risk Management	Safety Assurance	Safety Promotion	Safety Culture					
State level	86	С	С	D	D	Е					
NATS NERL	87	D	D	D	D	D					

Note: For State level Safety Assurance does not include Q3.8 and Safety Culture is self assessed. ANSP results are verified by the State.

Application of the severity classification of the R	Application of the severity classification of the Risk Analysis Tool (RAT)							
	RAT application (%)							
	ATM Ground	ATM Overall						
Separation Minima Infringements (SMIs)	100%	100%						
Runway Incursions (RIs)	100%	100%						
ATM Specific Occurrences (ATM-S)		100%						
Source of RAT data:	UK	CAA						

Note: The No of reported occurrences applicable to the RP2 Scope for the RAT application (AA-A to C and airports above 70k ATM movements)

Just culture					
State level	Number of questions answered				
State level	YES	NO			
Policy and its implementation	9	0			
Legal/Judiciary	7	0			
Occurrence reporting and Investigation	2	0			
TOTAL	18	0			
NATS NERL	Number of que	stions answered			
NATS NEEL	YES	NO			
Policy and its implementation	12	1			
Legal/Judiciary	3	0			
Occurrence reporting and Investigation	7	1			
TOTAL	22	2			

#### **Observations**

The 2019 EoSM target level was met in all reviewed EoSM Components/areas of the State. After verification some answers above the target level were downgraded to align them with EASA audit results to the end of 2016 or because the justification was not sufficient. Detail feedback has been sent to the State focal point by EASA Standardisation team.

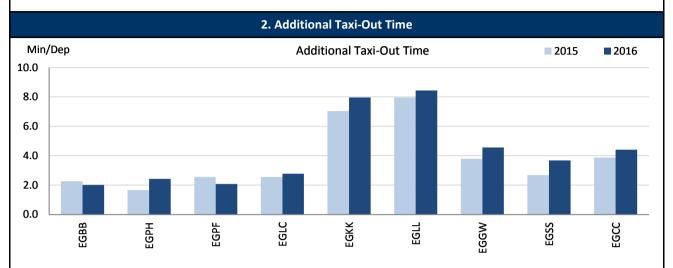
All 34 questions in Components 1-4 (not including Component - Safety Culture) are at or above Level C.

#### Monitoring of Airports Contribution to ENVIRONMENT for 2016

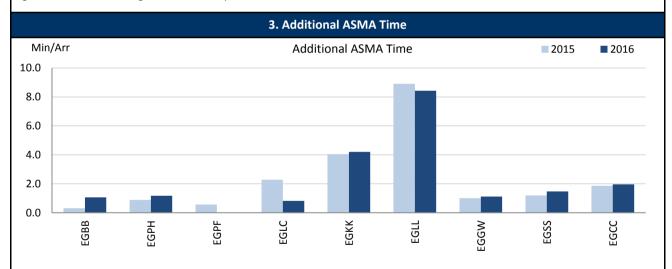
#### 1. Overview

There are nine airports in United Kingdom subject to RP2 monitoring and although all of them have established the data flow, there are still some remaining data issues that preclude the calculation of additional ASMA time in Glasgow (EGPF)

The performance shown is directly related at some airports to the airport capacity/utilisation objectives, that are prioritised over other operational measures such as taxi-out time and time in the terminal area.



There is a general deterioration of performance regarding additional taxi-out times at UK airports. Heathrow (EGLL) and Gatwick (EGKK) stand out with the highest times of RP2 airports in Europe (7.96 and 8.44 min/dep. respectively), with values up to 5 minutes higher than the RP2 average of 3.39 min/dep.



In terms of additional time in terminal airspace there is also a general slight increase in 2016 with the exception of London City (EGLC) and Heathrow (EGLL) airports, where the NSA reports that the observed improvement is in part due to the implementation of airspace improvement measures such as point merge and extended arrival management.

Heathrow remains the airport in Europe with the highest additional ASMA time (8.90 min/arr.), around 6.5 min/arr. more than other airports with similar share of traffic, due to the capacity constraints.

4. Appendix	4.	<b>Appe</b>	ndix
-------------	----	-------------	------

n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated data

174. 741 port Operator Data flow not established, of more than two months of missing / non validated data												
AIRPORT NAME	ICAO		ADDITION	NAL TAXI-	OUT TIME		ADDITIONAL ASMA TIME					
7 IIII OIII IVAIVIE	CODE	2015	2016	2017	2018	2019	2015	2016	2017	2018	2019	
Birmingham	EGBB	2.26	2.01				0.31	1.06				
Edinburgh	EGPH	1.66	2.43				0.88	1.17				
Glasgow	EGPF	2.56	2.08				0.56	n/a				
London/ City	EGLC	2.55	2.77				2.27	0.81				
London/ Gatwick	EGKK	7.03	7.96				4.04	4.20				
London/ Heathrow	EGLL	7.96	8.44				8.90	8.43				
London/ Luton	EGGW	3.79	4.56				1.00	1.11				

PRB Annual Monitoring Report 2016 – Volume 2 – Local Overview

London/ Stansted	EGSS	2.67	3.68		1.19	1.47		
Manchester	EGCC	3.87	4.41		1.85	1.95		

#### **Monitoring of CAPACITY for 2016**

#### UNITED KINGDOM

		En	route Ca	pacity inc	entive sch	neme
	2015	2016	2017	2018	2019	Observations
National Capacity target	0.22	0.23	0.23	0.23	0.23	Exclusive use of CRSTMP codes means that the PRB is unable to independently validate the results for
Deadband +/-						incentive purposes. Actual performance reported
Actual performance	0.08	0.31				here is for all causes of delay.

#### National capacity incentive scheme

The FAB target of 0.26 was not achieved which removes the possibility of bonuses to any ANSP (under the C1 and C2 incentive schemes) but raises the possibility of penalties if national performance is worse than the national target for en route capacity.

The UK NSA decided that the maximum penalty or bonus associated with this metric (C2) should be not more than 0.25% of ANSP en route revenue, with a further 0.75% being applied to the additional UK capacity incentive measures (C3 & C4).

In respect of the UK, the incentive par value for NATS for C2 in 2016 was 0.18 mins/flight based on a limited range of attributed delay codes (C,R,S,T,M &P).

The upper limit of the dead band, before a penalty is incurred, was 0.20.

Actual NERL performance in 2016 (counting only delay codes C,R,S,T,M & P), was 0.21minutes per flight and as such a penalty is applicable.

The maximum penalty for C2 is 0.25% of ANSP en route revenue, and this is calculated on a sliding scale in accordance with the formula in Condition 21 of the NERL Licence (with a further 0.75% applied to the additional UK capacity incentive measures).

For a C2 score of 0.21, the C2 penalty for the UK in 2016 is £366 563.

#### Compliance issues relating to national capacity incentive scheme

The UK has implemented further incentive schemes for NATS related to en route capacity (C3 & C4). These are described in Chapter 4 of the UK Ireland FAB performance plan for RP2, submitted in June 2014.

Impact score (C3): Penalty or bonus up to 0.5% of ANSP revenue.

C3 reflects the relatively high impact of long delays and early delays that have a disproportionate knock-on effect on the punctuality of subsequent flights.

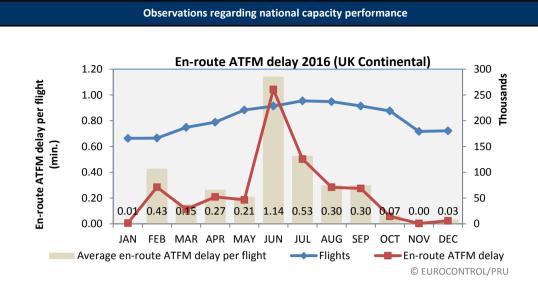
The upper limit of the dead-band for C3 in 2016 is 24.8, once the penalty threshold is modulated for traffic variation above 4% of forecast. Actual NATS performance in 2016 was 24.99, and as such, a penalty is applicable. The penalty is incurred on a rate of £0.112 per minute of ATFM delay (with adjustment for inflation).

Result: The actual penalty for the UK for C3 in 2016 is £56,156.00

Daily excess delay score (C4): PENALTY ONLY

C4 provides an incentive to avoid days where there is a particularly severe disruption which has a disproportionate impact on airline service. Unlike the FAB incentive and C3, this is generally due to some form of system failure rather than any underlying shortfall in ongoing capacity. No bonuses are applicable under C4, recognising that failure against this measure relates to exceptional events and a reasonable user expectation of such events is likely to be zero.

Result: No penalty is due for 2016.



	En-route ATFM delay per flight (United Kingdom)												
2008	2009	2010	2011	2012	2013	2014	2015	2016					
0.54	0.17	0.15	0.19	0.07	0.13	0.06	0.08	0.31					

The deterioration of en route capacity performance in the United Kingdom in comparison to 2015, to such an extent that the national target for capacity performance was missed, is noted. It is noted that a 5% increase in traffic on 2015 levels resulted in an increase in ATFM delays of 270%. It is noted that, in comparison to 2015 results, weather related delays increased by 95% to 185k minutes; delays attributed to ATC capacity increased by more than 400% to 178k; delays attributed to ATC staffing increased by 166% to 135k minutes. It is noted that more than 110k minutes of delay were attributed to the implementation and testing of a new FDP system, iTEC, and 63k minutes of delay for the implementation of the LAMP airspace project. The Network Manager, based on the ANSP capacity plans contained within the NOP 2015-2019 and NOP 2016-2020 (which included iTEC and LAMP) did not expect any capacity shortfalls within the UK during RP2. It is noted that no corrective measures were listed in the UK Ireland FAB monitoring report to address the significant increase in delays attributed to ATC capacity nor the increase in delays due to ATC staffing issues. Finally, it is noted that the Network Manager, according to the latest ANSP capacity plans in NOP 2017-2021 does not expect any capacity shortfalls in the UK for the remainder of RP2.

#### Planning and Effective Use of CDRs

The United Kingdom did not provide any data.

#### **Observations on Planning and effective Use of CDRs**

It is noted that the United Kingdom, like many other States, is unable to monitor the planning and effective use of CDRs. The PRB has previously suggested that the use of such indicators should be reviewed in light of the increasing irrelevance as Free Route Airspace operations becomes more widespread through the network.

#### **Effective booking procedures**

The ratio of time airspace was actually used for activity requiring segregation or restriction from GAT and the amount of time it was allocated as being restricted on the day of operations: 39%.

The ratio of time that airspace, surplus to requirement, was released with more than 3 hours' notice to the Network Manager and the amount of time it was allocated as being restricted on the day of operations: 9%

#### **Observations on Effective booking procedures**

No details were provided on which segregated or restricted areas were considered for the calculation of effective booking procedures. Therefore it is impossible to gauge whether or not this information is based exclusively on those areas which impact either available ATC capacity or available route options.

#### **UNITED KINGDOM**

#### **Monitoring of Airports Contribution to CAPACITY for 2016**

#### 1. Overview

United Kingdom identifies 9 airports as subject to RP2 monitoring. The established national target on arrival ATFM delay has been exceeded in 2016 by 0.41 min/arr.

Regarding the adherence to ATFM slots, the performance has improved in general reaching the 90% threshold except Birmingham that remains below 85%.

The reported pre-departure delay requires further validation due to the use of ambiguity codes.





All airports in the London TMA except Heathrow have significantly increased their arrival ATFM delay. Gatwick shows the worst result in terms of arrival ATFM delay in Europe, with 2.41 min/arr.

Heathrow (EGLL) and London City (EGLC) also show very high values well above 1.5 min/arr, despite the 0.26 min/arr reduction at Heathrow with respect to 2015.

While most of the regulations in Heathrow are attributed to weather, in London City and Gatwick there is a mix of causes including aerodrome capacity, ATC staffing and weather.

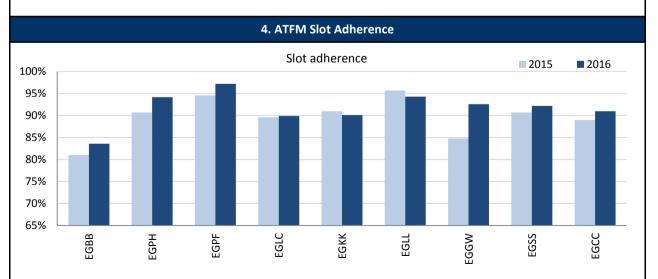
UK's CAA reports that several factors contributed to this performance:

- LAMP 1A airspace change implementation requiring staffing and capacity regulations
- Transition of ANSPs at Gatwick Airport
- Higher than expected traffic growth at airports within the London TMA

#### 3. Arrival ATFM Delay - National Target and Incentive Scheme

The UK-Ireland FAB PP establishes a national target on arrival ATFM delay for the United Kingdom with a breakdown per airport. The step in the target from 2015 to 2016 is motivated by performance improvements anticipated from the introduction of time-based separation at the major UK hub. However the increase in the actual arrival ATFM delay for 2016 (2015: 0.95 min/arr. vs 2016: 1.19 min/arr.) does not reflect the expected outcome, missing for the second year in a row the established national target. Amongst London airports, only Heathrow's performance meets the PP's reference value. Gatwick shows 4 times the delay established as its target/reference value, while Stansted and London Luton show almost 10 times their reference values. Outside of the London TMA, UK airports delay performance was consistent with or better than the PP values.

The UK-Ireland FAB performance plan presents no (capacity) incentive scheme for the national target on arrival ATFM delay for United Kingdom.



Slot adherence at all UK airports except Gatwick has moderately increased with respect to 2015, reaching values above 90% in most cases. Nonetheless, the slot adherence at Birmingham (EGBB) is still under the critical 85% threshold.

#### 5. Pre-departure Delay

London Luton (EGGW) transitioned to the Airport Operator Data Flow in the course of 2016. Nevertheless, the quality of the predeparture delay reporting does not allow for the calculation of this indicator, due to a high share of unreported delay and/or associated to ambiguity codes.

This is also the case of London Heathrow, where 90% of the delays are attributed to ambiguity codes that do not disclose the reason for the delay.

The pre-departure delay showed by Gatwick (EGKK) is one of the highest in Europe (1.21 min/dep.), together with Stansted (EGSS) (0.99 min/dep.). Except Manchester (EGCC), the rest of airports show a degradation of performance in terms of ATC pre-departure delay.

UK's NSA plans to engage to improve the data collection and clarify with ANSPs the reason for the lower ATC pre-departure delay performance.

AVG ARRIVAL ATFM DELAY   SLOT ADHERENCE   AVG PRE-DEPARTURE DEI							6.	Appen	dix								
AIRPORT NAME  ICAO CODE  15 15 15 15 15 15 15 15 15 15 15 15 15	n/a: Airport Operator Data Flow not established, or more than two months of missing / non-validated dat													data			
AIRPORT NAME  CODE  SOLUTION  SOLUTI		164.0	AVG /	ARRIV	AL ATF	M DE	LAY		SLOT A	DHEREN	ICE		AVG	PRE-D	EPART	URE D	ELAY
Edinburgh         EGPH         0.00         0.02         90.7%         94.2%         0.20         0.24         0.20         0.24         0.24         0.20         0.24         0.20         0.24         0.20         0.24         0.20         0.24         0.20         0.24         0.20         0.24         0.20         0.24         0.20         0.24	AIRPORT NAME		01	2016	2017	2018	01	01	2016	2017	2018	2019	2015	2016	2017	2018	2019
Glasgow         EGPF         0.02         0.00         94.6%         97.2%         n/a         n/a         n/a           London/ City         EGLC         0.97         1.77         89.6%         89.9%         n/a         n/a         n/a           London/ Gatwick         EGKK         1.03         2.41         91.0%         90.1%         0.74         1.21	Birmingham	EGBB	0.00	0.06				81.0%	83.6%				0.19	0.23			
London/ City         EGLC         0.97         1.77         89.6%         89.9%         n/a         n/a         n/a           London/ Gatwick         EGKK         1.03         2.41         91.0%         90.1%         0.74         1.21	Edinburgh	EGPH	0.00	0.02				90.7%	94.2%				0.20	0.24			
London/ Gatwick EGKK 1.03 2.41 91.0% 90.1% 0.74 1.21	Glasgow	EGPF	0.02	0.00				94.6%	97.2%				n/a	n/a			
	London/ City	EGLC	0.97	1.77				89.6%	89.9%				n/a	n/a			
London/ Heathrow EGLL 2.12 1.86 95.7% 94.3% n/a n/a	London/ Gatwick	EGKK	1.03	2.41				91.0%	90.1%				0.74	1.21			
	London/ Heathrow	EGLL	2.12	1.86				95.7%	94.3%				n/a	n/a			
London/ Luton	London/ Luton	EGGW	0.28	0.83				84.8%	92.6%				n/a	n/a			
London/ Stansted EGSS 0.34 0.81 90.7% 92.2% 0.56 0.99	London/ Stansted	EGSS	0.34	0.81				90.7%	92.2%				0.56	0.99			
Manchester EGCC 0.25 0.10 89.0% 91.0% 0.69 0.68	Manchester	EGCC	0.25	0.10				89.0%	91.0%				0.69	0.68			

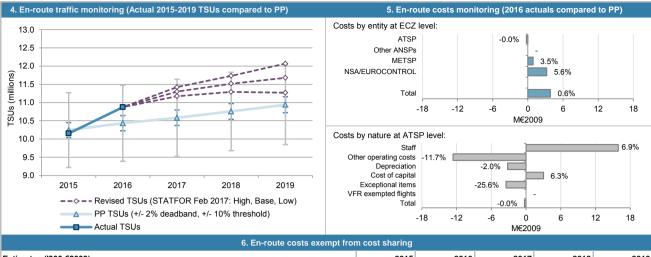
#### **UNITED KINGDOM: En-route charging zone**

#### Monitoring of en-route COST-EFFICIENCY for 2016

#### 1. Contextual economic information: en-route air navigation services United Kingdom ECZ represents 10.3% of the SES en-route ANS determined costs in 2016 ATSP: NATS FAB: UK-Ireland FAB GBP Exchange rate 2009: 1 EUR = 0.890647 GBP National currency: 2. En-route DUC monitoring at Charging Zone level United Kingdom: Data from RP2 PP (EC Decision 2015/348 of 2 March 2015) 2015D 2016D 2017D 2018D 2019D 686 348 218 690 004 230 682 569 359 673 089 111 En-route costs (nominal GBP) 687 119 724 Inflation % 1.9% 2.0% 2.0% 122.9 125.3 127.8 118.2 120.5 Inflation index (100 in 2009) 544 617 914 580 582 809 570 397 867 561 561 156 526 523 219 Real en-route costs (GBP2009) 10 583 000 10 758 000 10 940 000 Total en-route Service Units 10 244 000 10 435 000 Real en-route unit cost per Service Unit (GBP2009) 56.68 54.66 53.06 50.62 48.13 63.63 61.37 59.58 56.84 54.04 Real en-route unit cost per Service Unit (EUR2009) United Kingdom: Actual data from Reporting Tables 2016A 2018A 657 371 102 668 038 384 En-route costs (nominal GBP) 0.0% Inflation % 0.7% 115.6 116.4 Inflation index (100 in 2009) Real en-route costs (GBP2009) 568 619 925 573 830 214 Total en-route Service Units 10 153 900 10 874 798 Real en-route unit cost per Service Unit (GBP2009) 56.00 Real en-route unit cost per Service Unit (EUR2009) 62.88 59.25 Difference between Actuals and Planned 2017 2018 2019 2015 2016 -28 977 116 -19 081 341 En-route costs (nominal GBP) in value in % -4 2% -2 8% Inflation % -1.9 p.p. -1.2 p.p in p.p. in p.p. Inflation index (100 in 2009) -2.6 p.p -4.0 p.p -11 962 883 3 432 347 Real en-route costs (GBP2009) in value in % -2.1% 0.6% -90 100 439 798 Total en-route Service Units in value -0.9% 4.2% in % Real en-route unit cost per Service Unit (GBP2009) in value -0.68 -1.90 -1.2% -3.5% in % -0.76 Real en-route unit cost per Service Unit (EUR2009) in value -2.13 -3.5% 3. Focus on en-route at State/Charging Zone level 2% En-route unit cost 0.6% 1% In 2016, the actual en-route unit cost in real terms (59.25 €2009) is -3.5% lower than planned in 0% ■ Difference the PP (61.37 €2009). This difference results from the combination of higher than planned TSUs between actual and -1% (+4.2%) and higher than planned en-route costs (+0.6%, or +3.9 M€2009). -2% determined -2.1% en-route costs En-route service units -3% (real terms) The difference between actual and planned TSUs (+4.2%) falls outside the ±2% dead band, but -4% is inside the ±10% threshold foreseen in the traffic risk-sharing mechanism. The resulting gain of -5% en-route revenues with respect to traffic risk sharing is therefore shared between the ATSP and 2015 2016 2017 2018 2019 the airspace users, with the gain retained by the ATSP amounting to +15.4 M€2009. It is noteworthy that considering the most recent STATFOR February 2017 forecasts, it appears that 5% the traffic is likely to remain higher than planned throughout RP2 4% 4.2% 3% Difference 2% In nominal terms, actual en-route costs are -2.8% lower than planned. However, since the actual actual and 1% inflation index is also lower than planned (-4.0 p.p.), actual en-route costs are +0.6% higher than planned total 0% service units planned when expressed in €2009. -0.9% -1% This mainly results from the combination of slightly lower costs for the en-route ATSP, NERL (--2% 0.05% or -0.3 M€2009) while the costs for the other entities are higher than planned: the MET 2015 2016 2017 2018 2019 Service Provider (+3.5% or +0.9 M€2009) and the NSA/EUROCONTROL (+5.6% or +3.2 M€2009). NERL being the main contributor to the en-route cost base, a detailed analysis at 80 ATSP level is provided in box 12. -1.2% -3.5% 60 En-route DUC (PP, 2015-2019) Costs exempt from cost-sharing are reported for a total amount of +3.0 M€2009 comprising +1.6 63.63 61.37 59.58 56.84 M€2009 for NERL pensions and +1.4 M€2009 for EUROCONTROL costs. These costs will be 54.04 eligible for carry-over (charged to airspace users) to the following reference period(s), if deemed 40 En-route unit costs (actual) allowed by the European Commission Unit 20 0 2015 2016 2017 2018 2019

#### **UNITED KINGDOM: En-route charging zone**

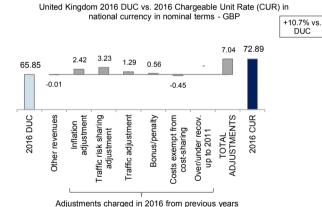
#### Monitoring of en-route COST-EFFICIENCY for 2016



Estimates ('0	00 €2009)	2015	2016	2017	2018	2019
	Pension	1 077	1 617			
ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
آهُ ا	New cost item required by law	0	0			
	International agreements	-3 845	1 379			
	ATSP	1 077	1 617			
entity	Other ANSP	0	0			
by e	METSP	0	0			
	NSA/EUROCONTROL	-3 845	1 379			
Total costs e	exempt from cost sharing	-2 768	2 996			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

#### 7. En-route DUC 2016 vs. 2016 Unit Rate charged to users



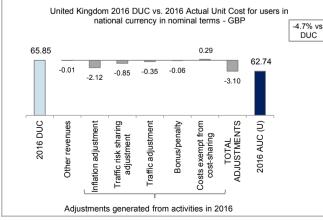
The CUR charged to airspace users in 2016 (72.89 £) is +10.7% higher than the nominal DUC (65.85 £). The difference between these two figures (+7.04 £) mainly relates to:

- a traffic risk sharing adjustment (+3.23 £), which reflects the loss in revenues due to lower than planned traffic in 2014 which is charged to airspace users in 2016; and,
- an inflation adjustment (+2.42 £) corresponding to the impact of a higher than planned inflation index for the year 2014 and the subsequent charging to airspace users in 2016.

These costs and adjustments are divided by the forecast TSUs for 2016 as laid out in the RP2 performance plan.

# 8. En-route DUC 2016 vs. 2016 Actual Unit Cost for users

DUC



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (62.74 £) is -4.7% lower than the nominal DUC (65.85 £). The difference between these two figures (-3.10 £) mainly relates to:

- an inflation adjustment (-2.12 £) corresponding to the impact of a lower than planned inflation index for the year 2016 which will be reimbursed to airspace users in 2018; and.
- a traffic risk sharing adjustment (-0.85 £). It reflects the gain in revenues due to higher than planned traffic in 2016 which will also be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TSUs in 2016.

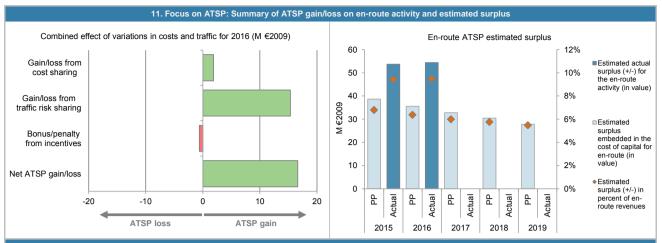
# **UNITED KINGDOM: En-route ATSP (NATS)**

# Monitoring of en-route COST-EFFICIENCY for 2016

2015 568 718 556 567 12 151 1 077 13 228 2015 -0.9% 581 552 -5 115 2015 4 565 12 678  mated surplu ording Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5% 13 273	2016 556 914 556 642 272 1 617 1 889 2016 4.2% 576 269 15 354 2016 -614.350 16 629  814 071 40.0% 325 913 60.0% 488 158 47 728 2.5%	2017  2017  2017  2017  2017  751 630  40.0%  300 915  60.0%  450 715  44 068  2.5%	2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	201  201  201  201  201  637 95  40.0  60.0  382 55  37 40
556 567 12 151 1 077 13 228 2015 -0.9% 581 552 -5 115 2015 4 565 12 678  simated surplu ording Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	556 642 272 1 617 1 889 2016 4.2% 576 269 15 354 2016 -614.350 16 629  814 071 40.0% 325 913 60.0% 488 158 47 728	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	2019 637 99 40.0 255 40 60.0 382 58
12 151 1 077 13 228 2015 -0.9% 581 552 -5 115 2015 4 565 12 678  mated surplu ording Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	272 1 617 1 889 2016 4.2% 576 269 15 354 2016 -614.350 16 629  814 071 40.0% 325 913 60.0% 488 158 47 728	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	200 2019 637 99 40.0 255 40 60.0 382 5
1 077 13 228 2015 -0.9% 581 552 -5 115 2015 4 565 12 678  mated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	1 617 1 889 2016 4.2% 576 269 15 354 2016 -614.350 16 629  us * a different from the account of	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	200 201: 637 9 40.0 255 4 60.0 382 5
13 228 2015 -0.9% 581 552 -5 115 2015 4 565 12 678  mated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	1 889 2016 4.2% 576 269 15 354 2016 -614.350 16 629  us * 2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	200 201: 637 9 40.0 255 4 60.0 382 5
2015 -0.9% 581 552 -5 115 2015 4 565 12 678  mated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	2016 4.2% 576 269 15 354 2016 -614.350 16 629  2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	200 201: 637 9 40.0 255 4 60.0 382 5
-0.9% 581 552 -5 115 2015 4 565 12 678  mated surplt orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	4.2% 576 269 15 354 2016 -614.350 16 629  US *  2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017  2017P  751 630  40.0%  300 915  60.0%  450 715  44 068	2018 d in the P&L accounts of  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	200 637 9 40.0 255 4 60.0 382 5
581 552  -5 115  2015  4 565  12 678  Simated surplusering Tables. This is  2015P  885 353  40.0%  354 451  60.0%  530 902  51 908  2.5%	15 354 2016 -614.350 16 629  2016 814 071 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	d in the P&L accounts o  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	f the ATSP.  201 637 \$ 40.0 255 4 60.0 382 \$
-5 115 2015 4 565 12 678  Imated surplu oring Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	15 354 2016 -614.350 16 629 2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	d in the P&L accounts o  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	f the ATSP.  201 637 \$ 40.0 255 4 60.0 382 \$
2015 4 565 12 678  imated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	2016 -614.350 16 629  us * s different from the account 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	d in the P&L accounts o  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	f the ATSP.  201 637 \$ 40.0 255 4 60.0 382 \$
4 565 12 678  imated surplu orting Tables. This is  2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	-614.350 16 629  us *  2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	d in the P&L accounts o  2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	f the ATSP.  201 637 \$ 40.0 255 4 60.0 382 \$
mated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	16 629  US *  2016P  814 071  40.0%  325 913  60.0%  488 158  47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	201 637 9 40.0 255 4 60.0 382 5
imated surplu orting Tables. This is 2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	2016P  2016P  814 071  40.0%  325 913  60.0%  488 158  47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	201 637 9 40.0 255 4 60.0 382 5
2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	201 637 9 40.0 255 4 60.0 382 5
2015P 885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	2016P 814 071 40.0% 325 913 60.0% 488 158 47 728	2017P 751 630 40.0% 300 915 60.0% 450 715 44 068	2018P 697 425 40.0% 279 214 60.0% 418 211 40 890	2019 637 9 40.0 255 4 60.0 382 5
885 353 40.0% 354 451 60.0% 530 902 51 908 2.5%	814 071 40.0% 325 913 60.0% 488 158 47 728	751 630 40.0% 300 915 60.0% 450 715 44 068	697 425 40.0% 279 214 60.0% 418 211 40 890	637 9 40.0 255 4 60.0 382 5
40.0% 354 451 60.0% 530 902 51 908 2.5%	40.0% 325 913 60.0% 488 158 47 728	40.0% 300 915 60.0% 450 715 44 068	40.0% 279 214 60.0% 418 211 40 890	40.0 255 4 60.0 382 5
354 451 60.0% 530 902 51 908 2.5%	325 913 60.0% 488 158 47 728	300 915 60.0% 450 715 44 068	279 214 60.0% 418 211 40 890	255 4 60. 382 5
60.0% 530 902 51 908 2.5%	60.0% 488 158 47 728	60.0% 450 715 44 068	60.0% 418 211 40 890	60. 382 5
530 902 51 908 2.5%	488 158 47 728	450 715 44 068	418 211 40 890	382 5
51 908 2.5%	47 728	44 068	40 890	
2.5%				37 4
	2.5%	2.5%	2 50/	
13 273			2.5%	2.
	12 204	11 268	10 455	9 5
10.9%	10.9%	10.9%	10.9%	10.9
38 635	35 525	32 800	30 434	27 8
38 635	35 525	32 800	30 434	27 8
568 718	556 914	547 025	528 185	508 5
6.8%	6.4%	6.0%	5.8%	5.5
10.9%	10.9%	10.9%	10.9%	10.9
2015A	2016A	2017A	2018A	201
2.5%				
41 000				
12 678	16 629			
53 678	54 380			
569 245	573 271			
9.4%	9.5%			
14.3%	15.7%			
	2015A 940 369 40.0% 376 148 60.0% 564 221 55 106 2.5% 14 106 10.9% 41 000 12 678 53 678 569 245 9.4%	568 718         556 914           6.8%         6.4%           10.9%         10.9%           2015A         2016A           940 369         865 853           40.0%         40.0%           376 148         346 341           60.0%         60.0%           564 221         519 512           55 106         50 739           2.5%         2.5%           14 106         12 988           10.9%         10.9%           41 000         37 751           12 678         16 629           53 678         54 380           569 245         573 271           9.4%         9.5%	568 718         556 914         547 025           6.8%         6.4%         6.0%           10.9%         10.9%         10.9%           2015A         2016A         2017A           940 369         865 853         40.0%         40.0%           376 148         346 341         60.0%         564 221         519 512           55 106         50 739         2.5%         14 106         12 988           10.9%         10.9%         41 000         37 751         12 678         16 629           53 678         54 380         569 245         573 271         9.4%         9.5%	568 718         556 914         547 025         528 185           6.8%         6.4%         6.0%         5.8%           10.9%         10.9%         10.9%         10.9%           2015A         2016A         2017A         2018A           940 369         865 853         40.0%         40.0%           376 148         346 341         60.0%         564 221         519 512           55 106         50 739         2.5%         14 106         12 988           10.9%         10.9%         41 000         37 751         12 678         16 629           53 678         54 380         569 245         573 271         9.4%         9.5%

#### **UNITED KINGDOM: En-route ATSP (NATS)**

#### Monitoring of en-route COST-EFFICIENCY for 2016



#### 12. Focus on en-route ATSP: General conclusions

#### Actual 2016 NERL en-route costs vs. PP

In 2016, NERL actual en-route costs are -0.05% (-0.3 M€2009) lower, in real terms, than planned in the PP. Based on the Additional Information provided with the en-route Reporting Tables, the main drivers for the observed difference are:

- Higher staff costs (+6.9% or +15.9 M€2009), mainly reflecting a higher number of staff, reclassification from other operating costs and higher pension costs.
- Lower other operating costs (-11.7% or -12.6 M€2009), mainly due to cost containment measures and reclassification of some cost items to staff costs.
- Lower depreciation costs (-2.0% or -3.2 M€2009), resulting from changes in the timing of investment projects.
- Higher cost of capital (+6.3% or +3.0 M€2009) due to a higher asset base mainly driven by an increase in adjustments to total assets. In addition to fixed assets, the regulated asset base (RAB) includes working capital and capitalised finance costs as well as adjustments for pensions and the rolling incentive mechanism. It is noteworthy that the RAB is also indexed to inflation.
- Lower exceptional items (-25.6% or -3.5 M€2009), mainly due to timing differences in FAS facilitation expenses.

#### NERL net gain/loss on en-route activity in 2016

As shown in box 9, NERL generated a net gain of +16.6 M€2009 on the en-route activity. This is a combination of three elements:

- a gain of +1.9 M€2009 arising from the cost sharing mechanism;
- a gain of +15.4 M€2009 arising from the traffic risk sharing mechanism; and,
- a loss of -0.6 M€2009, corresponding to a penalty incurred as part of the capacity target incentive mechanism (see note 1). This amount corresponds to 0.1% of NERL en-route revenues (based on the ATSP chargeable unit rate in 2016 times the actual TSUs). The inclusion of this penalty in the chargeable cost base will be examined by the European Commission.

The gain from cost-sharing mentioned above (+1.9 M€2009) includes costs exempt from cost-sharing relating to NERL pensions (+1.6 M€2009).

#### NERL overall estimated surplus for the en-route activity

Ex-post, the overall estimated surplus taking into account the net gain from the en-route activity mentioned above (+16.6 M€2009) and the surplus embedded in the actual cost of capital (+37.8 M€2009) amounts to +54.4 M€2009 (9.5% of the 2016 en-route revenues). The resulting ex-post rate of return on equity is 15.7%, which is higher than the 10.9% planned in the PP.

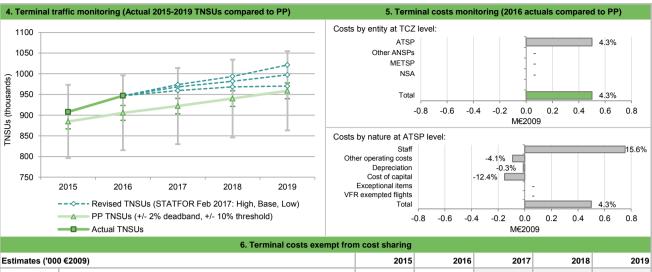
# UK - ZONE C: Terminal charging zone

# Monitoring of terminal COST-EFFICIENCY for 2016

		gation servi	.000			
S determined costs in 2016	· Is this TC2			-	Ye	
	· Airports w	ith fewer tha	an 70,00	0 IFRs ATMs:	(	0
	· Airports w	ith between	70,000	and 225,000 IFI	Rs ATMs:	3
of which: -	· Airports w	ith more tha	n 225,00	00 IFRs ATMs:	:	2
2. Terminal DUC monitoring at Ch	narging Zone	e level				
	201	5D	2016D	2017D	2018D	2019[
	12 011 8	67 12 3	71 198	12 749 490	13 092 087	13 398 85
	1.9	9%	1.9%	2.0%	2.0%	2.0%
	118	3.2	120.5	122.9	125.3	127.
	10 160 8	53 10 2		10 376 195	10 446 096	10 481 23
	884 6	91 9	05 513	921 933	940 093	958 83
	11.	49	11.34	11.25	11.11	10.9
						12.2
						2019
			- 1			
	0.0					
		-				
				2017	2018	2019
in value				2017	2010	2013
		.				
		_				
		_				
		70	-0.2 /6			
~						
	470		4.3%			■Difference
	3% -					between actual and
· ·	2% -	2.3%				determined terminal
ote 2).	1% -					costs (real terms)
	0%					
		2015	2016	2017 2	2018 2019	
• .	5%					
,,,	4% -		4.6%			
stween actual and planned TNSUs	3% -					□ Difference between
		2 6%				actual and
	2/0	2.070				planned terminal
-	1% -					service units
• , ,	0%	2015	2012	2017		-
		2010	۵۱ ال	2017 2	U10 2019	
than planned. However, since the	-	0.3%	0.2%			
tual terminal costs are 4.3% higher	60 12	98 2	2 2	<b>4</b> α	_	■Terminal
		12.86	12.71	12.64	12.27	DUC (PP,
n TCZ C, the observed deviations	9-	, ,				2015 2010
n TCZ C, the observed deviations ERL. A detailed analysis of these	cost,					
ERL. A detailed analysis of these	Unit cost,					2015-2019)  Terminal unit costs
n TCZ C, the observed deviations ERL. A detailed analysis of these Z C.	cost,					■Terminal
	in value in % in p.p. in p.p. in value in % in walue in % in the particularities of the UK TCZ B is the particularities of the UK TCZs ote 2).  009) is -0.2% lower than planned in ombination of higher than planned in ombination of high	201:  201:  201:  201:  12 0118  1.5  118  10 160 8  884 6  11.  12.  201:  12 019 4  0.0  118: 10 396 7  907 6  11.  12.  20  in value in % in p.p. in p.p. in value in %	Airports with between of which:  Airports with more that the property of the p	Airports with between 70,000 Airports with more than 225,00  2. Terminal DUC monitoring at Charging Zone level  2015D 2016D 12 011 867 12 371 198 1.9% 1.9% 118.2 120.5 10 160 853 10 269 884 891 905 513 11.49 11.34 12.90 12.73  2015A 2016A 12 019 496 12 474 203 0.0% 0.7% 115.6 116.4 10 396 753 10 715 065 907 600 946 771 11.46 11.32 12.86 12.71  2015 2016  in value 7 629 103 005 in % 0.1% 0.8% in p.p. 1.9 p.p. 1.2 p.p. in p.p. 2.6 p.p. 4.0 p.p. in value 235 900 445 377 in % 2.3% 4.3% in value 22 909 41 258 in % 2.6% 4.6% in value 10 0.03 0.02 in % 10 0.03 0.02 in walue 10 0.03 0.02 in % 10 0.03 0.02 in % 10 0.03 0.02 in walue 10 0.03 0.03 in value 10 0.03 0.03 in valu	2015D 2016D 2017D 2017D 12 371 198 12 749 490 19.9% 1.9% 1.9% 2.0% 118.2 120.5 122.9 10 160 853 10 269 688 10 376 195 884 691 905 513 921 933 11.49 11.34 11.25 12.90 12.73 12.64 2015A 2016A 2017A 12 019 496 12 474 203 0.0% 0.7% 115.6 116.4 10 396 753 10 715 065 907 600 946 771 11.46 11.32 12.86 12.71 12.86 12.71 12.86 12.71 1.9p. 1.12.86 12.71 1.9p. 1.12.86 12.71 1.9p. 1.12.86 12.71 1.9p. 1.12.90 10.3 005 in % 0.1% 0.8% in p.p. 1.19 p.p. 1.2 0.16 2.3% 4.3% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.0% 4.6% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.0% 4.6% in value 22 909 41 258 in % 2.0% 4.6% in value 22 909 41 258 in % 2.0% 4.6% in value 22 909 41 258 in % 2.6% 4.6% in value 22 909 41 258 in % 2.0% 4.6% in value 22 909 41 258 in %	Airports with between 70,000 and 225,000 IFRs ATMs: - Airports with more than 225,000 IFRs ATMs: - Airports with airports 1274 9490 - 12 371 198 - 12 018 D 2017 - 2018 - 2016 - 2017 - 2018 - 2

#### **UK - ZONE C: Terminal charging zone**

#### Monitoring of terminal COST-EFFICIENCY for 2016

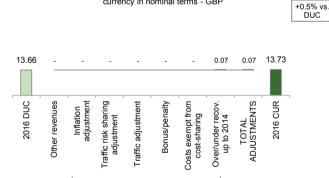


Estimates ('00	0 €2009)	2015	2016	2017	2018	2019
	Pension	0	0			
Ε	Interest rates on loans	0	0			
by item	Taxation law	0	0			
a 	New cost item required by law	0	0			
	International agreements	0	0			
	ATSP	0	0			
entity	Other ANSP	0	0			
ργ	METSP	0	0			
	NSA	0	0			
Total costs ex	empt from cost sharing	0	0			

These costs will be recovered from (+) or reimbursed to (-) users if eligible after EC verification.

UK - Zone C 2016 DUC vs. 2016 Chargeable Unit Rate (CUR) in national currency in nominal terms - GBP

#### 7. Terminal DUC 2016 vs. 2016 Unit Rate charged to users



Adjustments charged in 2016 from previous years

UK - Zone C 2016 DUC vs. 2016 Actual Unit Cost for users in national currency in nominal terms - GBP

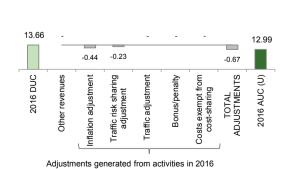
The CUR charged to airspace users in 2016 is 13.73  $\pounds$ . This is +0.5% higher than the nominal DUC (13.66  $\pounds$ ). The difference between these two figures (+0.07  $\pounds$ ) relates to under recoveries from 2013 charged to airspace users in 2016.

In RP1, TCZ C was not included in the UK PP, and airspace users were charged based on a specific formula, different from that applicable to other TCZs in Europe. For RP2, the setup is different since UK included TCZ C in its PP and provided complete Reporting Tables comprising inter alia determined costs, traffic forecast and determined unit rates. The charging formula of TCZ C is therefore now aligned with that prevailing in other European TCZs, and other CUR adjustments will become visible in the forthcoming years.

These costs and adjustments are divided by the **forecast** TNSUs for 2016 as laid out in the performance plan.

#### 8. Terminal DUC 2016 vs. 2016 Actual Unit Cost for users

-4.9% vs.



The actual unit cost incurred by airspace users (AUC-U) in respect of activities performed in 2016 (12.99  $\pounds$ ) is -4.9% lower than the nominal DUC (13.66  $\pounds$ ). The factors contributing to the observed difference are:

- the inflation adjustment ( $-0.44 \, \pounds$ ), which corresponds to the impact of a lower than planned inflation index for the year 2016, which will be reimbursed to airspace users in 2018; and.
- the traffic risk sharing adjustment (-0.23 £), which reflects the gain in revenues due to higher than planned traffic in 2016, which will also be reimbursed to airspace users in 2018.

These costs and adjustments are divided by the actual TNSUs in 2016.

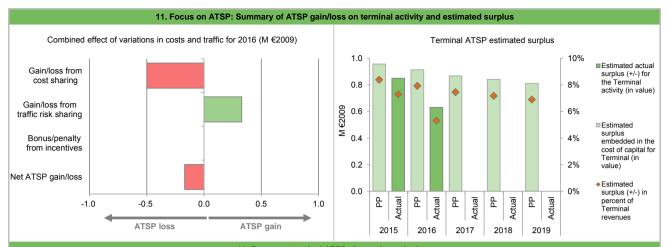
# **UNITED KINGDOM: Terminal ATSP (NATS)**

# Monitoring of terminal COST-EFFICIENCY for 2016

	2015	2016	2017	2018	201
Cost sharing ('000 €2009)	11 408	11 531	2017	2010	20
Determined costs for the ATSP (PP) - based on planned inflation					
ctual costs for the ATSP	11 673	12 031			
ifference in costs: gain (+)/Loss (-) retained/borne by the ATSP	-265	-500			
Amounts excluded from cost sharing to be recovered from (+) or reimbursed to (-) users	0	0			
Gain (+)/Loss (-) to be retained by the ATSP in respect of cost sharing	-265	-500			
raffic risk sharing ('000 €2009)	2015	2016	2017	2018	20
Difference in total service units (actual vs PP) %	2.6%	4.6%			
Determined costs for the ATSP (PP) - based on actual inflation	11 666	11 931			
Gain (+)/Loss (-) to be retained by the ATSP in respect of traffic risk sharing	254	330			
ncentives ('000 €2009)	2015	2016	2017	2018	20 <sup>-</sup>
Gain (+)/Loss (-) to be retained by the ATSP in respect of incentives (bonus/penalty)	0	0			
Net ATSP gain(+)/loss(-) on terminal activity ('000 €2009)	-11	-170			
10. Focus on ATSP: Terminal AT  * This calculation of the economic surplus retained by the ATSP is based on the determined RoE and on the information provided  ATSP estimated surplus ('000 €2009) from RP2 Performance Plan	•		counting profit/loss repo	rted in the P&L accounts	of the ATSP.
Total asset base	21 911	20 928	19 885	19 265	18 59
Estimated proportion of financing through equity (in %)	40.0%	40.0%	40.0%	40.0%	40.0
Estimated proportion of financing through equity (in value)	8 772	8 379	7 961	7 713	7 44
Estimated proportion of financing through debt (in %)	60.0%	60.0%	60.0%	60.0%	60.0
Estimated proportion of financing through debt (in value)	13 139	12 550	11 924	11 552	11 14
	1 285	1 227	1 166	1 130	1 09
Cost of capital pre-tax (in value)	2.5%	2.5%		2.5%	2.5
Average interest on debt (in %)			2.5%		
nterest on debt (in value)	328	314	298	289	27
Determined RoE pre-tax rate (in %)	10.9%	10.9%	10.9%	10.9%	10.9
- Control of the Cont		913		841	8′
Estimated surplus embedded in the cost of capital for terminal (in value)	956		868	041	
					81
Overall estimated surplus (+/-) for the terminal activity	956	913	868	841	
Diverall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues	956 11 408	913 11 531	868 11 650	841 11 729	11 76
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues	956 11 408 8.4%	913 11 531 7.9%	868 11 650 7.4%	841 11 729 7.2%	81 11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues	956 11 408	913 11 531	868 11 650	841 11 729	11 76 6.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)	956 11 408 8.4%	913 11 531 7.9%	868 11 650 7.4%	841 11 729 7.2%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %) ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables	956 11 408 8.4% 10.9%	913 11 531 7.9% 10.9%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity	956 11 408 8.4% 10.9% 2015A	913 11 531 7.9% 10.9%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Fotal asset base	956 11 408 8.4% 10.9% 2015A 19 730	913 11 531 7.9% 10.9% 2016A 18 349	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value)	956 11 408 8.4% 10.9% 2015A 19 730 40.0%	913 11 531 7.9% 10.9% 2016A 18 349 40.0%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base Estimated proportion of financing through equity (in %)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892 60.0%	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892 60.0% 11 838	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 76 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through deuty (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892 60.0% 11 838 1 156	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value)  Average interest on debt (in value)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5%	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity  Revenue/costs for the terminal activity  Estimated surplus (+/-) in percent of terminal revenues  Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base  Estimated proportion of financing through equity (in %)  Estimated proportion of financing through equity (in value)  Estimated proportion of financing through debt (in %)  Estimated proportion of financing through debt (in walue)  Cost of capital pre-tax (in value)  Average interest on debt (in walue)  Determined RoE pre-tax rate (in %)	956 11 408 8.4% 10.9% 2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5% 296	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5% 275	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)	956 11 408 8.4% 10.9%  2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5% 296 10.9%	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5% 275 10.9%	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables  Total asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value)  Net ATSP gain(+)/loss(-) on terminal activity	956 11 408 8.4% 10.9%  2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5% 296 10.9% 860	913 11 531 7.9% 10.9%  2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5% 275 10.9% 800	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value)	956 11 408 8.4% 10.9%  2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5% 296 10.9% 860 -11	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5% 275 10.9% 800 -170	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9
Overall estimated surplus (+/-) for the terminal activity Revenue/costs for the terminal activity Estimated surplus (+/-) in percent of terminal revenues Estimated ex-ante RoE pre-tax rate (in %)  ATSP estimated surplus ('000 €2009) based on actual data from Reporting Tables Fotal asset base Estimated proportion of financing through equity (in %) Estimated proportion of financing through equity (in value) Estimated proportion of financing through debt (in %) Estimated proportion of financing through debt (in value) Cost of capital pre-tax (in value) Average interest on debt (in %) Interest on debt (in value) Determined RoE pre-tax rate (in %) Estimated surplus embedded in the cost of capital for terminal (in value) Net ATSP gain(+)/loss(-) on terminal activity  Overall estimated surplus (+/-) for the terminal activity	956 11 408 8.4% 10.9%  2015A 19 730 40.0% 7 892 60.0% 11 838 1 156 2.5% 296 10.9% 860 -11 849	913 11 531 7.9% 10.9% 2016A 18 349 40.0% 7 340 60.0% 11 009 1 075 2.5% 275 10.9% 800 -170 630	868 11 650 7.4% 10.9%	841 11 729 7.2% 10.9%	11 70 6.9 10.9

#### **UNITED KINGDOM: Terminal ATSP (NATS)**

#### Monitoring of terminal COST-EFFICIENCY for 2016



#### 12. Focus on terminal ATSP: General conclusions

#### Actual 2016 NERL terminal costs in TCZ C vs. PP

NERL actual terminal costs in TCZ C are +4.3% (+0.5 M€2009) higher, in real terms, than planned in the PP. Based on the Additional Information provided with the terminal Reporting Tables, the main drivers for the observed difference are:

- higher staff costs (+15.6% or +0.8 M€2009) following increased demand;
- lower other operating costs (-4.1% or -0.1 M€2009) resulting from cost containment measures;
- lower depreciation costs (-0.3% or -0.01 M€2009); and,
- a lower cost of capital (-12.4% or -0.2 M€2009), mainly due to a lower asset base.

#### NERL 2016 net gain/loss on terminal activity in TCZ C

As shown in box 9, the terminal activity in TCZ C generated a net loss of -0.2 M€2009 in 2016. This is a combination of two elements:

- a loss of -0.5 M€2009 as a result of the cost sharing mechanism; and,
- a gain of +0.3 M€2009 as a result of traffic risk sharing mechanism.

#### NERL 2016 overall estimated surplus for the terminal activity in TCZ C

Ex-post, the overall estimated surplus taking into account the net loss from the terminal activity in TCZ C mentioned above (-0.2 M€2009) and the surplus embedded in the cost of capital (+0.8 M€2009) amounts to +0.6 M€2009 (5.3% of the 2016 terminal revenues). The resulting ex-post rate of return on equity is 8.6%, which is lower than the 10.9% planned in the PP.

#### **UNITED KINGDOM: Gate-to-gate**

#### Monitoring of gate-to-gate COST-EFFICIENCY for 2016

	1. Monitoring of gate-t	to-gate A	NS costs				
United Kingdom: Data from RP2 Performance P	lan		2015D	2016D	2017D	2018D	2019D
Real en-route costs (EUR2009)			651 866 349	640 430 909	630 509 232	611 485 711	591 169 362
Real terminal costs (EUR2009)			11 408 395	11 530 593	11 650 176	11 728 661	11 768 119
Real gate-to-gate costs (EUR2009)			663 274 745	651 961 502	642 159 408	623 214 372	602 937 480
En-route share (%)			98.3%	98.2%	98.2%	98.1%	98.0%
United Kingdom: Actual data from Reporting Ta	bles		2015A	2016A	2017A	2018A	2019A
Real en-route costs (EUR2009)			638 434 672	644 284 676			
Real terminal costs (EUR2009)			11 673 259	12 030 653			
Real gate-to-gate costs (EUR2009)			650 107 931	656 315 329			
En-route share (%)			98.2%	98.2%			
Difference between Actuals and Planned (Actual	ls vs. PP)		2015	2016	2017	2018	2019
Real gate-to-gate costs (EUR2009)	in value		-13 166 814	4 353 828			
	in %		-2.0%	0.7%			
En-route share	in p.p.		-0.1%	-0.1%			
	2. Share of en-route and terminal in	gate-to-	gate actual c	osts (2016)			
As noted in the introduction of the terminal analysis report since the actual data relating to TCZ B (airg contractual basis) was provided to the European Cc	in this	100% 90%	% %	8		,o	
the gate-to-gate results shown in this page only rel London Approach services, not the results of termin comprised in TCZ B.	flect the aggregate view of UK en-rout	90%	17%	15%	18%		
2016, actual gate-to-gate ANS costs are +0.7% (+4.4 M€2009) higher than planned in flecting higher en-route costs (+0.6%, or +3.9 M€2009) and higher TCZ C costs (+4.0.5 M€2009).		60% 50% 40%	0% 83% 0% 0%	85%	82%		
The actual share of en-route in gate-to-gate ANS co PP for 2015 (98.2%).	gate ANS costs (98.2%) is in line with that planned						
For NERL, the estimated gate-to-gate economic suboxes 10 for the detailed analysis at charging zone ANS revenues.	•	00/	2015	2016	2017	2018	201
				<b>■</b> E	En-route ■Ter	minal	
3 Tochn	ical notes on en-route and terminal i	informat	ion renorted	hy United Kinge	lom		

#### . .

Note 1:

The financial amount of the penalty reported in the Reporting Tables (-637 000 £ or -614 350 €2009) is different from that disclosed in the NSA Monitoring Report (-422 719 £). The Additional Information provided with the Reporting Tables indicates that the difference between the two figures (214 281 £) is due to an "adjustment". There is however no explanation of the rational for this adjustment. In this report, the figure from the Reporting Tables has been used.

#### Note 2:

Information relating to UK TCZ B was provided to the European Commission on a confidential basis (nine airports – airports where terminal ANS are provided on a contractual basis) and is not part of this Monitoring Report. In 2016, there were three ANS providers in Zone B, NATS Services (NSL) at seven airports, self-supply by Birmingham airport and Air Navigation Solutions (ANS, a DFS subsidiary) at Gatwick airport from 1st March 2016.

UK TCZ C (London Approach) is not directly comparable with other TCZs since the service provided is of a hybrid nature, making the transition between en-route and terminal services for the five London Airports (which are also part of TCZ B).